

State and Federal Partnership Proposals 2020-21

ITEM 18.2.3 11/02/2020
Council

2020/00233

Confidential - s 90(3) (b) commercial advantage/prejudice commercial position
of council

Program Contact:

Susan Rudall, Mgr, Strategy,
Planning & Partnerships, 8203
7068

Approving Officer:

Clare Mockler, Deputy CEO &
Director Culture

EXECUTIVE SUMMARY

Council is asked to consider the attached submissions to the State and Federal Governments seeking funding and partnerships in the 2020-21 State and Federal Budgets, in order to facilitate key strategic projects which the City of Adelaide would not otherwise be able to progress or deliver to the desired extent.

Consideration in confidence is sought because the disclosure of proposed funding strategies and associated information including anticipated cost of works and projects could reasonably undermine Council's funding negotiations and prejudice the commercial position of Council.

Presented to The Committee on 4 February 2020.

RECOMMENDATION

THAT COUNCIL:

1. Endorses the City of Adelaide State Government 2020-21 Partnership proposals as shown in Attachment A to Item 18.2.3 on the Agenda for the meeting of Council held on 11 February 2020.
2. Endorses the City of Adelaide Federal Government 2020-21 Partnership proposals as shown in Attachment B to Item 18.2.3 on the Agenda for the meeting of Council held on 11 February 2020.
3. In accordance with Section 91(7) & (9) of the *Local Government Act 1999 (SA)* and because Item 18.2.3 [Partnership Proposals 2019-20] listed on the Agenda for the meeting of the Council held on 11 February 2020 was received, discussed and considered in confidence pursuant to Section 90(3) (b) of the *Local Government Act 1999 (SA)*, this meeting of the Council do order that
 - 3.1. the resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until otherwise determined by Council or 31 December 2027.
 - 3.2. the confidentiality of the matter be reviewed in December 2021.
 - 3.3. the Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2016-2020 Strategic Plan	Strategic Alignment - Corporate Activities
Policy	Not as a result of this report
Consultation	Not as a result of this report
Resource	Not as a result of this report
Risk / Legal / Legislative	Not as a result of this report
Opportunities	Subject to the approval of Council, this report provides the opportunity to engage the State and Federal Governments and enable strategic projects that would not otherwise be achievable, to the benefit of our community.
19/20 Budget Allocation	Not as a result of this report
Proposed 20/21 Budget Allocation	Not as a result of this report
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
19/20 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	Potential ongoing maintenance and other costs may be anticipated should the State Government fund certain projects set out in the attached proposals. Should cost pressures arise as a result of any of these proposals receiving support in the 2020-21 State or Federal Budgets, Council will be asked to consider those funding implications as part of the 2020-21 budget process / Q2 budget process.
Other Funding Sources	This report provides Council with the opportunity to pursue State Government funding for a number of key strategic projects.

GROUNDS AND BASIS FOR CONSIDERATION IN CONFIDENCE

Grounds:

Section 90(3) (b) of the *Local Government Act 1999 (SA)*

- (b) information the disclosure of which—
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest.

Basis:

The disclosure of proposed funding strategies and associated information including anticipated capital and operating expenditure on key strategic projects could reasonably prejudice the commercial position of Council in its negotiations with its funding partners and other third parties, which, on balance, would be contrary to the public interest, as it would likely undermine the optimisation of funding opportunities council may be able to secure through its negotiations and may result in inflated project costs.

Public Interest:

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances given that release of such information may confer a commercial advantage on a third party and severely prejudice the Council's ability to influence proposals and efficiently deliver strategic projects for the benefit of the Council and the community in this matter.

DISCUSSION

1. State and Federal Governments are currently developing their budgets for the 2020-21 Financial Year.
2. The State Government 2020-21 Budget Proposals (attached) have been prepared to seek funding or partnerships to enable strategic projects that would not otherwise be achievable or fully funded:
 - 2.1. Contemporary Adelaide Visitor Experience Centre
 - 2.2. Connected Adelaide.
 - 2.3. Adelaide Aquatic Centre – Strategic Options
 - 2.4. City of Adelaide Food-Waste Free Program
 - 2.5. Karrawirra Wetlands and Urban Nature Space
 - 2.6. Grenfell Street Transport Boulevard Upgrade
 - 2.7. Hindley Street Improvement Project
 - 2.8. Rymill Park Master Plan Implementation
 - 2.9. Target funding to priority actions in new City Access Strategy
 - 2.10. Housing and Homelessness
3. The Federal Government 2020-21 Budget Proposals (attached) have been prepared to seek funding or partnerships to enable strategic projects that would not otherwise be achievable or fully funded:
 - 3.1. Social Housing Investment
 - 3.2. City of Adelaide Food-Waste Free Program.
4. The submissions will also be used during other discussions in which the Lord Mayor or the Chief Executive Officer may wish to participate concerning the State and Federal Budgets for 2020-21.

ATTACHMENTS

Attachment A – State Government 2020-21 Partnership Proposals

Attachment B – Federal Government 2020-21 Partnership Proposals

- END OF REPORT -

PROJECT TITLE

Contemporary Adelaide Visitor Experience Centre

KEY CONTACT

Matt Grant
Associate Director, Economic
Development & Innovation
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PROJECT SUMMARY

Objective - To create a world class visitor centre that wows visitors and makes South Australians proud.

This initiative seeks to newly provide a relevant, modern, one stop, full-service visitor information service, which is presently missing for Adelaide as the gateway for visitors to South Australia. To progress this opportunity the City of Adelaide seeks to collaborate with both the State Government and private sector.

The City of Adelaide has identified several potential sites with the current preferred location being in the North Terrace/Riverbank precinct. The centre would be commercially operated and would encourage tourism operators from across the state to promote their experiences and tours.

This new visitor experience centre in Adelaide would provide local, domestic and international visitors with a selection of bookable tourism products and experiences from across South Australia. Marketing and promotional opportunities would be made available for tourism related businesses across South Australia. The centre would also offer an opportunity to showcase local and regional food, beverage and artisan producers.

As a result of ever-advancing technology such as virtual and augmented reality, there is an incredible opportunity to present information and immersive experiences through new channels to excite and entice visitors and encourage increased visitation to attractions.

The centre will also provide information and services for short term visitors associated with business events travel, incentive groups and the international student, visiting friends and relatives (VFR) market. The current visitor information centre and services do not maximise the economic opportunity to reach these growing sectors.

The delivery of this new visitor experience centre will support the South Australian Visitor Economy Sector Plan 2030 ambition to grow the visitor economy to \$12.8 billion by 2030 and generate an additional 16,000 jobs. It provides an enhanced opportunity to support and regenerate the tourism sector in all parts of the State including those regions impacted by recent bushfires.

This initiative and associated investment recognises the importance and economic value of the tourism sector to the state.

KEY DELIVERABLES

Information distribution – a trusted source of 'What's on' for locals and visitors.

- Mix of digital technologies and traditional media.
- Selected information in languages of major international markets.

Booking Services

- Tours, accommodation, experiences, attractions, tickets (festivals, events, performances, sporting events)

Retail and Food & Beverage

- Showcasing and selling local and regional food, beverage and artisan products

TIMEFRAME, RESOURCES AND BUDGET

Timeframe:	2020/2021 FY with a minimum 10 year lifespan
Resources:	<p>\$2,500,000 fit out + \$500,000 digital asset investment & set-up</p> <p>Council will fund the operating costs of the centre in 2020/21 - \$500,000 as its contribution and ongoing annual operational costs.</p>
Budget:	<p>Estimated \$ 3,000,000</p> <p>Services such as advertising and commissions from bookings will assist to partly cover ongoing operational expenses. Additional revenue sources may be identified once the final location and site layout is confirmed. A partnership approach with State Government and the private sector will ensure the necessary funding is available to establish and maintain this exciting initiative.</p>

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon Steven Marshall MP
Premier

ECONOMIC AND SOCIAL BENEFIT

Validated expert research indicates effective delivery of this service will result in:

- improved overall visitor experience
- increased expenditure of up to \$181 per adult
- increased stay duration of up to 2.9 nights in the Adelaide CBD and North Adelaide
- an increase of up to \$2.2m of revenue for South Australia.

