

State and Federal Partnership Opportunities 2021-22

ITEM 12.1.1 14/09/2021
Council

Strategic Alignment - Thriving Communities

2020/00536

Confidential - s 90(3) (b) commercial advantage/prejudice commercial position of council

Confidential - s 90(3) (j) information provided in confidence with a request for consideration in confidence

Approving Officer:

Klinton Devenish, Director Services, Infrastructure & Operations

EXECUTIVE SUMMARY

Council is asked to consider the attached submissions to the State and Federal Governments seeking funding and partnerships throughout 2021-22, in order to facilitate key strategic projects which, the City of Adelaide would not otherwise be able to progress or deliver to the desired extent.

Consideration in confidence is sought because the disclosure of proposed funding strategies and associated information including anticipated cost of works and projects could reasonably undermine Council's funding negotiations and prejudice the commercial position of Council. The City Access Strategy is currently Cabinet in Confidence and is unable to be made public until approved by Capital City Committee.

If projects achieve funding contributions, then it is likely that the allocations will be treated confidentially until such time as funding announcements are released.

RECOMMENDATION

THAT COUNCIL

1. Notes the previous decision of Council to approve 2020-21 Partnership Proposals that continue to be used to advocate for partnership opportunities with the State and Federal Government.
2. Endorses the City of Adelaide 2021-22 Partnership Proposals as shown in Attachment A to Item 12.1.1 on the Agenda for the meeting of the Council held on 14 September 2021, as additional partnership opportunities to advocate for with the State and Federal Government.
3. In accordance with Section 91(7) & (9) of the *Local Government Act 1999 (SA)* and because Item 12.1.1 [Advocacy and Funding Opportunities] listed on the Agenda for the meeting of Council held on 14 September 2021 was received, discussed and considered in confidence pursuant to Section 90(3) (b) & (j) of the *Local Government Act 1999 (SA)*, this meeting of Council does order that:
 - 3.1. The resolution, the report (excluding paragraph 6, 6.1 and 6.2 and Attachment A) become public information and included in the Minutes of the meeting.
 - 3.2. Paragraph 6, 6.1, 6.2 and Attachment A of the report, the discussion, and any other associated information submitted to this meeting and the Minutes of this meeting in relation to the matter remain confidential and not for public inspection until 31 December 2028.
 - 3.3. The confidentiality of the matter be reviewed in December 2022.
 - 3.4. The Chief Executive Officer be delegated the authority to review and revoke all or part of the order herein and directed to present a report containing the Item for which the confidentiality order has been revoked.

IMPLICATIONS AND FINANCIALS

City of Adelaide 2020-2024 Strategic Plan	All pillars of the City of Adelaide Strategic Plan 2020-2024 are covered by various project.
Policy	Projects proposed align to key City of Adelaide (CoA) policies, including: Adelaide Design Manual, Our Market District Plan, and Adelaide Park Lands Management Strategy 2015-2025.
Consultation	Consultation applied as required under legislation and through the CoA own Community Consultation Policy.
Resource	Resources will be required from across Council including, Events and Activations, Place Coordinators, Infrastructure, City Operations. Exact requirements will be identified as projects progress.
Risk / Legal / Legislative	Not as a result of this report
Opportunities	There is a significant opportunity to advocate for the City of Adelaide to receive funding to support the delivery of key strategic projects.
21/22 Budget Allocation	We will be submitting for 100% funding for projects where possible. If a budget allocation is required, we will return with a Council report.
Proposed 22/23 Budget Allocation	We will be submitting for 100% funding for projects where possible. If a budget allocation is required, we will return with a Council report.
Life of Project, Service, Initiative or (Expectancy of) Asset	Not as a result of this report
21/22 Budget Reconsideration (if applicable)	Not as a result of this report
Ongoing Costs (eg maintenance cost)	As projects progress, detailed design will identify ongoing maintenance commitments for the City of Adelaide, which will need to be considered through future maintenance budgets.
Other Funding Sources	Not as a result of this report.

GROUNDS AND BASIS FOR CONSIDERATION IN CONFIDENCE

Grounds

Section 90(3) (b) of the *Local Government Act 1999 (SA)*

- (b) information the disclosure of which—
 - (i) could reasonably be expected to confer a commercial advantage on a person with whom the council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the council; and
 - (ii) would, on balance, be contrary to the public interest

Section 90(3) (j) of the *Local Government Act 1999 (SA)*

- (j) information the disclosure of which—
 - (i) would divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the council, or a person engaged by the council); and
 - (ii) would, on balance, be contrary to the public interest

Basis

Disclosure of the confidential funding strategies and associated information could reasonably prejudice the commercial position of Council in its negotiations with its funding partners, which, on balance, would be contrary to the public interest as it would likely implicate the optimisation of funding opportunities council may be able to secure through its funding negotiations.

