

Annual Report 2019–2020



Adelaide.
Designed for Life.



CITY OF
ADELAIDE

Acknowledgement of Country

City of Adelaide acknowledges the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations.

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Welcome to the City of Adelaide 2019–2020 Annual Report

The City of Adelaide's aim is to create a vibrant city through the delivery of new projects, programs and infrastructure. Its goal is to achieve Council's vision of making **'Adelaide a welcoming and dynamic city full of rich and diverse experiences'**.

This Annual Report highlights the final year of delivery against the 2016–2020 Strategic Plan providing our stakeholders, customers, and community with an overview of the projects and programs invested in and implemented across the City of Adelaide throughout the year.

The City of Adelaide 2019–20 Annual Report has been developed in compliance with the *Local Government Act 1999 (SA)* and provides a comprehensive and transparent account of Council's performance over the last financial year (1 July 2019 to 30 June 2020) as well as the highlights over the four years of the 2016–2020 Strategic Plan.

The first section of the report outlines Council's progress against the outcomes and objectives in the City of Adelaide 2016–2020 Strategic Plan and an overview of the last four years, as well as the 2019–2020 Integrated Business Plan.

Attachment A of the report provides the audited statements for the City of Adelaide and Council's subsidiaries – Adelaide Central Market Authority, Rundle Mall Management Authority and Adelaide Park Lands Authority. The City of Adelaide has an equity interest in the Brown Hill Keswick Creek Regional Subsidiary and its annual report and audited financial statements are also included.

Additionally, the City of Adelaide had an equity interest in Council Solutions, however, during 2019–2020 the board members unanimously agreed that maintaining a formalised subsidiary was no longer viable and that it was an appropriate time to

commence the process to wind-up Council Solutions. Pursuant to Schedule 2 Part 2 Clause 33(1)(a) of the *Local Government Act 1999 (SA)*, the winding up of Council Solutions Regional Authority (Council Solutions) being a regional subsidiary under Section 43 of the *Local Government Act 1999 (SA)* was formally acknowledged as completed by the Minister for Transport, Infrastructure and Local Government Minister for Planning on 26 March 2020.

An online version of the City of Adelaide 2019–2020 Annual Report can be viewed and downloaded at **cityofadelaide.com.au**

To request a printed copy, please contact:

Customer Service Centre

(Monday – Friday 8.30am – 5.00pm)

25 Pirie Street Adelaide 5000

T 8203 7203

E city@cityofadelaide.com.au

Your Say Adelaide is another way you can provide feedback and ideas on Council's priorities and projects to help shape Council's future plans for Adelaide.

yoursay.cityofadelaide.com.au

Lord Mayor's Message

Welcome to the City of Adelaide Annual report for 2019–2020



This financial year has been unlike any other due to the COVID-19 global pandemic.

The people of our city have faced many challenges this year, with so much of what makes our city so unique and wonderful, put on hold.

COVID-19 has impacted city businesses, residents and the wider community as well as Council's revenue base.

When the crisis hit, Council worked quickly to ensure the safety of our workers, residents and visitors and is continuing to support them through the resulting economic downturn.

We introduced a \$4 million city support package and provided rent relief, extra hardship assistance and grants for small businesses.

We made it safer to access the city with an innovative online platform, UPark Plus, which provides a cheap, convenient and contactless parking experience.

We also froze the rate in the dollar for the seventh consecutive year, as well as froze fees and charges at 2019 levels.

To support the city's recovery, Council launched its Recover + Reimagine initiative and through an online portal empowered our community, asking for their ideas on how we could reignite what's unique about our precincts, main streets and Park Lands and return Adelaide to a thriving city.

As the capital, strengthening our city's economy is of the utmost importance to all South Australians and despite the challenges of this year, Council has spent

over \$43 million on infrastructure and capital works in the city including footpath renewal on Pirie Street, safety upgrades to the pedestrian crossing on West Terrace/Currie Street and new lighting on Moonta Street.

Council is focused on delivering real outcomes that will set Adelaide up for the future.

We have moved forward with a number of major projects including the once-in-a-generation redevelopment of the Adelaide Central Market Arcade and 88 O'Connell Street sites.

Gawler Place has been transformed with wider footpaths, outdoor dining and greening to create an attractive thoroughfare to Adelaide's premier retail destination, Rundle Mall.

Council has continued to roll out the Ten Gigabit Adelaide network to buildings in the CBD and extended the network to North Adelaide.

This partnership with TPG Telecom is providing a revolutionary high-speed, high-performance fibre optic data network that will enable businesses and organisations to share and receive high volumes of data at phenomenal 10Gbps data speeds.

Adelaide has a long history of environmental leadership and we will continue this legacy as one of the world's first Carbon Neutral cities.

This year, Adelaide became the first council in South Australia to power our city using 100 per cent renewable electricity.

In a power purchase agreement with Flow Power, we are now entirely powering our community buildings, street lights and traffic lights as well as our electric vehicle chargers and barbecues in the Adelaide Park Lands with renewable electricity.

This pioneering project is removing around 760 tonnes of carbon dioxide each year – the equivalent of taking 302 petrol cars off the road annually.

The City of Adelaide is supporting our community to be climate ready by investing in integrated and sustainable development. Council has increased the green canopy in our streets and taken part in an innovative trial to combat heat islands in the CBD by applying a cooling sealant to the road.

Our unique Park Lands surrounding our city are the jewel in the crown of the City of Adelaide. Council has continued to invest in the Park Lands and River Torrens by delivering upgrades to parks and playspaces. Town Clerk's Walk in Peace Park, opposite the Women's and Children's Hospital, has undergone a significant upgrade. More than 70 mature trees have been planted to re-establish an avenue of trees along the path and the irrigation system has been renewed. We also improved connectivity through the Park Lands by constructing the North Adelaide Park Lands Shared Use Path, outside of the Aquatic Centre in Denise Norton Park/Pardipardinyilla (Park 2), linking in to the recently delivered shared use path along Fitzroy Terrace, and made improvements to the Torrens Path in Mistletoe Park/Tainmuntilla (Park 11) connecting from Albert Bridge, behind the Adelaide Zoo.

The City of Adelaide is a member of the Brown Hill and Keswick Creeks Stormwater Board and obtained approval to proceed with delivery of flood mitigation measures identified in the Brown Hill and Keswick Creeks Stormwater Management Plan. This is a huge achievement after 15 years of planning and negotiations and will see the City of Adelaide portion commence in 2020, which includes floodwater detention capacity via planned wetlands and creek works in Victoria Park/Pakapakanthi (Park 16) and Blue Gum Park/Kurangga (Park 20) in the South Park Lands.

Adelaide is the cultural heart of our state and while it has been a tough year for the arts and entertainment sectors, Council has prioritised finding innovative solutions to safely hold events and performances. Our streets came alive with our Winter Weekends and Music in the Streets events, bringing colour and life to the city, while creating jobs for our musicians and performers and providing a much-needed boost to nearby hospitality businesses.

We have provided over \$450,000 in sponsorship and grant funding to assist cultural and community groups and organisations deliver events, activities, programs and services in the city.

We also established the Lord Mayor's Heritage Promotion Advisory Group to bring together Adelaide's heritage experts to find new ways of shining a light on the city's extraordinary heritage buildings, trails and unique stories.

Our shared experience of COVID-19 has highlighted Adelaide's resilient spirit and Council is focused on our recovery. We will continue to successfully collaborate with businesses, residents, industry, community groups and all tiers of government for the mutual benefit of the City of Adelaide.

Thank you for supporting the City of Adelaide and for working with us to create a city where we are all proud to live, work, study, invest or visit.

Enjoy the City of Adelaide!

A handwritten signature in blue ink, consisting of a stylized, overlapping circular shape followed by a long horizontal line.

Sandy Verschoor

Lord Mayor

Elected Members of Council

As at 30 June 2020



Sandy Verschoor
Lord Mayor



Anne Moran
Area Councillor



Robert Simms
Area Councillor



Arman Abrahamzadeh OAM
Area Councillor



Franz Knoll
Area Councillor



Phillip Martin
North Ward Councillor



Mary Couros
North Ward Councillor



Simon Hou
Central Ward Councillor



Jessy Khera
Central Ward Councillor



Greg Mackie OAM
Central Ward Councillor



Dr Helen Donovan
South Ward Councillor



Alexander Hyde
Deputy Lord Mayor
South Ward Councillor

Summary COVID-19

The repercussions of COVID-19 impacted every corner of the community and economy, forcing residents, businesses, and city users to live and work differently.

The City of Adelaide was not immune to these impacts, experiencing peaks in demand for community and business support services, and a decreased ability to deliver income generating services.

In March 2020, the Corporation enacted its Business Continuity Plan in response to Federal and State Government restrictions, temporarily closing some of its non-essential services and facilities. This included temporarily ceasing Adelaide Town Hall tours, events, and functions, Adelaide Aquatic Centre and Golf Links services and in person access to Adelaide City Libraries and Community Centres.

The City of Adelaide responded to this unprecedented situation by introducing several initiatives to support both city business and our community.

#myadelaide

The City of Adelaide developed the #MyAdelaide campaign to encourage visitation. Residents, businesses and city users were asked to share ideas about what they do in the city and why they love the City of Adelaide.

Bringing the community and city businesses together has supported the journey towards recovery.

\$4m City Support Package

A \$4 million package was announced by the City of Adelaide to provide financial support to a number of city businesses. This included a three-month rent-free period for all tenants in City of Adelaide owned buildings, rent relief for Central Market tenants and levy relief in Rundle Mall.

UPark Plus: \$8 Capped Rate Parking

As part of City of Adelaide's planned response to protect the health and wellbeing of the community, UPark Plus was introduced on 1 April offering safer touch-free parking with discounted pricing at UPark. When launched it provided \$8 capped fee parking which proved hugely popular, with over 10,000 customers signing up in the first three months. UPark Plus continues to provide discounted capped fee parking at all nine UParks.

Community Support

The City of Adelaide responded to its most vulnerable community with regular wellbeing calls. A high level of support was provided to our active Commonwealth Home Support Program (CHSP) clients, including communications on additional support available, mental health information and access, local business home deliveries, Adelaide Central Market services, and outreach programs.

The City of Adelaide worked with Human Appeal Australia to offer free hampers for the city's more vulnerable residents. Over 100 residents received food hampers through the 'Good Social Café' and sixty-nine CHSP clients received a hamper. For the city's more vulnerable residents, especially the elderly who were being advised to isolate, just going shopping for the basics was extremely difficult and stressful.

Adelaide Central Market

The Adelaide Central Market introduced a drive-through collection service, to allow the community to email or phone through their order and maintain safe physical distancing measures. By offering in-store takeaway, home delivery, a pre-order and drive through collection services customers were able to enjoy market produce without leaving their car.

Library Services

A range of library programs were made available online including livestreaming of programs such as Read Aloud, Lego Club and Family Storytime. For City of Adelaide library card holders, the virtual library opened 24/7 for e-book or magazine reading, to learn a new language, access music streaming, to watch a movie and much more. The click, call and collect, return chutes and Home Library Service continued to operate throughout April to June at a reduced capacity.

ANZAC Day in the City of Adelaide

ANZAC Day commemorations looked vastly different in the city and across Australia, with many paying their respects from home this year by taking part in the 'Light Up the Dawn' initiative. A modified ANZAC Day Dawn service took place in the city at the South Australian War Memorial with reduced capacity and not open to the public.



The City of Adelaide paid its respects by changing the colour of the Adelaide Town Hall lights to purple. At 11am, a lone piper played 'Amazing Grace' from the Adelaide Town Hall balcony. At the same time, pipers played the same tune in the town squares and at 88 O'Connell in North Adelaide.

Reimagine + Recover

A new online idea-sharing platform was launched to capture community ideas, big and small, short and long term, on how the city could get back on its feet. One initiative welcoming the community back to the

city was to mow a giant heart into the lawn in Victoria Square and promoting #myadelaide.



The free outdoor heater initiative was an idea born from a local restaurant owner to keep visitors warm during winter when dining outdoors across the city and North Adelaide. The heaters were distributed across cafés and restaurants on Rundle, Gouger, Hutt, Melbourne and O'Connell streets as well as Victoria Square.

Facilities re-emerging from COVID-19

In early June community facilities started to reopen with reduced capacity. To ensure community safety, extensive risk assessments and COVID Safe Plans were developed for each location.

Adelaide Town Hall is a very special and important city venue for the community to enjoy for public art exhibitions, live music rehearsals, organ practices, events, weddings and funerals. To celebrate the reopening of the Town Hall, the Adelaide High School band performed on The Balcony. The music pieces were cheery and upbeat, bringing vibrancy back to the city.

City Business Support Package

In mid June as businesses across the city started to get back on their feet, the City of Adelaide further expanded its COVID-19 response, by launching a new [City Business Support Package](#).

The new partnership with Business SA aims to assist businesses to bounce back from the crisis, with access to specialised support services over the next two years, to help businesses not only recover from the pandemic but thrive into the future.

City Profile

The following facts and figures provide a snapshot of the City of Adelaide



10th

Most liveable city in the world¹
(2018 and 2019)



11,546

Private dwellings in the city³ (2016),
comparison year is 2011, number is 10,720



25,456

Estimated residents in the city
2019² (24,807 in 2018)



144,382

Local employment⁴ (2019), comparison year
is 2018, number is 141,528



6,723

Tertiary students living in the city⁵
(2016) – comparison year is 2011,
number is 5,607



15,414

Businesses in the city⁵ (2019), comparison
year is 2018, number is 15,465



321,579

Estimated daily visitors to the city⁶
(2019), comparison year is 2018,
number is 318,272

1. Economist Intelligence Unit

2. Australian Bureau of Statistics (ABS) ERP at 30 June 2019

3. ABS Census of Population and Housing 2016 (residents attending TAFE, University or Other)

4. NIEIR 2019.

5. ABS Counts of Australian Businesses at 30 June 2019

6. City of Adelaide estimate

Fast Facts

The following facts and figures provide a further snapshot of the City of Adelaide



\$19.45b

City of Adelaide Gross Regional Product (GRP), 2019¹ (\$19b in 2018)



18.23%

GRP as a share of Gross State Product, 2019¹ (2019 was up from 18.06% in 2018)



283,836

International visitors to the city² (year to March 2020) Year to March 2019 was 301,837



3,630,193

International visitor nights in the city² (year to March 2020) Year to March 2019 was 3,618,434



2,294,957

Domestic overnight visitors to the city² (year to March 2020) Year to March 2019 was 1,976,706



6,623,181

Domestic visitor nights in the city² (year to March 2020) Year to March 2019 was 6,045,106

1. NIEIR 2019 as presented on economy.id.com.au/Adelaide (last accessed on 23 June 2020),

2. Tourism Research Australia unpublished data

Top 3 main reasons for being in the city¹



20%

work (5% less than 2018)



17%

shop (2% less than 2018)



16%

study (4% more than 2018)

Travelling to the city¹

(totals add up to more than 100% due to multiple travel modes selected)



34%

car as driver or passenger
(2% less than 2018)



29%

bus (1% more than 2018)



25%

train/tram (10% more than 2018)



15%

walk/cycle (6% less than 2018)

Of the 25,456 residents in the city²

(2018 estimate was 24,807, proportions by age unchanged)



36%

are 20 to 29 years of age



18%

are over 60 years of age

City of Adelaide Resident Survey 2019



64%

of residents think that their local community is inclusive

84%

of residents think that their local community is accessible

1 in 2

residents volunteered in the last three months

62.5%

have lived in the city for more than three years

Source: 1. 2019 City User Profile Report (2,005 respondents)

Source: 2. ABS ERP by Age and Sex 2019



Did you know? In 2019–2020 ...

Businesses

- 60,266 rounds of golf played at North Adelaide Golf Course
- 520,526 visits to the Adelaide Aquatic Centre
- 2.51 million casual parking transactions through UParks
- 399 (45 events cancelled and 25 postponed, we were on track for 469 events in 2019–2020) events held at Adelaide Town Hall

Developments

- 987 Development Application decisions issued with an estimated value of \$428.37 million
- 23 Major Developments currently under construction with a combined estimated value of \$899.92 million

Sustainable/Green

- Cool Road Adelaide project tests three heat reflective treatments applied to a 100-metre part of Bowen Street West work to reduce heat absorption, cool the area and create a more liveable city
- 27 tonnes of green waste recycled per fortnight
- 184,000 bike trips on Frome Street 1 July 2019 to June 2020
- 72 Sustainable Incentive Schemes granted, providing \$185,805 of rebates
- Solar panels installed across 8 sites, equivalent to powering 333 homes
- 54% less overall waste/recycling material (by weight) generated at the 2019 New Year's Eve (NYE) event compared to the 2018 event
- 2.4 tonnes of waste/recycling generated at the 2019 NYE event, 61% (by weight) diverted

Community

- 53,904 City of Adelaide Facebook followers
- 1.5 million annual users for the City of Adelaide website
- 19,951 customers who have downloaded the Park Adelaide app

Libraries

- Over 1 million online visitors to Adelaide City Libraries
- 385,526 people visited Adelaide City Libraries

Events

- Over 80,000 people attended Adelaide's New Year's Eve 2019
- Over 650 events held in the Adelaide Park Lands and roads (80 events cancelled due to COVID-19)
- 913,601 attended City of Adelaide culture, live music and lifelong learning programs and events for 2019–2020. Numbers were affected by the closures of libraries, community centres and Adelaide Town Hall due to COVID-19 including restricted numbers on re-opening with no face-to-face programming from mid-March to the end of June 2020.

Community Development

- \$244,000 distributed in Arts & Cultural Grants to support 53 projects
- \$467,704 funded in Community Development Grants
- \$122,477 funded in Recreation & Sport Grants across 34 submissions

Rundle Mall

- 20.6 million visitors to Rundle Mall
- 380 events and pop up activations in Rundle Mall

Adelaide Central Market

- Over 150 years of retailing fresh produce to SA
- Home to 76 small business operators
- Over 5,700sqm of undercover market retail space

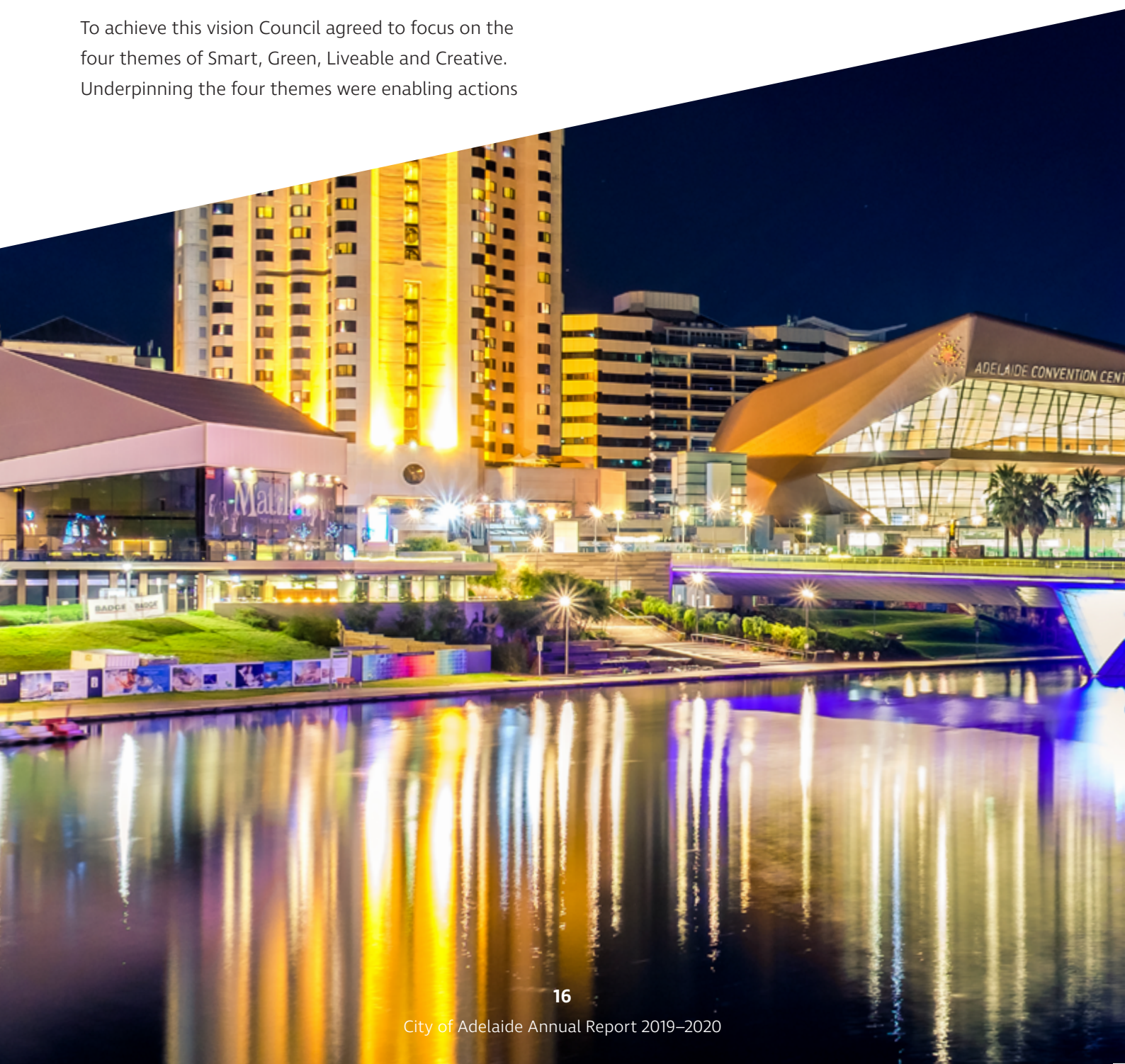
2016–2020 Strategic Plan Summary

The 2016–2020 Strategic Plan was built upon 'Picture Adelaide 2040', a two-year engagement period with the community who shared their vision for the future of their city. Over 2,000 people shared what they love about Adelaide, how they would like to see it grow and change and importantly, what must be protected and held onto. This resulted in a vision for the city over the four years – 'Adelaide is a welcoming and dynamic city full of rich and diverse experiences'.

To achieve this vision Council agreed to focus on the four themes of Smart, Green, Liveable and Creative. Underpinning the four themes were enabling actions

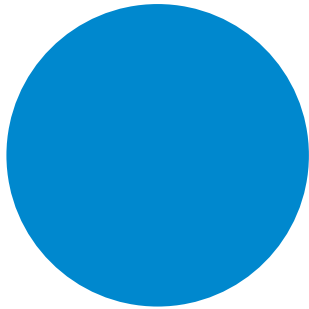
and objectives adding considerable value ensuring Council could deliver on its vision for the city.

Following is how Council progressed against the objectives and actions against each theme in this Strategic Plan as well as a summary of several key projects that represent a broad range of activity that spanned multiple years.

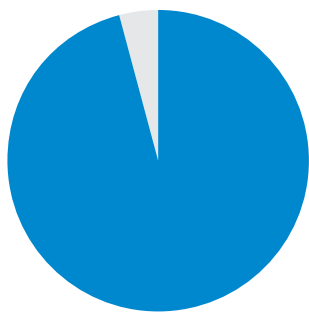




Smart



Objectives 100% progressed



Actions 96% completed

Ten Gigabit Adelaide

In 2017–18 the City of Adelaide partnered with TPG Telecom as the Official Network Provider to implement the first and most visible element of Ten Gigabit Adelaide: the delivery and installation of a fibre optic network across the City of Adelaide with 10Gbps data transfer capability and a range of high-performance services for the business community.

Ten Gigabit Adelaide was launched in March 2018 with an event hosting 600 attendees across a wide range of industries. The target to sign up the first 1,000 buildings for connection to the network was reached in just nine weeks, months ahead of schedule.

Ten Gigabit Adelaide provides key infrastructure, positioning Adelaide as a destination of choice, supporting innovation, attracting investment and future-proofing Adelaide in the digital age. The property industry is also using it to reposition their properties and have found Ten Gigabit Adelaide to be a contributing factor to several multimillion-dollar sales and new developments.

At 30 June 2020 around 800 buildings were connected to the network. Progress is being made towards the delivery of the final milestone for the project (1,000 buildings connected) with some delays as a result of COVID-19.

Laneways

The Market to Riverbank link is a key south-north connection through the city centre.

The City of Adelaide completed detailed designs and community consultation for Bank Street and Topham Mall North first with construction commencing in 2016–2017. Work on concept designs for Topham Mall South and Bentham Street also got underway.

When construction of Bank Street and Topham Mall South was completed in 2017–2018, the combined outcome was a high-quality, upgraded walking and cycling experience, integrating street trees, upgraded paving, lighting and furniture.

Planning for the upgrade of Bentham Street continued with a focus on collaboration and the coordination of works with adjacent private developments. Other multi-year projects underway to continue to build our laneway culture include:

- Moonta Street
- Gresham Street

Gawler Place

As one of the busiest streets in Adelaide with around 25,000 people moving between Grenfell Street and North Terrace every day, Gawler Place is a key link to Rundle Mall and a destination where people shop, visit and spend time. It was, however, in need of an upgrade.

The City of Adelaide undertook extensive stakeholder consultation for the planning and design of the upgrade. The results of the consultation process helped to inform the staging of the construction so that pedestrian access to shops, access to Gawler Place UPark, access to private laneways, delivery vehicles, waste collection services and accessible parking could be maintained.

In 2018–19 Council approved an upgrade design for Gawler Place between North Terrace and Grenfell Street and the works were completed in December 2019. The upgraded space includes wider footpaths to create a shared-use environment for pedestrians and vehicles. Other improvements include lighting, an innovative shade structure and new outdoor dining areas

Smart parking

Our smart parking technology empowers visitors to the city with reliable and timely parking information and flexible payment options.