"Visitor Information Centres (VICs) play a critical role in promoting local businesses, events and council and community services to visitors. Through the information shared and the skilful sales and advice provided...VICs [improve]...the visitor experience and unlock visitor spending."

Source: "A National Perspective on Visitor Information Servicing" 2018

The presence of VICs is proven to increase spend into local economies:

\$112m in unplanned spend in SA. This is additional spend due to a visitor using a VIC.

Sources: "A National Perspective on Visitor Information Servicing" 2018; VIC research published by Destination NSW, Tourism & Events Queensland & TRA.

VICs play a significant role in influencing visitor behaviour:

- Approx. 23% of visitors have not yet chosen accommodation and are looking for options.
- 83% of those surveyed had added activities to their trip as a result of visiting a VIC
- 72% had increased the duration of their stay
- 22% spent additional nights in the local area.

Source: "A National Perspective on Visitor Information Servicing" 2018

ATTACHMENTS

Example concepts of a contemporary visitor / customer experience centre.



Potential location for Adelaide Visitor Experience Centre





PROJECT TITLE**Connected Adelaide****KEY CONTACT**

Matt Grant
Associate Director, Economic
Development & Innovation
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PROJECT SUMMARY

The City of Adelaide proposes a partnership with the State Government to deliver a next generation ultra-fast Wi-Fi network at gigabit speed across the city, including North Adelaide, the North Terrace Cultural Boulevard, the entrance and surrounds at Lot Fourteen, Park Lands and other priority city locations. Leveraging the world-class 10 Gigabit fibre network, which is due for completion in mid-2020, we propose a Wi-Fi network that builds out of this existing digital infrastructure and ensures a future-proof solution for the City. The next generation Wi-Fi network will also leverage the latest in internet security features to improve the safety and privacy of its users. This network will also provide location aware services such as beacons to further enhance city user experience.

The existing Adelaide Free Wi-Fi service is provided as a result of a contract between the State Government and TPG, which ended on 9th December 2019. The existing Wi-Fi infrastructure is end-of-life and no longer delivers the performance required for extended city-wide usability. Despite this, the network still provides connectivity to a wide range of city users, with over 200k connections a month. Students, visitors, small businesses and the city's residents, including those who are homeless, require a ubiquitous and high performing network that delivers a seamless service throughout the city and provides greater performance with the ever-increasing engagement with digital experiences.

The City of Adelaide sees a great opportunity to capture and disseminate data captured by devices, recognising the security requirements to protect sensitive and personal information. This information can provide key insights into city users and digital technology engagement trends. These insights enable Governments to respond to city user requirements to enhance their digital experience and provide greater civic safety, security and service.

KEY DELIVERABLES

- Install a city-wide Free Wi-Fi network that leverages the existing 10G fibre optic network that provides ubiquitous access to broadband services
- Improve the city experience and increase city activation by visitors, tourists, customers, residents, business, and community
- Create opportunities for public-private partnerships in delivering work-class digital content to user city users and visitors by delivering reliable foundational digital infrastructure
- Provide connectivity opportunities for a new wave of city smart technologies that provides insights into transport planning, people movement, wireless sensors, etc
- An open data structure that allows State and Local Government to develop key insights into the City's digital infrastructure requirements, and allows for on-going development to future-proof this infrastructure

BUDGET

- Timeframe:** 2020-21 construction
5-year lifespan, with consideration of further extension
- Resources:** Project to be delivered by City of Adelaide in partnership with external consultants and the infrastructure vendor
- Budget:** Estimated \$6.6M total cost for 5 years
- \$5M capital cost over 2 years
 - \$1.6M on-going maintenance and support over 5 years
- City of Adelaide & State Government to contribute \$1.8M each over 5 years
City Deal funding of \$3M to cover majority of capital outlay

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon Steven Marshall MP
Premier

The Hon David Pisoni MP
Minister for Innovation and Skills

Department of Premier and Cabinet

- Administration of Adelaide's City Deal
- Renewal SA are managing the development of Lot Fourteen, one of the city's key infrastructure projects supporting STEMM and the Creative Industries in South Australia
- Office of the Chief Entrepreneur are curating the Lot Fourteen space and are advising on the foundational physical and digital infrastructure to ensure a future-proof and hyper-connected site to its tenants

Department of Innovation and Skills

- Department of Innovation and Science have managed the existing Free Wi-Fi contract and would have responsibility for co-developing the scope and design with the City of Adelaide. This Department will also coordinate the interests and requirements of other State Government departments

South Australian Tourism Commission

- The SATC will have strong requirements for the Free Wi-Fi service throughout their buildings along the North Terrace Cultural Boulevard, and else.

ECONOMIC AND SOCIAL BENEFIT

- Create more connected and informed communities through greater access to information and resources anywhere, at anytime
- Provides critical connectivity for the homeless community who access a wide range of support services utilising the free network
- Ensures that digital experiences can be delivered to tourists and visitors to the city, engaging these people in unique Adelaide experiences whilst providing a safe and secure environment

PROJECT TITLE

Adelaide Aquatic Centre – Strategic Options

KEY CONTACT

Tom McCready
Associate Director, Property & Commercial
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PROJECT SUMMARY

City of Adelaide (CoA) is looking to pursue partnerships and investment opportunities to enable redevelopment of the existing aquatic facility. A redeveloped aquatic facility will provide the South Australian community with greater access and opportunity to enjoy and participate in quality aquatic, leisure, health and wellness activities. With 714,000 annual visitations in 2018/19 anticipated to increase to over 1.3M annual visitations, a redeveloped facility will increase health and wellness participation with an anticipated total social value saving of \$4.57M per annum.

The Adelaide Swimming Centre was constructed as an outdoor pool in 1969 and in 1985 was redeveloped as the indoor state based Adelaide Aquatic Centre (AAC) and further redeveloped in 1990. In 2009 the SA Government in association with the City of Marion and the Australian Government funded a \$100m project to construct a new State Aquatic and Leisure Centre in Marion, to service the community, elite athletes and major events. This repositioned the AAC as a regional provider of aquatic, leisure and recreation services but with the significant legacy constraint of being a 50 year old facility originally designed as the state-based centre.

In March 2019, Council commissioned an independent 'Needs Analysis' to better understand the current and future demand for aquatic and recreational facilities (with a 20 year outlook) in Adelaide, specifically noting population growth forecasts, Council's strategic objectives, and age-based requirements of the users over time.

The key findings of the Needs Analysis were as follows:

1. AAC is rapidly approaching the end of its practical life and upgrading the existing centre to support the needs of the community is not viable due to the legacy design.
2. Projected demand in 2030 indicates demand for 1.3M+ visitations per annum
3. From a usage perspective, City of Adelaide residents accounted for only 7.7% of visitations with 92.3% coming from other Local Government Areas.¹
4. Based on this demand analysis, it was identified that a new greenfield facility catering for this demand would result in a total Social Value saving of \$4.57M per annum for benefits associated with reduced risk of drowning, reduced risk of chronic and acute health conditions, and health system savings.
5. A review of local government aquatic service provision, which also included a review of private sector provision, found that:
 - 5.1. there is a very low level of provision for warm water pools (hydrotherapy) and leisure pools (for children) and that apart from SAALC and Aquadome there are no other indoor 50m pools in the area.
 - 5.2. there are no local or state government aquatic facilities in the neighbouring areas of the City of Charles Sturt, the City of Prospect and the Town of Walkerville.

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: 3-5 Years

Resources: Project to be delivered by City of Adelaide Infrastructure, Property and Commercial Departments in partnership with external organisation/s

Budget: Total project budget to deliver the optimum facility enabling 1.3 million annual visitation and all social benefits to be realised is estimated at \$55-\$65 million. The budget for a scaled facility allowing for growth to 1 million annual visitations (noting a reduced social value) is estimated at \$45-\$55 million. Further information can be found on [page 59 of the Needs Analysis](#).