The City Access Strategy is currently Cabinet in Confidence and is unable to be made public until approved by Capital City Committee.

Public Interest

The Council is satisfied that the principle that the meeting be conducted in a place open to the public has been outweighed in the circumstances because the disclosure of this information may confer a commercial advantage on a third party and severely prejudice the Council's ability to influence proposals for the benefit of the Council and the community in this matter.

The City Access Strategy is currently Cabinet in Confidence and is unable to be made public until approved by Capital City Committee.

DISCUSSION

Background

1. As we strive to achieve our vision to become the world's most liveable city, it is important that we leverage our strategic partnerships with all levels of government to deliver key strategic priorities. The process and advocacy to get strategic projects funded is significant and ongoing. Annually we report to Council new opportunities to advocate for strategic projects.
2. In 2020-21 Council endorsed the following projects:
 - 2.1. Contemporary Adelaide Visitor Experience Centre
 - 2.2. Connected Adelaide.
 - 2.3. Adelaide Aquatic Centre – Strategic Options
 - 2.4. City of Adelaide Food-Waste Free Program
 - 2.5. Karrawirra Wetlands and Urban Nature Space
 - 2.6. Grenfell Street Transport Boulevard Upgrade
 - 2.7. Hindley Street Improvement Project
 - 2.8. Rymill Park Master Plan Implementation
 - 2.9. Target funding to priority actions in new City Access Strategy
 - 2.10. Housing and Homelessness
 - 2.11. Social Housing Investment
 - 2.12. City of Adelaide Food-Waste Free Program.

2021-22 Priority Projects

3. While we continue to progress the above opportunities, we have identified the following additional projects to advocate for:
 - 3.1. City Activation
 - 3.1.1. Activations within the city encourage the community to visit the city and experience all there is to see and do. Activations generate foot traffic and increase patronage for city businesses. Our main streets offer unique dining and shopping experiences and are economic hubs of their precincts. Activations along our main streets encourage people to linger longer, explore the precinct and spend at our city businesses.
 - 3.1.2. Key projects include:
 - 3.1.2.1. Reignite Adelaide
 - 3.1.2.2. Melbourne Street Fashion Activation
 - 3.2. Riverbank Precinct
 - 3.2.1. The Adelaide Riverbank, known to the Kurna as Karrawirra Pari – the Redgum Forest River – is the geographic and spiritual heart of Adelaide. Over the past decade, Karrawirra Pari has seen unprecedented levels of development with more than \$7 billion of public and private investment, primarily in the sectors of tourism, entertainment, healthcare, education and the knowledge economy. This submission enables the advocacy for further improvements to City of Adelaide Infrastructure for an important part of the City's identity.
 - 3.3. Key Projects include
 - 3.3.1. Karrawirra Wetlands and Urban Nature Space
 - 3.3.2. Adelaide Bridge
 - 3.3.3. Torrens Weir
 - 3.3.4. Riverbank Shared Use Paths
 - 3.4. Heritage Lighting
 - 3.4.1. Decorative lighting program to highlight existing heritage buildings and heritage features on Melbourne, Hutt and O'Connell Streets.

3.5. Safer Streets in Adelaide

3.5.1. Making Pedestrian Improvements throughout the City of Adelaide

- 3.5.1.1. Melbourne Street Wombat Crossing
- 3.5.1.2. Mackinnon Parade Pedestrian Refuge
- 3.5.1.3. Brougham Place Pedestrian Facilities

Updates to previous years projects

4. As some of these major infrastructure projects have evolved there have been some changes worth noting to last years endorsed position.
5. Adelaide Aquatic & Wellbeing Centre
 - 5.1. The Adelaide Aquatic Centre – Strategic Options has been developed into an Adelaide Aquatic & Wellbeing Centre proposal. This Proposal continues to assist in funding advocacy to key stakeholders in both State and Federal Government.
 - 5.2. The Adelaide Aquatic Centre Feasibility Study is scheduled to be presented to Council for consideration on 12 October 2021.
6. City Access Projects
 - 6.1. In March 2020, the Capital City Committee committed funding to progress the below four City Access projects. We are working in partnership with the State Government to deliver the best outcome for the city and will then jointly apply to Federal Government for funding. A deliverable of the below projects is an Infrastructure SA Strategic Assessment Report.
 - 6.2. Key Projects include:
 - 6.2.1. North Terrace Tram Extension
 - 6.2.2. Grenfell Currie Transport Corridor
 - 6.2.3. Hindley Street Pedestrianisation
 - 6.2.4. Bikeways Infrastructure
7. The submissions will be used by the Lord Mayor and / or the Chief Executive Officer in discussions about State and Federal election commitments and budgets for 2021-22 and beyond.

ATTACHMENTS

Attachment A – City of Adelaide Partnership Proposals 2021-22

- END OF REPORT -

PROJECT TITLE

Reignite Adelaide

Driving visitation back to the City and North Adelaide through supporting small business and the creative economy.