This action commenced with Council endorsing a business case in October 2016. Tenders for sensor technology were released in early 2017 and consultation commenced on a customer Parking App in the same year. The installation of smart parking sensors and relays commenced in early 2018 and was completed in early 2019. The Park Adelaide App was launched on 27 March 2019. The app has been well received by customers and as at 30 June 2020 it had been downloaded 19,951 times.

Users of the app can:

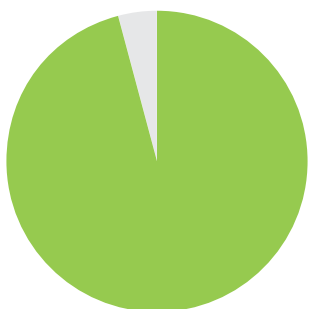
- get accurate real-time information about parking availability and its controls (time limits)
- pay for their parking session
- remotely top-up their payment to the maximum time limit
- receive a reminder alert when time is about to expire
- take the option of a one-off 15 minute 'Extend Stay' beyond the maximum time limit for a fee of \$5.50.



Green



Objectives 80% progressed



Actions 96% completed

Waste Management

The City of Adelaide is seeking to reduce resources use and to adopt more sustainable practices within its own operations and within the broader community.

Activities have included:

- A Compostable and Reusable Coffee Cup Pilot that incentivised cafés to use compostable cups and lids or to offer a discount to customers who brought their own cup. The discount offered to customers ranged from 10 cents to 60 cents per cup.
- A focus on zero and low emissions fleet vehicle procurement and working with suppliers of carbon intensive goods and services to reduce the impact of these.
- A review of the City of Adelaide waste services to events to inform options to support sustainable events.
- Clean Up Australia Day event in Bonython Park educated people about better waste and recycling practices while removing over 37kg of waste

material from Bonython Park and the nearby waterway.

- The creation of Sustainable Event Guidelines and their first use at the City of Adelaide New Year's Eve event in 2018 resulting in:
 - ~ The provision of water bottle refill stations
 - ~ 100% of event materials diverted from landfill
 - ~ No plastic straws used and all food vendors used compostable packaging
 - ~ Volunteers assisting on the night with recycling and event information.

Case studies shared the achievement of improved sustainable outcomes and lessons learnt from the 2018 and 2019 New Year's Eve events.

- The development of checklists to assist event organisers to apply the Sustainable Events Guidelines to their own events.
- Providing larger shared bins and weekly collection of waste, recycling and organics at 16 multi-unit residential sites to reduce the number of standard kerbside wheelie bins.
- The expansion of food waste collection in multi-unit residential buildings diverted over 100 tonnes of organics from landfill to compost.

A series of waste audits for kerbside residential/commercial, multi-unit dwellings and public place waste services provided by the City of Adelaide has provided the evidence base to inform the Waste and Recycling Management Strategy and future programs to support sustainable practices.

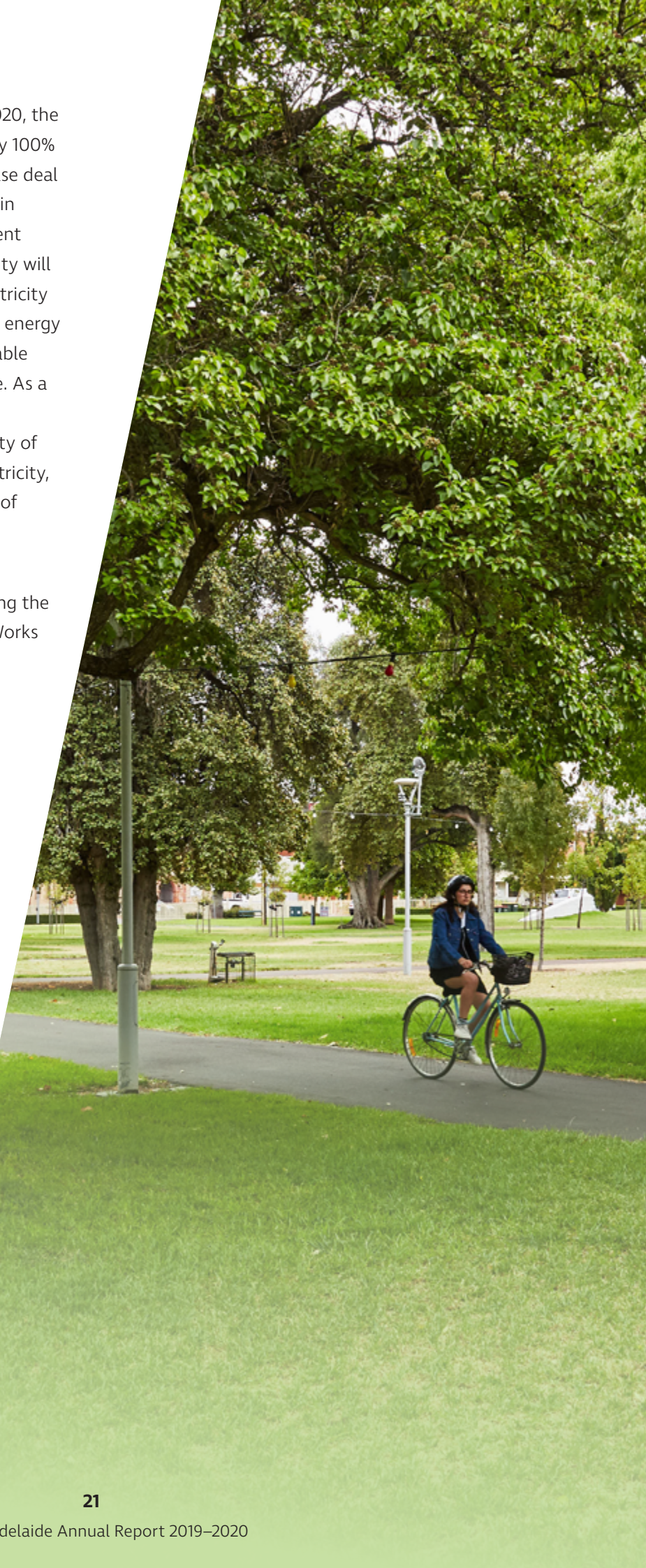
In 2019–2020, the City of Adelaide undertook a process to transition to a new waste contractor. The process was completed with a new contractor to start on 1 July 2020.

Renewable Energy

Annual electricity used by the City of Adelaide is the equivalent to that required to power over 3,800 homes. We have been working to reduce our usage as well as to ensure that electricity used is generated

from clean, renewable resources. As of 1 July 2020, the City of Adelaide's operations will be powered by 100% renewable electricity as part of a power purchase deal with Flow Power. The contract was announced in February 2020 following a year-long procurement process. The switch to 100% renewable electricity will reduce emissions by 50%, reduce the city's electricity costs by around 20%, support South Australia's energy transition and foster the growth of new renewable energy generation and jobs growth in our State. As a user of facilities and services within the City of Adelaide you can know that if it's run by the City of Adelaide, it's being powered by renewable electricity, either from the existing 1.1 MW of solar on City of Adelaide buildings or from the new electricity contract. This includes:

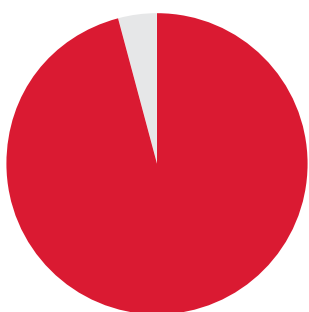
- Corporate and community buildings, including the administration building on Pirie Street, the Works Depot, the Adelaide Aquatic Centre, and the Adelaide Central Market
- City of Adelaide event infrastructure
- Electric vehicle chargers
- Barbecues in the Park Lands
- Water pumps
- Street lighting and traffic lights.



Liveable



Objectives 33% progressed



Actions 96% completed

Central Market Arcade Redevelopment

The Central Market Arcade Redevelopment has been a key focus of activity as Council works toward ensuring a thriving, mixed-use place with expanded and complementary retail and market activities for the adjoining Adelaide Central Market.

The City of Adelaide took care and control of the Central Market Arcade shopping centre on 27 September 2018, successfully negotiating lease terms with most of the existing tenants and securing new tenants for several vacancies.

A multi-stage expression of interest process led to a Heads of Agreement being reached with ICD Property in early 2019–20. The launch of the Central Market Arcade Redevelopment and signing of the Project Delivery Agreement between the City of Adelaide and ICD Property took place in December 2019. A pre-lodgement process is underway with the relevant State Government departments prior to the lodgement of the development application.

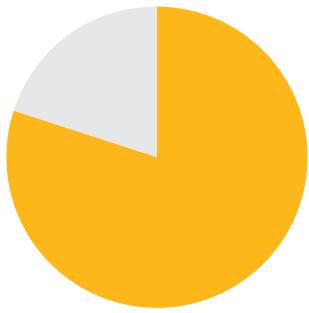
The \$400 million redevelopment will secure the long-term future of the market district and Adelaide Central Market as a world class fresh food destination. The redeveloped Arcade will be a flagship mixed-use development elevating the precinct as a major destination embracing culture, art, retail and tourism.

Key elements of the redevelopment include:

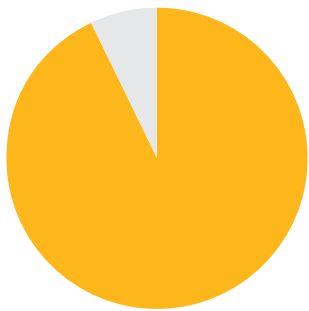
- Basement loading, servicing and car parking
- 12,000 square metres of retail space for market activities, speciality retail and supermarket
- East/West and North/South connections including a 24 hour/7 day a week laneway link between Gouger and Grote Streets
- Market Hall supporting gatherings, music, food and events
- Public roof top space and childcare
- Hotel/residential tower to Grote Street (including 15% affordable housing) and commercial office tower to Gouger Street.



Creative



Objectives 80% progressed



Actions 93% completed

Cultural Strategy

In September 2017, Council adopted the City of Adelaide Cultural Strategy 2017–2023 and the City of Adelaide Cultural Roadmap 2017–2023. The Cultural Strategy is the City of Adelaide’s commitment to building on combined strengths, to pursuing bold new opportunities and to infusing creativity and culture into everything we do. In those ways we grow the cultural vitality of the city. The Cultural Roadmap communicates the structure, priorities and aspirations of the Cultural Strategy.

The first three years of delivery of the Cultural Strategy 2017–2023 has guided us in embedding a cultural lens into everything that we do. Achievements of note include:

- Delivery of the Live Music Action Plan
- Review and development of a new Public Art Action Plan
- An extensive annual program of residencies, workshops, exhibitions and presentations delivered across Adelaide City Libraries

- Expansion of the Arts and Cultural Grants Program to include new categories for Live Music Enterprise, Cultural Promotion and Quick Response grants
- Delivery of activations that provide opportunities for artists and makers to thrive, such as Local Buzz venue funding, Music in the Square, Art in the Streets mural program, and the Business of Being Creative entrepreneurship program
- Strategic cultural partnerships developed across the creative eco-system with demand now exceeding capacity supporting the co-funding and amplification of social, creative and economic outcomes for the city
- Lord Mayor’s Cultural Think Tanks and Community Forums for ongoing engagement with artists, makers and the creative industries to explore wicked problems and new ideas
- Establishment of an Arts and Culture working group to support the work of the Council of Capital City Lord Mayors
- Creation of the Dynamic City: Arts and Cultural Dashboard to showcase and share the essential contributions arts and culture make locally to cultural, economic, environmental, social and wellbeing outcomes cityofadelaide.com.au/about-adelaide/dynamic-city-arts-culture-dashboard

We are at the halfway point in delivery of the Cultural Strategy 2017–2023 and the strategy is undergoing a refresh to identify the priority areas for the remaining three years, including in response to COVID-19.

The projects described above represent a small proportion of the City of Adelaide’s activity from 2016–2020.

Further details on Council’s achievement of the 17 objectives and the 110 Strategic Plan Actions from the City of Adelaide 2016–2020 Strategic Plan can be found at cityofadelaide.com.au/about-council/plans-reporting/strategic-planning

125th Anniversary of Women's Suffrage

South Australia has a reputation for leadership in social reform. On 18 December 1894, South Australia became the second place in the world, after New Zealand, to legislate women's right to vote, and the first place in the world to give women the right to stand for parliament. This incredible achievement was the result of a long campaign by dedicated suffragists and was a major step towards gender equality and positive change for women in South Australia.

To celebrate the 125th Anniversary of Women's Suffrage in South Australia, the City of Adelaide launched an Honour Roll in December 2019, to recognise women who have achieved significant firsts, delivered extraordinary outcomes, and who have helped shape our city.

The [Suffrage 125 City of Adelaide Honour Roll](#) showcases some of Adelaide's founding females and trailblazers, Lord Mayors, Councillors and City of Adelaide employees, cultural icons, and significant Koorina women. To see the full Suffrage 125 City of Adelaide Honour Roll, go to cityofadelaide.com.au/suffrage

The City of Adelaide paid tribute to the Women's Suffrage movement with a Suffrage 125 display in the Southern Gallery of the Adelaide Town Hall. Suffrage 125 celebrated pioneering South Australian women who have led progressive social reform in the state.

This display featured photographs of Catherine Helen Spence (1825–1910), [Mary Lee](#) (1821–1909) and [Dame Roma Mitchell AC, DBE, CVO, QC](#) (1913–2000), paired with material about [Muriel Matters](#) (1877–1969) as well as original ballot boxes sourced from the City Archives. Sculptures to commemorate these remarkable women are located in Prince Henry Gardens, North Terrace (Mary Lee and Dame Roma Mitchell) and in Light Square/Wauwi (Catherine Helen Spence).

City of Adelaide would like to acknowledge the following organisations and resources for their support:

- City of Adelaide Archives
- Adelaidia, History Trust of South Australia
- Australian Dictionary of Biography, Australian National University
- State Library of South Australia

living.cityofadelaide.com.au/recognising-sas-champions-for-change





Elizabeth Glover (R)
State Library of South Australia PRG 280 1 36 246 circa 1923



Gladys Elphick
Photo Aunty Gladys'
Family Archive.



Lady Esther Lipman
Jacobs OBE
State Library of
South Australia B 59285



Dame Roma Mitchell AC, DBE, CVO, QC
State Library of South Australia PRG 778/57/1



Wendy Chapman AM
State Library of South Australia
B 72636/43



Smart

2019–20 Updates

Adelaide City Deal

The Adelaide City Deal is a ten-year working partnership between the Australian Government, Government of South Australia and the City of Adelaide. Through the Adelaide City Deal, all three levels of government have made commitments that support the shared objectives of:

- Growing Adelaide's innovation economy
- Supporting population growth in Adelaide and South Australia
- Boosting Adelaide's cultural and tourism economy.

The Implementation Plan that sets out the commitments and delivery milestones for Adelaide City Deal projects was announced on 14 November 2019.

Planning for smart technology projects including a next generation, ultra-fast public Wi-Fi and upgraded CCTV Digital Network to be delivered as part of the Australian Government's \$10 million direct investment into City of Adelaide Smart City projects commenced during the reporting period.

Delivery of a new, uncontested public Wi-Fi network with an expanded footprint will provide connectivity for small businesses, especially in hospitality and retail, to deliver digital offerings to customers in the city as well as readily accessible connectivity for visitors and international students. It will also provide a platform for local businesses to build, test and deploy mobile content and services as well as improve access to emergency help and critical services for people in crisis and those experiencing homelessness.

Ten Gigabit Adelaide

The City of Adelaide partnered with TPG Telecom as the Official Network Provider to implement the first and most visible element of Ten Gigabit Adelaide – the delivery and installation of a fibre optic network across the City of Adelaide with 10Gbps data transfer capability and a range of high-performance services for the business community.

As at 30 June 2020, the rollout of Ten Gigabit Adelaide was experiencing some minor delays as a result of COVID-19 impacts, which have seen many buildings in the city shut down and send their staff to work from home. Despite the setbacks in accessing buildings, TPG were still on track to complete the construction of the network in accordance with contractual deadlines. All 1,000 buildings will be connected before 31 October, concluding the construction phase of the project, and the delivery of Council's strategic objective to construct a 10Gbps-capable fibre optic network to provide a competitive advantage to Adelaide city-based businesses.

Being the first city in Australia to offer a city-wide network of this kind, Ten Gigabit Adelaide provides key infrastructure, positioning Adelaide as a destination of choice, supporting innovation, attracting investment and future-proofing Adelaide in the digital age. The property industry is continuing to leverage the value of Ten Gigabit Adelaide, finding it to be a contributing factor to a number of multi-million dollar sales and new developments.

City of Adelaide customer-facing digital platform

Following the launch of the new [City of Adelaide website](#) in June 2019, the organisation continued to develop its websites and customer-facing digital assets throughout the 2019–20 financial year. Due to COVID-19, the new website experienced a 14% increase in visitation compared to the previous 12 months. New initiatives this year included the launch of the [Adelaide Living](#) and [Invest Adelaide](#) websites; the redevelopment of the [Aquatic Centre](#) and [Golf](#) websites; the implementation of the [Heritage Places](#), the revamped [Public Art](#) online databases; and production of the inaugural series of the Adelaide Living podcasts.

The City of Adelaide has continued to innovate and develop new customer-focused technologies, including an artificial intelligence chatbot and voice assistant, drone photography, and online [virtual tours](#) and [interactive trails](#). The organisation has grown its social

media audience with City of Adelaide posts reaching 6.3 million users on Facebook. We have strengthened our email marketing activity with over 120,000 active subscribers to City of Adelaide mailing lists; and increased the delivery of online videos.

Adelaide. Designed for Life. Brand Platform

The *Adelaide. Designed for Life.* destination brand received broad exposure across all relevant external facing marketing and communications, including the highly visible quarterly seasonal campaigns, program specific campaigns and activations, the new website and a wide variety of other digital channels.

Awareness of the destination brand was established with the public through earned media across a range of platforms including press, magazines, radio, podcasts, digital and social channels. The destination brand was nominated as one of nine global finalists in the City Nation Place Award's 'Place Brand of the Year' category.

Based on feedback and experience from the brand's first year of use, an evolved set of brand assets were developed throughout the first half of 2020, comprising a Brand Book and Brand Toolkit. These revised assets feature greater emphasis on brevity and ease of application by external users from a broad range of industries, for a diverse range of applications.

Smart Parking Technology – Park Adelaide App

The City of Adelaide continued to progress and enhance its commitment to providing a welcoming and accessible experience to all people coming to the city, whether it be for work, shopping or entertainment.

Investment in *smart parking* technology and the 'Park Adelaide' app empowers city visitors by providing reliable and timely parking availability information to support decision making, including flexible and contactless payment options. This on-street parking technology focuses on improving the experience of parking in the city by:

- Providing accurate real-time information about parking availability and controls
- Allowing users to pay for their parking session
- Enabling drivers to remotely top-up their payment to the maximum time limit
- Providing a reminder alert when time is about to expire
- Offering the option of a one-off 15 minute 'Extend Stay' beyond the maximum time limit for a fee of \$5.50 – an Australian-first feature only available through the app.



Since its inception, the Park Adelaide app has received 29,000 downloads and continues to be refined in terms of user experience and features.

Smart parking benefits the community by making it easier for customers to plan ahead and locate and pay for available bays. The City of Adelaide receives greater insights into parking patterns which informs evidence-based decision making to support the most appropriate parking controls, resulting in increased turnover and utilisation of bays. Less vehicles circling to find an available park contributes to the reduction of traffic congestion and reduced carbon emissions.

Temporary Use of Public Space

The City of Adelaide continually aims to transform the customer experience by reducing red tape and putting all customers at the centre of our service design. To support and enable stakeholders to meet their objectives, the City of Adelaide acknowledges this is a key lever that provides clear information, a seamless process and positive experiences regarding the range of permit processes for third parties wishing to utilise public space.

The creation of the Temporary Use of Public Space Policy consolidated a number of existing policies into one clear and concise document for customers. The Policy informs customers about what they can do and what is encouraged, rather than focusing on what cannot be done.

The Policy provides a foundation for further simplifications of operating guidelines and processes. The creation of the Policy follows other successful work to streamline and improve the customer's experience when requiring permits from the City of Adelaide. Positive milestones over the past 12 months include:

- All permit and licence applications are now online. This online platform enables a consistent customer experience and access to customer insights, feedback and data which are used to continually improve services.
- A total of 20,000 online forms have been submitted enhancing services and internal processes.
- Since launching the online application form, 99.8% of City Works Permit applications have been received online (over 3,200 City Works permits were processed throughout 2019–20).
- Positive feedback has been received from key stakeholders on their improved customer experience.
- The successful integration of the online forms program and payment system for annual permit renewals has enabled customers to finalise annual renewals in one interaction.

- Utilising data visualisation and reporting enables informed decision making and enhances the customer experience.
- Regular customer satisfaction feedback and reporting has been implemented as part of all permit processes to ensure concerns raised by customers are reviewed and responded to with the view to continuous improvement.

Laneways Projects

Gawler Place Redevelopment Project (2019–20)

The Gawler Place upgrade was completed in December 2019, creating a people focused street to connect to Adelaide's premier shopping destination, Rundle Mall.

Wider footpaths and new road surfaces have created a low-speed shared use environment for vehicles, bicycles and pedestrians. Improved lighting, an innovative shade structure in Gawler Place north, new dining areas and paving, large trees and understorey plants support Gawler Place to be an attractive, cool, shady and inviting place destination that invites outdoor dining.



Market to Riverbank

The detailed design for Bentham Street was finalised for a kerbless environment with feature decorative concrete, continuation of Market to Riverbank public art outcomes and improvements to greening and lighting. Construction will commence in 2020.

International Relations

The City of Adelaide's international relations activities focus on economic, cultural and social exchange opportunities that are mutually beneficial to all cities involved and work towards delivering the strategic objectives of the City of Adelaide.

International Promoters Program

The [City of Adelaide International Promoters Program](#) was launched in January 2020 to build and foster links between Adelaide's business community, Sister Cities and key international markets through the creation of a network of Adelaide residents with connections to help us advocate for Adelaide as a great place to live, study, invest and visit. The program is mutually beneficial for the city, businesses, and investors in Adelaide. Members can seek advice from the City of Adelaide and have access to a network of peers to share knowledge and information, with the city thriving from an established group of advocates committed to promoting Adelaide internationally. City of Adelaide International Promoters attended the inaugural information session in February, where the vision for the Program was outlined and an update was provided on investment opportunities for Adelaide and Council's international engagement priorities.

Inbound activity

In 2019–20, the City of Adelaide hosted seven diplomatic visits, demonstrating Adelaide as a location of choice for international collaboration.

In October 2019, the City of Adelaide hosted the founder of 'Fashion X Austin' during Vogue Festival continuing the relationship established from previous visits to Adelaide and Austin.

Outbound activity

In August 2019, City of Adelaide employees visited Edinburgh, Scotland during their festival period as part of a two-week staff exchange to discuss cooperation between Adelaide and Edinburgh in arts and culture.

In October 2019, the City of Adelaide participated in the International Friendship Cities Import Expo held in Qingdao, China. The Expo commemorated the 40th anniversary of Qingdao establishing its first Friendly City relationship. The visit also provided an opportunity to mark the 5th anniversary of the Sister City relationship between Adelaide and Qingdao.

In November 2019, the Lord Mayor visited Christchurch, New Zealand to attend an unveiling ceremony for the new artwork Kaurua Wailu (Kaurua Leaves) which replaced a piece that was stolen from the Adelaide Sister City Garden at Halswell Quarry Park. The artwork was designed by Adelaide artist, Karen Genoff.

While in New Zealand, the Lord Mayor visited Wellington and Auckland to meet with key representatives to discuss opportunities to grow our communities and economies, environmental leadership initiatives and other issues of mutual interest.

In March 2020, the Lord Mayor was scheduled to visit Austin, Texas, US to maintain and enhance links with the city and to participate in Austin's globally recognised South-by-Southwest (SXSW) event.

Following the visit to Austin, Lord Mayor was to travel to Houston, Texas to participate in the opening of the new South Australian Government Trade Office and

meet with Government representatives to discuss partnering with the city on economic growth initiatives. Due to the COVID-19 pandemic, the visit to the United States has been rescheduled.

Other international activity included:

- Hosted ten high school students from Himeji, Japan as part of a student exchange.
- Supported the 70th Anniversary of the Founding of the People's Republic of China Dinner hosted by the South Australia Chinese Community Culture and Trade Promotion Association Inc.
- Supported the annual Lunar New Year Street Party hosted by Chinatown Adelaide South Australia and organised city dressing.
- Supported the World Fringe Congress hosted by Adelaide Fringe to commemorate their 60th anniversary as one of the largest and most successful Fringe Festivals in the world. Seventy-five organisers and current employees of fringe festivals from across the globe came to Adelaide to share ideas, learn from one another and forge valuable connections.
- Celebrated the 5th anniversary of the Sister City relationship with Qingdao. To commemorate this milestone, City of Adelaide offered a fee waiver for wedding ceremonies held at the Adelaide – Qingdao Rose Garden.
- Developed an International Engagement Plan which outlines the City of Adelaide's approach to achieving its strategic objectives through international partnerships and engagement.
- Met with the Consul General of India, Mr Manish Gupta and Mr Sanjay Muluka Consul Commerce and Trade.
- Participated in a teleconference hosted by the Department of Foreign Affairs and Trade with local diplomatic representatives and Honorary Consuls to outline the measures taken by City of Adelaide to assist businesses overcome challenges associated with COVID-19.

StudyAdelaide

The City of Adelaide continued to provide funding for [StudyAdelaide](#) to promote Adelaide as Australia's premier study destination. In 2019 there were 44,199 international student enrolments in South Australia, contributing \$1.921 billion to the State economy. International education is South Australia's largest export. The City of Adelaide economy is a primary beneficiary of the economic inflows generated by international students and their visiting friends and relatives. StudyAdelaide and the City of Adelaide partner on initiatives including student wellbeing, market research and business engagement to the benefit of both international students, businesses and the Adelaide community.