¹ City of Port Adelaide Enfield 22.6%, City of Charles Sturt 17.1%, City of Prospect 16.5% and a variety of others

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister / Department:

The Hon Corey Wingard MP
Minister for Recreation, Sport and Racing

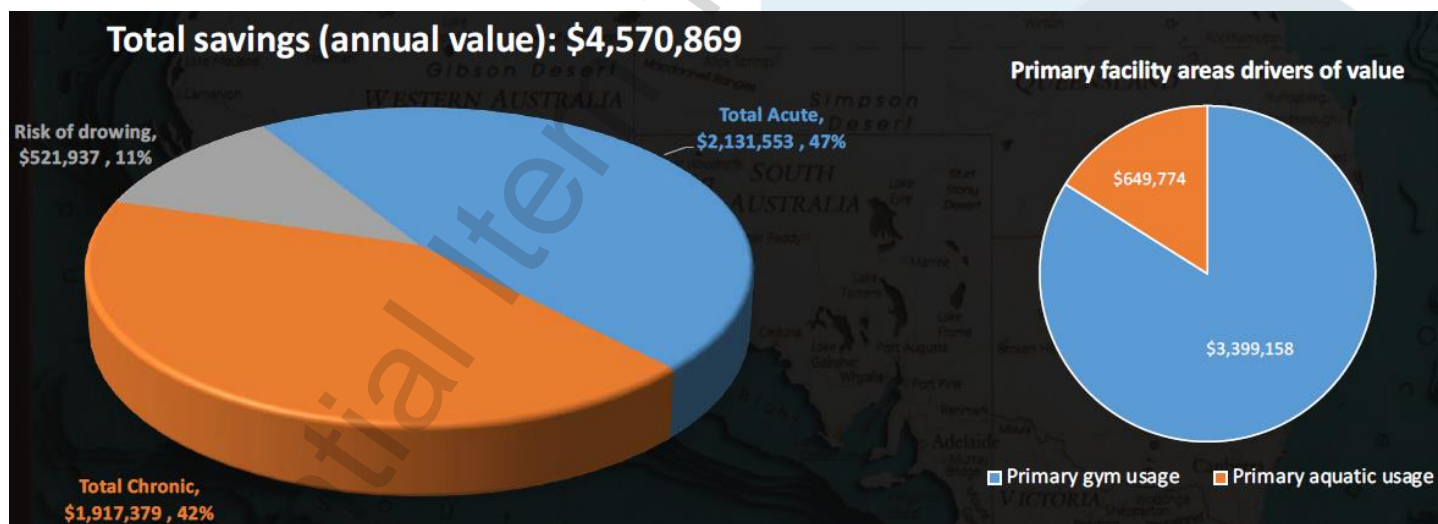
Office of Recreation and Sport and Racing (ORS) Strategic Plan 2017-2021. Vision is to be an active state, based on sport and active recreation developing stronger, healthier, happier and safer communities. The ORS approach is to lead, collaborate and invest. The project delivers on the following ORS Strategic Priorities:

- **Places and Spaces** - South Australians have access to sport and recreation places and spaces that support participation at all levels.
- **Capacity and Capability** - The people and organisations delivering sport and active recreation have the capability and capacity to deliver quality opportunities for participation and performance.
- **Access and Opportunity** - It is easy and enjoyable for all South Australians to participate at all levels and in all facets of recreation and sport.
- **Investment** - Investment in sport and recreation delivers value for the SA economy and community.
- **Business Performance** - The ORS is progressive, responsive, and accountable.

ECONOMIC AND SOCIAL BENEFIT

A contemporary aquatic, leisure and recreation facility catering for a demand of 1.3m visitations annually would result in a total social value saving of \$4.57M per annum for benefits associated with the reduced risk of drowning, reduced risk of chronic and acute health conditions and health system savings.

This would benefit approximately 4,500 health and wellness members and 4,000 swim school members – a combined total of 8,500 which is more than double the current AAC total membership of 4,000.



PROJECT TITLE

City of Adelaide Food-Waste Free Program

KEY CONTACT

Michelle English
Associate Director, Sustainability
M.English@cityofadelaide.com.au

PROJECT SUMMARY

The City of Adelaide proposes to partner with the State Government on the Food-Waste Free Program, to deliver an innovative and bold approach to eliminating problematic organic material such as food waste and compostable materials from going to landfill.

Food waste is estimated to cost the Australian economy \$20 billion each year. (National Food Waste Strategy, 2017, p3). Food waste is also costly to families, communities and businesses through food loss (production and investment), and food waste management (rates and levies – collection and processing).

CoA waste audits conducted this financial year identified that between 43% and 52% of all material in residential, commercial and public space bins could have been recovered for organics. South Australia's Recycling Activity Survey 2017-18 Report identified that "*most volumes of Food Organics in SA (estimated at more than 200,000 tonnes) are still disposed to landfill.*"

The City of Adelaide is well placed to drive this Program in partnership with the State Government, given Adelaide's international environmental credentials (CDP A rating) and broad reach to over 300,000 daily visitors, including workers, students, visitors and residents, and as the gateway to the rest of the State.

KEY DELIVERABLES

This Program delivered in conjunction with the Fight Food Waste CRC will target residents, apartments, businesses and public spaces to make them 'Food-Waste Free' through five pillars:

1. **Food-Waste Free Zones** piloted at the Adelaide Central Market/ Central Market Arcade (supporting Green Industries SA Plastic-Free Precinct Pilot), the Adelaide Aquatic Centre and Adelaide Golf Links.
 - Implementation of initiatives targeting reduction of food waste generation in commercial kitchens and back of house facilities
 - Removal of all single-use plastics, prioritizing reusable serve-ware or compostable serve-ware
 - Implementation of green organics bin collection for businesses
 - Sending unavoidable food scraps and compostable materials to composting facilities
 - Recognition of outstanding businesses via Food-Waste Free Zone Outstanding Leader.
2. **Food-Waste Free Precinct** expanding on the Food-Waste Free Zone will link key food precincts across the City, including Grote/Gouger Street, Rundle Mall, Hutt, Melbourne and O'Connell Streets to support businesses.
 - Ensuring businesses are positioned for early adoption of the Single-use and Other Plastic Products (Waste Avoidance) Bill 2019 and drive circular economy outcomes for South Australia
 - Investigating supply chain processes
 - Implementing precinct based public waste management systems that prioritise composting systems.
3. **Food-Waste Free Home** targeting single-dwelling homes and multi-unit developments (apartments).
 - Implementing initiatives targeting reduction of food waste generation at home, such as waste-free shopping, cooking and storage
 - Implementing an education campaign communicating program and benefits
 - Recognition of outstanding residents via Food-Waste Free Home Hero
 - Increased adoption of green bin services, including through delivery of kitchen caddies, liner bags and green bins for kerbside use
 - Collection of residual and unavoidable food scraps through organics services
 - Increased adoption of green organics bin collection services in single dwellings and apartments.

4. **Food-Waste Free Education:** targeting local schools and day care centres to educate their staff and students to become food-waste free and adopt better behaviours surrounding food waste.
 - Staff and students – avoidance of food-waste generation when packing snack and lunches
 - Cafeterias and school operation – implementation of initiatives to reduce food waste and eliminate single-use plastics in cafeterias and back of house facilities.
 - Diversion of residual food scraps and compostable materials from landfill via green organics bin collection.
5. **Food-Waste Free Interventions:** targeting quick wins to draw in community uptake and generate excitement.
 - Food-Waste Free Fridays: one day a week dedicated to 'trying out' the program. Targeted to community and businesses, families can try making their purchases, meals and home waste systems food-waste free, and businesses are encouraged to choose alternatives for single-use plastics and minimise any food waste generation on one day.
 - Food-Waste Free Footy: Targeting sports groups, this event will encourage participants and spectators to be food-waste free, both in amateur sports and professional settings.
 - Food-Waste Free Future: Drop in sessions targeted to Food-Waste Free Zone/Precincts/Home/ Education to learn about tips and tricks and gain support in transitioning to Food-Waste Free.