KEY CONTACT

Christie Anthony, Associate Director,
City Culture
c.anthony@cityofadelaide.com.au

PROJECT SUMMARY

1. Mainstreet & Laneway Revitalisation and Improvement Grants – New Rounds

Primary Objective: To support businesses along the city's key mainstreets to activate and improve their outdoor areas and attract visitors and customers in the wake of COVID-19.

Background: Many of our city retailers and hospitality businesses already impacted by COVID-19 are continuing to feel the impacts of less people working in and visiting the City. While suburban shopping and retail hubs are experiencing a renaissance as a result of COVID-19, our city mainstreets and laneways are continuing to experience dwindling foot traffic and patronage. The City of Adelaide is continuing to work in our mainstreets, with a focus on supporting businesses and increasing visitation to these Streets. There are three key areas of focus which are streets improvements, activation program and engagement, PR and marketing for each of the city's key mainstreets. Specifically, this includes Hutt Street, Hindley Street, Gouger Street, Rundle Street, Melbourne Street and O'Connell Street. To support this work, Council is committed to working closely with mainstreet businesses and property owners to activate and improve their streets. Enhancements will contribute to improved street amenity and improved pedestrian permeability as well as drive visitation to businesses, ensuring the city's identified mainstreets are a must visit destination for residents, workers and visitors, now and in the future.

Previous Mainstreet Revitalisation & Improvement Grants:

In partnership with the City of Adelaide, the State Government of South Australia invested **\$200,000** in April 2021 in a new grant scheme to revitalise street frontage enhancement projects on mainstreets. Small businesses, organisations and property owners along Hutt, Hindley, Gouger Street, Rundle Street, Melbourne and O'Connell Street were encouraged to apply for funding to activate and improve their exteriors, outdoor areas and the overall street amenity to attract visitors and customers. The scheme was administered by the CoA and grants to a maximum of \$10,000 were available, with the applicants required to contribute at least 20% of the total costs.

Applications for the Grant were open to apply from 31 May to 18 June 2021 and the scheme was oversubscribed, with **73** applications received. The total amount requested was **\$531,795** and the total value of the projects submitted was **\$812,508**.

The Opportunity: Due to the success of the first round, funding is sought from the State Government to partner with the City of Adelaide to administer two more revitalisation and improvement grant rounds, this time with a focus on mainstreets **and laneways**. The grant conditions would be the same as the first round, with grants available to a maximum of \$10,000 (excluding GST), with the applicants required to contribute at least 20% of the total costs. Businesses in mainstreets or laneways would be encouraged to implement ideas that support the activation of outdoor areas adjacent to their business, enhance the presentation of a building or business, complement the character of the surrounding area and improve the overall look, feel and amenity of the street or laneway. This could include improvements to outdoor dining areas, external shop frontages, artworks, murals and greening elements.

KEY OBJECTIVES

- To assist small businesses and property owners along the city's mainstreets or laneways to activate and improve their exteriors, outdoor areas and the overall street amenity.
- To drive visitation and patronage to businesses along mainstreets.
- To assist the economic recovery of the city post-COVID-19.

TIMEFRAME & BUDGET

- It is proposed to launch two more rounds of the grant program in Nov 2021 and Feb 2022, for delivery of street enhancements between Dec 2021 and June 2022.

State Government contribution request: \$450k (\$200k per each round plus \$50k to administer)

The CoA has budgeted \$350k to mainstreets revitalisation in 2021/22.

PROJECT SUMMARY

2. Friday Night Live

Primary Objective: As a UNESCO City of Music, the City of Adelaide aims to enable music to be enjoyed and facilitated everywhere. Built on the success of the Local Buzz, Street, Beats and Eats program and Winter Weekends, 'Friday Night Live' will assist small businesses and musicians to create a buzz in venues and on city streets through music.

Background:

Street Beats and Eats and Winter Weekends was supported by the State Government in 2020-2021, winning two awards at the 2020 Main Streets Awards: the LGA Outstanding Partnership Award and the Small Business Commissioner Events with expenses over \$50k Award. Council has offered any business who wishes to host live music up to \$5,000 to get started, since 2018. This project builds on the State Government support for FOMO Fridays and combines former Council programs.

National I Lost My Gig data indicates that since March 2020 in South Australia over 1,680 music gigs have been lost due to the pandemic, impacting 1,782 employees. As the City of Adelaide hosts over 60% of contemporary live music in the State* this impact has been felt sharply across the music ecosystem and hospitality venues who host live music in the City.

Friday Night Live program:

The 'Friday Night Live' program is a new initiative that builds on the strengths of the City of Adelaide's ability to partner with the music industry and businesses to deliver successful music programs in new venues and on the street. Friday Night Live maximises support to musicians, venues and businesses, supporting their recovery.