The City of Adelaide has also leveraged its partnership with StudyAdelaide to facilitate increasing investment in student housing and amenities which is an enabler of continuing growth in international student enrolments and complements destination marketing of the city as a preferred investment and study location.

Business Engagement & Support

The City of Adelaide continued to support businesses in the city and attract those considering establishing in the city, through a range of events, training workshops, networking programs and business advice. These approaches were adapted to support businesses through the impacts of COVID-19.

A strong emphasis of the program was increasing awareness and assisting city businesses prepare for the emerging opportunities arising in the digital economy, emerging technologies and capitalising on the visitor economy.

Collaborations with agencies such as the Future Industries Exchange based at Lot Fourteen, Small Business Commissioner, Business SA, and Australia China Business Council (SA) leveraged their expert industry insights and resulted in a strong level of local business engagement. Social media was utilised to promote the support and services available, and an

electronic monthly newsletter was distributed to subscribed businesses and stakeholders. The response to this initiative was consistently positive with a further 11% increase in subscriptions over 2019–20 with a 2.4% increase in the engagement rate.

Further efforts to support Adelaide's entrepreneurial ecosystem have included the sponsorship of 40 Under 40, Top 100 Business Index and partnering to deliver Australian China Business Council (SA) China Business Ready Program which included supporting businesses adapting to the effects of COVID-19.

Small Business Task Force

The City of Adelaide established a Small Business Task Force (SBTF) as part of the initial response to support businesses impacted by COVID-19 restrictions. The SBTF provided consistent and up to date information to city businesses on support packages and other services available from federal, state and local government, peak bodies and industry associations. The SBTF kept in contact with our Precinct Groups and city businesses and collated intelligence on the best ways to support and provide facts for the many businesses that were overwhelmed, confused or unable to access assistance. Over 173 businesses were supported, and a weekly City Business e-News was sent to over 7,800 business individuals each week for 14 weeks.

Business SA – Business Support Package

In partnership with Business SA, the City Business Support Package was launched to assist businesses by providing the right professional advice to help business to be better positioned in an increasing globalised and digitally connected marketplace.

The City Business Support Package provides to all businesses within the City of Adelaide (including North Adelaide) free access to specialised services and advice offered by Business SA, including:

- Business Advice Hotline
- Accounting, Statutory and Compliance Information
- Tenants' Landlord Advisory Service

- Mental Health Support Services
- Digital Capability Coaching
- Grants and Tenders Support
- Learning Webinars, Seminars and Virtual Conferences
- Access to 'Chamber' networking events
- Access to the Business SA Today newsletter subscription
- Access to Business SA Resource Library

Renew Adelaide

The City of Adelaide continued its strategic partnership with Renew Adelaide to utilise vacant commercial properties as city locations for new, start-up businesses. Fifteen new ventures were launched, activating 1,650 square metres of vacant space and creating 33 jobs. In addition, nine businesses commenced commercial leases.

Whilst onsite property inspections and commencement of new businesses were halted as a result of restrictions imposed due to the COVID-19 pandemic, expressions of interest continued to be received from people interested in starting a business in the city and seeking support. City of Adelaide will continue to work with Renew Adelaide to locate these new start-up businesses across the city.

Entrepreneur support

The Lord Mayor hosted a reception for Thomas Hardjono from MIT Living Lab on 7 February, which was followed by a briefing to business/government leaders on the Lab's capabilities.

A trial of the Tech Talent Attraction Program was conducted during SouthStart in November 2019. It is considered a valuable contribution addressing an unmet need in the tech community, so will be pursued for future events.

An application for a Smart City Accelerator was lodged with the Federal Government seeking funding to support a new program.

Investment Attraction

Continuing investor interest in Adelaide was again apparent in the last financial year. This was mainly characterised by the ongoing commitment of major investors to significant development projects and acquisitions through to the commencement of larger scale developments across the residential, commercial, health and education sectors. As has been the case in recent years this again reflects strong confidence in Adelaide as an ideal investment location from local, national and offshore investors. The City of Adelaide's client management processes have focussed heavily on building stronger relationships with investors, Government agencies and stakeholder groups to connect, inform and enable a range of industry sectors to investment opportunities.

While changing economic conditions have impacted the level of inquiries either direct or through collaborative relationships with State Government and other agencies, there has been ongoing momentum in the pipeline and increased value of investment projects that have either commenced or are the subject of development and building consent. These have continued to be enabled by city initiatives such as Ten Gigabit Adelaide, Lot Fourteen and growth in the international education, defence, biomedical, space and knowledge sectors as well as a growing visitor market.

There have been a range of high value construction projects that were commenced in 2019–20 the most notable of which are three major investments in the Purpose-Built Student Accommodation (PBSA) sector, two major hotels, commercial office buildings, and smaller niche and future focussed projects.

Post pandemic market conditions are expected to have a major impact on project commencements and inbound investment in the short to medium term, particularly in certain sectors. Notwithstanding that challenge there remains a confidence in Adelaide as an ideal investment location that offers a high-quality environment across all measures of health and liveability that will attract, enable, and support investment growth.

There has been a strong focus on continuing collaborations with State Government agencies principally through the Department of Trade and Investment. This has broadened the scope of effort to identify and develop potential investment opportunities in the technology, financial services, advanced manufacturing, health and education sectors.

Residential Growth Update

City Living campaigns were rolled out in September/October 2019 and February/March 2020 as part of a marketing strategy with a long-term vision and objectives focussed on building brand awareness of the city as a desirable place to live. Campaign elements include social media and Google advertisements (targeted to specific market segments), a city living webpage, outdoor advertisements, radio advertising, photography, videos and case studies of city residents. The campaign results have been extremely positive across all market segments with a particularly high level of engagement with the millennial market.

Social and Affordable Housing

Following the delivery in December 2019 of the State Government's housing strategy 'Our Housing Future 2020–2030', Council approved the preparation of a Social and Affordable Housing Policy. Preparation for this policy is well underway and will involve engagement with key stakeholders prior to Council adoption in the 2020–21 financial year.

Mainstreets Development

The seven City of Adelaide funded Precinct Groups delivered a strong and diverse program of networking and activation programs. These programs supported local businesses, increased foot traffic and built support networks for their traders.

During COVID-19 the Precinct Groups continued to communicate with their members and broader business community providing invaluable insights into current issues, trends and opportunities. Many

businesses pivoted and remained open by offering takeaway options, developing online sales portals and embracing social media marketing.

Precinct Groups and champion business owners played a significant role in collecting information and providing this to the Small Business Task Force and Business Pulse Team to assist the City of Adelaide to provide relevant, timely business support and information. Information included understanding the Job Keeper and Job Seeker payments, business grants, working with landlords and pivoting your business for survival.

2019 Mainstreet Advancement Grants

The 2019–20 Mainstreet Advancement Grants were awarded to the following Precinct Groups:

Adelaide West End Association – Lighting Festival – ‘Hindley ... how illuminating’

This application for funding supported a weekend lighting festival.

City South Association – Zig Zag Event

This event involved over 10 daytime and night-time, free-entry music events in precinct hotels, bars and café venues with the aim to increase promotion and patronage to participating and surrounding hospitality businesses.

East End Coordination Committee – Vogue Festival

East End Adelaide traders leveraged the Vogue Festival in the city. By installing additional window dressing and street scape activation with live music and fanfare, this attracted shoppers coming into the city for the festival to the East End.

North Adelaide Precinct Association – Rare & Classic Car Show

With the success of the inaugural event and the subsequent growth in attendance at the second, the Rare & Classic Car Show has fast become a regular ‘must attend’ event on the car show calendar. This provided benefits of increased activity and spending in North Adelaide.

Gouger Street Traders Association – Yum Cha Event

The goal of the event was to make Gouger Street the yum cha and cultural eating destination in Adelaide, while simultaneously supporting precinct businesses and bolstering street traffic and interest. The event saw participating precinct yum cha restaurants prepare a traditional but unique yum cha menu for event attendees to enjoy.

The City-Wide Business Model

Following receipt of the feasibility study, consultation with city stakeholders commenced, to provide input into development of an alternate governance and funding model. A new City-Wide Business Model will be delivered in 2020–21.

Christmas in the City 2019

The traditional Christmas colours of red, green and white were featured for Christmas 2019 throughout the city and North Adelaide. This included banners, red and white petunias in the garden beds throughout the Park Lands and squares, and red and green lighting of the Adelaide Town Hall and the Three Rivers fountain in Victoria Square.

The traditional lighting of the Christmas Tree event in Victoria Square/Tarntanyangga heralded the start of the successful Christmas Lights and Festive Nights Activation. The very popular life-size Rudolph the Reindeer and Santa’s Sleigh made out of LEGO® were supported by roving LEGO characters Batman, Joker, Red Brick and Blue Brick during the 10 day event. An all ages colouring-in competition promoting the LEGO sleigh was held. Five winners had their colourings included in a 15 second Christmas animation that was displayed on the City of Adelaide’s website and social channels.

Fridays saw the Square come alive with Christmas movies, and Saturdays and Sundays featured Christmas markets enabling the community to search for that special gift. Free family activities including face painting, craft workshops, giant games, plus live music, choir performances and roving Christmas entertainment enhanced the festive atmosphere.

Twilight Christmas Markets were held over two evenings at 88 O'Connell Street, followed by free movies at the site supported by the North Adelaide Precinct Association as well as the Ebenezer Night Markets in the East End proving popular for gifts.

Thirty businesses received visual merchandising support to have a Christmas themed display designed and delivered in their windows, and each of the City of Adelaide's seven Precinct Groups received a grant to support Christmas activities that encouraged increased foot traffic in their areas.





Green

2019–20 Updates

Carbon Neutral Adelaide

Carbon Neutral Adelaide Partners Program – CitySwitch Green Office Awards

In 2019–20 there were over 180 Carbon Neutral Adelaide Partners; this broad and active leadership community is innovating, advocating, collaborating and commercialising Adelaide's transition to a low-carbon economy. The Carbon Neutral Adelaide awards held in November 2019 recognised infrastructure company Enerven for large scale solar installations, Downer EDI for their recycled road product, and SUHO for constructing South Australia's first 10-star home. Two business forums were held in July and November 2019 on low carbon strategy and electric vehicles, attracting around 200 people to discuss leading edge practice and lift ambitions in Adelaide.

In March 2020, the Carbon Neutral Adelaide Program partnered with Flinders University to deliver '1.5 Degrees Live!', a community engagement event held with over 100 readers, over five days at three locations (Flinders University, Adelaide Fringe and WOMAD).

The CitySwitch Green Office Program supports businesses to improve the sustainability of their office tenancies. The program now represents 251,000 square metres of South Australian office space and 18% of office space nationally. The 2019 SA CitySwitch Awards were held in November 2019 at one of South Australia's 'greenest' buildings, UCity. The winners included EML (new signatory of the year), Uniting Communities (signatory over 2,000 sqm), CBRE (signatory under 200sqm), with dsquared and JLL highly commended.

Winner's information, video and resources for office fit outs and behaviours for high performing, low energy workspaces for Adelaide businesses and their staff can be found at cityofadelaide.com.au

Sustainability Incentives Scheme

The Sustainability Incentives Scheme (SIS) provides financial rebates to the community to support adoption of sustainable technologies and actions that

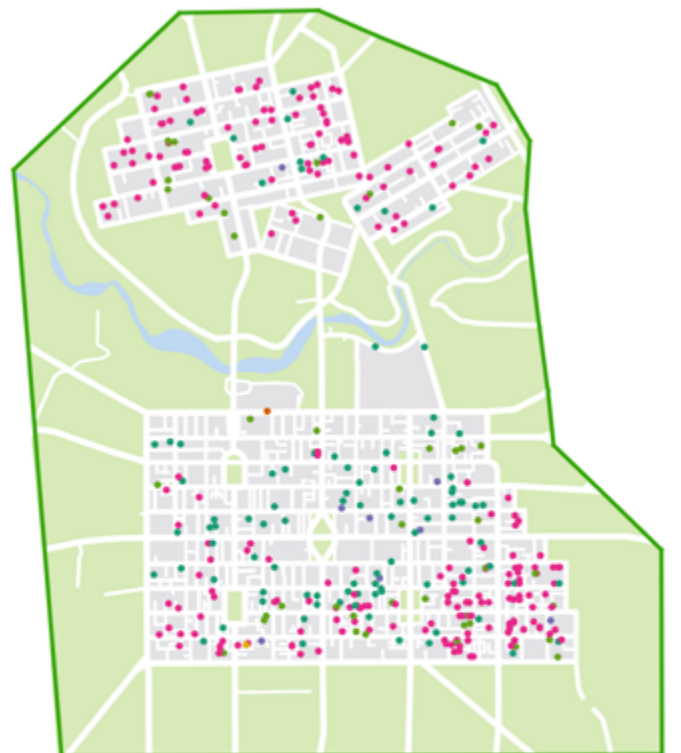
improve environmental performance and support growth in the low carbon economy.

Since July 2019, the SIS has supported our community to be national and international leaders in shared solar for multi-unit developments, vehicle to grid electric vehicle charging stations and utilisation of software to enable electric vehicles to form virtual power plants.

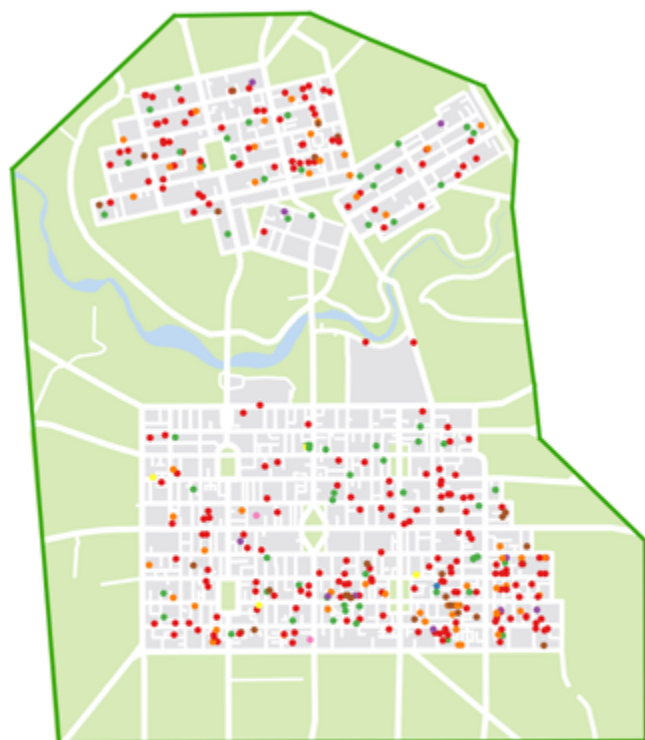
Between 1 July 2015 and 30 June 2020, SIS milestones include:

- 577 approved applications
- \$1,220,712 of rebates provided (jointly funded by City of Adelaide and State Government)
- Catalysed over \$10.2 million of community investment in the City of Adelaide
- Leveraged \$8.35 for every \$1 spent.

For the period 1 July 2015 and 30 June 2020, the geographic distribution of all rebates provided was evenly distributed across the City of Adelaide area.



- Business
- Education Institution
- Not for Profit
- Residential - house
- Residential - strata/community/body
- Sports Club



- EV Charge
- Energy Monitoring
- Energy Smart Apartments
- Energy Storage
- Hot Water System
- LED Replacements
- Rainwater Tanks
- Solar

Electric Vehicle Charging Stations

The City of Adelaide now has 42 on-street and off-street electric vehicle charging points in prominent and convenient locations. Since September 2017, EV chargers have provided 57.7 megawatt hours of electricity which is enough energy to drive 393,000 kilometres, equivalent to almost 10 times around the equator.

The City of Adelaide supported the Elektrikana 'Come and try' event in the city held alongside the 30th Anniversary of the World Solar Car Challenge. An Electric Vehicle Forum was held for fleet managers where around 100 guests heard case studies and vehicle market insights. More than 12 models of cars were on display and available for test drives.

Reducing Community and Corporate Greenhouse Gas Emissions

The City of Adelaide prepares community and corporate GHG emission inventories to allow for the measurement and reporting of performance against the carbon neutrality targets. There has been a 15% reduction in City of Adelaide community emissions between 2007 and 2018 and a 4% reduction in the City of Adelaide's corporate emissions between 2016 and 2018.

The City of Adelaide has been implementing the Carbon Neutral Council Roadmap 2019–2025, through progressing ten key projects to reduce our emissions. Two of the projects, 100% Renewable Energy and Solar Power on Buildings were delivered in 2019–20.

To fulfil our longstanding commitment, the City of Adelaide is seeking to become a certified carbon neutral organisation by 31 December 2020.



100% Renewable Electricity

In February 2019, City of Adelaide announced the signing of a landmark electricity contract. An agreement with Flow Power effectively means that all electricity needs for City of Adelaide operations will be met by renewable electricity from 1 July 2020. This includes the UParks, Adelaide Central Market, Aquatic Centre, streetlights and electric vehicle chargers as well as office buildings. This 100% renewable power purchase agreement is a first for a South Australian council. The City of Adelaide's use of electricity every year is equivalent to the electricity use of 3,800 Adelaide homes. The switch to zero emissions sources will reduce carbon emissions by over 11,000 tonnes or the equivalent of taking 3,500 cars off the road.

This initiative resulted in the City of Adelaide winning the Local Government Professionals award for 'Excellence in Environmental Leadership and Sustainability'.

Solar PV (photovoltaic) on City of Adelaide buildings

With on-site solar PV on City of Adelaide owned buildings and 100% renewable electricity procurement for City of Adelaide operations from July 2020, we are contributing to improved local air quality and supporting community greenhouse gas emissions reductions.

The City of Adelaide's own on-site solar panels are now fully operational, bringing the City of Adelaide's total solar power capacity to approximately 1.2 MW. Together, the installed solar power on eight facilities* is now providing approximately 12% of the electricity used by all City of Adelaide owned buildings combined. This is equivalent to the power used by 333 average homes. The solar power project is saving the City of Adelaide around \$300,000 on electricity bills and avoiding around 760 tonnes carbon dioxide each year. This is equivalent to taking 302 petrol cars off the road every year.

*Adelaide Town Hall, UPark Pirie Flinders, UPark Topham Mall, UPark Rundle, Adelaide Aquatic Centre, Adelaide Central Market, Adelaide Central Bus Station and London Road Depot.

Greenhouse Gas Emissions International Disclosure

Carbon Disclosure Project (CDP) is a voluntary international climate change and environmental disclosure reporting platform for city governments. Every year, over 600 cities complete CDP reporting to disclose greenhouse gas emissions, climate change risks, and mitigation and adaptation strategies. CDP scores cities from A to D – based on their disclosure, and how effectively they are managing, measuring and tackling greenhouse gas emissions and adapting to climate risks.

The City of Adelaide was recognised as a global leader on climate action by receiving an 'A' score for the 2019 CDP reporting period (around 14% of cities that reported to CDP scored an 'A').

Reducing waste to landfill

Sustainable Event – New Year's Eve 2019

Planning for the integration of sustainability actions at the City of Adelaide's New Year's Eve event made the 2019 event the most sustainable New Year's Eve event to date. Initiatives for the event included new requirements for the waste contractors to provide a grey water service to vendors and having roving performers dressed in waste materials to educate patrons on reuse and recycling in a fun and interactive way. A team of 32 volunteers assisted with waste education and source separation. As with the 2018 event, there was a focus on reducing single use plastics onsite, provision of 'quench benches' and compostable packaging requirements for all food vendors. Although events were postponed or cancelled due to COVID-19 in the first half of 2020, work to support the integration of sustainability actions for festivals and events in the city has continued.

Waste & Recycling Management Strategy

Draft Resource Recovery (Organics, Recycling and Waste) Strategy and Action Plan 2020–2028

In the first quarter of 2019, the City of Adelaide engaged a consultant to conduct several evaluations to better understand the waste generated within the city. Evaluations included kerbside collected waste from residents, businesses, multi-unit dwellings, public place bins and from the City of Adelaide's own operations. The results indicated that there is room to reduce our waste, improve recycling and divert more materials from landfill.

The audits have informed the development of a new draft waste management strategy 'Resource Recovery (Organics, Recycling and Waste) Strategy and Action Plan 2020–2028' which provides a framework and actions to recover more resources, achieve Council's ambition of becoming the first zero-waste city in Australia, and build a circular economy in the City of Adelaide. Community consultation for feedback on the Strategy and Action Plan is planned for 2020–21.

Kitchen Caddy

The City of Adelaide continues to support residents in diverting food waste from landfill by offering a free kitchen caddy and compostable caddy liners to divert food scraps from landfill. City residents can collect these tools from the Customer Service Centre or at City of Adelaide libraries and community centres.

Input into State Government Discussion Papers

The City of Adelaide continues to advocate to the State and Federal Governments to help shape the future of waste, recycling and the circular economy in our communities.

In 2019–20, the City of Adelaide responded to:

- Green Industries SA – Single-use Plastics and Other Plastic Products (Waste Avoidance) Bill 2019 Discussion Paper

- Parliament of South Australia – Inquiry into the Recycling Industry
- Parliament of Australia, Standing Committee on Industry, Innovation, Science and Resources – Inquiry into Australia's Waste Management and Recycling Industries.

Water Sensitive City

Water Sensitive City Plan

During 2019–20, work commenced on drafting a Water Sensitive City Transition Plan, creating actions for the next four years that will contribute to key environmental, social and governance priorities related to water in the city. More than 150 staff contributed their ideas at forums, workshops and knowledge sessions to help identify priority objectives for water management and activities they could undertake to help transition the City of Adelaide towards being a Water Sensitive City. The draft plan will be presented to Council in 2020.

Water Smart Meters

To monitor real-time water use, 44 smart water meters were installed in City of Adelaide facilities and buildings at seven locations across the city.

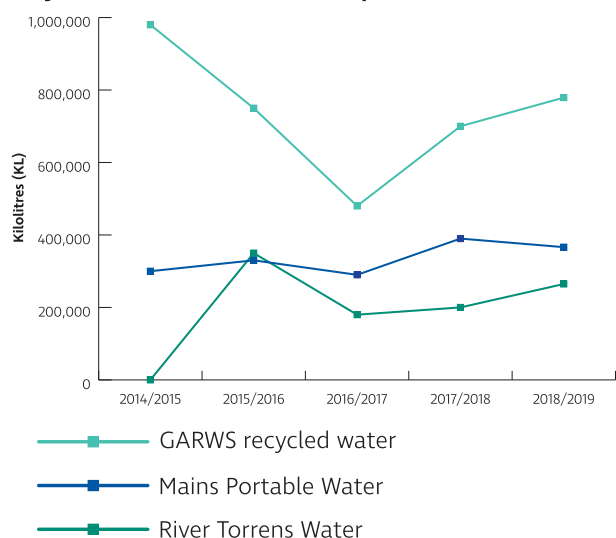
This includes Exeloos at Bonython Park and Adelaide Bus Station, the upgraded James Place public toilet as well as most individual water services within the Adelaide Aquatic Centre. This technology enables the City of Adelaide to detect leaks, over-use or incorrect billing more easily at properties where a single water meter feeds multiple uses, such as Victoria Square, which has toilets, water features, taps for events and drink fountains.

Water Inventory for the City of Adelaide

Water consumption by City of Adelaide owned buildings, facilities and Park Lands was slightly higher in 2018-19 compared to the previous four-year average (see Figure below). Irrigation water from the Glenelg to Adelaide Recycled Wastewater Scheme (GARWS) increased by 10% and mains potable water increased by 15% as new sites came online.

The City of Adelaide Water Consumption Trend Graph demonstrates the impact of seasonal conditions (including rainfall and increasing temperatures) on the City of Adelaide's water use. Nearly 70% of all water is consumed by irrigation systems in the Park Lands, gardens and golf courses to maintain open spaces and playing fields.

City of Adelaide Water Consumption Trend 2014 – 2019



Recycled water for events

Investigations into the use of recycled water in public spaces for activities other than for irrigation began during 2019 to support Sustainable Events outcomes in the Park Lands. This work informed planned upgrades of water infrastructure at Rundle and Rymill Parks for major events.

Delivery of this project in 2020–21 will enable the use of recycled water for events held in the Park Lands – the first of its kind in Australia. The Project will deliver sustainable outcomes while meeting regulatory and health requirements for safe use.

As an example, more than eight million litres of drinking water could be saved by plumbing portable toilets to recycled water during major events in Rundle Park.

Turning Gray Street Green

A Water Sustainability Grant from Green Adelaide helped complete key elements of the Turning Gray

Street Green project. In 2019, two raingardens on the intersection of Waymouth Street and Gray Street were installed along with seven passively irrigated street trees. Green screens were also designed and will be installed in 2020–21.

Climate ready community and organisation

The City of Adelaide is helping to prepare our community and organisation to be climate ready and more resilient to climate change impacts including extreme weather events such as heatwaves.

The City of Adelaide has partnered with organisations including the Red Cross, Institute of Public Works Engineers Australia and University of Adelaide to deliver the Community Resilience Leaders Training Program, Red Cross Climate Ready Champions Training, Climate Impacts on the Useful Life of Infrastructure Forum and Beat the Heat Workshop series. We have also undertaken internal capacity building activities to raise awareness on the impacts of heatwaves and physical risks associated with climate change.

Clean Up Australia Day

To support Clean Up Australia Day's 30th Anniversary, the City of Adelaide hosted its own clean up event in Bonython Park in March 2020. During this event, members of the community learned about better waste and recycling practices while removing over 37kg of waste material from Bonython Park and the nearby waterway.

Cool Road Adelaide Project

The City of Adelaide's Urban Heat Mapping data demonstrates that roads are one of the hottest day and night time surfaces in the city. The aim of the Cool Road Adelaide Project was to trial the performance of three heat reflective road seal coats (CoolSeal by GuardTop, JetCool and JetBloc by Fulton Hogan) to investigate if they minimised the urban heat island effect in the city and reduced temperatures in built up streets. These are also road preservation products, used to lengthen the lifespan of a road.