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: 3 years

Resources: 4 Project Coordinators

Project Team Members from City of Adelaide including the Waste Project Manager and Waste and Recycling Education Coordinator

Consultants and contractors to assist with marketing campaigns, waste systems implementations, signage, auditing

Budget: Estimated \$3,000,000 (\$1,500,000 each State Government and CoA investment)

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon David Speirs MP

Minister for Environment and Water

Green Industries SA

- Proposed Single Use Plastics and Other Plastics (Waste Avoidance) Bill
- South Australia's Waste Strategy 2015 – 2020
- Role: Keeping SA at the forefront of green innovation in waste, recycling and resource recovery sectors
- Role: Delivering reduced waste to landfill and increasing the State's capacity for recycling

ECONOMIC AND SOCIAL BENEFIT

This highly visible project will deliver significant economic, social and environmental outcomes, including:

- Build South Australia's international reputation as a leader in waste management, recycling and the Circular Economy
- Significant diversion of food waste to landfill (which can represent up to 50% of materials collected from businesses, households in the red waste kerbside bin)
- Drive the Circular Economy through support for new compostable products and the recycling/composting sector providing improvements to regional soils
- Educate and deliver behavioural change of visitors, businesses and residents of the City
- Deliver learnings transferrable to broader Metropolitan Adelaide, South Australia and Australia
- Reduced cost to the Community of Solid Waste Levy
- Reduced food costs to family, community and businesses could generate more economic activity.

PROJECT TITLE

Karrawirra Wetlands and Urban Nature Space

KEY CONTACT

Michelle English
Associate Director, Sustainability
M.English@cityofadelaide.com.au

PROJECT SUMMARY

The health and amenity of the Torrens Lake underpins the success and vibrancy of the Riverbank Precinct. Without a healthy river, there is no Riverbank. The Karrawirra Wetlands and Urban Nature Space proposal seeks to improve ecological health, water quality and amenity of the Torrens Lake while also enhancing existing assets and providing social, cultural and tourism benefits for the Riverbank Precinct.

The Karrawirra Wetlands and Urban Nature Space will install the first in a series of in-line wetlands along different parts of the lake, floating wetlands, boardwalks, an interpretive trail (including Kaurna cultural heritage elements), public art, an education hub and associated infrastructure.

There has been significant investment in the Riverbank Precinct in recent times (including Adelaide Oval, Oval Bridge, Convention Centre and Festival Centre redevelopment and Adelaide Hospital), however the Torrens Lake has suffered from underinvestment and is not optimising its full potential as a drawcard for the Riverbank Precinct and City. Linear Park assets in the area are ageing and degraded and there is potential to refresh current recreational offerings to better support and enhance the aforementioned investment. Further, the ecological health of the Torrens Lake is poor - polluted urban run-off and removal of aquatic vegetation from dredging has contributed to poor water quality, periodic blue green algae outbreaks and lake closures.

There have been ad-hoc approaches to improve the Torrens Lake's ecological health, water quality and amenity (including amenity flows, carp eradication, aeration, installation of gross pollutant traps, woody weed removal and hydrogen peroxide dosing). The effectiveness of these strategies has been variable and only amenity flows have been proven to reduce blue green algae outbreaks. The social licence to undertake amenity flows is increasingly problematic (and not sustainable) in a time of drought.

KEY DELIVERABLES

- Install the first in-line wetland within the Torrens Lake.
- Install a floating wetland within the Torrens Lake.
- Create an interpretive trail with boardwalks, interpretive signs (providing information about wetlands, Kaurna culture and flora and fauna), public art and outdoor furniture (e.g. seating, tables, bins and BBQ) to encourage greater visitation and recreation and engage and connect people to the natural riparian environment.
- Create an Education Hub with an Outdoor Classroom area that can be used as a space to connect children to the natural riparian environment, Kaurna culture and European history of Karrawirra Parri.
- Economic development outcomes include:
 - enhancing existing assets along the Torrens Lake (through investment and capital works).
 - providing social, cultural and tourism benefits (through creating a new recreational/educational offering and a new destination which will encourage increased visitation).
 - providing broader ecological benefits for the Riverbank Precinct through improvements to water quality, river health, biodiversity and habitat creation (will reduce the amount spent on amenity flows and dredging).

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: Stage 1 – 1.5 years

Resources: Full time Project Manager.

Project Team Members from City of Adelaide (including Sustainability, Public Realm, Planning, Design and Development, Infrastructure, Community Engagement, Marketing and Communications) and State Government (including Department for Environment and Water, SA Water, Environment Protection Authority, Department for Planning, Transport and Infrastructure, SA Tourism and Department for Education).

Consultants and contractors to assist in design, construct, commission phases.

Budget: Estimated \$4-5 Million

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon David Speirs MP

Minister for Environment and Water

The Hon John Gardner MP

Minister for Education

Department for Environment and Water

- Green Adelaide priorities set out under the *Landscape South Australia Act 2019 (SA)* (key priorities include healthy urban rivers and wetlands waterways, increasing green spaces, nature education and connecting people to nature).
- Green Adelaide (currently Adelaide Mount Lofty Ranges NRM) River Torrens Recovery Project (improving River Torrens water quality, stormwater, woody weeds, community nature connection).

SA Tourism Commission

- Mission is to develop offerings that grow the visitor economy and create jobs.

Department for Education

- Outdoor Learning Environment Program (aim is to provide children and young people with optimal learning opportunities that foster a connection to and inspire respect for the environment while improving confidence, health and wellbeing).
- Alignment to relevant curriculum and focus on STEM learning (including Early Years Learning Framework and Australian Curriculum)

SA Water

- Commitment to sustainability through reducing environmental footprint and improving climate resilience and catchment management.

Riverbank Authority

- The Riverbank is heart of our vibrant city that unlocks a network of active spaces and recreational, cultural, sporting and academic destinations – enticing people to explore the river in its entirety.

ECONOMIC AND SOCIAL BENEFIT

The project would provide economic and social outcomes including:

- enhancing existing assets along the Torrens Lake (through investment and capital works).
- providing social, cultural and tourism benefits (through creating a new recreational/educational offering and a new destination which will encourage increased visitation).
- providing educational opportunities for children and young people to connect to nature and learn about topics including wetlands, urban waterways and Kaurna culture (through interpretive trail and education hub).

VISUAL EXAMPLES

Example of wetland at Pinky Flat site (before and after)