The program will provide opportunities for musicians to perform and to partner with businesses to revitalise and sustain a strong live music presence in the City through recovery of the impacts of COVID-19.

The Opportunity:

Friday Night Live: A targeted program to seed fund and entice businesses to return to running their Friday night gigs or start up Friday night gigs. There will be a focus on both after work and late-night entertainment options in venues and businesses.

**Economic Contribution of the Music Industry in the City of Adelaide, 2015/16' Report for the Music Development Office by Econ Search, October 2017*

KEY OBJECTIVES

- To assist small businesses along the city's identified mainstreets to host high quality music experiences
- To drive visitation and patronage to businesses along mainstreets.
- To support musicians and music venues to recover and thrive
- To assist the economic recovery of the city post-COVID-19, with a focus on boosting the evening and late-night economy.

TIMEFRAME & BUDGET

- It is proposed to launch Friday Night Live in October 2021, building on FOMO Fridays campaign in September 2021.
- The City of Adelaide has budgeted \$45k for the program for 2021/22.

State Government

co-contribution request: \$45k

(The funding would be allocated directly to eligible musicians and businesses. An amount up to \$5k would be allocated for one on one industry development advice for venues who are wanting to host live music for the first time, to maximise the potential for success and sustainability, as per our Local Buzz model. This would be provided on a case by case basis by an industry partner such as Music SA).

PROJECT SUMMARY

3. Events and Festivals Cultural Infrastructure

Primary Objective: To position the City of Adelaide as the venue of choice for events and festivals.

Background: The City of Adelaide has a global reputation as a Festival City and a UNESCO Creative City. To maintain our position as a leading global city for creativity and culture and Australia's most liveable city, we need to unlock the City for events and festivals by de-risking and reducing costs. Adelaide has a once in a decade opportunity to promote and attract interstate and international events and festivals as we recover from the pandemic and open borders. In 2021 East End Unleashed provided an economic impact of \$3.8 million to the City.

East End Festival and Event Place Bollards:

This proposal enables strategically placed automated street bollards to enable local businesses, events and festivals to temporarily close-off and activate key locations in East End. Benefits would include:

- Significant cost-savings for local businesses and the event sector – the use of automated street bollards would significantly reduce the cost of street closures and the need for traffic control resources for local businesses and events.
- Easier and more enticing for street closures and activations to occur – the built-in bollards are easy to place and remove, making it easier and more appealing for events and activations to occur throughout the year.
- Attracting more visitors back to the city – more events will mean more visitors coming back into the city, resulting in increased foot-traffic and patronage for local businesses.
- More appealing streets and public spaces – the bollards can replace traffic control and police barricades that are often bulky and uninviting.
- Supporting creativity and the arts - the development of the bollards could also consider creative treatments or approaches that would work in the area.

The proposal is to install 15 x built-in Bollards in Ebenezer Place, Vardon Avenue and Rundle Street to enable temporary closures. This would support new and existing events to occur in Ebenezer Place & Vardon Avenue PLUS support the expansion of events out to include Rundle Street between East Terrace and Frome Road.



KEY OBJECTIVES

- To enhance Adelaide's permanent cultural infrastructure to enable venues of choice for events and festivals
- To de-risk and incentivise events and festivals to install safe and welcoming infrastructure into event sites
- To assist the economic recovery of the city post-COVID-19.

Testimonials from businesses on the benefits of events and activations in the East End:

"Good afternoon,

I've had the pleasure of attending several "Winter Weekends" gigs and wanted to let Council know how much my partner and I enjoyed them. It's a great initiative and certainly helps to break the monotony of living with Covid (not us personally, but in general)....it's extremely beneficial to both the venues and the artists, and it's great to see people smiling and forgetting their woes for a few hours.

Kind regards,

Lyn Freeman"

"I sincerely want to thank you and the team at the City of Adelaide for your tremendous ongoing support through these challenging times. The East End has really embraced the fire pit program and the popularity index is evident by the number of people coming out and

enjoying the festivities, all within a very COVID-safe environment.
Our traders are also very appreciative of your support and interest in their wellbeing.

Best, Always

Steve Maras | Group Managing Director & CEO | Maras Group”

“The East End Cellars team would like to thank you for such a successful Street Beats & Eats campaign. It means a lot to us that we can work closely together to put on amazing events throughout the year; to help bring customers back into the CBD precincts. The East End benefited from these street closures after such a turmoil start to the year.

We really appreciate how hard you worked with quick turn arounds and always going above & beyond even when we throw a few spanners in the works...

Thank you for funding the music talent on the weekends during October - December. It created such a beautiful atmosphere – we really appreciate the kind thought of continuing the music throughout December. Michael would like to say who ever played last Saturday night was superb!