The project was delivered with Climate KIC Australia in partnership with the City of Adelaide and the Department for Environment and Water.

The treated road was monitored to see how the different products reduce surface and ambient air temperature, as well as the experiences of local residents, road users, pedestrians and businesses.

The project provides evidence to support the City of Adelaide and other councils to make informed decisions about the application of cool road surface products across South Australia.

Integrated Biodiversity Management

Implementation of Biodiversity Monitoring Framework

The Biodiversity Monitoring Framework and the final Fauna Survey under the Integrated Biodiversity Management Plan have been completed. Implementation of the Biodiversity Monitoring Framework, including partnership to monitor Chequered Copper Butterflies with Butterfly Conservation SA is ongoing.

The Climate Change Seed Provenance Project in partnership with the University of Adelaide has been completed and the decision framework to enable selection of climate resilient native plants is in progress.

River Torrens Management

The City of Adelaide works collaboratively with neighbouring councils and the State Government to manage issues in the Torrens Lake and River Torrens environs such as blue-green algae outbreaks, control of weeds and removal of pests such as carp.

In 2019, investigations into the potential for wetlands to help improve water quality, aquatic habitat and riparian biodiversity began. An extensive review of the opportunities within the Torrens Lake was undertaken and looked at hydrology, uses, flow conditions and flood impacts. This was followed by a survey of

aquatic vegetation, which found a 90% reduction in the extent of submerged aquatic vegetation compared to the early 1990's. Efforts to restore aquatic vegetation in the Lake over the last 10 years had been hindered by the accumulation of leaf litter on the lake bed, grazing by waterfowl, disturbance by carp and poor water quality.

The City of Adelaide delivered a project to remove carp from the Torrens Lake in October and November 2019, with 475 individuals or the equivalent of 93.6 kg/ha harvested. A study into the extent of carp populations within Torrens Lake was also undertaken. The study found annual harvesting with up to eight harvest events would be the most successful model to control carp populations and reduce degradation to the aquatic ecosystem.

Grey-headed Flying-foxes in the Adelaide Park Lands



Grey headed Flying Fox

The City of Adelaide is committed to protecting and raising awareness of the Grey-headed Flying-fox. Grey-headed Flying-foxes have recently made their home in the Adelaide Park Lands and are Australia's largest bat and a nationally threatened species.

In Spring 2019, the City of Adelaide partnered with the Department for Environment and Water, Botanic Gardens SA, SA Museum, Adelaide Zoo, University of

Adelaide, Adelaide Botanic High School, Fauna Rescue and local artists to hold three community events including Bat Camp! (a two-day event with fun, engaging activities for children), Bat Ramble! (an educational walk through the Park Lands with bat experts) and Bat Trail! (a self-guided trail along the River Torrens/Karrawirra Pari with Bat Tags displaying fun, informative facts and an information booklet). All three activities attracted thousands of attendees and used art, science, play and adventure to raise knowledge and awareness about this amazing mammal.

The City of Adelaide is also a member of the Grey-headed Flying-fox Task Force and works with a number of organisations to manage and protect them. In the Summer of 2019–20, the Task Force took action to reduce the number of bats that died due to heat-stress events (temperatures of approximately 42°C and above) by turning on sprinkler systems to cool the areas where the bats reside and by rescuing heat-stress effected bats and transferring them into specialised care.

Mistletoe Park/Tainmuntilla (Park 11)

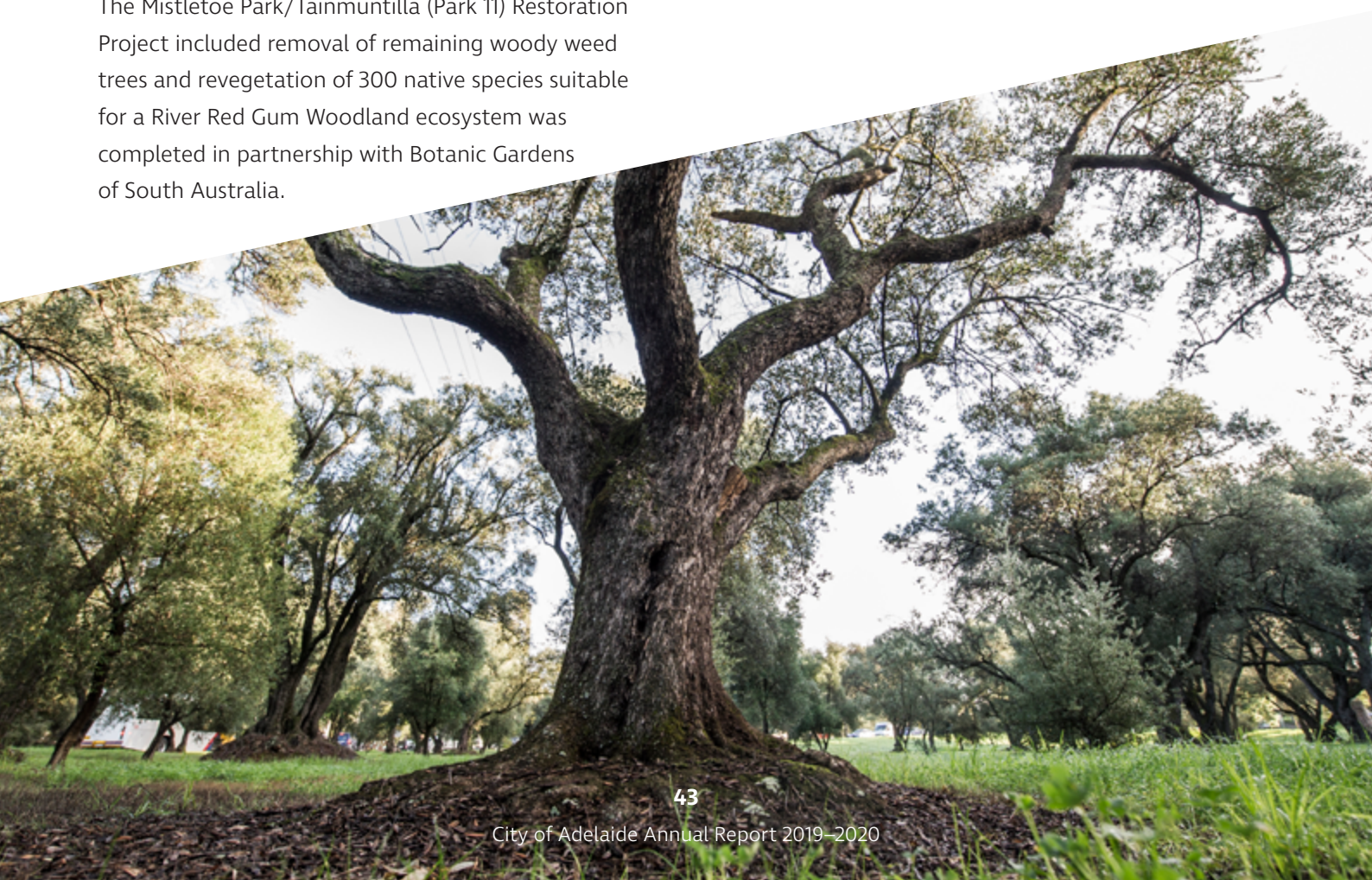
The Mistletoe Park/Tainmuntilla (Park 11) Restoration Project included removal of remaining woody weed trees and revegetation of 300 native species suitable for a River Red Gum Woodland ecosystem was completed in partnership with Botanic Gardens of South Australia.

Kurna Kardla Parranthi

The City of Adelaide has worked with the Kurna community, Department for Environment and Water and other key stakeholders to undertake a pilot bio-cultural burn in a small area of the Adelaide Park Lands. This project carries significant cultural importance for the Kurna community, the traditional owners of the Adelaide region.

The objective of the project is to assist in the ecological management in a section of the Southern Park Lands. Fire will be applied to open grassland and a small patch of revegetated native woodland as a 'patchwork' or 'mosaic' burn. Victor Steffensen, an Aboriginal cultural burning expert and local fire ecologists visited the site and agreed that the natural ecosystems present will benefit from the right fire at the right time.

The Kurna Kardla Parranthi burn event was to be held in May 2020 but was postponed due to COVID-19. It is intended that the event will take place in May/June 2021.





Liveable

2019-20 Updates

Built Heritage Management

The draft Heritage Strategy was adopted by Council in November 2019 providing a long-term plan to guide Council in making decisions about city heritage into the future. This strategy will be finalised in early 2021.

The City of Adelaide continued to advocate the importance of the city's heritage through submissions to the State Government on changes to the state's planning system, a parliamentary inquiry into heritage and into the drafting of a new Statewide Heritage Tourism Strategy.

Throughout 2019–20, a total of \$1.1 million was allocated to 94 new heritage conservation projects across the City of Adelaide. This included funding for a range of conservation works including roofing, façade works and reinstatement of heritage features. Specific projects included façade restoration and repairs to the Historian Hotel, restoration works to the Whitmore Hotel and projects to restore single storey cottages including repairs, reinstating verandahs and front fencing.

A photographic survey of all heritage places in the City of Adelaide progressed throughout the year. An online database providing easy access information on heritage places has been developed, providing a useful resource for the community, and can be found at explore.cityofadelaide.com.au/heritage-places

Flashback Friday Facebook posts providing online access to city history and stories were extremely popular with wide reach and shares. The City of Adelaide's heritage promotion resources have continued to be updated including historic walking and cycling trails, design guides and resources for heritage owners and new case studies focussed on demonstrating the opportunities available to re-use heritage buildings in creative ways.

Participation and Inclusion

In collaboration with the Reconciliation Committee, the City of Adelaide progressed the Stretch Reconciliation Action Plan 2018–21, continuing to

support meaningful outcomes alongside Aboriginal and Torres Strait Islander communities through employment, economic development, active citizenship, leadership and celebrations of culture.

Throughout NAIDOC Week, City of Adelaide Libraries and Community Centres hosted exhibitions and activities. The Annual Aboriginal and Torres Strait Art Islander exhibition provided the opportunity for the public to engage in traditional and contemporary artworks displayed across all three Emerging Curator sites: the Adelaide Town Hall, ArtPod and the Mankurri-api Kuu/Reconciliation Room. NAIDOC in the Mall and the Lord Mayor's NAIDOC Flag Raising Ceremony and Morning Tea were delivered, and the inaugural Lord Mayor's NAIDOC Award was launched.

The City of Adelaide supported the creation of a centrally located hub from which Kaurna community can deliver cultural, economic and social development activities. The Kaurna Yerta Aboriginal Corporation (KYAC) formed a project team to develop a business plan for the proposed site of the North Adelaide Railway Station building, including uses and activities to be undertaken. The Kaurna hub will be used as an office, a business meeting space, a base from which to deliver cultural heritage responsibilities, economic development and cultural business opportunities and to deliver training to Kaurna and non-Kaurna young people.

Kaurna Cultural Mapping provides a systematic tool to identify and record cultural assets and knowledge, with the implication that this knowledge will then be used to preserve Kaurna Culture, inform collective strategies, planning processes, and other initiatives. Kaurna young people will be trained in the identification, collection, recording, documentation and data entry of cultural information. Preservation, interpretation and continuation of Kaurna traditional knowledge, will build Kaurna community capacity to hold and transfer knowledge from the past, present and into the future.

In February 2019, Council adopted a new Disability Access and Inclusion Plan 2019–2022 which includes strategies to support people with disability through

access to the built environs, events and facilities, access to information and communications, addressing the specific needs of people with disability in its programs and services, and employment. The design has been completed for the Quentin Kenihan Inclusive Playspace in Rymill Park/Murlawirrapurka (Park 14), and construction commenced in August 2020. The play equipment includes a wheelchair trampoline, sound and sensory garden, water play, swings and a carousel. Other features of the fully fenced playspace include accessible toilets and a changing place, accessible paths, barbecues, shelter and seats.

Three engagement sessions were held with multicultural community groups and service providers to determine how the City of Adelaide can support community groups to thrive in the city. Council allocated \$25,000 to further explore key themes, continue engagement with the community and identify further activity for 2020–21.

Neighbourhood Development

Highlights of community-led activities have included support for a local resident Jess Donaghue to develop and launch her first exhibition alongside established artist Bev Grace for the SALA Festival at the Box Factory Community Centre. Both artists have run free community workshops as a result of the success of the exhibition

A resident's passion to help others, after having personally experienced homelessness, has been supported through the creation of self-defence classes for women. These weekly free classes are held at the South West Community Centre.

An audience of 170 attended the North Adelaide Community Centre in July 2019 to enjoy local musicians create a special music event as part of the Umbrella Festival's 'It's Warm Inside' program.

Residents participated in a 'Circular Economy' recycling and waste bus tour.

In partnership with KESAB, more than 40 city and North Adelaide residents took part in a community composting workshop, identified as a need by local residents in the South East of the city.

A planting day was held at the Bonython Park/Tulya Wardli (Park 27) native bee hotel with Youth Inc, a city-based youth service, and an exhibition was held at the Adelaide South West Community Centre, curated by volunteers and participants of Baptist Care.

Community Centres received 54,747 visitations. There were 32 partnerships that supported the delivery of 2,247 community-led programs, including a successful SALA exhibition at the Adelaide South West Community Centre.

This year 29 applications were approved for a Community Development Grant with a total of \$467,704 funded across three programs – Major, Minor and Quick Response Grants. Activities funded included a street library on Angas Street at the WEA building, the Adelaide Mosque Open Day as part of Unity Week 2019 and Catherine House's 'Set up for Success' project, which aims to improve the lives of vulnerable women in the city through skills, education, housing, support and self-development programs.

The Volunteer Program has 313 registered volunteers from diverse cultural backgrounds and age groups who support a range of activities in the libraries, community centres, visitor information services, public realm, healthy ageing, well-being, culture and sport and recreation.

The City of Adelaide's New Year's Eve sustainability education program attracted 32 volunteers (double the number from the previous year) who assisted in educating attendees about waste management, contributing to a significant reduction of waste to landfill.

Wellbeing and Resilience

The Wellbeing of Adelaide Youth (WAY)

Mental Health Week delivered a variety of activities at local Squares, community centres and neighbourhoods to enhance the understanding of mental illness, reduce the stigma and connect community members living in the City of Adelaide.

Ongoing partnerships to connect and support international students living in the city have progressed, including 'speed friending' sessions, a mental health forum in partnership with accommodation providers, and establishing a tertiary student suicide prevention group. With the many challenges international students experienced during COVID-19 pandemic, additional support services were made available on the City of Adelaide website, wellbeing opportunities in the city were promoted through an online presentation with StudyAdelaide, and a staff food-drive to help with the increased demand for food support were delivered.

In July and August 2019, the City of Adelaide hosted global expert on positive psychology, arts, culture and wellbeing Professor James Pawelski, for a research visit. Partnering with fourteen culture and wellbeing organisations, fourteen events engaging over 750 community members and stakeholders from fifteen sectors were delivered. The events inspired insightful conversation on how the wellbeing and art and culture and creativity sectors can work together to strengthen the wellbeing benefits to individuals and the community. An overwhelming 92% of sector stakeholders who engaged in an event, agreed it inspired them to collaborate with others to amplify the wellbeing benefits of culture.

In November 2019, a number of successful events were held across Emergency Preparedness Week encouraging community members to be aware of the impacts of extreme heat and heatwaves and to showcase the ways in which the City of Adelaide is working to mitigate the impacts of a warming climate.

If 2020 has shown us anything, it is that emergencies can take many forms and strike at any time with significant impacts. The Community Capacity Building project trained 16 community members who represent the diversity of city residents as Community Resilience Leaders, to champion emergency preparedness and help support their communities to be more resilient. Through formal and informal engagements Community Resilience Leaders promote the 'connect, plan, make a kit' preparedness message and strengthen local community connections.

Adelaide Zero Project

The Adelaide Zero Project aims to reach Functional Zero homelessness in the City of Adelaide, where the average housing placement rate is greater than the number of people sleeping rough. The City of Adelaide has been a major partner of the Adelaide Zero Project since its inception, contributing \$383,000 over three years up until 31 December 2020.

In 2019, after recommendations from a visit of Dame Louise Casey and Dr Nonie Brennan of the Institute of Global Homelessness, the City of Adelaide committed a further \$200,000 towards implementing these recommendations. This includes joint funding for a feasibility study into homelessness service delivery in the city and exploring culturally appropriate ways to engage and support Aboriginal and Torres Strait Islander people who come to Adelaide from remote communities.

In 2019–20, through the Adelaide Zero Project, the city became the first outside of North America to be certified by Functional Zero pioneers, Community Solutions, for achieving quality data in the By Name List – an initiative that helps inner city homelessness services to know the names and needs of those sleeping rough.

Nutrition

Residents were supported to make healthy eating choices through a number of successful engagements during National Nutrition Week held October 2019. Throughout this week Flinders University School of Nutrition and Dietetics students engaged with over 650 community members in community spaces, providing information and demonstrations on how to achieve a healthy, balanced diet. The Adelaide Aquatic Centre reviewed their offering and identified ways to reduce the number of 'red' foods and drinks and increase healthier options.

Physical Activity

A Master Plan to guide the future development of the Kurangga BMX facility (City Dirt) was approved by Council in August 2019 and design work continued on the establishment of a new City Skate Park in Gladys Elphick Park/Narnungga (Park 25). The Access and Inclusion Advisory Panel visited Rymill Park to discuss the Masterplan and the site of the Quentin Kenihan Inclusive Playspace, with construction due to commence August 2020. A new community Disc Golf course opened in King Rodney Park/Ityamai-itpina (Park 15).

Contributing to sport and recreation activity, the sports lighting for Gladys Elphick Park/Narnungga (Park 25) was approved in October 2019 with installation due to commence August 2020.

The City of Adelaide supported community organisations to deliver a range of recreation programs and events through 34 recreation and sport grants worth \$122,477 in funding. This included assisting several organisations in transitioning back to community sport post COVID-19 restrictions.

Sixteen summer and winter formal hire agreements for Victoria Park/Pakapakanthi (Park 16) saw approximately 1,000 participants per week utilise the park's outdoor facilities.

To support the community to stay active in non-sports settings, 40 permits were provided to personal trainer, yoga and wellbeing businesses. Another 50 licences enabled community organisations and educational institutions to program activities across the City of Adelaide Park Lands.

Healthy Ageing

During 2019–20, 212 city residents received services through the Commonwealth Home Support Programme (CHSP), facilitated by the City of Adelaide. These services included domestic assistance, personal care, transport, home maintenance, and modifications and social support. During the pandemic this support increased demonstrating the City of Adelaide's commitment to the wellbeing of this higher risk group

with all 212 residents receiving wellbeing calls and additional monthly newsletters with a range of inserts supporting engagement. These communications informed residents on additional support including mental health information and access, local business home deliveries and Outreach supports.

The City of Adelaide worked with a partner agency to provide those most at risk with a hamper of staple foods. Other highlights included the provision of social programs comprising: cooking programs, Forest Bathing, Tai Chi and Central Market Healthy Shopping tours during Zest Fest and Wellbeing month to encourage people to enjoy healthy food and healthy outdoor activities.

A series of workshops were provided to residents with information around preparing for retirement and understanding aged care options and services. The Federal Government's Age Care Quality Standards have been updated and the City of Adelaide has conducted a gap analysis in relation to our CHSP services. Significant work is being conducted on our guidelines and process to guide our work with CHSP clients for both our staff and our contractors. A Social Program Review was conducted, and plans are in place to test a range of ideas identified in this review once COVID-19 restrictions have eased sufficiently.

Community Safety

The first year of delivery around the Safer City Action Plan 2019–23 was achieved with a wide range of safety activities, projects and programs. Forty-two activities under the three key outcomes and a series of actions were delivered this financial year. Key achievements included:

- Stakeholder relationships continued to be strengthened between the SA Police and Council Members through quarterly informal conversations. The meetings increased understanding of the role of police and the role of the City of Adelaide in relation to safety and provided the opportunity to raise matters of concern to constituents and discuss community and city safety more generally.

- The Lord Mayor's Hindley Street Round Table met on four occasions. A series of quick wins and short-term outcomes addressing traffic, parking, pedestrian movement, safe waiting spaces for late night public transport and public art were delivered as part of the Hindley Street Improvement program. Examples include the Produce Lane Public Art installation, the Home Zone safe waiting spaces for those waiting for parent/friend pick up, and After Midnight bus transport after a Saturday night out.
- A further round table has also been established to address safety and amenity issues in Hutt Street and will use the Hindley Street model to achieve this.
- The City of Adelaide has responded to the research of the Commissioner for Children and Young People to explore options which make young people feel safe, welcome and connected in city spaces and places. Consultation was undertaken with 50 young people to identify the elements required in such a space, highlighting the south west triangle of Victoria Square as a suitable location in relation to its proximity to public toilets, transport and affordable food. Work is progressing towards the development of an Instagrammable public art focal point for the space.

88 O'Connell Street

A multi-stage expression of interest process progressed for the 88 O'Connell Development.

In November 2019, a preferred developer was selected by Council and negotiations commenced. The commercial negotiation process includes Council consideration of the design concepts and agreement on key commercial terms. This process has continued throughout 2020.

During the year, the 88 O'Connell Street site provided for a number of temporary activations.

The 'Spring Blooms' art installation ran throughout September 2019. Alongside a striking display of huge blooms, activities such as open-air yoga, craft workshops and golf 'target practice' were enjoyed by the community.

Other activations and events have included school holiday activities, a Halloween display, Christmas markets and summer movie nights, all of which provided free entertainment for the community.

Central Market Arcade Redevelopment

On 6 December 2019 the City of Adelaide announced a partnership with ICD Property to redevelop the Central Market Arcade site.

This culminated in the signing of the Project Delivery Agreement between the parties to deliver a flagship mixed-use development of national significance showcasing the very best of South Australian food, produce and wine.

The City of Adelaide will retain 6,000 square metres net lettable area of retail space, 260 public car parks and basement loading/servicing as part of the redevelopment.

Key stakeholders within the precinct were updated following the official project launch and supporting information was made publicly available. The City of Adelaide continues to engage with stakeholders and the community during the project planning phase.

The design development process is underway and a retail strategy is being developed to ensure a complementary offering with the adjoining Adelaide Central Market. It is anticipated that construction will commence in mid-2021.





Transport

The City of Adelaide continues to partner with the State Government to improve transport services in the city.

The Free City Connector bus continues to provide a service around the city as well as North Adelaide and transports approximately 19,000 passengers per week.

City Access Strategy

The City of Adelaide partnered with State Government to develop a City Access Strategy, which was funded by the Capital City Committee.

The City Access Strategy is a long-term plan that aims to provide a future transport network for all transport modes, to cater for future demand and growth in population. The City of Adelaide will work with the State Government to prioritise projects from within the strategy and investigate options for funding.

Safety improvements

Joint funding provided by the City of Adelaide and State Government delivered important safety improvements at the West Terrace, Glover Avenue and Currie Street intersection. The redesign of the intersection improved the operation by formalising traffic lanes and prioritising the traffic sequencing for both pedestrians and vehicles.

Capital Works Major Projects

Projects delivered through partnering with State Government

Quentin Kenihan Inclusive Playspace

The City of Adelaide, in partnership with the State Government through the Draft Master Plan, has reimagined the Rymill Park/Murlawirrapurka (Park 14) space to incorporate an inclusive play space.

Following extensive community engagement, the design for the new Quentin Kenihan Inclusive Playspace has been finalised. The play space, located in proximity to the Rymill Park Lake and Kiosk, will be a fun, exciting and safe environment for children of all abilities to enjoy. Construction is expected to finish by December 2020.

The play equipment includes a wheelchair trampoline, sound and sensory garden, water play, swings and a carousel. Other features include:

- Accessible toilets (including an accredited Changing Places facility)
- Accessible paths
- Barbecues, shelter and seats
- Fully fenced playspace.

This follows a \$1 million State Government commitment to the City of Adelaide to build an inclusive playspace to honour the late and much-loved disability advocate Quentin Kenihan.

Denise Norton Park/Pardipardinyilla (Park 2) East Enhancement

The City of Adelaide have collaborated with the City of Prospect and State Government to enhance the Denise Norton Park/Pardipardinyilla (Park 2) and address the recreation and open space needs of the existing and growing communities in the City of Prospect and North Adelaide.

The City of Adelaide delivered a major upgrade to Prospect Road creating a high-quality boulevard linking Prospect Road and O'Connell Street. Enhanced landscape treatments of tree plantings, shared-use paths on both sides of the road and pedestrian lighting creates a prominent arrival into the city through the Park Lands. A Community Activity Hub has been created by resurfacing and lighting the existing tennis courts, constructing a fitness loop creating a small plaza incorporating seating, shelter and barbecue shaded by the established trees.

North Terrace Riverbank and Lot 14

The City of Adelaide continues to work with the Riverbank Entertainment Precinct Advisory Committee and Renewal SA to achieve the best outcomes for the Riverbank and North Terrace precinct. The Capital City Committee endorsed Riverbank Precinct Master Plan supports the integration of project deliverables across jurisdictions. The design and construction of the North Terrace boundary with SkyCity creates a seamless pedestrian experience in keeping with the city's cultural boulevard of North Terrace.

An improved footpath and street tree lined North Terrace has supported the linking of public transport terminals to the newly invigorated Lot 14 precinct.

Moonta Street

Delivery of a State Government funded feature lighting installation to increase both day and night activation. Detailed design for street upgrade was completed and includes upgrading southern section base, supply and install granite paving, stormwater improvements and greening. Construction to commence in 2020.

Brown Hill and Keswick Creek Catchment

The Brown Hill and Keswick Creeks Stormwater Board (with the City of Adelaide being a Constituent Council) was able to obtain approval to proceed with delivery of flood mitigation measures identified in the Brown Hill and Keswick Creeks Stormwater Management Plan. This is a huge achievement after 15 years of planning and negotiations and will see with the City of Adelaide portion commencing in 2020, which includes floodwater detention capacity via planned wetlands and creek works in Victoria Park/Pakapakanthi (Park 16) and Blue Gum Park/Kurangga (Park 20) in the South Park Lands.