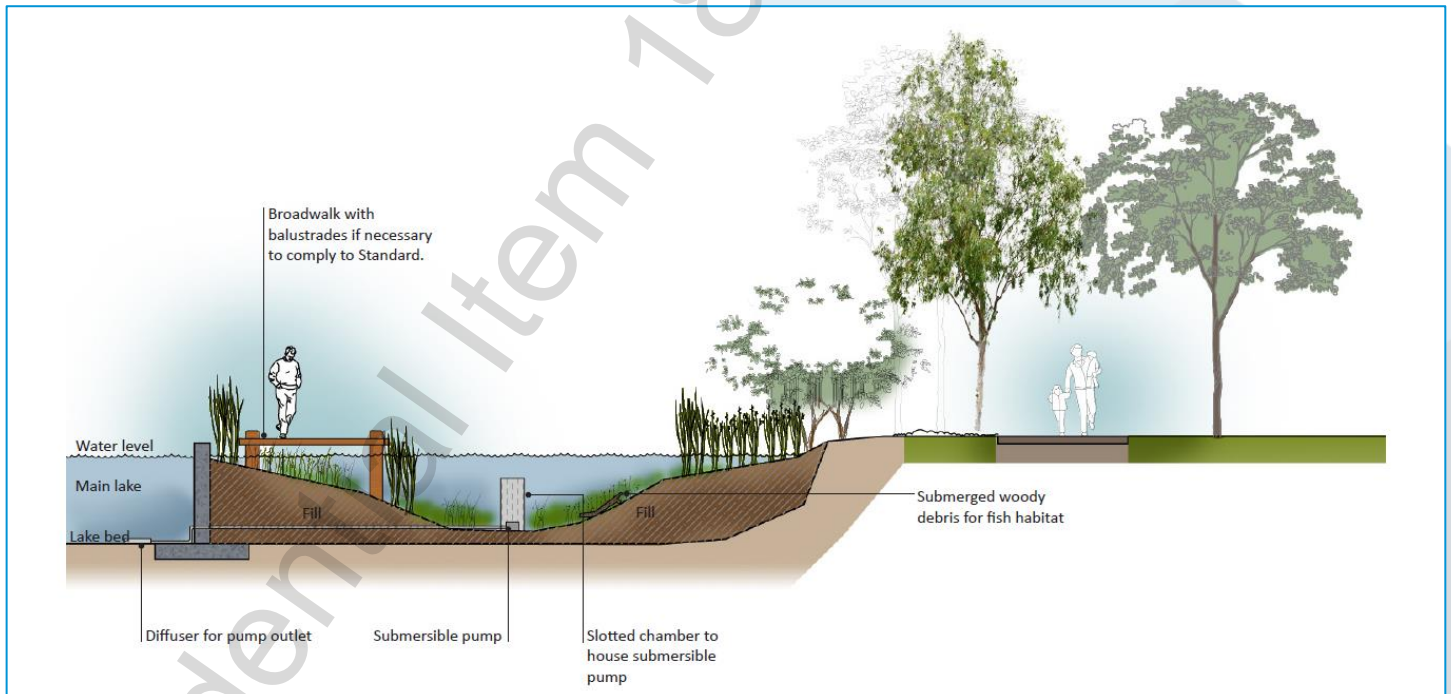


Current



At 10 years

Example cross section of in-line wetland



PROJECT TITLE

Grenfell Street Transport Boulevard Upgrade

KEY CONTACT

Shanti Ditter
Associate Director, Planning, Design and
Development
s.ditter@cityofadelaide.com.au

PROJECT SUMMARY

The Grenfell/Currie Street corridor is the city's main destination and transport interchange for bus travel with 30,000 people crossing daily at the intersections of Grenfell Street and King William Street and Currie Street (forming part of the east/west transit corridor).

However, as a city asset, Grenfell Street is no longer fit for purpose and due to heavy public transport and high traffic use, the road surface is now deteriorating. The result is a low quality service provided to all users, including impacting the adjacent retail and commercial businesses and their patrons.

A joint State and City of Adelaide project provides the best opportunity to significantly improve the user experience of one of the busiest transit links, supporting Grenfell Street as a destination as well as complementing strong links to Rundle Mall through Gawler Place and other active laneways and arcades.

Such an upgrade could be considered as a future priority project under the City Access Strategy being developed by the State and City of Adelaide under the Capital City Committee.

An opportunity has also been identified to seek funding from Infrastructure Australia to develop a business case to develop project feasibility.

KEY DELIVERABLES

- Prioritise the popular eastern side of Grenfell/Currie transit corridor, upgrading Grenfell between King William Street and East Terrace
- Restrict vehicle traffic to support a reliable, appealing and desirable 'door to door' arrival, travel and departure experience for all users
- Improve the public domain quality with new street trees, shading elements, gardens and wider clutter-free footpaths
- Economic development including new and enhance retail, commercial and outdoor dining opportunities

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: To be negotiated

Resources:

Budget: Estimated \$35M Grenfell Street (King William Street to East Terrace)
Estimated \$80M Currie/Grenfell transit Corridor
Estimated \$10M road reseal ONLY

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon Stephan Knoll MP

Minister for Transport, Infrastructure and Local Government

Department for Planning, Transport and Infrastructure

- Infrastructure SA 'for better, productive infrastructure planning to grow our economy and create jobs'
- People Focussed Public Transport – A Strong Plan for Real Change (election policy document)

ECONOMIC AND SOCIAL BENEFIT

The project would significantly improve the user experience of one of the city's busiest transit streets, creating investment opportunities for retail, commercial and mixed-use developments.

Located to the south of the Rundle Mall Precinct (Adelaide's premier shopping destination) and along Adelaide's busiest public transport bus corridors, enhancing the user experience will realise new retail/commercial investment and mixed use development in the city core, between King William Street and Hindmarsh Square.

PROJECT TITLE

Hindley Street Improvement Project

KEY CONTACT

Matthew Morrissey
Associate Director, Infrastructure
m.morrissey@cityofadelaide.com.au

PROJECT SUMMARY

Hindley Street between King William Street and Morphett Street is the city's only 24-hour street. By day, it links major precincts/destinations to one another and serves Central Business District (CBD) workers, students, tourists and visitors to the area. By night, it becomes Adelaide's premier late-night entertainment street with up to 35,000 people visiting the street each Friday and Saturday night.

Its popularity for tourists and visitors as an entertainment and dining drawcard has challenged the location's safety and amenity over recent years. Issues such as footpath overcrowding, vehicle speeds, general amenity and pedestrian and patron safety have been raised with City of Adelaide by community reference groups over time.

As a result, Council agreed in 2018 that a series of Quick Wins and Short Term Actions would be implemented in the 19/20 Financial Year, to help resolve some specific issues. These have been managed and funded by CoA. One Short Term Action is to develop a medium term design view of how changes could be made to improve amenity and safety on a larger scale over the next 5-10 years. The City of Adelaide has developed a medium term design view which would require funding in partnership with State Government in order to realise over the next 5-10 years.

Subject to receiving approval from the Council, it is estimated that delivery of this medium term design view would require \$250-300k in Year 1, \$500k in Year 2, and \$7-10m in Year 3.

Investment by the State Government and Council would enable the delivery of a design to address multiple issues that have been raised with safety and amenity in Adelaide's premier late-night entertainment street, anticipated to include (depending on the scale and scope of investment):

- Localised footpath extensions
- Improved parking and outdoor dining
- New greening, lighting and public art installations.

KEY DELIVERABLES

- In Year 1 (20/21): A concept design of a medium term view of proposed improvements in Hindley Street, including footpath, road and kerbing amendments.
- In Year 2 (21/22): A full detailed design of the improvements in Hindley Street.
- In Year 3 (22/23): Commencement of construction of the required improvements.

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: Minimum 3 years

Resources: Internal and external resources required.

Budget: Estimated \$250-300k for Year 1 (20/21)

Estimated \$500k for Year 2 (21/22)

Estimated \$7-10m for Year 3 onwards

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon Stephan Knoll MP

Minister for Transport, Infrastructure and Local Government

Department for Planning, Transport and Infrastructure

- Infrastructure SA 'for better, productive infrastructure planning to grow our economy and create jobs'

ECONOMIC AND SOCIAL BENEFIT

The project would significantly improve the user experience of one of the city's busiest tourist, resident and visitor streets. Pedestrian safety will be improved and the overall amenity of the Street lifted to improve experiences for traders and residents alike.

Hindley Street has been identified by precinct stakeholders as a key hub for the state of South Australia. International visitors frequent hotels in the Street and the visual impact of the environment should be enhanced to ensure that the State continues to attract international and interstate visitors and that their positive experiences are shared and promoted.

PROJECT TITLE

Rymill Park Master Plan implementation

KEY CONTACT

Shanti Ditter
Associate Director, Planning, Design and Development
s.ditter@cityofadelaide.com.au

PROJECT SUMMARY

Rymill Park/Murlawirrapurka is one of the 'big moves' identified in the Adelaide Park Lands Management Strategy. The park is one of three making up the East Park Lands Precinct. Key outcomes from the Master Plan include:

- defining movement within the Park Lands Trail and key promenades to reinforce connections north-south and east-west, including fully accessible connections across the Park to the new accessible play space.
- re-defining the landscape quality with new garden beds, tree planting and lighting to create boulevards and provide an urban address for a more permeable and attractive frontage to East Terrace and to Dequetteville Terrace.
- consolidating and enhancing the central activity node surrounding the lake with additional seating and shading to improve the amenity and function.
- investigating a detailed proposal for a re-imagined Lake to explore improvements as an amenity feature and include options for a wetland function to provide improved water quality and demonstration of sustainable water management practices.