We hope you have a lovely well-deserved break & we will see you all in the new year for more amazing events 😊

Thank you once again,

**Michael Andrewartha, Biff Burnett & Lizzy Shannon
East End Cellars & The Tasting Room”**

Event Infrastructure Incentives Scheme:

The City of Adelaide initiated this successful scheme in December 2020 with a budget allocation of \$50,000. Round 1 enabled ten events operating from February to June 2021 to be supported with an average of \$5,000 to deliver the added costs associated with infrastructure and reduced income related to capacity restrictions. The State Government matched funding for a second round of incentives to the value of \$50,000, supporting a further ten events operating from June to November 2021.

The total funding request from events for both rounds was \$277,500 for funding of \$100,000.

Joanne Hartson, Black Box Theatres Testimonial:

'Whilst reduced capacities across our venues lowered our potential income, our hard costs stayed the same and the additional COVID-related costs ran us "into the red". Our budget was far from balanced. However, although we knew we would be operating at a loss, the importance of creating Black Box Theatres and ensuring it was a safe place for artists, staff and audiences was paramount. We did the impossible - running a large scale, multi-venue, live performance festival in the middle of a global pandemic. Thank goodness for the City of Adelaide's funding for event infrastructure, which ensured we had the resources to make our events safe and successful.'

TIMEFRAME & BUDGET

- If funding is secured by the end of August 2021, it is envisioned that the East End Festival & Event Place Bollards would be installed ready in time for the February 2022 event season.
- It is proposed to launch a third round of the Event Infrastructure Incentives Scheme in January 2022 for events held in 2022 to the value of \$50k.

State Government contribution request: \$350k

(this includes \$300k for 15 x built-in event bollards and \$50k for a third round of the Event Infrastructure Incentives Scheme).

STATE GOVERNMENT DEPARTMENT**Relevant Minister / Department:**

- The Hon Steven Marshall MP
Premier of South Australia

PROJECT TITLE

Melbourne Street Fashion Activation

KEY CONTACT

Tom McCready
A/ Director, City Shaping
t.mccready@cityofadelaide.com.au

PROJECT SUMMARY

Blending digital and physical retail opportunities for the Adelaide fashion design community and bringing to life an underutilized area of the city. Long term vision for Melbourne Street as a renewed fashion and creative destination.

Incorporating:

- Auspice the South Australian Fashion Industry Association (SAFIA) and support its aspiration to become the peak industry body for the South Australian fashion industry.
- Partner with local florists and creatives, deliver a series of on street installations.
- Deliver a 'Designer in Residence' program for local SA fashion designers.
- Produce and deliver a series of fashion and design education workshops and one on one coaching sessions.
- Create an innovative digital interface project including a digital touch screen/virtual reality mirror for visitors to try on local designers clothing virtually.
- Produce a co-working / design space to support emerging designers and creating an opportunity funnel for industry
- Investigate a partnership opportunity with Tafe SA fashion and design students.

KEY OBJECTIVES

- To foster innovation, creativity and entrepreneurship.
- To facilitate growth in emerging fashion designers, creative businesses and industries which is an area that has particularly been affected by COVID-19.
- Increase visitation to Melbourne Street to support existing local businesses and attract new fashion

TIMEFRAME & BUDGET

Consultation and planning in 2020/21; delivery in 2021/22.

Government

contribution request: \$150k

STATE GOVERNMENT DEPARTMENT

Relevant Minister / Department:

- The Hon Minister David Pisoni MP, Minister for Innovation & Entrepreneurship and Creative Industries

PROJECT TITLE

Riverbank Precinct

The Riverbank Precinct and environs are being reinvented to become a highly connected physically as well as thematically and spiritually important place to residents and visitors.

The Adelaide Riverbank, known to the Kaurna as Karrawirra Pari – the Redgum Forest River – is the geographic and spiritual heart of Adelaide. Over the past decade, Karrawirra Pari has seen unprecedented levels of development with more than \$7 billion of public and private investment, primarily in the sectors of tourism, entertainment, healthcare, education and the knowledge economy. This submission enables the advocacy for further improvements to City of Adelaide Infrastructure for an important part of the City’s identity.

KEY CONTACT

Klinton Devenish, Director, Services, Infrastructure and Operations.
K.Devenish@cityofadelaide.com.au

PROJECT SUMMARY

1. Adelaide Bridge

Primary Objective: We seek funding for replacement of State Heritage listed Adelaide Bridge, which is a significant infrastructure asset within the City of Adelaide transport network and provides a critical link between the CBD and the North of Adelaide.

Background: Adelaide Bridge, located on King William Road spanning the Torrens, is a significant infrastructure asset within the City of Adelaide transport network and provides a critical link between the CBD and North Adelaide. The current bridge structure has been in service for 89 years (constructed 1931) and is State Heritage Listed. Engineering assessments have identified that the bridge is reaching a point where over the next 5-10 years it will require replacement or significant rehabilitation works (to be informed by options analysis). General access to the bridge has been restricted to a gross load of 26T to mitigate and manage risk associated with the assets load capacity, condition and age.