City Skate Park – Gladys Elphick Park/ Nurnungga (Park 25)

Detailed design progressed for the new City Skate Park currently in Gladys Elphick Park/Nurnungga (Park 25) in the west Park Lands. The project is expected to deliver a regional facility drawing users from across the metropolitan area and State with the ability to hold competition events and be a main attraction for skate park users.

Street Upgrades

Archer Street East and West – Improvements were made to tree surrounds to support tree growth and health, aligning to kerb and road renewal.

Pirie Street – Renewal of footpaths including adjustment to levels to improve accessibility and consistency along Pirie Street, including *Disability Discrimination Act 1992* (DDA) complaint pram ramps.

Gresham Street – Improvements to Gresham Street to formalise outdoor dining for the businesses and increased opportunity for activation, this included converting to a kerbless environment, additional greening and planter boxes and improved lighting.



Creative

2019–20 Updates

Culture & Lifelong Learning

Adelaide UNESCO City of Music

As an active participant in the global UNESCO Creative City network, Adelaide hosted the inaugural Asia Pacific Creative Cities Conference in partnership with Adelaide Festival Centre Trust. Two-hundred delegates attended from 34 cities across 15 countries to share knowledge and ideas about growing the contribution of music to city life. Adelaide's own Umbrella Winter City Sounds 2019 delivered 18 curated events selling 4,727 tickets. Activations in Rundle Mall, Vaughan Place and throughout North Adelaide were enjoyed by over 160,000 visitors over the two week period. The Adelaide Town Hall was inducted alongside the Adelaide Symphony Orchestra, into the Adelaide Music Collective, South Australian Music Hall of Fame, with a Civic Reception held to celebrate the inductions.

Council formalised a City of Music Laneways project to celebrate the unique achievements of SA music identities Sia Furler, Cold Chisel, Paul Kelly, The Angels and No Fixed Address.

Together the laneways create a trail of cultural destinations enhanced by unique artwork, with the first major mural commission undertaken on the Rockford Hotel to celebrate Sia Furler Lane. The annual National Live Music Awards were supported by City of Adelaide with the Best Live Act in South Australia presented to Teenage Joans. Local band Electric Fields was also recognised with two significant awards for national Live Act of the Year and Live Voice of the Year to lead singer Zaachariaha Fielding. Music in the Square attracted 2,750 attendees and has been re-imagined as Music in the Streets to meet COVID-19 restrictions and to continue to provide paid opportunities for local musicians and support city businesses as they re-open. The popular Town Hall Organ Recitals and Open Day delighted 4,042 audience members and a further 1,693 engaged in three virtual organ concerts with Organists Gina Dutschke, Claire Baker and Graham Bell.

Cultural Strategy

The Cultural Strategy supports strategic partnerships with the city's creative cultural sectors to maximise the cultural life of the city, incubate creative industries and deliver diverse and exciting cultural experiences across art forms. There were 74 cultural strategic partnerships including creative incubation opportunities for artists makers and audiences through the Exhibition Space Residency program at The Mill, Open Studio residency opportunity for a mid-career Adelaide artist at ACE Open, and a pilot program for a new internship to support succession planning for the specialised area of set design with the State Theatre Company. A cross-disciplinary partnership was formed to deliver the inaugural Guildhouse Collections Project with the Adelaide Symphony Orchestra and Adelaide Festival Centre, inviting visual artists and musicians to explore and respond to each other, resulting in new uniquely Adelaide work for diverse audiences to enjoy. International thought leader on culture, positive psychology and the science of wellbeing, Professor James Pawelski from the University of Pennsylvania visited as part of a research project that engaged with Adelaide culture makers, creative practitioners, business leaders, government, higher education, wellbeing and creative industries, researchers and scholars to explore the Wellbeing Benefits of Arts and Culture. Over 60 organisations and 750 individuals participated and collaborated on how to better celebrate, connect and leverage Adelaide's strengths in these areas. [The Dynamic City: Arts and Culture Dashboard](#), highlighting the contributions of cultural activities to the city including economic, social, sustainable and cultural outcomes was developed and launched on the City of Adelaide's website. It presents annual data and analysis of the variations from year to year, with showcase stories highlighting the importance of arts and culture from the perspective of the participants.

Public Art

A new City of Adelaide Public Art Action Plan 2019–22 was approved by Council in August 2019. It is designed to enable and cultivate a collection of inspiring and

dynamic public art experiences in the city that enlivens public spaces, showcases creativity, creates a sense of place, and builds Adelaide's reputation as a globally renowned cultural destination. A new Public Art Round Table was established with diverse expertise and representation from the Art Gallery of South Australia, Tandanya National Aboriginal Cultural Institute, Guildhouse, JamFactory, Nexus Multicultural Arts, Arts South Australia and two internationally renowned local artists. The Round Table provides expert advice and feedback on City of Adelaide public art practice and projects.

As part of the Gawler Place upgrade a range of innovative, bold, colourful and immersive art experiences were delivered. Independent curator Rayleen Forester developed a curatorial rationale that guided the creation and installation of the artworks *Flow* by Laura Wills and Will Cheesman, integrated within the arbour; and *Ripples* by Stephen Roy and Tom Golin, integrated within the furniture suite for the street. In an exciting partnership with the Adelaide Festival 2020 a giant Doll's House, created by internationally acclaimed artist Tatzu Nishi was installed in Rundle Mall delighting visitors of all ages. A Conversation with Tatzu Nishi and Australian public art statesmen John Kaldor was also held at the City Library. A total of 757,682 visitors attended curated local visual artist exhibitions across the city including at the Adelaide Town Hall, the ArtPod and Mankurri-api Kuu/Reconciliation Room.

Arts and Cultural Grants and Incentives

The Arts and Cultural Grants Program provides support to eligible groups, organisations and individuals to deliver creative arts and cultural projects that grow the cultural vitality of the city and contribute to Adelaide as a welcoming and dynamic city full of rich and diverse experiences. A total of \$243,794 was distributed to support 53 projects that facilitated year-round creative activity, community programs and events, public art showcases, live music enterprise, artistic development and cultural promotion. The Quick Response and Cultural Promotion grants continue to be valued for their

ability to enable and make possible the testing and trialling of new and experimental creative projects, including during COVID-19.

A pilot program was offered to support musicians and city-based live music venues to prosper through a Music Equipment Backline Incentive scheme. Five small-medium sized venues, including the Lion Arts Factory, Grace Emily Hotel, The Golden Wattle, The Duke of York, The Hotel Metro and UniBar ADL received \$3,000 as a matched contribution to purchase, store and maintain quality backline for the free use by musicians. The Local Buzz initiative provided seed funding of \$3,000 each to The Playford Hotel, Vault 134, Clarity Records and CIBO in Hutt Street creating more opportunities for live music in a wide range of venues across the city.

Adelaide City Libraries

Adelaide City Libraries are inclusive, welcoming and creative spaces designed to inspire, connect and spark the imagination. In 2019–20 the Libraries attracted 1,078,175 online visits with 385,526 people visiting the libraries to participate in lifelong learning opportunities encompassing art, music, culture, digital literacy and wellbeing.

Over 18,000 people attended exhibitions at the libraries including:

- Adelaide Fringe 60th Anniversary Exhibition: delivered in partnership with Adelaide Fringe Festival, included awards, Fringe posters, decorations and costumes alongside contemporary works by local artist Donovan Christie.
- Already Home SALA exhibition: celebrated the diverse cultural and artistic practices in Adelaide and showcased the City Library as a Place of Possibility, harmony, wonder and exploration. Curated by Fruzsí Kenez, Already Home featured works by 15 South Australian artists, and was profiled in The Advertiser and ABC TV's, national arts and cultural program The Mix.

- Creative Collective: SALA at Hutt St Library was a vibrant and highly original visual art exhibition celebrating the achievements of Adelaide High School Visual Art and Design students' years 8–12.

39,682 people participated in over 1,800 programs and activities including:

- The inaugural Context: Winter Writing Festival, an initiative of the Adelaide City Libraries in partnership with Writers SA, attracted participation from over 400 members of the community.
- Tech Talk: Farming of the Future. Stories from Professor Henderson's Department of Historical Records presented in partnership with State Records celebrating the Centenary of the government's oldest archive in Australia.
- Celebrating National Reconciliation Week – Curated Virtual Tour – a partnership with the National Portrait Gallery: The audience was transported from their homes to Canberra and taken on an interactive tour of the Aboriginal and Torres Strait Islander Achievements and Activism Exhibition. Over 50 participants, more than 900 expressions of interest and feedback reflected the community's appreciation for this unique cultural experience and passion for creating a space for aboriginal stories of place and history.
- Adelaide-based inventors of the library's new Voxon VX1 a 3D, real-time, interactive hologram, ran an interactive workshop highlighting the applications in medical imaging, topography, gaming and collaboration in the real world.
- Library livestreaming programs: Responding to COVID-19 the Libraries developed and delivered 25 programs, ranging from Read Aloud for adults, Family Storytime, Lego Club and Science Club. This new performance medium drew fantastic engagement and response from over 10,000 people.

A new Aboriginal Culture Collection was developed through consultation with Kaurna community representatives and launched during NAIDOC Week. The collection highlights and celebrates the achievements of Aboriginal people and includes materials created by Aboriginal Australians, or those that reflect their history and culture.

Communication Access: Adelaide City Libraries and Customer Centre became the first SA Local Government services to be awarded Communication Access accreditation in July 2019.

Events

Event Infrastructure Upgrades

The provision of additional event infrastructure in the Park Lands to support the delivery of high-quality events in the city is highlighted within the Adelaide Park Lands Events Management Plan 2016–20 and supports actions from the City of Adelaide's Sustainable Event Guidelines and ambitions for a carbon neutral city.

During 2019–20, design work and stakeholder consultation continued on the upgrading of utility infrastructure to facilitate events in Rundle Park/Kadlitpina (Park 13) and Rymill Park/Murlawirrapurka (Park 14). Priority upgrades were identified for power, potable and recycled water and wastewater disposal event infrastructure

Consultation and on-site inspections have occurred with key event users of these two parks to understand their needs and opportunities to inform the final design. Through its adoption of the 2019–20 Integrated Business Plan, Council confirmed the allocation of \$935,000 to the construction of the upgrade.

Construction in Rundle Park/Kadlitpina (Park 13) was due to commence in March 2020 however due to the onset of COVID-19 works were delayed. Works are currently scheduled to commence in September 2020 for completion by December 2020.

Planned upgrade works in Rymill Park/Murlawirrapurka (Park 14) have currently been put on hold, with no budget allocated at this time.

New Year's Eve 2019

Adelaide's New Year's Eve (NYE) 2019 attracted its largest audience to date, with over 80,000 people enjoying South Australia's largest community NYE celebration. It was also the platform for introducing several green initiatives from the new Sustainable Event Guidelines.

The event showcased South Australian based musicians and performance artists on the Rotunda Stage, Street Theatre Stage and roving performers.

The event attracted 228,000 followers across all social media platforms and drew 45,000 webpage visits.

East End Unleashed

East End Unleashed 2020 continued to build on the success of previous years. It aimed to boost economic activity in the precinct through a significant increase of foot traffic around the time of the Adelaide Fringe. It also provided additional public safety, to cater for the high volume of people that frequent the East End during the Fringe Period.

The event brought together restaurants, cafés, wine bars, pubs, retailers and the arts into one communal space for attendees to revel in during the balmy summer months. Food and wine hotspots created a buzzing multicultural atmosphere in the streets which was complemented by the Ebenezer Night Markets.

Unique design ideas were trialled as part of the events road closures, successfully replacing the standard water filled barriers needed to safely close a road and instead implementing entry statements that enhanced the look and feel of the event as well as ensuring the closed roads and large crowds were safely protected.

Approximately 500,000 people attended East End Unleashed, creating significant foot traffic through the precinct and generating positive revenue for businesses.

Adelaide Town Hall

Adelaide Town Hall hosted 399 diverse events between July 2019 and March 2020. Due to COVID-19,

45 scheduled events were cancelled, and 25 scheduled events were postponed. Restrictions also resulted in the highly anticipated Organ Concert Series for 2020 to be delivered as a Virtual Organ Concert Series for the 30th Anniversary of the installation of the Adelaide Town Hall's grand JW Walker & Sons organ, which was extremely well received.

The Adelaide Town Hall Community Activation Fund (CAF) continued to provide in-kind support to community groups to host their events at the Adelaide Town Hall. The CAF provided \$49,155 in support to community events across July to December 2019 and \$11,645 was provided across January to March 2020. A further \$21,233 across nine events were scheduled to be held between March and July 2020, however, were postponed as a result of COVID-19 restrictions and the temporary closure of the Adelaide Town Hall.

Events held at the Adelaide Town Hall included live music, community events, fundraisers, school formals, gala dinners, awards nights, festivals, graduations, conferences, receptions and art exhibitions. There were 52 Town Hall Tours delivered and attended by 852 visitors.

The following four art exhibitions were held throughout the year:

- Carclew (two exhibitions) February 2019 to July 2019 and August 2019 to November 2019
- Genius Loci (City of Adelaide internal curator) exhibition, held December 2019 to February 2020
- Guildhouse Art Works exhibition, held February 2020 to June 2020.

Approximately 100,000 people visited the Adelaide Town Hall throughout 2019–20, across the following event types:

Live Performance 47,000

Community Events 22,000

Wedding Ceremonies and Receptions 6,500

Corporate Events 20,000

Event Highlights:

- Lord Mayor's Christmas Gala Concert 2019
- Lord Mayor's NAIDOC celebrations and Flag Raising Ceremony
- Adelaide Town Hall Open Day
- Concert seasons by Adelaide Symphony Orchestra, Australian String Quartet, Adelaide Festival, Musica Viva and Australian Chamber Orchestra
- Australian Girls' Choir Annual Concert
- Band of the SA Police – Christmas Concert
- Adelaide Youth Orchestra Gala Concert
- Council of the Ageing Keynote Presentation by Ita Buttrose
- Shelter SA Housing and Health Exhibition
- Chat 10 Looks 3 Live Show
- Lisa Ono Concert
- The Bob Hawke Prime Ministerial Centre Annual Lecture
- Metropolitan Male Choir of SA Variety Concert
- Encounter Youth 20 Year Gala, 213 attendees
- Adelaide Fringe 60th Anniversary VIP Gala
- The Mental Health and Wellbeing of Young People Conference

Events in the Park Lands

Events in the Adelaide Park Lands created an exciting and culturally enriching Adelaide experience while contributing significantly to the state. In 2019–20, over 650 events were held in the Park Lands and roads.

Events were significantly impacted by the onset of COVID-19 restrictions in March 2020. Many events in the last quarter had to cancel or postpone due to the restrictions associated with public gatherings.

An example of a new externally run event in the city was the Big Bounce Australia. This event was held in Ellis Park/Tampawardli (Park 24) over the summer for two weeks. The event was billed as the World's Biggest Bounce House, offering family fun including jumping castles, DJ, and a 300m long inflatable obstacle course.

The event successfully activated an underutilised event site and showed what can be achieved through the creative use of this Park Land for events.

Adelaide Park Lands Events Management Plan projects

The Adelaide Park Lands Events Management Plan (APLEMP) sets out a four-year action plan to achieve growth in high quality events. There were several highlights and achievements across a range of APLEMP projects:

- Multi-year event licences – Multi-year event licences provide a greater sense of certainty for event organisers hosting events in the city. They also allow the City of Adelaide to curate events in a way that fosters activation whilst programming appropriate rest periods for the Park Lands.
- Develop and share the City of Adelaide Managed Annual Event Calendar – Event information continued to be shared with the local community, businesses and stakeholders on all high impact events through the use of Power BI Dashboards. This interactive tool allows members of the public to see which events are coming up around the city, via a map and the details behind each event. Regular event calendars showing what's coming up are also sent to city businesses and stakeholders.
- Improve online event management processes and tools – The City of Adelaide's events booking system (Ungerboeck) went live in mid-2018 and is used by staff to book events and all associated event approval processes. In 2019 the invoicing system within Ungerboeck went live, ensuring the system is covering all aspects of the event approval and invoicing process.
- Improve remediation processes – The City of Adelaide continued to work closely with event organisers to assist them in caring for the site during event occupation and several new site techniques were put in place over 2019–20, including ongoing implementation of site care plans, particularly through the summer.
- Improve the spatial distribution of events – In 2019–20, the City of Adelaide worked with event

organisers to consider pilot and potential event sites to relieve pressure from other heavily programmed Park Land locations. Many women's cricket matches were held in Gladys Elphick Park/Narnungga (Park 25), including matches as part of the ICC Women's World Cup. Ellis Park/Tampawardli (Park 24) hosted the Big Bounce Australia as well as the Guru Nanak's 550th Birth Anniversary event, organised by the Sikh community.

- Encourage carbon neutrality and sustainable resource use – There has been great momentum with this project since the implementation of the Sustainable Event Guidelines.

Dynamic and Changing Spaces

Whitmore Square/Iparrityi Master Plan

The Master Plan for Whitmore Square/Iparrityi establishes a framework for planning and design to inform future improvements.

The detailed design of the first stage of the delivery plan creates a safe and improved pedestrian experience at the northern intersections of Morphett Street and Wright Street. The project includes signalised pedestrian crossings with improved legibility and lighting, including a raised pedestrian platform.

Additional state planning and development funding will enable added greening with tree planting and pathway networks to be delivered as part of the 2020–21 Infrastructure program.

Visitor Economy

Two virtual 360 tours were created in 2019–20, the Adelaide Town Hall and Adelaide Highlights. The virtual tour of the Adelaide Town Hall is an online guided tour of the venue and is available in English and Chinese. The Adelaide Highlights virtual tour showcases the city and its attractions, featuring 37 locations through 360 images or video. Since it was launched on the City of Adelaide website in March 2020 it has been viewed 3983 times with an average time on the page of four minutes 22 seconds. The virtual tours have been well received and utilised especially during COVID-19.

Subscribers to the City of Adelaide's WeChat account increased by 75% to 2,440 in 2019–20. WeChat proved to be an important communication channel during COVID-19 with Lord Mayor and Council videos being widely viewed and shared as a valuable and reputable source of government information.

Four visitor itineraries in five languages (English, French, Chinese, German and Italian) were created and made available on the City of Adelaide website for download and from the Adelaide Visitor Information Centre as a printed version. Spanish and Japanese versions will be added in 2020–21. The itineraries have been well received online, by traders and visitors to the information centre.

Visitor Information Services (VIS)

The Visitor Information Service program assisted with 89,030 visitor enquiries, a decrease of 20.6% on previous years mostly attributable to COVID-19.

These enquiries could not be serviced without the amazing contribution of the 104 volunteers who generously gave up their time to welcome visitors to the city. They collectively volunteered 9,131 hours; the value of this volunteer contribution is \$250,645 (based on a rate of \$27.45 per hour as used by the Office of Volunteering South Australia to calculate the value of volunteering).

Visitor Information Services delivered across the following eight programs resulted in:

Service	Visitor Numbers 2019–20
Adelaide Visitor Information Centre	64,979
Central Market Information Booth	4,538
City Guides	5,267
Adelaide Greeters	180
Cruise Ship Meet & Greet	9,557
Mobile Visitor Information Service	1,174
Events Visitor Information Service	783
Adelaide Town Hall Tour	2,552
TOTAL	89,030

Events and Festivals Sponsorship

Over \$1.7m in sponsorship funding from the City of Adelaide was approved to support 23 festivals and events during 2019–20 including the Adelaide International (Tennis), Torrens Transit Carols by Candlelight and Adelaide Fringe.

While some events approved for funding did not proceed as a result of physical distancing requirements associated with COVID-19, those events that did proceed brought over 5 million people into the city and generated an estimated economic benefit in excess of \$360 million to the State.

Event	Funding
2019 AVCon: Anime & Video Game Festival	\$15k
2019 South Australian Living Artists Festival	\$55k
2019 17th Australian Masters Games	\$65k
2019 Bridgestone World Solar Challenge	\$35k
2019 OzAsia Festival	\$65k
2019 National Pharmacies Christmas Pageant	\$75k
2019 Feast Festival	\$45k
2019 Mitsubishi Motors Australian International 3 Day Event	\$55k
2019 Glendi Greek Festival^	\$20k
2019 Adelaide Rally East End Finale and Gouger Street Party	\$50k
2019 Torrens Transit Carols by Candlelight	\$50k
2020 Adelaide International	\$80k
2020 Santos Tour Down Under	\$180k
2020 Chinatown Lunar New Year Street Party	\$15k
2020 Adelaide Fringe	\$280k
2020 Superloop Adelaide 500	\$50k
2020 Adelaide Festival	\$320k
2020 Adelaide Biennial of Australian Art Festival	\$30k
2020 WOMAdelaide	\$75k
2020 Tasting Australia*	\$30k
2020 Adelaide Food Fringe Festival*	\$62k
2020 Adelaide Cabaret Festival*	\$40k
2020 Adelaide French Festival*	\$20k

^ event cancelled unrelated to COVID-19

* event cancelled due to impacts of COVID-19

Strategic Partnerships

Australia Day in the city

Australia Day in the city is the biggest public event to celebrate Australia Day in South Australia. The event attracted 30,000 visitors to the city in 2020 and was assisted by the City of Adelaide's \$175,000 strategic partnership funding support.

Festivals Adelaide

Festivals Adelaide is the strategic umbrella organisation representing an alliance of the city's 11 major arts and cultural festivals. The \$64,000 partnership support provided by the City of Adelaide in 2019–20 helped Festivals Adelaide advocate for, support and grow the sector.

2020–2024 Strategic Plan

The City of Adelaide 2020–2024 Strategic Plan sets out Council's vision for the future of our city.

Adelaide: the most liveable city in the world.

For the City of Adelaide, a liveable city is one that is a great place to be, whether as a resident, worker or business owner in one of the city's precincts, a student of our world class universities, or a visitor to our famed festivals, cultural institutions and attractions.

First shaped by the Kurna People of the Adelaide Plains, then by Colonel William Light, Adelaide is a dynamic, accessible, and safe city, full of beautiful, surprising places and an abundance of natural open spaces, that offers an enviable quality of life and that promote wellbeing.

Following the November 2018 election, as required by legislation, Council set out to review its Strategic Planning processes and from July 2019, started building the next Strategic Plan for the City of Adelaide.

A process undertaken over several months, the development of the Strategic Plan included:

- Working with our Council Members to develop guiding principles, key themes and priorities
- Understanding global trends, national and state policy settings and local data and insights
- Utilising what we heard and learnt from the previous Strategic Plan, including the large scale public consultations undertaken from 2013 to 2016
- Informing our community on what we know and co-developing an evidence base
- Involving our community in finalising the draft future vision and community outcomes

An initial step to developing the Strategic Plan was working with Council Members to identify the core principles to guide development: don't lose sight of

where we are coming from, know what our community are saying, be best informed on future trends and local data and insights. Council Members also identified that economic prosperity, social equity, cultural vitality, environmental sustainability, good governance and financial sustainability were important and would deliver the community benefit we were seeking with our new Strategic Plan.

Council delivers the best outcomes when working collaboratively with our key stakeholders and community. As a Strategic Plan includes a future vision and priorities for the next four years, it was important to ensure the community's views helped shape the content.

We split engagement into two stages across September to December 2019. Stage 1 focused on community discussions to develop a shared evidence base on what's important and to hear from people how they imagined the future of Adelaide. Stage 2 sought feedback and submissions on the Draft Strategic Plan. Across both stages of engagement over 3,000 people who live, work, study and do business in the city participated across forums, open days, drop-in sessions, meetings, online Q&As and social media. Close to 500 items of feedback were received, including from identified hard to reach community groups such as young people, those in the creative industries, and entrepreneurs.

In early 2020 with a draft plan in place, a final vision was developed of 'Adelaide: the most liveable city in the world'. It builds on what we heard and provides an aspirational, concise and easily understood vision for the future. It is also aligned with, but differentiated from 'Adelaide. Designed for Life' – the city place brand. This is a statement we use to describe Adelaide's existing state when promoting or describing Adelaide. It helps raise the profile of all our city has to offer and provides a strong foundation to ensure we can deliver on our vision.

Council unanimously adopted the 2020–2024 Strategic Plan on 10 March 2020. The Strategic Plan articulates our vision for Adelaide, guides Council’s work over the next four years and builds on our strengths to embrace the opportunities around us.

It is broken down into key components:

- Guiding principles will underpin everything we do
- Community outcomes are what we want to achieve together
- Enabling priorities to continually improve our governance and maximise community benefit
- Strategic Priorities are our commitment to our community for the next four years and beyond

Under each community outcome and enabling priorities, actions describe how we will deliver, and measures have been crafted so we know if we have succeeded.

Thriving Communities: Council will create a city that is welcoming, inclusive and accessible to all

How will we know we succeeded:

- The city’s population is growing
- Our residents are more physically active
- People feel safe in the city

Strong Economies: Council will champion a robust and diversified economy where innovation and low costs support growth and investment.

How will we know we succeeded:

- The city has a greater share of the state’s economy
- There is more pedestrian movement in key areas of the city
- More businesses think the city is a good place to do business

Dynamic City Culture: Council will continue to create a beautiful, diverse city that celebrates its natural, cultural and built heritage.

How will we know we succeeded:

- More domestic and international visitors
- Increased cultural infrastructure
- More city users agree the city is dynamic and full of rich and diverse experiences

Environmental Leadership: Council will be a leader in responding to climate change and support our community and businesses to be resilient in the face of environmental challenges.

How will we know we succeeded:

- Community greenhouse gas emissions are lower
- Less waste to landfill
- More residents agree that Council is taking steps to protect our environment

Enabling Priorities: Council will continue to work innovatively and collaboratively with partners and the community.