City of Adelaide will need to partner with State Government in order to fully implement the Master Plan and enhance the park's key attractions including its central 'heart'.

KEY DELIVERABLES

- Reinforce movement network with legible hierarchy of compliant pathways, including DDA compliance around accessible playspace
- Improve boulevards with enhanced garden beds, tree planting and lighting
- Create attractive and permeable urban address frontages to East Terrace and Dequetteville Terrace
- Consolidate features within the central activity node to improve amenity and function
- Consider options to incorporate water quality improvements to the reconstruction of the Lake

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: 2020/21 – 2021/22 - 2022/23

Resources:

Budget: Estimated \$12M for pathways, landscape formal avenue, lighting, urban address and activity node
Estimated \$5M to reconstruct Lake

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon Stephan Knoll MP

Minister for Transport, Infrastructure and Local Government

Department for Planning, Transport and Infrastructure

- Adelaide Park Lands Management Strategy 2015-25 (APLA, State Government, City Council)
 - Lot 14 Innovation Area Development Plan Amendment: The 30 Year Plan for Greater Adelaide – Target 5: A Green Liveable City; urban development provides connections to Adelaide Park Lands (State Government DPA Appendix B)
- Council Meeting - Agenda - 11 February 2020

ECONOMIC AND SOCIAL BENEFIT

The project would maximise the attraction and function of Rymill Park/Murlawirrapurka as an important destination for significant artistic and cultural events and provide an enjoyable, accessible, passive recreational experience for everyday residents and visitors alike.

The positioning of the Park provides an important gateway to movements from the east to the city and a green linkage across the East Park Lands, incorporating the redevelopment of the city's east with new residential development and the major uplift of the previous Royal Adelaide Hospital site, in preparation for the multi-function Lot 14 development attracting significant growth in the east of the city.

The Lake would provide an important ecological function and community demonstration of a sustainable future management of water resources.

PROJECT TITLE

Target funding to priority actions in the new City Access Strategy

KEY CONTACT

Shanti Ditter
Associate Director, Planning, Design and
Development
s.ditter@cityofadelaide.com.au

PROJECT SUMMARY

Objective - To achieve the vision of an integrated, flexible and intuitive movement system for Adelaide

The State Government (Department of Planning, Transport and Infrastructure) and the City of Adelaide have partnered under direction of the Capital City Committee to prepare a 20-year integrated movement strategy for the City.

The City Access Strategy, currently under development, will take a considered, integrated approach to planning transport infrastructure and services to enhance liveability and support future growth in population, jobs and visitors in the City.

Additional funding will likely be required to finalise development of strategies and actions to achieve our shared vision with the community, and identify a preferred scenario for an integrated, flexible, safe and intuitive movement system for the City and adjoining suburbs.

The City Access Strategy will also identify priority actions for implementation over future years.

Allocation of dedicated funding for these priority actions across forward estimates will enable us to target expenditure where it will reap the greatest benefit for the City, capitalising on the best opportunities to connect people to and between neighbourhoods, precincts and adjoining suburbs, meet anticipated challenges, and ultimately stimulate resident, visitor, business and investment growth for the CBD and Greater Adelaide.

KEY DELIVERABLES

- In consultation with the community and stakeholders, develop strategies and actions to achieve the City Access Strategy vision and preferred scenario for Adelaide's movement system in the next 20 years
- Fund delivery of priority actions for implementation in the short to medium term

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: 2020/21 and across forward estimates

Resources: Commitment of funding and resources to implement strategy once developed

Budget: It is anticipated that State Government projects, partnerships and co-funding will be identified to deliver priority actions for implementation under the City Access Strategy from 2020-21 onwards

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon Stephan Knoll MP
Minister for Transport, Infrastructure and Local Government

ECONOMIC AND SOCIAL BENEFIT

Implementation of priority actions under the City Access Strategy will increase growth of residential, visitor and business populations and investment for the City with associated economic growth and social, health and wellbeing benefits for the State.

PROJECT TITLE**Housing and Homelessness****KEY CONTACT**

Christie Anthoney
Associate Director, Community and Culture
c.anthoney@cityofadelaide.com.au

PROJECT SUMMARY

The City of Adelaide is seeking to continue to work with the State Government to deliver key housing and homelessness initiatives in the City, in support of the South Australian Government's 'Our Housing Future 2020-2030' Strategy and consistent with the 'Adelaide Zero Project' principles.

The City of Adelaide supports the State Government strategies to address the challenges to South Australia's housing eco-system, with particular focus on those strategies and actions which strengthen support services on site and foster an increase in affordable housing solutions. A shortfall of adequate social housing has been identified in the City Centre. There is potential to showcase and pilot State Government initiatives in the City, coupled with delivery of identified 'shovel ready' housing projects from the not-for-profit sector, to bring about practical real-world solutions.

Key to affordable housing solutions in the City is the 'Housing First' principle, considered one of the most effective in addressing the needs of people at risk of and experiencing homelessness. The State Government Housing Strategy, "Our Housing Future 2020 – 2030", recognises the need to integrate additional social housing availability and diversity with appropriate social supports. With integrated support and development, Housing First strategies can increase paid workforce participation and the contribution to the economy of people who have experienced life challenges. Ensuring that everybody is supported into a safe, secure and sustainable home reduces reliance on public services such as hospitals, health care and judicial services.

The Housing First approach is aligned with the position of the Capital City Council of Lord Mayors in regard to social housing and homelessness in Australia's Capital Cities, and with the current approach taken by operators in Adelaide, and supports the Adelaide Zero Project (AZP) goal to functionally end rough sleeping in Adelaide.

KEY DELIVERABLES

- A collective impact approach to delivery of 'Our Housing Future 2020-2030' strategy (the strategy)
- Opportunities to showcase and pilot actions arising from the strategy in the City of Adelaide
- All South Australians have access to appropriate and affordable housing that contributes to social inclusion and economic participation

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: Numerous housing projects are 'shovel ready' (see below)

Resources: Capital investment dependant on choice of 'shovel ready' project

Budget: Project investments range from \$3million to \$20million (see below)

Three Adelaide 'Tier 1' Housing Providers have 'shovel ready' projects with social housing outcomes that could immediately be realised with State Government capital investment. Investment sought ranges from \$3.2M for a project to achieve 16 social housing outcomes in inner south west metropolitan Adelaide to \$14M for a project to construct 40+ dwellings in Adelaide's North. Five 'shovel ready' projects in Adelaide's CBD require between \$4.5M for 20 social housing outcomes and \$10M for 35 social housing outcomes

Organisation	Location	Land Status	Capital Investment	Social Housing outcomes
Housing Choices	CBD Nth West	Private	\$10M	35
	CBD Sth West	SA Govt	\$4.5M	20
	CBD East	SA Govt	\$12M	49
Anglicare	5 metro locations	Private	\$3M to \$20M / Total \$75M	Between 16 & 40 each site
Baptist Care	Waymouth St	Private	\$10.6M	21
	Wright St	Private	\$17M	25- 30

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Hon Michelle Lensink MLC
Minister for Human Services

SA Housing Authority

ECONOMIC AND SOCIAL BENEFIT

State Government Housing Strategy, "Our Housing Future 2020 – 2030"

The South Australian Government's Housing Strategy recognises a 'Housing Eco-system' including housing ownership, renting, social housing and short-term housing. One of the key actions (1.1) of this Strategy is 'Recognising housing as essential to the social, economic and environmental infrastructure and is included in the 20-year State Infrastructure Strategy'. This is delivered through an action to 'Coordinate sustainable social and affordable housing investment with other essential infrastructure investment to ensure housing initiatives are aligned with industry and regional growth'. The strategy also identifies the need to 'address the particular disadvantages faced by Aboriginal South Australians through the delivery of an Aboriginal Housing Strategy'.