The Opportunity: Replacement of Adelaide Bridge structural elements to enable future enhancements including pedestrian and cycling infrastructure and potential extension of the tram network to North Adelaide.

KEY OBJECTIVES

- Continue to provide a safe and reliable transportation link to drive visitation and patronage to businesses along mainstreets.
- Restore service capacity of a critical asset.
- Improve pedestrian and vehicle loading capacity to meet user and community needs.
- Relax current operational measures to manage risk (pedestrian loading management for Adelaide Oval events, heavy vehicle management).
- Relax current inspection and monitoring programs.
- Reduce the quantity of proactive minor maintenance works

TIMEFRAME & BUDGET

- The project is currently undergoing options analysis, it would require concept, detailed design and construction which would take 1-2 years.

Government contribution request: \$60 million.

PROJECT SUMMARY

2. River Corridor Rehabilitation

Primary Objective: This project seeks to improve ecological health, water quality and amenity of the Torrens Lake while enhancing existing assets and providing social, cultural and tourism benefits for the Riverbank Precinct. This project will install the first in a series of wetlands, board-walks, an interpretive trail (including Kurna cultural heritage elements), public art, an education hub and associated infrastructure.

Background:

The health and amenity of the Torrens Lake underpins the success and vibrancy of the Riverbank Precinct. Without a healthy river, there is no Riverbank. The Karrawirra Wetlands and Urban Nature Space proposal seeks to improve ecological health, water quality and amenity of the Torrens Lake while also enhancing existing assets and providing social, cultural and tourism benefits for the Riverbank Precinct.

There have been ad-hoc approaches to improve the Torrens Lake's ecological health, water quality and amenity (including amenity flows, carp eradication, aeration, installation of gross pollutant traps, woody weed removal and hydrogen peroxide dosing). The effectiveness of these strategies has been variable and only amenity flows have been proven to reduce blue green algae outbreaks. The social licence to undertake amenity flows is increasingly problematic (and not sustainable) in a time of drought.

The Opportunity:

The project will deliver:

- Unique opportunity to invest in environmental assets and infrastructure that support and add value to significant existing Riverbank investment (e.g. Festival Plaza, Adelaide Oval, Adelaide Convention Centre).
- Environmental benefits including habitat creation and biodiversity enhancement, water quality and river health improvement.
- Significant social, cultural and tourism benefits from improved amenity and creation of a new destination and recreational offering to encourage increased visitation.
- Educational opportunities for children and young people to connect to nature and learn about topics including wetlands, urban waterways and Kurna culture (through interpretive trail and education hub).

KEY OBJECTIVES

An investment in the future of the iconic heart of the City of Adelaide - the River Torrens and Riverbank Precinct. This project seeks to improve the ecological health, water quality and amenity of the Torrens Lake; enhance existing assets and provide social, cultural and tourism benefits for the Riverbank Precinct.

TIMEFRAME & BUDGET

- Investigations and options analysis are underway, this project would require concept, detailed design and construction over 1-2 years.

Government

contribution request: \$5m

PROJECT SUMMARY

3. Torrens Weir

Primary Objective: We are seeking funding to renew and enhance this significant piece of State Heritage Infrastructure.

Background: Originally constructed in 1881 as a fixed concrete dam, the dam (Weir) was altered to its present form in 1921 with the centre section being replaced by two sluice gates. The Weir is now over 100 years old and the structural integrity of the asset needs to be investigated to identify the best way to renew its elements to ensure it survives and is serviceable for the next 50 years. A report into the refurbishment of the Cribbing structure was produced in 2001 by Hydro Tasmania, as part of an ongoing refurbishments strategy for the Weir. The Weir Heritage Listed Structure and future option analysis to be undertaken to replace the weir when it reaches end of life.

The opportunity:

The weir supplies the City of Adelaide with a recreational lake and landscape amenity in the city centre. Tourism, sport and social activities are also a key feature. It is located adjacent to high profile city landmarks such as Adelaide Oval, Adelaide Convention Centre, Festival Theatre and Casino creating as a whole the Riverbank Precinct.

In the event of a major weir failure, approximately 350ML (equivalent to 120 Olympic pools) of water would flood downstream. This event would present an immediate safety risk to pedestrians along the banks, reduce Torrens Lake to a dry creek bed and cause significant environmental damage (including erosion and sedimentation issues) both in Adelaide and our neighbouring councils. As such it supplies critical flood mitigation for the city and neighbouring councils downstream by regulating a stormwater catchment of approximately 55 square kilometres.

KEY OBJECTIVES

- Replacement of major structural components
- Widening of the weir to improve its functionality and safety as a major pedestrian and cycling crossing
- Incorporation of additional built form and functionality such as commercial (food, beverage, tourism) or facilities associated with or allied to the adjacent golf course

TIMEFRAME & BUDGET

- The project is currently in the options analysis phase, it would then need concept, detailed design and construction over 5 years.