How will we know we succeeded:

- Council has the financial capacity to meet its long term commitments
- Council services meet the needs of the community
- Council delivers on its operational efficiency targets

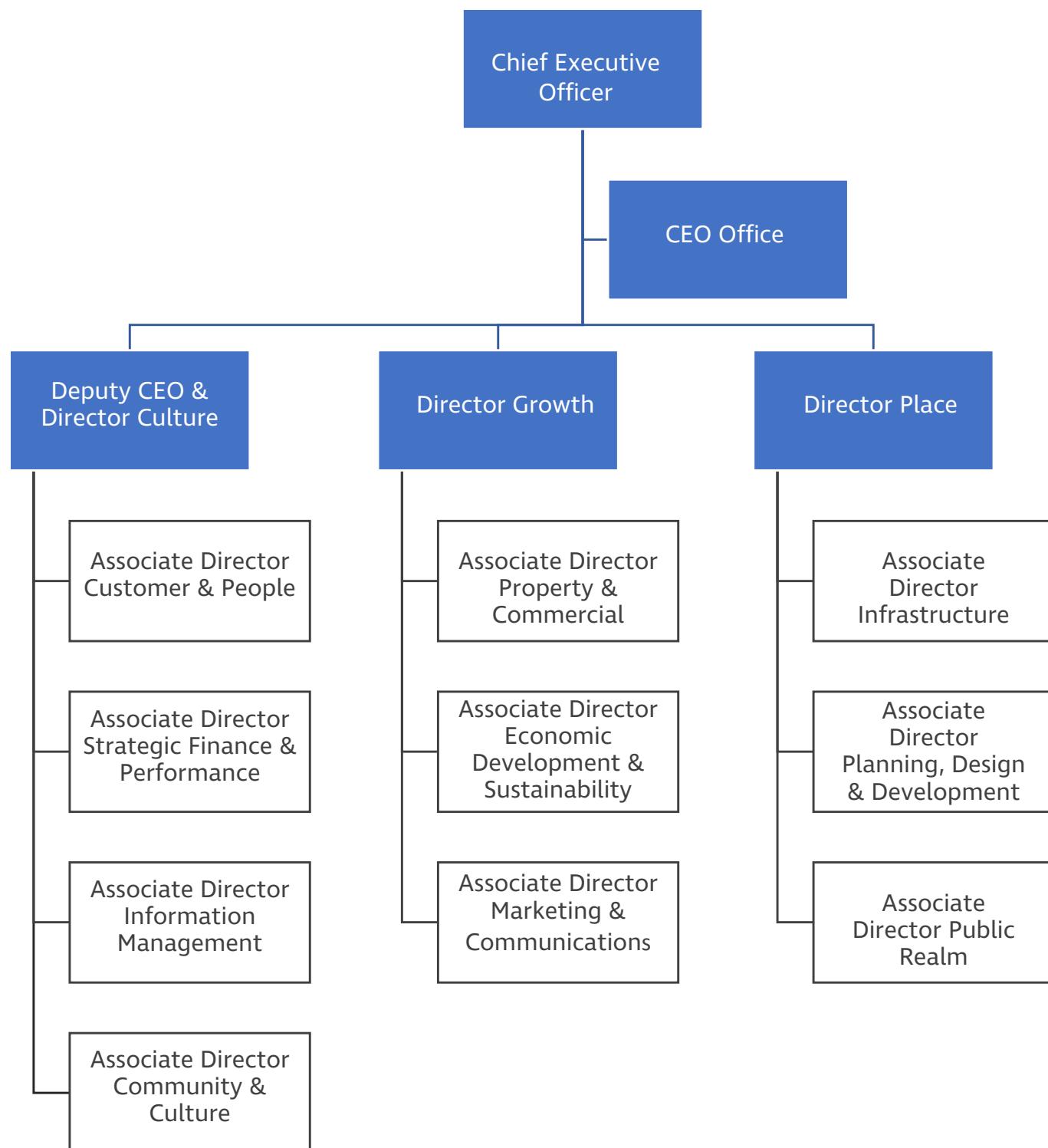
For further information and to download a full plan, visit cityofadelaide.com.au/strategicplan



Our Organisation



Our Organisation Structure for 2019–20 as at 30 June 2020



Our People

At the City of Adelaide, we are fortunate to have a unique team of people who work together to create extraordinary experiences across our city. Our people are genuinely passionate about and see themselves as ambassadors for the city and contribute to the community through their part in the delivery of valued outcomes and services.

Our Leadership Group

As at 30 June 2020, there were four Senior Executive Officer positions which made up the City of Adelaide's Executive Leadership Team (Executive). This included the Chief Executive Officer and three Directors. Executive are responsible for leading and developing City of Adelaide programs and the team is passionate about building an environment where City of Adelaide employees can operate at their best to deliver for the city. Executive also recognise that organisational capability, employee capability and culture are integral to creating such an environment.

Remuneration packages for Senior Executive Officers ranged from \$281,000 to \$367,700 per annum and were inclusive of 9.3% to 9.5% compulsory superannuation (where applicable).

These packages included a corporate car park (where applicable), an allowance for membership fees for two relevant professional associations, together with professional development allowances of \$2,500 allocated per Director and \$5,000 allocated to the CEO for 2019–20.

Our Employees

The table below provides information relating to Full Time Equivalent (FTE) employees, trainees/apprentices and labour hire staff. For further detail, please refer to the Audited Financial Statements.

During 2019–20, there was an average turnover of 13.88%.

City of Adelaide employees	FTE as at 30 June 2020	Number of employees as at 30 June 2020	2019–2020 Cost \$m
Permanent Employees	627.9	671	50.746
Fixed Term Employees (includes Employee Agreement Contract and Common Law Contract Employees)	122.2	129	16.494
Casual Employees	NA	212	2.268

Temporary labour hire, trainees and apprentices	Numbers for the month of March 2020 (pre-COVID)	Numbers for the month of June 2020	2019–2020 Cost \$m
Trainees/Apprentices	30	0	1.06
Labour Hire	66	11	3.29

Our Workplace

Our employees are integral to the successful delivery of the City of Adelaide 2016–2020 Strategic Plan and delivering brilliant experiences for our Community. In order for them to do that, we know that we need to deliver brilliant experiences for our people. This year, we developed our 'People Experience Commitment' for inclusion in the 2020–2024 Strategic Plan. This commitment places a key focus not only on our organisational values, but also on the following three themes:

- Creating an environment where our people thrive
- Supporting our Leaders to help us reach our potential
- Learning and growing with our city and community.

Building Employee Capability

To support our people to deliver their best for the city, our people and their leaders undertake regular conversations about performance and development throughout the year. These conversations provide our people with the opportunity to set and measure goals and deliverables, acknowledge achievements and success and build capability to ensure our people have the skills and knowledge to effectively perform in their roles.

Since launching our refreshed Performance and Development Conversations (PDC) Process in 2018, our people have completed two full PDC cycles. This online platform maintains focus on the conversation and allows our people to take ownership of their learning requirements, by establishing a development plan with their leader and booking and tracking their learning and development activities.

Some of our development offerings over the last 12 months included:

- Professional development focused on delivering brilliant customer experience
- Leadership development focused on emotional intelligence, listening and giving great feedback, engaging and supporting teams from a distance

- Those with a Culture and Diversity focus, Aboriginal Cultural Awareness and Advanced Aboriginal Cultural Awareness courses as well as an International Women's Day Q&A event with an expert panel which focussed conversation on Family and Domestic Violence
- Mandatory training across a range of professions and specialist topics, including return to work training for managers, cyber security awareness and practicing good governance.

Leadership Capability

Enabling our leaders to build their capability has continued to be a focus, ensuring our leaders have the tools required to effectively lead their teams.

Due to the impacts of the COVID-19 Pandemic, recent leadership capability development offerings have had a significant focus on leading through disruption, leading virtual teams and enhancing inclusive communication that prioritises the wellbeing of our people. Our leadership development offerings ensure that we continue to support our leaders to reach their full potential and create an environment where others can do the same.

Recognising Our People

We have continued to bring to life a performance-based culture focused on accountability and delivery. One way we do this is to recognise our people when they deliver great outcomes for our city and community, in line with our organisational values.

Some of our recognition initiatives over the past year have included:

- Employee of The Month – a portfolio-based initiative that encourages recognition of employees who are achieving fantastic results and living our values and behaviours every day.
- Service Milestone Recognition – which enable us to recognise the contribution and outstanding achievements of our employees through their years of service.

- Hey Thanks! Program – an informal way for employees to recognise fellow colleagues who actively display our values in their daily work activities or provide support.
- Annual City of Adelaide Employee Awards – where we recognise and celebrate our employees and volunteers who consistently bring to life one or all our values at work and deliver extraordinary outcomes for our city.

Diversity and Inclusion

At the City of Adelaide, maintaining a diverse and inclusive culture that allows us to understand and meet our customer needs and facilitate an innovative and creative environment is important to us. Our diversity initiatives are designed to provide an understanding of what diversity is at City of Adelaide and then create awareness and strategies to assist in removing barriers to inclusion.

The City of Adelaide's 2017–2020 Diversity and Inclusion Framework enables us to build a workforce that is culturally diverse, inclusive and reflective of our city.

Through the City of Adelaide Stretch Reconciliation Action Plan 2018–2021, we continue to show our commitment to Reconciliation and a workplace that supports the employment and inclusivity of our Aboriginal and Torres Strait Islander community. We have continued the offering of cultural awareness training across our organisation and implemented initiatives to remove any barriers to inclusion in our recruitment practices, including the development of an Aboriginal Employment Toolkit for our Leaders.

The following provides a snapshot of City of Adelaide's workforce diversity as at 30 June 2020. This data captures permanent and fixed term employees and excludes casual employees.

Leadership Team

Represents the CEO, Directors, Associate Directors, and General Managers:

	Number	Percentage
Female employees	8	53%
Male employees	7	47%
Total employees	15	

Employees

Represents all City of Adelaide employees:

	Number	Percentage
Female employees	496	49%
Male employees	516	51%
Total employees	1,012	

Length of Service

The average length of service is 10.6 years.

Years	Number of Employees
30+ years	69
20 – 29 years	70
10 – 19 years	202
5 – 9 years	214
1 – 4 years	362
less than 12 months	95

Generation breakdown

Generation	Female	Male
Traditionalist (pre 1946)	2	4
Baby Boomers (1946 – 1964)	79	128
Gen X (1965 – 1979)	177	170
Gen Y (1980 – 1994)	171	67
Gen Z (post 1994)	162	52

Diversity and Inclusion

Employees who identify as Aboriginal and/or Torres Strait Islander	11
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Employees who have identified English as a second language	79
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Our employees speak a diverse range of languages including: Afrikaans, Bahasa Indonesia, Bahasa Malaysia, Bosnian, Croatian, Dutch, French, German, Greek, Gujarati, Hindi, Hokkien, Italian, Kannada, Korean, Mandarin, Marathi, Portuguese, Punjabi, Russian, Serbian, Sindhi, Spanish and Tamil.

Our Workplace Safety

In 2019 we identified that mental health awareness was emerging as a nationally important Workplace Health and Safety (WHS) issue and we implemented our innovative Chill Program to address this. This meant we were well placed to support our leaders and their teams as they were impacted through the COVID-19 pandemic.

Lost Time Injuries climbed due to a spate of incidents outside of our control in July that impacted our On-Street Parking workforce. Claims numbers are on a par with last year, but days lost increased due to two long term injuries. In spite of this we remain below the LG and LGA Industry Average and this is the fifth consecutive year that City of Adelaide has received 100% of the available Local Government Risk Services levy rebate.

Our enduring focus on frontline leaders and a leader led safety culture resulted in us winning the Local Government Professionals 'Excellence in People and Culture' award for the City of Adelaide 'MySafety' System Journey.

The City of Adelaide Safety Management System has been evolving over many years and lots of talented and dedicated people have made their own valuable contributions to its success.

It is the first time a Safety Management System has won this category but given the emphasis that all City of Adelaide leaders put on their people's safety and wellbeing and the processes in place to support them, the MySafety team were not that surprised.

All City of Adelaide leaders have access to a sophisticated Power BI safety dashboard that reports on the usual incident statistics but also monitors the performance of the Safety Management System itself and its WHS assurance aspects also.

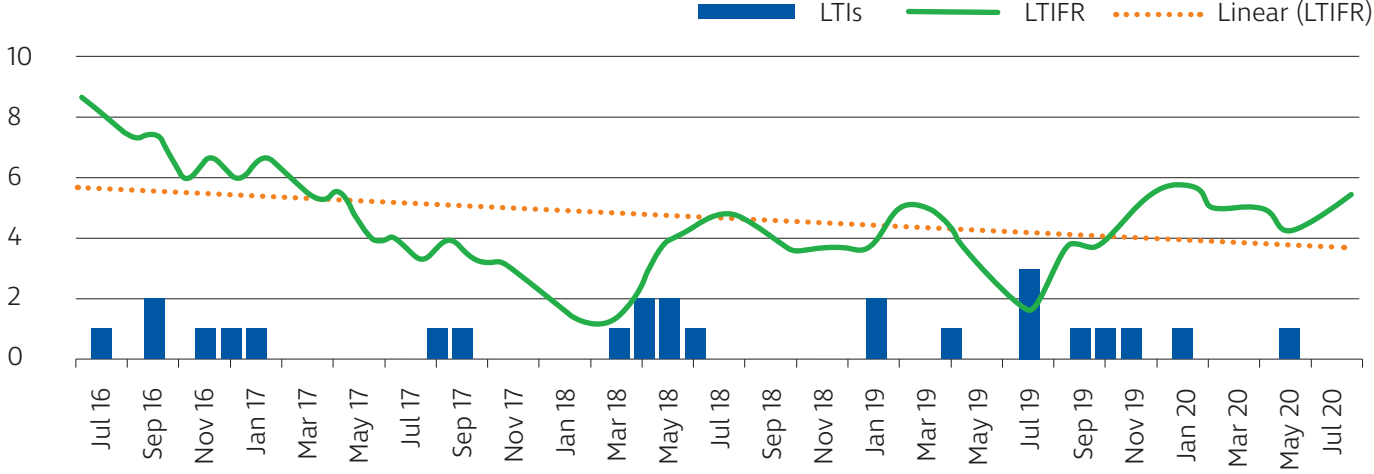
Our leaders take their duty of care responsibilities seriously and being one of the largest councils in terms of FTE in South Australia, this award demonstrates the City of Adelaide is a leader in safety and injury management performance.

Loss Time Injury Frequency Rate

Year	No. of Claims	No. of LTIs	LTI Days	LTIFR	Duration rate	Incident Rate
2016	51	10	136	5.8	13.6	1.2
2017	30	8	85	4.6	10.6	0.9
2018	41	9	261	5.1	29	1.0
2019	29	7	128	4.1	18.3	0.8
2020	28	10	300	5.8	30	1.2

The graph below provides a snapshot of our safety performance throughout 2019–20 in relation to previous years. Even allowing for the increase this year the trendline demonstrates that the maturity of our Safety Management System and our people leaders continue to be effective.

LTIFR 2016 to 2020



Administration Travel

At its meeting 30 January 2018 Council resolved to 'publish all details of the Lord Mayor, Councillor and Administration travel in the annual report.' A copy of the 2019–20 Employee Corporate Travel Register is below.

Position	Start Date	Finish Date	Destination	Purpose	Total Costs (All inc GST)
Attending a conference – travel required to attend a conference as part of an approved learning and development plan					
Manager, Wellbeing & Resilience	18/07/2019	21/07/2019	Melbourne VIC	World Congress on Positive Psychology conference and showcase partnership with SAHMRI	\$2,673.08
Senior Coordinator, Planning & Projects, Wellbeing and Resilience	18/07/2019	21/07/2019	Melbourne VIC	World Congress on Positive Psychology conference and showcase partnership with SAHMRI	\$2,173.94
Procurement & Contract Management Advisor	18/07/2019	19/07/2019	Melbourne VIC	Social Procurement Conference	\$881.47
Associate Director, Finance	20/08/2019	21/08/2019	Melbourne VIC	Social Procurement Conference	\$917.04
Lead Consultant, Strategic Asset Management	24/08/2019	30/08/2019	Hobart TAS	International Public Works Conference 2019	\$3,247.48
Community Resilience Project Officer	27/08/2019	29/08/2019	Melbourne VIC	Australian Disaster Resilience Conference	\$1,398.17
Consultant, Social Inclusion	27/08/2019	30/08/2019	Darwin NT	Australian Housing and Urban Research Institute (AHURI) National Housing Conference	\$2,749.78
Coordinator, Infrastructure Trades	28/08/2019	29/08/2019	Melbourne VIC	Australian Smart Lighting Summit 2019	\$2,292.43
Team Leader, Events Coordination	12/09/2019	19/09/2019	Perth WA	Attended Town Team Conference & Australian Event Awards & Symposium dinner	\$3,757.93
Deputy CEO, Director Culture	14/09/2019	28/09/2019	Helsinki, Finland and Berlin, Germany	Study tour for personal and professional growth including practical ideas to help grow our organisation, insights into solving major city challenges in areas such as homelessness and social housing. Learn about the Housing First principle in Helsinki, insights into the new central Helsinki library and an innovative company creating urban places and services in Helsinki. Understand how emerging smart city technologies are transforming the way cities function and insights into creative industries such as screen, fashion and craft and into Berlin's cultural policies and city development. Hear about how Berlin has developed its cultural offerings while keeping a sense of authenticity.	\$8,168.19
Senior Consultant, Sustainability	22/10/2019	24/10/2019	Melbourne VIC	2019 Energy Efficiency Expo	\$690.32
Senior Coordinator, Recreation & Sport	27/10/2019	30/10/2019	Perth WA	2019 Parks & Leisure Conference	\$2,426.12

Position	Start Date	Finish Date	Destination	Purpose	Total Costs (All inc GST)
Team Leader, Horticulture (South)	27/10/2019	30/10/2019	Perth WA	2019 Parks & Leisure Conference	\$3,253.64
Reconciliation Officer	6/11/2019	8/11/2019	Sydney NSW	Attend National Conference, Active Citizenship & Community-Led Action	\$1,689.28
Senior Coordinator, Neighbourhood Development	6/11/2019	8/11/2019	Sydney NSW	Attend National Conference, Active Citizenship & Community-Led Action	\$1,476.05
Senior Consultant, Sustainability (Biodiversity)	24/11/2019	29/11/2019	Launceston TAS	Ecological Society of Australia Annual Conference	\$1,958.83
Systems Reporting Analyst, On Street Parking	27/11/2019	29/11/2019	Melbourne VIC	Parking Australia Convention & Exhibition	\$1,403.88
Manager, City Services	27/11/2019	29/11/2019	Melbourne VIC	Parking Australia Convention & Exhibition	\$1,452.22
Manager, Marketing Strategy & Innovation	3/12/2019	5/12/2019	Melbourne VIC	Social Media in Government Conference	\$883.43
Project Officer, Community Wellbeing	4/12/2019	6/12/2019	Melbourne VIC	International Student Advisers Network of Australia (ISANA) Conference	\$1,580.05
Executive Assistant, Director Place	12/02/2020	14/02/2020	Sydney NSW	Public Sector EA/PA Summit	\$3,956.31
Associate Director, Economic Development & Innovation	29/07/2020	30/07/2020	Sydney NSW	AFR Innovation Summit	\$3,099.38
Project & research related – travel required for CoA projects and/or research for upcoming work					
Motor Mechanic	15/07/2019	19/07/2019	Sydney NSW	Essential training to service and repair Hako products according to manufacturer	\$1,315.05
RMMA Marketing Manager	23/07/2019	24/07/2019	Sydney NSW	Vogue Festival Meetings and Brand Meetings	\$597.33
RMMA Brands & Partnerships Executive	23/07/2019	24/07/2019	Sydney NSW	Vogue Festival Meetings and Brand Meetings	\$568.53
Group Team Leader, Operations, Aquatic Centre	24/07/2019	25/07/2019	Melbourne VIC	National Aquatic and Recreation Infrastructure Conference	\$216.64
Consultant, Social Inclusion	12/08/2019	14/08/2019	Hobart TAS	Share experience of collective impact project to address homelessness in City of Adelaide	\$62.40
Manager, Participation & Inclusion	12/08/2019	14/08/2019	Hobart TAS	Share experience of collective impact project to address homelessness in City of Adelaide	\$62.40
Leading Hand, Field & Plant	13/09/2019	13/09/2019	Melbourne VIC	Bucher Manufacturing plant for essential training and inspection of new 8 cubic metre rubbish compactor	\$159.00
Deputy CEO, Director Culture	16/10/2019	18/10/2019	Melbourne VIC	Gather insights into other community recreation infrastructure and facilities as well as a meeting with an external stakeholder regarding park lands licensing and two local governments regarding dry zones.	\$819.88

Position	Start Date	Finish Date	Destination	Purpose	Total Costs (All inc GST)
Public Realm Assets Maintenance & Inspections Coordinator	4/11/2019	6/11/2019	Brisbane QLD	Bridge Inspection Levels 1 & 2 – Essential training to apply to the management of aging bridge and footbridge infrastructure	\$4,446.55
Manager, Sustainability	7/11/2019	8/11/2019	Sydney NSW	Macquarie University Bat Workshop to discuss Grey Headed Flying Fox research and activities in Australia	\$170.64
Network Services Engineer	15/11/2019	15/11/2019	Sydney NSW	Attend Equinix Datacentre for essential maintenance, training and development	\$543.88
Executive Manager	13/01/2020	17/01/2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council. Acting role of CCCLM Secretariat, met with the CCCLM employer.	\$1,830.20
Director Place	14/01/2020	17/01/2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council	\$1,720.78
Chief Executive Officer	14/01/2020	17/01/2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council	\$3,218.18
Director, Growth	14/01/2020	17/01/2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council	\$1,142.00
Deputy CEO, Director Culture	14/01/2020	17/1//2020	Brisbane QLD	Meet with Brisbane City Council and Gold Coast Council	\$1,443.54
Associate Director, Property & Commercial	20/01/2020	24/01/2020	London UK	Meet with Entertainment representatives and visit venues to assess temporary theatre structure. Meet with operators of fresh produce markets in the London area. Information sought for Council endorsed Central Market Arcade Redevelopment and 88 O'Connell Street activation.	\$7,738.08
Manager, Waste, Cleansing & Fleet	12/03/2020	12/03/2020	Dandenong Ranges VIC	SEA Electric Plant – Research into electric vehicle technology – currently being explored as an option for CoA plant and vehicle fleet. Aligns with Green City aspirations	\$503.55
Leading Hand, Field & Plant	12/03/2020	12/03/2020	Dandenong Ranges VIC	SEA Electric Plant – Research into electric vehicle technology – currently being explored as an option for CoA plant and vehicle fleet. Aligns with Green City aspirations	\$463.64
Representing the corporation – travel required to represent the City of Adelaide at a meeting or networking event					
Chief of Staff to Lord Mayor	7/07/2019	10/07/2019	Brisbane QLD	Council of Capital City Lord Mayors formal meeting in conjunction with the Asia Pacific Cities Summit.	\$1,232.34
Deputy CEO, Director Culture	8/07/2019	10/07/2019	Brisbane QLD	Formal meeting of Council of Capital City Lord Mayors & CEOs	\$717.28
Manager, Design	12/07/2019	12/07/2019	Brisbane QLD	To represent the City of Adelaide and provide an update at the newly formed Council of Capital City Lord Mayors Infrastructure and Transport Group	\$579.46
Deputy CEO, Director Culture	12/07/2019	12/07/2019	Brisbane QLD	To represent the City of Adelaide and provide an update at the newly formed Council of Capital City Lord Mayors Infrastructure and Transport Group	\$392.54

Position	Start Date	Finish Date	Destination	Purpose	Total Costs (All inc GST)
Chief Executive Officer	31/07/2019	2/08/2019	Darwin NT	Representative at LG Professionals National Conference ('The Future Local Government Leader') and meet with Darwin Council CEO	\$4,235.68
Associate Director, Customer & People	11/08/2019	25/08/2019	Edinburgh, Scotland UK	Sister Cities peer-to-peer networking and connection with the City of Edinburgh officials as per the Council endorsed Memorandum of Understanding. Greater understanding of another city's approaches to major festival event management.	\$11,247.62
Chief Executive Officer	14/08/2019	16/08/2019	Hervey Bay QLD	Local Government Chief Officers (national) Group	\$2,053.93
Executive Assistant	14/08/2019	16/08/2019	Hervey Bay QLD	Local Government Chief Officers (national) Group	\$752.40
Chief Executive Officer	16/08/2019	22/08/2019	New York USA	Bloomberg Harvard City Leadership Initiative – Leadership development opportunity and enable capacity building for the City of Adelaide, in areas such as collaboration, use of data and innovation.	\$1,244.00
Chief of Staff to Lord Mayor	16/08/2019	8/09/2019	New York USA	Bloomberg Harvard City Leadership Initiative – Leadership development opportunity and enable capacity building for the City of Adelaide, in areas such as collaboration, use of data and innovation.	\$1,382.62
Building Upgrade Finance Facilitator	21/08/2019	28/08/2019	Ardrossan SA	Attending meeting to support the Yorke Peninsula Council with Building Upgrade Finance	\$409.87
Chief Executive Officer	23/08/2019	29/08/2019	Edinburgh, Heathrow, London UK	Sister Cities peer-to-peer networking and connection with the City of Edinburgh officials as per the Council endorsed Memorandum of Understanding. Greater understanding of another city's approaches to major festival event management.	\$9,737.81
Marketing Coordinator	29/08/2019	30/08/2019	Melbourne VIC	Vogue Fashion Night Out and David Jones partnership meeting	\$660.58
Marketing Manager	29/08/2019	30/08/2019	Melbourne VIC	Vogue Fashion Night Out and David Jones partnership meeting	\$421.58
Manager, Culture & Lifelong Learning	11/09/2019	11/09/2019	Canberra ACT	Capital Cities Public Libraries meeting	\$579.64
Technical Specialist, Sustainability	11/09/2019	13/09/2019	Sydney NSW	Incubate 2019 – Australian Renewable Energy Agency (ARENA)	\$1,392.46
Manager, Events	17/09/2019	19/09/2019	Perth WA	Australian Event Awards Gala – New Year's Eve 2018 national finalist for Best Community event of the year	\$1,272.14
Event Coordinator	17/09/2019	19/09/2019	Perth WA	Australian Event Awards Gala – New Year's Eve 2018 national finalist for Best Community event of the year	\$1,271.36
Chief of Staff to Lord Mayor	18/09/2019	19/09/2019	Canberra ACT	To provide National leadership for the effective coordination and representation of the special interests of the capital cities	\$1,278.37