Benefits of 'Housing First'²

Studies of housing programs around the world reveal that compared to more traditional housing programs, tenants engaged in Housing First arrangements:

- are more likely to stay in their accommodation long term;
- have improved health outcomes;
- have higher employment and training success;
- are more engaged in the community.

Health and Economic Benefits to housing for homeless persons³

Economic analysis indicates that the health sector bears much of the cost and consequences of recurring homelessness in Australia. A growing body of evidence suggests that estimated cost savings accrue to the health service system and result in more needs being met in that system than would otherwise be the case, as a result of successful housing and homelessness programs.

Social Benefits⁴

When people are assisted to move back into a safe and secure home their mental and physical health improves and people often reconnect with employment, health services, education and community.

Ending homelessness contributes to successful outcomes for young people leaving care and enhances community re-integration for people leaving prison, preventing re-offending and re-incarceration.

People become healthier and more stable in a safe home, reducing costs of frequent admissions to health and crisis services, as well as correctional and mental health facilitates.

SUPPLEMENTARY INFORMATION

Adelaide Zero Project (AZP) and Housing First

The AZP is an initiative of the Don Dunstan Foundation and partners including the South Australian Government and the City of Adelaide, who are 'taking action to end homelessness'. AZP is a person-centred initiative, designed to achieve sustainable housing and support outcomes for people experiencing homelessness. It uses the collective impact approach to focus cross-sector organisation collaboration on a shared goal of achieving Functional Zero street homelessness in the City of Adelaide. The AZP includes the principle of Housing First (not housing only), under which consideration must be given to housing referral and placement pathways, especially how housing options and supply can be aligned with the housing and support needs of people and in the shortest time possible.

² <https://www.mercyfoundation.com.au/our-focus/ending-homelessness-2/housing-first/>

³ What are the health, social and economic benefits of providing public housing and support to formerly homeless people? AHURi 2016
https://www.csi.edu.au/media/uploads/AHURi_Final_Report_No265_What-are-the-health-social-and-economic-benefi..._2edQiWr.pdf

⁴ Council to Homeless Persons, <https://chp.org.au/homelessness/about-victorias-homelessness-system/how-ending-homelessness-benefits-the-whole-community/>
Council Meeting - Agenda - 11 February 2020

PROJECT TITLE

Social Housing investment

KEY CONTACT

Christie Anthoney
Associate Director, Community and Culture
c.anthoney@cityofadelaide.com.au

PROJECT SUMMARY

The City of Adelaide is seeking an increase in the volume and diversity of social housing stock through Federal Government support, to address supply shortfalls in relation to:

- individual adults;
- young people aged 17- 25 years;¹ and
- people from Central Desert Aboriginal communities

A number of Adelaide housing providers have identified 'shovel ready' housing projects that are ready for implementation to address Adelaide's social housing stock shortfall, requiring capital investment.

Federal Government capital investment is sought for the 'Housing First' social policy approach which would increase Adelaide's supply of social housing. This aligns with the deliverables of the National Housing and Homelessness Agreement², by actioning affordable and social housing, encouraging growth, tenancy reform and home ownership pathways and providing conduits for (but not limited to) children and young people, indigenous Australians and people experiencing repeat homelessness.

Housing First strategies are considered most effective in addressing the needs of people at risk of and experiencing homelessness. The State Government Housing Strategy, "Our Housing Future 2020 – 2030",³ recognises the need to integrate additional social housing availability and diversity with appropriate social supports. With integrated support and development, Housing First strategies can increase paid workforce participation and the contribution to the economy of people who have experienced life challenges. Ensuring that everybody is supported into a safe, secure and sustainable home reduces reliance on public services such as hospitals, health care and judicial services.

The Housing First approach is aligned with the position of the Capital City Council of Lord Mayors in regard to social housing and homelessness in Australia's Capital Cities, and with the current approach taken by operators in Adelaide, and supports the Adelaide Zero Project (AZP) to functionally end rough sleeping in Adelaide.

KEY DELIVERABLES

- Increased numbers and accelerated delivery of 'shovel ready' social housing projects in Adelaide's CBD and suburbs
- Ability to address significant shortfalls in social housing availability for single adults, young people 17- 25 years and people from Central Desert Aboriginal communities
- Ability to addressing homelessness and housing affordability by implementing the 'Housing First' social policy approach
- Strengthened partnerships with Government and private investors to address social issues
- Support for the Government-Private partnership to deliver the Adelaide Zero Project

¹ The Anglicare Australia (2019) *Rental Affordability Snapshot* showed that, nation-wide, no houses in the private market were deemed affordable for young people on Newstart or Youth Allowance. Only 2% of properties were affordable for young people earning a minimum wage.

² <https://www.dss.gov.au/housing-support-programs-services-homelessness/national-housing-and-homelessness-agreement>

³

https://www.housing.sa.gov.au/_data/assets/pdf_file/0003/130692/Our-Housing-Future-2020-2030.pdf

TIMEFRAME, RESOURCES AND BUDGET

Timeframe:	Numerous housing projects are 'shovel ready' (see below)
Resources:	Capital investment dependant on choice of 'shovel ready' project
Budget:	Project investments range from \$3million to \$20million (see below)

Three Adelaide 'Tier 1' Housing Providers have 'shovel ready' projects with social housing outcomes that could immediately be realised with State Government capital investment. Investment sought ranges from \$3.2M for a project to achieve 16 social housing outcomes in inner south west metropolitan Adelaide to \$14M for a project to construct 40+ dwellings in Adelaide's North. Five 'shovel ready' projects in Adelaide's CBD require between \$4.5M for 20 social housing outcomes and \$10M for 35 social housing outcomes.

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Baptist Care	Waymouth St	Private	\$10.6M	21
	Wright St	Private	\$17M	25- 30

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

Senator the Honourable Anne Ruston
Minister for Families and Social Services
Manager of Government Business in the Senate

The Honourable Luke Howarth MP
Assistant Minister for Community Housing, Homelessness and Community Services

Department of Social Services

ECONOMIC AND SOCIAL BENEFIT

Support for the State Government's Housing Strategy, "Our Housing Future 2020 – 2030"

The South Australian Government's Housing Strategy recognises a 'Housing Eco-system' including housing ownership, renting, social housing and short-term housing. One of the key actions (1.1) of this Strategy is 'Recognising housing as essential to the social, economic and environmental infrastructure and is included in the 20-year State Infrastructure Strategy'. This is delivered through an action to 'Coordinate sustainable social and affordable housing investment with other essential infrastructure investment to ensure housing initiatives are aligned with industry and regional growth'. The State Government's strategy also identifies the need to 'address the particular disadvantages faced by Aboriginal South Australians through the delivery of an Aboriginal Housing Strategy'.

Social and economic benefits of 'Housing First'⁴

Studies of housing programs around the world reveal that compared to more traditional housing programs, tenants engaged in Housing First arrangements:

- are more likely to stay in their accommodation long term;
- have improved health outcomes;
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Health and Economic Benefits to housing for homeless persons⁵

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Social Benefits⁶

When people are assisted to move back into a safe and secure home their mental and physical health improves and people often reconnect with employment, health services, education and community.

Ending homelessness contributes to successful outcomes for young people leaving care and enhances community re-integration for people leaving prison, preventing re-offending and re-incarceration.

People become healthier and more stable in a safe home, reducing costs of frequent admissions to health and crisis services, as well as correctional and mental health facilities.

SUPPLEMENTARY INFORMATION

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The AZP includes the principle of Housing First (not housing only), under which consideration must be given to housing referral and placement pathways, especially how housing options and supply can be aligned with the housing and support needs of people and in the shortest time possible.