Government

contribution request: \$35m

PROJECT SUMMARY

4. Riverbank Shared Use Paths

Primary Objective: We seek to enhance the connectivity through the Riverbank Precinct through new and improved paths for walking and cycling.

Background: The Karrawirra Pari precinct currently has approximately 16.5km of sealed shared use pathways and 1.9km of unsealed track. It is also a key link in the River Torrens Linear Park network that stretches from the foothills through to the sea at Henley Beach. Despite the extensive network, there are many major challenges, the most significant of which is the inability to safely access the city from the network without having to use high traffic volume roads.

The opportunity:

- Connections to key city destinations overcoming issues like grade separation of the river and rail, and busy roads
- Connecting previously disjointed connections with the wider cycling network
- Widening narrow paths in some areas, to reduce conflict between pedestrians and cyclists
- Improved wayfinding signage making it easier to navigate
- Increased lighting to improve safety and enable nighttime use

KEY OBJECTIVES

- New shared use paths
- Widened paths
- Increased lighting
- Wayfinding

TIMEFRAME & BUDGET

- This project could be completed within 18 months.

Government contribution request: \$6m

PROJECT TITLE

Heritage Lighting Program

KEY CONTACT

Christie Anthonye
Associate Director, City Culture
c.anthoney@cityofadelaide.com.au

PROJECT SUMMARY

Heritage Lighting Program

- Decorative lighting program to highlight existing heritage buildings and heritage features.
- The funding is for the design, procurement, installation and connection of permanent artistic lighting featuring heritage buildings in O'Connell Street, Melbourne Street and Hutt Street.
- The heritage lighting program responds to the feedback from stakeholders in O'Connell Street, Melbourne Street and Hutt Street to showcase and celebrate unique precinct character.
- The lighting will highlight buildings listed on the State and/or Local Heritage Register, including iconic locations such as The Lion Hotel, Archer Hotel, Piccadilly Cinema and Bray House.
- The lighting will enhance, support and expand upon existing heritage trails, creating additional tourism opportunities.
- Reinforces night-time destinations and supports businesses and the night-time economy as part of CoA's broader mainstreet revitalisation program.
- Supports and amplifies City of Adelaide's investment into mainstreet street tree lighting initiatives along O'Connell Street, Melbourne Street and Hutt Street.
- Complements State Government and CoA investment in Illuminate.

State Heritage Listed Buildings

- O'Connell Street – 4
- Melbourne Street – 3
- Hutt Street – 10
- TOTAL - 17

KEY OBJECTIVES

- To showcase the City's architectural heritage and contribute to the development of a nightscape postcard image of the City.
- To improve the after dark experience in the city.
- To support mainstreet revitalisation along O'Connell Street, Melbourne Street and Hutt Street.
- To highlight and celebrate individual precinct character.
- To ensure Adelaide is the world's most liveable city, with a dynamic city culture that celebrates diverse community, culture and creativity.

TIMEFRAME & BUDGET

The program can be delivered in 2021/22.

Government contribution request: \$680k

STATE GOVERNMENT DEPARTMENT

Relevant Minister / Department:

- The Hon Steven Marshall MP
Premier of South Australia

PROJECT TITLE

Safer Streets in Adelaide

KEY CONTACT

Garry Herdegen
A/ Associate Director, Infrastructure
g.herdegen@cityofadelaide.com.au

PROJECT SUMMARY

We proactively identify areas suitable for pedestrian improvements through the assessment of condition reports, on-site staff observations and customer feedback. We then develop a list of sites that would benefit from an upgrade, ranking them in order of priority, and use this to inform our future projects a funding applications. Our current opportunities include:

Melbourne Street Wombat Crossing

Install a wombat crossing which is a zebra crossing installed on a raised plateau to physically slow vehicle speeds through the crossing. The raised plateau moderates vehicle speeds to the desired 30 km/h speed environment so is not reliant on the existing road environment to manage road user behaviour.

Benefits

- The traffic and pedestrian volumes meet the warrant for a wombat crossing as per the DIT's requirements.
- Between Brougham Place and Jerningham Street, there are no formalised pedestrian crossing facilities other than existing kerb protuberances located directly in front of Ronald McDonald House (270 and 271 Melbourne Street), constructed in 2012/13.
- Without this crossing, the closest priority pedestrian crossing to Ronald McDonald House is at the intersection of Melbourne Street/Frome Road which is approximately 160m to the west of the site.

Mackinnon Parade Pedestrian Refuge

Install a pedestrian refuge on Mackinnon Parade, near the Mackinnon Parade Children's Centre.