Position	Start Date	Finish Date	Destination	Purpose	Total Costs (All inc GST)
Chief Executive Officer	18/09/2019	18/09/2019	Sydney NSW	To provide National leadership for the effective coordination and representation of the special interests of the capital cities	\$555.07
Building Upgrade Finance Facilitator	23/09/2019	25/09/2019	Mount Gambier & Naracoorte SA	Attending meetings at City of Mount Gambier and Naracoorte Lucindale Council to support with Building Upgrade Finance	\$1,286.90
Chief of Staff to Lord Mayor	9/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$958.39
Chief Executive Officer	9/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$748.04
Executive Manager	9/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$697.13
Manager, Participation & Inclusion	10/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors – Homelessness Crisis Roundtable	\$802.28
Senior Landscape Architect	11/10/2019	12/10/2019	Melbourne VIC	To represent the City of Adelaide and collect an award at the AILA National Awards	\$811.38
Associate Director, Economic Development & Innovation	14/10/2019	17/10/2019	Qingdao, China	Qingdao International Friendship Cities Import Expo	\$5,199.15
International Relations & Engagement Advisor	14/10/2019	17/10/2019	Qingdao, China	Qingdao International Friendship Cities Import Expo	\$4,837.86
Director Growth	16/10/2019	18/10/2019	Melbourne VIC	Meet with representatives from Queen Victoria Market, City of Melbourne Visitor Services and site visits of community recreation infrastructure and facilities	\$1,313.35
Entrepreneur Program Advisor	27/10/2019	2/11/2019	Boxton, USA	Participate in the MIT Living Lab delegation to Boston organised by the Department of Trade, Tourism and Investment	\$6,315.93
Designer	30/10/2019	31/10/2019	Melbourne VIC	To represent the City of Adelaide and collect an award at the AILA National Awards for Architecture Media	\$582.53
A/Associate Director, Community & Culture	14/11/2019	15/11/2019	Sydney NSW	Global Cities After Dark Forum and Local Government Safe Cities Network	\$1,185.33
Associate Director, Sustainability	14/11/2019	15/11/2019	Sydney NSW	Attend the launch of Climate Active program and meet with City of Sydney in relation to our greenhouse gas inventory for city operations and events, City Switch Green Office program and Carbon Neutral Cities Alliance.	\$995.61

Position	Start Date	Finish Date	Destination	Purpose	Total Costs (All inc GST)
Manager, Infrastructure & Governance	15/11/2019	15/11/2019	Melbourne VIC	To represent the City of Adelaide at the National Transport Research Awards and ARRB Gala. Collect an award for the 'Best Translation of Research into Practice' that demonstrates innovative outcomes and community benefit	\$1,346.05
Innovation Partner	16/11/2019	27/11/2019	Barcelona, Seville and Madrid, Spain	Smart City Expo World Congress	\$2,605.27
Chief of Staff to Lord Mayor	20/11/2019	22/11/2019	New Zealand	Strengthening Sister City relationship. Information share on opportunities to grow our communities and economy and environmental leadership initiatives.	\$1,993.63
Civic Events Coordinator	20/11/2019	22/11/2019	New Zealand	Strengthening Sister City relationship. Information share on opportunities to grow our communities and economy and environmental leadership initiatives.	\$1,567.62
Project Coordinator	20/11/2019	21/11/2019	Sydney NSW	City Switch National Awards and Workshop	\$707.72
Manager, Visitor Growth	24/11/2019	26/11/2019	New Zealand	Learn from experiences of other agencies, build relationships with Australian High Commission and SkyCity executives.	\$2,926.03
Manager, Participation & Inclusion	27/11/2019	29/11/2019	Brisbane QLD	Active participation in drafting of Federal Budget submission for CCCLM	\$1,030.78
Consultant, Community Property	27/11/2019	27/11/2019	Melbourne VIC	Needs analysis investigative work for Adelaide Aquatic Centre. Various aquatic facility site visits.	\$246.37
Manager, Commercial	27/11/2019	27/11/2019	Melbourne VIC	Parkcharge and UPark Plus meeting Needs analysis investigative work for AFL unsolicited bid. Various aquatic facility site visits.	\$896.34
Senior Analyst, UPark Business Improvements	27/11/2019	27/11/2019	Melbourne VIC	Parkcharge and UPark Plus meeting	\$931.80
Marketing Manager	4/12/2019	5/12/2019	Melbourne VIC	Vogue Fashion Night Out and David Jones partnership meeting	\$758.24
Marketing Coordinator	4/12/2019	5/12/2019	Melbourne VIC	Vogue Fashion Night Out and David Jones partnership meeting	\$769.14
General Manager	4/12/2019	5/12/2019	Sydney NSW	Meet with Vogue Australia to debrief 2019 Festival and plan for 2020. Meet with city of Sydney regarding Christmas activations and key retailers for event and activation propositions in 2020	\$1,086.88
Senior Coordinator, Arts & Culture	6/12/2019	6/12/2019	Melbourne VIC	Capital Cities Arts Managers Network Meeting	\$645.37
Chief Executive Officer	12/02/2020	14/02/2020	Hobart TAS	Local Government Chief Officers Network	\$3,697.99
Chief of Staff to Lord Mayor	26/02/2020	26/02/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$1,103.53

Position	Start Date	Finish Date	Destination	Purpose	Total Costs (All inc GST)
Chief Executive Officer	26/02/2020	27/02/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$3,052.00
Executive Manager	26/02/2020	27/02/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$1,246.61
Visitor Experience Advisor	27/02/2020	27/02/2020	Sydney NSW	SA Showcase 2020 Sydney	\$726.19
Manager, Procurement & Contract Management	4/03/2020	5/03/2020	Sydney NSW	Capital Cities Procurement Networking Meeting	\$925.49
Chief Executive Officer	5/03/2020	6/03/2020	Kangaroo Island SA	Meeting with the Chief Executive Officer of Kangaroo Island Council to offer support and shared services	\$695.23
Executive Manager	5/03/2020	6/03/2020	Kangaroo Island SA	Meeting with the Chief Executive Officer of Kangaroo Island Council to offer support and shared services	\$603.86
Consultant, Social Inclusion	10/03/2020	11/03/2020	Perth WA	Involvement in a joint strategy of CCCLM, collaboration with other Capital Cities to provide a submission into the Federal Inquiry into Homelessness	\$1,425.11
Building Upgrade Finance Facilitator	10/03/2020	11/03/2020	Alexandrina Council SA	Attending a meeting at Alexandrina Council to support with Building Upgrade Finance	\$113.61
Chief Executive Officer	18/09/2020	19/09/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$370.45
Executive Manager	18/09/2020	19/09/2020	Sydney NSW	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$164.87
Director Growth	24/11/2020	26/11/2020	New Zealand	Strengthening Sister City relationship. Information share on opportunities to grow our communities and economy and environmental leadership initiatives.	\$2,239.87
Speaker at a Conference – travel required to present at a forum or event					
Manager, Customer Services	5/11/2019	7/11/2019	Sydney NSW	Speaker at Local Government Parking Summit	\$72.72
Innovation Partner	18/02/2020	20/02/2020	Melbourne VIC	Speaker at 4th Annual Smart Local Government Summit 2020	\$837.78

City Governance

Council's Decision-Making Structure

Council is accountable to the capital city community for city leadership and strategy development that delivers benefits for all South Australians. Council is also responsible for the delivery of efficient and effective local government services that respond to the community's needs.

The Council is established to provide for the government and management of the City of Adelaide area as the capital city of South Australia. Council's role is to act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area.

Council Composition

The Lord Mayor and 11 Councillors (four Area Councillors, two South Ward Councillors, three Central Ward Councillors, two North Ward Councillors).

Council Membership from 1 July 2019 to 30 June 2020

Presiding Member – Lord Mayor, Sandy Verschoor

Deputy Presiding Member – Deputy Lord Mayor (Councillor Alexander Hyde appointed Deputy Lord Mayor from 1 December 2019, Councillor Houssam Abiad appointed Deputy Lord Mayor to 30 November 2019)

Area Councillors – Anne Moran, Robert Simms, Arman Abrahamzadeh, Franz Knoll

North Ward Councillors – Phillip Martin, Mary Couros

Central Ward Councillors – Houssam Abiad (resigned 29 January 2020), Simon Hou, Jessy Khera, Greg Mackie OAM (commenced 18 May 2020)

South Ward Councillors – Helen Donovan, Alexander Hyde

Pursuant to Section 41 of the *Local Government Act 1999 (SA) (the Act)*, Council may establish committees to:

- Assist it in the performance of its functions
- Inquire into, and report on, matters within the ambit of its responsibilities
- Provide advice
- Exercise, perform or discharge delegated powers, functions or duties

Pursuant to Sections 42 and 43 of the Act, Council may establish subsidiaries to:

- Provide a specified service or services
- Manage or administer property, facilities or activities on behalf of the Council (Section 42 only)
- Perform a function of the Council under the Act (or another Act)

Council

City Leadership and Legislative Responsibility

Council's Core Committees

- The Committee
- Strategic Planning & Development Policy Committee (SPDP)

Other Council Committees

- Audit Committee
- Reconciliation Committee

Panel

- Council Assessment Panel (CAP)

Wholly owned subsidiaries:

- Adelaide Park Lands Authority (APLA)
- Rundle Mall Management Authority (RMMA)
- Adelaide Central Market Authority (ACMA)

Associated entities

- Brownhill Keswick Creek Regional Subsidiary Council Solutions Regional Authority
- The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making.

Meetings

All meetings of the Council, committees and CAP are open to the public unless the meeting decides to exclude the public based on the relevant legislative provisions. Council is the main decision-making body.

Documentation for each meeting (agenda with reports/attachments and minutes) can be accessed on the City of Adelaide's website (cityofadelaide.com.au). A hard copy of the agendas (with reports and attachments) is made available to the public at the Customer Centre.

Hard copies of the minutes are available from the Customer Centre within five days of the meeting, without charge.

From 1 July to 1 December 2019, Council and The Committee met twice per month. From 1 February 2020 Council met monthly and The Committee twice per month. Special meetings and meetings of the SPDP are convened when required and CAP met every three weeks, changing to monthly from October 2019.

Public involvement at meetings

Public are welcome to attend meetings and meetings of Council and The Committee are live streamed to the City of Adelaide website. The meeting live stream is suspended for the duration of the item when the meeting is moved into confidence in accordance with the confidentiality provisions under the Act.

Due to the COVID-19 Public Health Emergency and the Electronic Participation in Council Meetings Notice (No 1) 2020, meetings held between April and July 2020, were held remotely using Zoom and streamed live to the City of Adelaide YouTube channel accessed via the [City of Adelaide website](#).

Members of the public can request to speak at a meeting of Council, the SPDP Committee or APLA by way of a deputation. A deputation must be on matters that are the subject of deliberation at the meeting, or over which Council, SPDP or APLA has a direct interest or responsibility. Registration and conditions are available on the website.

Council Meeting attendance

There were 24 meetings of Council convened between 1 July 2019 and 30 June 2020, comprising 16 ordinary meetings and 8 special meetings.

	Attended
Lord Mayor, Sandy Verschoor (Presiding Member)	23
Councillor Alex Hyde (Deputy Presiding Member from 1 December 2019 to current)	22
Councillor Arman Abrahamzadeh	23
Councillor Mary Couros	20
Councillor Dr Helen Donovan	20
Councillor Simon Hou	24
Councillor Jessy Khera	24
Councillor Franz Knoll	23
Councillor Phillip Martin	22
Councillor Anne Moran	24
Councillor Robert Simms	24
Councillor Greg Mackie OAM (commenced 18 May 2020)	3
Councillor Houssam Abiad (Deputy Presiding Member until 30 November 2019 and resigned from Council on 29 January 2020)	10

The City of Adelaide is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or

documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with Section 90(1) of the Act, all meetings held by Council and its committees were conducted in a place open to the public. On every occasion that the provision to exclude the public within Section 90(2) and (3) of the Act was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with Section 90(7) of the Act.

The City of Adelaide considers that possible embarrassment, loss of confidence, discussion of a controversial matter or being susceptible to adverse criticism in the Council or a committee is irrelevant when considering whether to exclude the public from a meeting. On every occasion that a meeting used the provision contained in Section 91(7) of the Act to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in Section 91(9) of the Act.

Core Committees

The Committee

The Committee was formed under Section 41 of the Act as an advisory committee to Council and an informal discussion forum.

On 10 December 2019 (effective 1 February 2020) Council resolved The Committee would meet twice per month with the first meeting to review reports to be considered at the subsequent meeting of Council and the second meeting providing a forum for discussion on items presented by the Chief Executive Officer on the overall priorities, strategies and policies related to achieving Council's Strategic Plan.

The Committee operated in accordance with the provisions of the Act, its Terms of Reference and Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013 (SA) (the Regulations).

Composition

The Lord Mayor and all Councillors with the Chair being the Deputy Lord Mayor.

Meeting attendance

There were 29 meetings of The Committee convened between 1 July 2019 and 30 June 2020, comprising 21 ordinary meetings and eight special meetings.

	Attended
Lord Mayor, Sandy Verschoor	28
Councillor Alex Hyde (Deputy Lord Mayor)	27
Councillor Arman Abrahamzadeh	25
Councillor Mary Couros	26
Councillor Helen Donovan	25
Councillor Simon Hou	29
Councillor Jessy Khera	25
Councillor Franz Knoll	29
Councillor Phillip Martin	27
Councillor Anne Moran	25
Councillor Robert Simms	27
Councillor Greg Mackie OAM (commenced 18 May 2020)	3
Councillor Houssam Abiad (resigned 29 January 2020)	15
	75

Strategic Planning & Development Policy Committee

The Strategic Planning & Development Policy Committee (SPDP) is established to assist and provide advice to Council to meet the requirements of Section 101A of the *Development Act 1993 (SA)* and formed pursuant to Section 41 of the *Local Government Act 1999 (SA)* (the Act).

The SPDP operates in accordance with the provisions of the Act and Parts 1, 3 and 4 in the Regulations.

Composition

The Lord Mayor and all Councillors with the Chair being the Deputy Lord Mayor.

Meeting attendance

There was 1 special meeting of SPDP convened between 1 July 2019 and 30 June 2020.

	Attended
Lord Mayor, Sandy Verschoor	1
Councillor Alex Hyde (Deputy Lord Mayor)	1
Councillor Arman Abrahamzadeh	-
Councillor Mary Couros	1
Councillor Helen Donovan	-
Councillor Simon Hou	1
Councillor Jessy Khera	1
Councillor Franz Knoll	1
Councillor Phillip Martin	1
Councillor Anne Moran	1
Councillor Robert Simms	1
Councillor Greg Mackie OAM (commenced 18 May 2020)	n/a
Councillor Houssam Abiad (resigned 29 January 2020)	1

Other Council Committees

Reconciliation Committee

The Reconciliation Committee is formed pursuant to Section 41 of the Act and works to advance reconciliation in the city and seek broad Aboriginal and Torres Strait Islander participation in City of Adelaide activities and events.

The Reconciliation Committee operated in accordance with the provisions of the Act and Parts 1, 3 and 4 in the Regulations.

Composition

There are 11 members comprising the Lord Mayor (Ex Officio), three Council Members, three strategic agency representatives, three Aboriginal and/or Torres Strait Islander representatives, one Kaurna specific representative and two proxies.

Membership

Presiding Members (Dual Chairs) – Lord Mayor, Sandy Verschoor and Ms Yvonne Agius

Deputy Presiding Member (Deputy Chair) – Mr Ivan-Tiwu Copley

Strategic Agency Representatives – Mr Joel Bayliss, Mr Ian Liddy (from March 2020), Mr Ribnga Green (to January 2020), Mr Trevor Lovegrove (to December 2019)

Kaurna Nation Cultural Heritage Association Committee Representative – Mr Jeffrey Newchurch

Aboriginal and/or Torres Strait Islander community representatives – Ms Yvonne Agius, Mr Ivan-Tiwu Copley, Mr Eddie Peters

Council Members – Councillor Helen Donovan, Councillor Franz Knoll and Councillor Robert Simms

Proxies – Ms Lynette Crocker, Ms Deanne Hanchant-Nichols

Meeting attendance

There were three meetings of the Reconciliation Committee convened between 1 July 2019 and 30 June 2020.

	Attended
Lord Mayor, Sandy Verschoor (Dual Chair)	3
Ms Yvonne Agius (Dual Chair)	3
Mr Ivan-Tiwu Copley (Deputy Chair)	2
Mr Joel Bayliss	1
Mr Jeffrey Newchurch	3
Mr Eddie Peters	3
Councillor Helen Donovan	3
Councillor Franz Knoll	3
Councillor Robert Simms	1
Mr Ribnga Green (to January 2020)	-
Mr Trevor Lovegrove (to December 2019)	-
Ms Lynette Cocker (Proxy)	3
Ms Deanne Hanchant-Nichols (Proxy)	3

Audit Committee

Attended

Legislative Role

The Audit Committee is established pursuant to Section 41 and in accordance with Section 126 of the Act addressing legislative functions to provide independent assessment of Council and Corporation activities.

The Audit Committee conducts its business in accordance with the provisions of the Act, its Terms of Reference and the provisions of Parts 1, 3 and 4 in the Regulations.

Composition

The Lord Mayor, one City of Adelaide Councillor, three External Independent Members, two Proxy City of Adelaide Members.

Membership

Presiding Member – Mr David Powell

Deputy Presiding Member – Mr Ross Haslam

Specialist Members – Mr David Powell, Mr Ross Haslam, Ms Paula Davies (from January 2020), Mr Sean Tu (to January 2020)

Council Members – Lord Mayor Sandy Verschoor; Councillor Alexander Hyde (from March 2020), Councillor Phillip Martin (to March 2020)

Proxy Committee Members – Councillor Franz Knoll (for the Lord Mayor) and Councillor Mary Couros (for Councillor Alexander Hyde)

Meeting attendance

There were nine meetings of the Audit Committee convened between 1 July 2019 and 30 June 2020, comprising six ordinary and three special meetings.

Lord Mayor, Sandy Verschoor	7
Mr David Powell (Presiding Member)	9
Mr Ross Haslam (Deputy Presiding Member)	9
Ms Paula Davies (from January 2020)	5
Mr Sean Tu (up to January 2020)	1
Councillor Hyde (from March 2020)	6
Councillor Phillip Martin (up to March 2020)	5
Councillor Knoll (Proxy for Lord Mayor)	1
Councillor Couros (Proxy for Councillor Hyde)	1

Panel

Council Assessment Panel (CAP)

The CAP is established in accordance with Section 83 of the *Planning, Development and Infrastructure Act 2016 (SA)* as the relevant authority to exercise or perform its powers and functions.

The role of the CAP is to facilitate the expeditious assessment of development applications made to the Council.

All meetings of CAP are open to the public unless the meeting decides to exclude the public having considered the relevant requirements.

The CAP operates in accordance with the provisions of the *Development Act 1993 (SA)*, *Planning, Development and Infrastructure Act, 2016 (SA)*, *Planning, Development and Infrastructure (General) (Assessment Panels) Variation Regulations 2017 (SA)*, its Terms of Reference, Code of Conduct, Meeting Procedures, Instrument of Delegation and a Policy for Applying Delegations.

Composition

There are five Members – one City of Adelaide Council Member; four independent members having qualifications and experience in one or more of the following disciplines: urban planning; architecture and/or urban design; environmental and/or heritage management; property management and/or development; planning law or environmental law and/or corporate governance and strategic, transport, infrastructure and/or social planning.

Membership

Presiding Member – Mr Mark Adcock (from October 2019), Mr John Hodgson (to October 2019)

Specialist Members – Professor Mads Gaardboe, Mr Marc Duncan (from October 2019), Ms Colleen Dunn (from October 2019), Mr Ross Bateup (to October 2019), Mr Heath Edwards (to October 2019)

Council Members

Councillor Arman Abrahamzadeh (from April 2020), Councillor Anne Moran (to April 2020 and Acting Presiding Member)

CAP attendance

There were 12 meetings of the CAP convened between 1 July 2019 and 30 June 2020.

	Attended
Mr Mark Adcock (from October 2019 and Presiding Member)	7
Professor Mads Gaardboe	12
Mr Marc Duncan (from October 2019)	8
Ms Collen Dunn (from October 2019)	8
Councillor Arman Abrahamzadeh (from April 2020)	3
Mr John Hodgson (to October 2019 and Presiding Member)	3
Mr Ross Bateup (to October 2019)	4
Mr Heath Edwards (to October 2019)	3
Councillor Anne Moran (to April 2020 and Acting Presiding Member)	9

Subsidiaries

Adelaide Park Lands Authority

The Adelaide Park Lands Authority (APLA) is a partnership between the State Government and the City of Adelaide to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005 (SA)*.

APLA is the principal advisor to both Council and State Government on the protection, management, enhancement and promotion of the Adelaide Park

Lands and is responsible for preparing and maintaining the Adelaide Park Lands Management Strategy; delivering the Strategy by providing policy advice on the full range of issues involving the Park Lands; guiding City of Adelaide and State Government agencies in management of the Park Lands and ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

APLA operates in accordance with the provisions of its Charter and the Local Government (Procedures at Meetings) Regulations 2013 (SA).

Composition

The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by Council; and 4 other members appointed by Council; and 5 members appointed by the Minister responsible for the *Adelaide Park Lands Act 2005 (SA)*.

Membership

Presiding Member – Lord Mayor, Sandy Verschoor

Deputy Presiding Member – Ms Kirsteen Mackay

Board Members – The Lord Mayor, Sandy Verschoor, Ms Allison Bretones, Ms Jessica Davies-Huynh, Mr Matt Davis, Mr Stephen Forbes, Councillor Alexander Hyde, Ms Stephanie Johnston, Mr Craig Wilkins and Mr Ben Willsmore.

Proxy Board Members – Councillor Anne Moran (for Councillor Alexander Hyde) and Professor Emeritus Damien Mugavin (for Ms Stephanie Johnston)

Meeting attendance

There were 12 meetings of APLA convened between 1 July 2019 and 30 June 2020, comprising 11 ordinary and one special meeting.

	Attended
Lord Mayor, Sandy Verschoor (Presiding Member)	11
Ms Kirsteen Mackay (Deputy Presiding Member)	7
Ms Alison Bretones	10
Mr Rob Brookman (from April 2020)	3
Ms Jessica Davies-Huynh	9
Mr Matt Davis (to October 2019)	3
Mr Stephen Forbes	8
Councillor Alex Hyde	8
Ms Stephanie Johnston	8
Mr Ben Willsmore	8
Mr Craig Wilkins	9
Councillor Anne Moran (proxy)	-
Professor emeritus Damien Mugavin (proxy)	-

Adelaide Central Market Authority

The Adelaide Central Market Authority (ACMA) is established pursuant to Section 42 of the *Local Government Act 1999 (SA)* (the Act) and is a body corporate with the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of ACMA is to oversee the management and operation of the Adelaide Central Market in accordance with the Market Charter and the Council's Strategic Plan; to be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders and to be responsible for the Market becoming internationally recognised as a vibrant, diverse and unique fresh produce market community that is commercially sustainable for traders and the City of Adelaide.

Composition

The Board consists of up to seven Board Members including the Chairperson appointed by the Council who collectively have a range of knowledge, skills and experience across the following areas – retail; food supply chain (with retail emphasis); retail property management; marketing; board governance; business acumen; people leadership; strategic management and knowledge of the Market. One Board Member

must be a Council Member. From 1 July 2019 to 29 January 2020 it was Councillor Houssam Abiad (resigned from Council on 29 January 2020), from 10 March 2020 it has been Councillor Alexander Hyde.

Rundle Mall Management Authority

The Rundle Mall Management Authority (RMMA) is established pursuant to Section 42 of the Act and is a body corporate under the Act and in all things acts through the Board which has the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of RMMA is to position the Rundle Mall precinct in a way that sustains retail, business and economic growth and maintains economic viability; to enhance and sustain Rundle Mall as the State's premier retail and commercial shopping precinct; to promote the Rundle Mall precinct and to encourage its use by residents, visitors and the community in general; to maintain a strategic role and focus in relation to positioning the Rundle Mall precinct, investment attraction and retail mix; to champion the delivery of the vision for the Rundle Mall precinct as expressed in the Council's Master Plan; to ensure that the Authority operates within the terms of its Charter and the Council's Strategic Plan.

Composition

The Board consists of a maximum seven Board Members. The charter states that one Board Member must be a member of the Council. Councillor Franz Knoll was appointed to the Board from 11 December 2018.

Procurement Policies and Procedures

The City of Adelaide's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers

- Obtaining value for money
- Negotiated outcomes
- Ensuring probity, accountability and transparency
- Effective management of the end to end procurement lifecycle
- Identification and management of risks
- Consideration of community impact, including social, environmental and economic sustainability considerations and the use of local goods and services; and
- Delegated signing authority.

The City of Adelaide reserves the right to undertake open or select tenders whenever it considers appropriate. In circumstances where we enter into purchasing contracts other than those resulting from a tender process, we will record the reasons for entering into those contracts and retain the records as appropriate. When the City of Adelaide is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$100,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$100,000 we will usually call for formal tenders.