⁴ <https://www.mercyfoundation.com.au/our-focus/ending-homelessness-2/housing-first/>

⁵ What are the health, social and economic benefits of providing public housing and support to formerly homeless people? AHURI 2016 https://www.csi.edu.au/media/uploads/AHURI_Final_Report_No265_What-are-the-health-social-and-economic-benefi..._2edQIWf.pdf

⁶ Council to Homeless Persons, <https://chp.org.au/homelessness/about-victorias-homelessness-system/how-ending-homelessness-benefits-the-whole-community/>

PROJECT TITLE

City of Adelaide Food-Waste Free Program

KEY CONTACT

Michelle English
Associate Director, Sustainability
M.English@cityofadelaide.com.au

PROJECT SUMMARY

Food waste is estimated to cost the Australian economy \$20 billion each year. (National Food Waste Strategy, 2017, p3). Food waste is also costly to families, communities and businesses through food loss (production and investment), and food waste management (rates and levies – collection and processing).

CoA waste audits conducted this financial year identified that between 43% and 52% of all material in residential, commercial and public space bins could have been recovered for organics. South Australia's Recycling Activity Survey 2017-18 Report identified that *"most volumes of Food Organics in SA (estimated at more than 200,000 tonnes) are still disposed to landfill."*

Noting the recent and catastrophic disruptions to the waste and recycling industries in Australia, the City of Adelaide has responded to the Standing Committee on Industry, Innovation, Science and Resources Inquiry into Australia's Waste Management and Recycling Industries, and likewise to the South Australian Parliament's Environment, Resources and Development Committee 2019 Inquiry into the Recycling Industry.

The City's submissions included recommendations to:

- implement a National Waste Management Strategy to support a more resilient and local waste management system
- transition Australia to a robust circular economy where waste avoidance and enhanced resource recovery is prioritised.

With the challenges experienced, the volume and cost of food waste produced in Australia and the opportunity to support the recommendations above, the City of Adelaide has developed the Food-Waste Free Program which engages various levels of Government and industry bodies to drive a collaborative, localised and circular economy.

This program delivers an innovative and bold approach to eliminating problematic organic material such as food waste and compostable materials from going to landfill. Support for the pilot program would enable tailored replication in other capital cities and drive a national response to this complex waste challenge.

The City of Adelaide is well placed to drive this Program given its international environmental credentials (CDP A rating) and broad reach to over 300,000 daily visitors, including workers, students, visitors and residents, and as the gateway to South Australia.

KEY DELIVERABLES

This Program will be delivered in conjunction with and supported by Federal and State Governments and the Fight Food Waste CRC will target residents, apartments, businesses and public spaces to be 'Food-Waste Free' through five pillars:

1. **Food-Waste Free Zones** piloted at the Adelaide Central Market/ Central Market Arcade (supporting Green Industries SA Plastic-Free Precinct Pilot), the Adelaide Aquatic Centre and Adelaide Golf Links.
 - Implementation of initiatives targeting reduction of food waste generation in commercial kitchens and back of house facilities;
 - Removal of all single-use plastics, prioritizing reusable serve-ware or compostable serve-ware.
 - Implementation of green organics bin collection for businesses.
 - Unavoidable food scraps and compostable materials sent to composting facilities.
 - Recognition of outstanding businesses via Food-Waste Free Zone Outstanding Leader
2. **Food-Waste Free Precinct** expanding on the Food-Waste Free Zone will link key food precincts across the City, including Grote/Gouger Street, Rundle Mall, Hutt, Melbourne and O'Connell Streets to support businesses.
 - Ensure businesses are positioned for early adoption of the Single-use and Other Plastic Products (Waste Avoidance) Bill 2019 and drive circular economy outcomes for South Australia.

- Investigate supply chain processes
- Implement precinct based public waste management systems that prioritise composting systems.

3. Food-Waste Free Home targeting single-dwelling homes and multi-unit developments (apartments).

- Implementation of initiatives targeting reduction of food waste generation at home, such as waste-free shopping, cooking and storage
- Education campaign communicating program and benefits
- Recognition of outstanding residents via Food-Waste Free Home Hero
- Increased adoption of green bin services, including delivery of kitchen caddies, liner bags and green bins for kerbside use
- Residual and unavoidable food scraps collected through organics services
- Increase adoption of green organics bin collection services in single dwellings and apartments.

4. Food-Waste Free Education: targeting local schools and day care centres to educate their staff and students to become food-waste free and adopt better behaviours surrounding food waste.

- Staff and students - avoidance of food-waste generation when packing snack and lunches
- Cafeterias and school operation – implement initiatives to reduce food waste and eliminate single-use plastics in cafeterias and back of house facilities.
- Diversion of residual food scraps and compostable materials from landfill via green organics bin collection.

5. Food-Waste Free Interventions: targeting quick wins to draw in community uptake and generate excitement.

- Food-Waste Free Fridays: one day a week dedicated to 'trying out' the program. Targeted to community and businesses, families can try making their purchases, meals and home waste systems food-waste free, and businesses are encouraged to choose alternatives for single-use plastics and minimise any food waste generation on one day.
- Food-Waste Free Footy: Targeting sports groups, this event will encourage participants and spectators to be food-waste free, both in amateur sports and professional settings.
- Food-Waste Free Future: Drop in sessions targeted to Food-Waste Free Zone/Precincts/Home/ Education to learn about tips and tricks and gain support in transitioning to Food-Waste Free.

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: 3 years

Resources: 4 Project Coordinators

Project Team Members from City of Adelaide including the Waste Project Manager and Waste and Recycling Education Coordinator

Consultants and contractors to assist with marketing campaigns, waste systems implementations, signage, auditing

Budget: Estimated \$3,000,000 (\$1,000,000 each State Government, Federal Government and CoA investment) over 3 years

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister/Department:

The Honourable Sussan Ley MP

Minister for the Environment

The Honourable Trevor Evans MP

Assistant Minister for Waste Reduction and Environmental Management

Council Meeting - Agenda - 11 February 2020

Australian Government - Department of the Environment and Energy, 2017

- National Waste Policy Action Plan 2019 - *Target 6: Halve the amount of organic waste sent to landfill for disposal by 2030.*
- National Food Waste Strategy

Fight Food Waste Cooperative Research Centre

ECONOMIC AND SOCIAL BENEFIT

This highly visible project will deliver significant economic, social and environmental outcomes, including:

- Grow Australia's and South Australia's international reputation as a leader in waste management, recycling and the Circular Economy
- Significant diversion of food waste to landfill (which can represent up to 50% of materials collected from businesses, households in the red waste kerbside bin)
- Drive the Circular Economy through national leadership by sending a strong market signal to support new compostable products and the recycling/ composting sector providing improvements to agricultural soils and the primary production sector
- Educate and deliver behavioural change of visitors, businesses and residents of the City
- Demonstration site for Food-Waste Free education, awareness and interventions at capital city scale
- Transferrable learnings for broader application to other Australian capital cities, significant urban areas, and regional centres across Australia
- Reduction in food costs to family, community and businesses could generate more economic activity.

38. Confidential Item 18.2.3 – Partnership Proposals 2019-20 [2020/00233] [C]

Moved by Councillor Simms,
Seconded by Councillor Knoll -

THAT COUNCIL:

1. Endorses the City of Adelaide State Government 2020-21 Partnership proposals as shown in Attachment A to Item 18.2.3 on the Agenda for the meeting of Council held on 11 February 2020.
2. Endorses the City of Adelaide Federal Government 2020-21 Partnership proposals as shown in Attachment B to Item 18.2.3 on the Agenda for the meeting of Council held on 11 February 2020.
3. In accordance with Section 91(7) & (9) of the *Local Government Act 1999 (SA)* and because Item 18.2.3 [Partnership Proposals 2019-20] listed on the Agenda for the meeting of the Council held on 11 February 2020 was received, discussed and considered in confidence pursuant to Section 90(3) (b) of the *Local Government Act 1999 (SA)*, this meeting of the Council do order that
 - 3.1. the resolution, the report, the discussion and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not available for public inspection until otherwise determined by Council or 31 December 2027.
 - 3.2. the confidentiality of the matter be reviewed in December 2021.
 - 3.3. the Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

Discussion continued

The motion was then put and carried

[illegible]