Benefits

- Improves safety and access to the Park Lands
- Provide a safe crossing in an area utilised by children and families (Mackinnon Parade Children's Centre)

Brougham Place Pedestrian Facilities

Install a formalised, DDA compliant crossing point linking Brougham Place Uniting Church and St Ann's College to brougham Gardens Park 29.

Benefits

- Provides a more direct link to O'Connell Street for wheelchair users via Park 29 path network.
- Minimises confusion with the adjacent bicycle link

TIMEFRAME & BUDGET

Consultation and planning in 2020/21; delivery in 2021/22.

Government contribution request: \$265k

PROJECT TITLE

Adelaide Aquatic & Wellness Centre

KEY CONTACT

Tom McCready
Associate Director, Property & Commercial
T.McCready@cityofadelaide.com.au

PROJECT SUMMARY

City of Adelaide (CoA) is looking to pursue partnerships and investment opportunities to enable redevelopment of the existing aquatic facility. A redeveloped Adelaide Aquatic & Wellbeing Centre will provide the South Australian community with greater access and opportunity to enjoy and participate in quality aquatic, leisure, health and wellness activities. With 714,000 annual visitations in 2018/19 anticipated to increase to over 1.3M annual visitations, a redeveloped facility will increase health and wellness participation with an anticipated total social value saving of \$4.6M per annum.

The Adelaide Swimming Centre was constructed as an outdoor pool in 1969 and in 1985 was redeveloped as the indoor state-based Adelaide Aquatic Centre (AAC) and further redeveloped in 1990. In 2009 the SA Government in association with the City of Marion and the Australian Government funded a \$100m project to construct a new State Aquatic and Leisure Centre in Marion, to service the community, elite athletes and major events. This repositioned the AAC as a regional provider of aquatic, leisure and recreation services but with the significant legacy constraint of being a 50-year-old facility originally designed as the state-based centre.

In March 2019, Council commissioned an independent 'Needs Analysis' to better understand the current and future demand for aquatic and recreational facilities (with a 20 year outlook) in Adelaide, specifically noting population growth forecasts, Council's strategic objectives, and age-based requirements of the users over time.

The key findings of the Needs Analysis were as follows:

1. AAC is rapidly approaching the end of its practical life and upgrading the existing centre to support the needs of the community is not viable due to the legacy design.
2. Projected demand in 2030 indicates demand for 1.3M+ visitations per annum
3. From a usage perspective, City of Adelaide residents accounted for only 7.7% of visitations with 92.3% coming from other Local Government Areas.¹
4. Based on this demand analysis, it was identified that a new greenfield facility catering for this demand would result in a total Social Value saving of \$4.6M per annum for benefits associated with reduced risk of drowning, reduced risk of chronic and acute health conditions, and health system savings.
5. A review of local government aquatic service provision, which also included a review of private sector provision, found that:
 - 5.1. there is a very low level of provision for warm water pools (hydrotherapy) and leisure pools (for children) and that apart from SAALC and Aquadome there are no other indoor 50m pools in the area.
 - 5.2. there are no local or state government aquatic facilities in the neighbouring areas of the City of Charles Sturt, the City of Prospect and the Town of Walkerville.

TIMEFRAME, RESOURCES AND BUDGET

Timeframe: 3-5 Years

Resources: Project to be delivered by City of Adelaide Infrastructure, Property and Commercial Departments in partnership with external organisation/s

Budget: \$70 million total
 City of Adelaide \$15 million
 South Australian State Government \$25 million
 Australian Government \$30 million

STATE GOVERNMENT STRATEGIC ALIGNMENT

Relevant Minister / Department:

The Hon Corey Wingard MP
Minister for Recreation, Sport and Racing

Office of Recreation and Sport and Racing (ORS) Strategic Plan 2017-2021. Vision is to be an active state, based on sport and active recreation developing stronger, healthier, happier and safer communities. The ORS approach is to lead, collaborate and invest. The project delivers on the following ORS Strategic Priorities:

- **Places and Spaces** - South Australians have access to sport and recreation places and spaces that support participation at all levels.
- **Capacity and Capability** - The people and organisations delivering sport and active recreation have the capability and capacity to deliver quality opportunities for participation and performance.
- **Access and Opportunity** - It is easy and enjoyable for all South Australians to participate at all levels and in all facets of recreation and sport.
- **Investment** - Investment in sport and recreation delivers value for the SA economy and community.
- **Business Performance** - The ORS is progressive, responsive, and accountable.

ECONOMIC AND SOCIAL BENEFIT

A contemporary aquatic, leisure and recreation facility catering for a demand of 1.3m visitations annually would result in a total social value saving of \$4.6M per annum for benefits associated with the reduced risk of drowning, reduced risk of chronic and acute health conditions and health system savings.

This would benefit approximately 4,500 health and wellness members and 4,000 swim school members – a combined total of 8,500 which is more than double the current AAC total membership of 4,000.