We are committed to achieving value for money in the procurement of goods and services that provide benefit to the community and to supporting the economic, environmental, cultural and social life of the city. Council resolved in April 2019 to review the current Procurement Policy to increase the focus on social benefit and small business opportunities in the City of Adelaide. This review will continue during 2020–21 and has been expanded to now include Aboriginal, social, local, environmental and cultural outcomes, in line with Council's new Strategic Plan 2020–2024.

The current Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The processes for tenders, formal quotes and registrations of interest are built to deliver value, achieve high quality and manage the attendant risks, including sustaining appropriate standards of workplace health and safety.

The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. Other standards, codes and guidelines may be relevant to our tendering practices. The principles of the policy are consistent with national codes and standards. The above principles and processes will continue to be applied in any updated policy resulting from the policy review currently being undertaken.

The policy currently adopts the Principles of the State Government's Industry Participation Policy. An employment contribution test is applied to all formal procurement activities up to \$4million, testing the number of labour hours of South Australian residents associated with the primary contract. For activities over \$4million, an Industry Participation Policy Plan is evaluated and implemented within the successful tenderer's contract. The Plan provides a clear statement of their commitment to seeking opportunities to optimise the benefits of the contract to the State economy and to use local industry. Both are evaluated at the time of tender, with a minimum weighting of 15% assigned.

Contract Management

A central team provides support and advice across the City of Adelaide to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally and a software system allows us to administer contract data and provides additional tools to improve process rigour.

The City of Adelaide is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description on internal controls and risk management, contributing to the governance of Council.

National Competition Policy

Competitive Neutrality

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market.

The City of Adelaide has a complaints mechanism in place and in 2019–20 no complaints were received with regard to competitive neutrality.

Significant Business Activities

There have been no other changes in the significant business activities controlled by City of Adelaide and competitive neutrality principles relevant to each significant business activity continue to apply.

All of the City of Adelaide's business activities include checks for competitive neutrality. In setting fees and charges, we take into account relevant Government legislation and policies, market rates, community service obligations and impact on residents, ratepayers and visitors to the city, efficient allocation of resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies and our policies.

Council completed a review of its By-Laws in 2018, with a new suite of By-Laws coming into effect on 23 December 2018. As part of this process, all By-Laws were reviewed in light of the National Competition Policy.

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million.

Risk Management Operating Guideline

The Audit Committee was established pursuant to Section 126 of the *Local Government Act 1999 (SA)* (the Act), to assist the Council discharge its responsibilities. Reporting to City of Adelaide, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regard to financial reporting, internal controls, risk management, management plans and business plans, service planning and performance, internal audit and external audit.

City of Adelaide maintains an Internal Audit function which reports to Management and the Audit Committee. The role of the Internal Auditor is to identify more efficient and effective processes and to assist Council and the Chief Executive Officer meet their assurance obligations. The Internal Audit function is

Business Activity	Type	CRP/COR/COM*	Comments
UPark	Council	COM	Providing 4,960 car parking spaces at eight multi-story car parks (exc. Central Market). In addition, the eight UParks have 80 accessibility spaces and 45 motorcycle spaces.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.
North Adelaide Golf Course	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse.
Adelaide Town Hall	Council	COM	Venue hire for a range of events and catered functions.
Adelaide Central Market	Council Subsidiary	COM	A world-renowned food market with 74 stalls and ancillary car parking.
Central Market Arcade	Council	COM	A mixed-use undercover shopping centre adjacent to the Adelaide Central Market with 60+ shops and ancillary car parking.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

contracted to KPMG for a period of two years, expiring in 2021. The Internal Audit plan is reviewed and endorsed by the Audit Committee and the Committee is presented with internal audit report findings bi-monthly.

Pursuant to Section 128 of the Act, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Enterprise Risk Management

City of Adelaide manages strategic, emerging, project, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000:2018.

The Framework ensures risks are identified, assessed and properly managed and reported. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

The success of the Enterprise Risk Management model is a result of a strong Executive involvement through monthly reporting of risk and internal audit matters to the Executive Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit Committee.

Internal Control Framework

Pursuant to Section 125 of the Act, Council must ensure that appropriate policies and procedures of internal controls are implemented and reviewed to assist Council to carry out its activities in an efficient manner to achieve its strategic objectives. Council's Internal Controls are processes for assuring Council's achievement of objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies.

Internal Controls include a range of activities such as approvals, delegations, security of assets and segregation of duties.

Registers and Codes Required to be Kept

List of Registers

List of Registers required to be kept under the *Local Government Act 1999 (SA)*, *Local Government Elections Act 1999 (SA)* and the *City of Adelaide Act 1998 (SA)* are:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Members Register of Gifts and Benefits (incorporated into the Members Register of Allowances and Benefits)
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- Officers Register of Interests
- Officers Register of Gifts and Benefits
- Campaign Donations and Expenses Returns
- Register of Community Land
- Register of Public Roads
- By-Laws and Certified Copies
- Register of building upgrade agreements
- Register of Delegations.

Codes of Conduct or Practice

List of Codes of Conduct or Practice required to be kept under the *Local Government Act 1999 (SA)*, *Local Government (Elections) Act 1999 (SA)*, and the *City of Adelaide Act 1998 (SA)* are:

- Code of Conduct for Council Members (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for Access to Meetings and Documents (incorporated into the City of Adelaide Standing Orders)

- Code of Practice for the Conduct of Council/Committee meetings when the Local Government (Procedures at Meetings) Regulations 2013 (SA) are varied (incorporated into the City of Adelaide Standing Orders)
- Code of Conduct for Employees

The above registers and codes, meeting agendas and minutes, policies, the City of Adelaide 2016–2020 Strategic Plan and annual reports are available from the City of Adelaide website cityofadelaide.com.au or on request from the Customer Centre.

Freedom of Information applications

There were 39 active requests for information from 1 July 2019 to 30 June 2020 made under the *Freedom of Information Act 1991 (SA)*. In summary:

New applications	37
Applications brought forward from previous year	2
Access granted in full	14
Access granted in part	14
Access refused (includes records which do not exist)	6
Transferred	1
Closed/withdrawn	0
Undetermined at 30 June	4
Internal review – decision confirmed	1
Internal review – decision varied	3

The FOI Information Statement is available on Council's website.

Section 270 Internal Reviews of Council Decisions

During 2019–20, the City of Adelaide dealt with 11 applications under Section 270 of the *Local Government Act 1999* (SA), for the review of decisions made by the Council, its employees, and persons acting on Council's behalf.

The details of these reviews are as follows:

Date received	Matter	Outcome
24/09/2019	Review of a member's behaviour at the Adelaide Aquatic Centre	Withdrawn – managed within the Corporate Complaints Handling process
16/12/2019	Review of parking expiation	Investigation and decisions appropriate, reasonable, and in accordance with expiation process.
31/10/2019	Review of decisions relating to Ebenezer Night Markets	Recommended to conduct appropriate processes under s222, including required consultation under s223
20/11/2019	Review of decision to not monitor noise compliant	Refused and provided applicant with information on how to monitor noise
7/01/2020	Review of process relating to grass cutting	Decision affirmed that Council staff followed correct process
7/01/2019	Review of parking expiation	Withdrawn – managed within the Corporate Complaints Handling process
18/01/2020	Review decision to contact applicant after an incident occurred	Refused on basis that request is frivolous and a misuse of Council resources
21/01/2020	Review on decision to decline to undertake a Section 270 review on insurance claim decision	Refused on basis that request is frivolous and a misuse of Council resources
27/04/2020	Review of decision to cancel Depasturisation license	Withdrawn – managed within the Corporate Complaints Handling process
30/04/2020	Review of development parking allotment	Decision deemed appropriate, reasonable, and in accordance with staff member's appropriate authorisation
10/06/2020	Review of parking expiation	Decision deemed appropriate, reasonable, and in accordance with expiation process.

Council's Representation Quota

The total representation quota is the number of electors for each Council Member, including the Lord Mayor.

At 30 June 2020, the total representation quota for the City of Adelaide was 1:2,294 and the total number of electors was 27,533 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table following.

Council	Number of Electors	Representation Quota
Adelaide	27,533	1:2,294
Charles Sturt	86,139	1:5,067
Marion	65,520	1:5,040
Port Adelaide Enfield	84,919	1:4,717
Salisbury	95,420	1:6,361
Tea Tree Gully	73,372	1:5,644

The representative structure is as follows:

The Lord Mayor is elected at large, and 11 Councillors elected as representative of three wards and the area

as a whole. The North and South Wards are represented by two Ward Councillors, the Central Ward is represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

The timing of reviews of Council's representation structure is determined by regulation. City of Adelaide will next complete a Representation Review between October 2020 and October 2021. The community will be invited to participate in this process and make submissions in accordance with the *Local Government Act 1999 (SA)*.

Allowances for Council Members

Council Member allowances were set by the Remuneration Tribunal in its Determination 7 of 2018 and adjusted in accordance with provisions set out in the *City of Adelaide Act 1998 (SA)*.

These allowances are set as an annual allowance and are paid to Council Members on a monthly basis. There is a base allowance for the Lord Mayor and Councillors, and a higher allowance for Councillors appointed to the role of Deputy Lord Mayor.

Council Member	*Allowance received 2019–20
Lord Mayor, Sandy Verschoor	\$179,555.79
Deputy Lord Mayor, Councillor Alex Hyde Appointed 1/12/19	\$37,838.75
Councillor Arman Abrahamzadeh Member of the Council Assessment panel from 1 April 2020	\$27,675.96
Councillor Mary Couros	\$25,679.52
Councillor Helen Donovan	\$25,679.52
Councillor Simon Hou	\$25,679.52
Councillor Jessy Khera	\$25,679.52
Councillor Franz Knoll Member of Rundle Mall Management Authority	\$35,402.52
Councillor Phillip Martin	\$26,575.96
Councillor Anne Moran Member of the Council Assessment panel to 31 March 2020	\$31,527.96
Councillor Robert Simms	\$25,679.52
Councillor Greg Mackie OAM (commenced 18 May 2020)	\$2,747.11
Councillor Houssam Abiad (resigned from Council on 29 January 2020)	\$21,929.42

*Inclusive of Council, Committee or Subsidiary board position.

Remuneration amounts per Council Committee or subsidiary

Committee/Subsidiary	Role	Allowance from 1 July 2019
The Committee	Chair	\$ – (included as part of Deputy Lord Mayor allowance)
Strategic Planning & Development Policy Committee	Chair	\$ – (included as part of Deputy Lord Mayor allowance)
Audit Committee	Chair	\$600.00 per meeting
	Chair	\$100.00 per meeting where requested by Council or Committee to attend any Council or Committee meeting
	Independent Members	\$500.00 per meeting
	Council Member	\$ –
Reconciliation	Dual Chair	\$650.00 per meeting
	Aboriginal & Torres Strait Islander Member	\$550.00 per meeting
	Council Member	\$ –
Adelaide Park Lands Authority	All including Lord Mayor (note Lord Mayor donates sitting fee to Adelaide Park Lands Prize)	\$76.80 + 3 hour preparation fee (per meeting) per hour
Adelaide Central Market Authority	Chair	\$ 25,750.00 per year
	Board Member	\$15,450.00
Rundle Mall Management Authority	Chair	\$998.00 per meeting
	Deputy Chair	\$798.00 per meeting
	Board Member	\$665.00 per meeting
Council Assessment Panel	Chair	\$650.00 per meeting
		\$150.00per briefing/workshop
	Ordinary Member	\$550.00per meeting
		\$150.00per briefing/workshop

Training and Development Activities for Council Members

Attended by Council Members for 1 July 2019 to 30 June 2020

Councillor Alexander Hyde (South Ward Councillor)

Company Directors Course

Councillor Arman Abrahimzadeh (Area Councillor)

Company Directors Course

Councillor Dr Helen Donovan

(South Ward Councillor)

Company Directors Course

Councillor Franz Knoll (Area Councillor)

Company Directors Course

Councillor Mary Couros (North Ward Councillor)

IPAA Professional Development Program

Company Directors Course

Councillor Robert Simms (Area Councillor)

Company Directors Course

Lord Mayor and Councillor travel

Register of Overseas and Interstate Travel – Council Members

A register of overseas and interstate travel undertaken in an official capacity by a Council member in the previous 12 months.

Decision Date	Councillor	Start Date	Finish Date	Destination	Purpose	Total Costs (All inc GST)
	Lord Mayor Sandy Verschoor	8/07/2019	10/07/2019	Brisbane QLD	Council of Capital City Lord Mayors formal meeting in conjunction with the Asia Pacific Cities Summit.	\$1,664.11
10/12/2019	Lord Mayor Sandy Verschoor	12/07/2019	22/07/2019	New York USA	Bloomberg Harvard City Leadership Initiative – Leadership development opportunity and enable capacity building for the City of Adelaide, in areas such as collaboration, use of data and innovation	\$1,863.43
	Lord Mayor Sandy Verschoor	18/09/2019	19/09/2019	Canberra ACT	To provide National leadership for the effective coordination and representation of the special interests of the capital cities	\$1,288.73
	Lord Mayor Sandy Verschoor	9/10/2019	10/10/2019	Melbourne VIC	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities	\$1,486.97
	Lord Mayor Sandy Verschoor	20/11/2019	26/11/2019	New Zealand NZ	Christchurch Sister City Activities as well as Wellington and Auckland for meetings to discuss economic and environmental leadership activities	\$5,878.41
	Lord Mayor Sandy Verschoor	20/01/2020	21/01/2020	Hobart TAS	Meeting with CEO and Lord Mayor of Hobart, former CCCLM Chair with Lord Mayor Verschoor as incoming Chair	\$333.25
	Lord Mayor Sandy Verschoor	20/01/2020	21/01/2020	Hobart TAS	Meeting with CEO and Lord Mayor of Hobart, former CCCLM Chair with Lord Mayor Verschoor as incoming Chair	\$290.91
	Lord Mayor Sandy Verschoor	26/02/2020	26/02/2020	Canberra ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$1,030.07
	Deputy Lord Mayor Hyde	15/11/2019	16/11/2019	Sydney NSW	Global Cities After Dark Forum	\$955.66
	Councillor Mary Couros	28/11/2019	29/11/2019	Melbourne VIC	Meeting with Australian Migrant Education Services (AMES) Australia and tour of the Multicultural Hub	\$980.19
	Councillor Robert Simms	14/02/2020	15/02/2020	Melbourne VIC	National Climate Emergency Summit	\$964.65

Notes:

- Total cost includes the cost of transport, accommodation and incidentals.
- The dates of travel include the dates of departure and return.

Local Nuisance and Litter Control Act and Regulations

During 2019–20 Council investigated 202 reports of Local Nuisance and 90 reports of Littering under *Local Nuisance and Litter Control Act 2016 (the Act)*.

One expiation notice was issued for Noise pursuant to section 18(2) – (Person who carries on an activity resulting in a local nuisance) and two expiation notices were issued for Litter pursuant to Section 22(1) – (provides that a person must not dispose of litter onto any land or into any waters).

Twenty-one Local Nuisance Exemptions were issued under Section 19 of the Act.

There were no Nuisance Abatement Notices issued and no civil penalties negotiated under Section 34 of the Act.

Community Land and Council Facilities

Infrastructure, Facilities Management and Property Management

Council is required under the *Local Government Act 1999 (SA)* to appropriately manage its property and infrastructure assets.

Council has endorsed Asset Management Plans for its infrastructure and property assets and continues to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city now and into the future. During 2019–20, the Infrastructure and Property programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned

maintenance works and management of various community, corporate and commercial leases and licences.

Adelaide Park Lands Leasing and Licensing Policy

The Adelaide Park Lands Leasing and Licensing Policy purpose is to provide a consistent framework for the establishment and management of leasing and licensing arrangements over the Adelaide Park Lands. The Policy provides a clear and consistent approach which guides decision making on community land occupancy arrangements in terms of rental assessment and responsibility for repairs, maintenance and capital replacement. The Policy makes practical and effective use of an Expression of Interest (EOI) process so that Council remains transparent and equitable in its dealings over community land incorporating criteria for the assessment of long-term leasing arrangements in the Park Lands. The Policy also supports and assists lessees and licensees to maximise and increase use and activation through measures to encourage the sharing of properties by sub-letting or licensing arrangements. Council as part of its governance process will be undertaking a full review of Adelaide Park Lands Leasing and Licensing Policy in 2020–2021.

Community Land Management Plans (CLMP)

Council is required under the *Local Government Act 1999 (SA)* to prepare and implement Community Land Management Plans (CLMP) for land owned or under its care control and management, both Park Lands and non-Park Land assets. CLMPs provide a framework to ensure the consistent and coherent management and development of community land. They identify appropriate land uses, provide clear guidance on maintenance and management for the wellbeing, recreational and leisure activities of all people and ensure that the future needs of the community are adequately considered. CLMPs reflect: community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation

of future community needs; and sustainable land uses and management practice. Council has CLMPs in place for all the City of Adelaide's Park Lands, Squares, Community land and non-Park Lands Assets. Council is currently undertaking a full review of CLMPs to be completed in the 2020–2021 year.

Confidentiality Provisions

Use of Sections 90(2) and 91(7) of the *Local Government Act 1999 (SA)* by Council and its Council Committees

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of the Act.

Section 91(7) of the Act enables a meeting of Council or a committee having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

The table below identifies the total number of orders pursuant to Section 90(2) and Section 91(7) of the Act made at each meeting during the 2019–20 financial year.

Number of times confidentiality provisions were used during the 2019–20 financial year:

	Section 90(2) Order to Exclude	Section 91(7) Confidentiality Order
Council	49	56
The Committee	40	39
Audit Committee	14	14
Total	103	109

The date, meeting, subject matter and basis for confidentiality for Section 90(2) of the Act and Section 91(7) of the Act orders in the 2019–20 financial year is enclosed.

The date and subject of each Section 91(7) of the Act confidentiality order remaining operative, in part or full, dated from 15 November 2010 to the end of the 2019–20 financial year is enclosed.

Confidentiality Provisions

Use of Section 90(3) of the *Local Government Act 1999 (SA)*

The table below identifies the number of times a provision under Section 90(3) of the *Local Government Act 1999 (SA)* was utilised to exclude the public:

Information, the disclosure of which, would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	13
Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	14
Information, the disclosure of which would reveal a trade secret	-
Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	18
Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	-
Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	-
Legal advice	2
Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	6
Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person, or (ii) on balance, be contrary to the public interest	3
Tenders for the supply of goods, the provision of services or the carrying out of works	2
Information relating to a proposed amendment to a Development Plan under the <i>Development Act 1993</i> before a Plan Amendment Report relating to the amendment is released for public consultation under that Act	-
Information relevant to the review of a determination of a Council under the <i>Freedom of Information Act 1991</i>	-
(b) & (d) Combination of provisions above	27
(d) & (i) Combination of provisions above	1
(h) & (i) Combination of provisions above	1
(g) & (j) Combination of provisions above	6
(i) & (k) Combination of provisions above	1
(a) & (d) Combination of provisions above	2
(b) & (i) Combination of provisions above	1
(b) & (h) Combination of provisions above	3
(d) & (j) Combination of provisions above	2
(b) & (e) Combination of provisions above	3
(b), (d) & (e) & (i) Combination of provisions above	1
(b), (d) & (i) Combination of provisions above	1
(b), (d) & (g) Combination of provisions above	2

**Report on the Use of 90(2) & (7) and 91(7)
By Council and its Council Committees
90 (2) & (7) Order to Exclude
91 (7) Confidentiality Order
Subject Matter & Basis within the ambit of 90 (3)**

Order to Exclude and Confidentiality Orders

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available for inspection
1	2/7/2019	The Committee	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s 90(3) (j)]	1	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s 90(3) (j)]	
2	2/7/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Greening Awards [Item 10.1] [s 90(3) (a)]	2	Greening Awards [Item 10.1] [s 90(3) (a)]	
3	16/7/2019	Council	Recommendations of The Committee in Confidence – 2/7/2019 Recommendation 1 Greening Awards [Item 14.1.1] [s 90(3) (a)]	3	Recommendations of The Committee in Confidence – 2/7/2019 Recommendation 1 Greening Awards [Item 14.1.1] [s 90(3) (a)]	
4	19/7/2019	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	4	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	Resolution released in Minutes 19/7/2019
5	19/7/2019	Audit Committee	Internal Audit Progress Update [Item 9.2] [s 90(3) (b) & (d)]	5	Internal Audit Progress Update [Item 9.2] [s 90(3) (b) & (d)]	Resolution released in Minutes 19/7/2019
6	19/7/2019	Audit Committee	Confidential Discussion with the Internal Auditor [Item 9.3] [s 90(3) (b)]	6	Confidential Discussion with the Internal Auditor [Item 9.3] [s 90(3) (b)]	
7	23/7/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Strategic Event Matter [Item 8.1] [s 90(3) (d) & (j)]	7	Strategic Event Matter [Item 8.1] [s 90(3) (d) & (j)]	
8	23/7/2019	The Committee	Discussion Forum Item Strategic Property Review [Item 9.1] [s 90(3) (b) & (d)]	8	Discussion Forum Item – Strategic Property Review [Item 9.1] [s 90(3) (b) & (d)]	
9	23/7/2019	The Committee	Discussion Forum Item Visitor Information Centre Feasibility Study [Item 9.2] [s 90(3) (b) & (d)]		Matter not dealt with	
10	30/7/2019	Council	Recommendation of The Committee in Confidence – 23/7/2019	9	Recommendation of The Committee in Confidence – 23/7/2019 Recommendation 1 Strategic Event Matter [Item 18.1.1] [s 90(3) (d) & (i)]	
11	30/7/2019	Council	Advice of the Adelaide Park Lands Authority in Confidence – 25/7/2019 [Item 18.1.2] Advice 1 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [s 90(3) (d)] Advice 2 Rymill Park Kiosk EOI Results [s 90(3) (d)]	10	APLA Advice 1 to Note – EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 18.1.2] [s 90(3) (d)]	
	30/7/2019	Council		11	APLA Advice 2 to Note – Rymill Park Kiosk EOI Results [Item 18.1.2] [s 90(3) (d)]	

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available for inspection
12	30/7/2019	Council	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [s 90(3) (b), (d) & (i)]	12	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [Item 18.1.3] [s 90(3) (b), (d) & (i)]	Resolution released in Minutes 30/7/2019
13	30/7/2019	Council	Appointment of Board Members to Adelaide Central Market Authority [Item 18.2.1] [s 90(3) (a)]	13	Appointment of Board Members to Adelaide Central Market Authority [Item 18.2.1] [s 90(3) (a)]	Resolution released in Minutes 30/7/2019
14	30/7/2019	Council	Appointment of Board Members to Rundle Mall Management Authority [Item 18.2.2] [s 90(3) (a)]	14	Appointment of Board Members to Rundle Mall Management Authority [Item 18.2.2] [s 90(3) (a)]	Resolution released in Minutes 30/7/2019
15	6/8/2019	The Committee	Discussion Forum Item in Confidence Strategic Property Investigations [Item 9.1] [s 90(3) (b) & (d)]	15	Discussion Forum Item in Confidence Strategic Property Investigations [Item 9.1] [s 90(3) (b) & (d)]	
16	6/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence 2018–19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]	16	2018–19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]	
17	6/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Rymill Park Kiosk EOI Results [Item 8.2] [s 90(3) (d)]	17	Rymill Park Kiosk EOI Results [Item 8.2] [s 90(3) (d)]	
18	6/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Property Matter [Item 8.3] [s 90(3) (b)]	18	Property Matter [Item 8.3] [s 90(3) (b)]	
19	13/8/2019	Council	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018-19 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)] Recommendation 2 Rymill Park Kiosk EOI Results [s 90(3) (d)] Recommendation 3 Property Matter [s 90(3) (b)]	19 20	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018-19 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)] Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 2 Rymill Park Kiosk EOI Results [s 90(3) (d)]	
20	20/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Strategic Procurement Matter [Item 5.1] [s 90(3) (b) & (d)]	21	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 3 Property Matter [s 90(3) (b)]	Council resolution was made public in the Minutes of the meeting of Council on 27/8/2020

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available for inspection
21	20/8/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Capital City Committee Update [Item 10.1] [s 90(3) (g) & (j)]	23	Capital City Committee Update [Item 10.1] [s 90(3) (g) & (j)]	Council resolution was made public in the Minutes of the meeting of Council on 27/8/2020
22	27/8/2019	Council	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s 90(3) (b) & (d)] Recommendation 2 Capital City Committee Update [s 90(3) (g) & (j)]	24	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1]	
	27/8/2019	Council		25	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 2 Capital City Committee Update [s 90(3) (g) & (j)]	Resolution released in Minutes 27/8/2019
23	3/9/2019	The Committee	Discussion Forum Items in Confidence Strategic Property Matter Update [Item 4.1] [s 90(3) (b) & (d)]	26	Discussion Forum Items in Confidence Strategic Property Matter Update [Item 4.1] [s 90(3) (b) & (d)]	
24	3/9/2019	The Committee	Discussion Forum Items in Confidence Strategic Property Matter Update [Item 4.2] [s 90(3) (b) & (d)]	27	Discussion Forum Items in Confidence Strategic Property Matter Update [Item 4.2] [s 90(3) (b) & (d)]	
25	24/9/2019	Council	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s 90(3) (a)]	28	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s 90(3) (a)]	Resolution released in Minutes 24/9/2019
26	24/9/2019	Council	CEO Performance Review [Item 18.1.2] [s 90(3) (a)]	29	CEO Performance Review [Item 18.1.2] [s 90(3) (a)]	Resolution released in Minutes 24/9/2019
27	1/10/2019	The Committee	Discussion Forum Item in Confidence Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]	30	Discussion Forum Item in Confidence Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]	
28	1/10/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Strategic Partnership Opportunity [Item 9.1] [s 90(3) (b), (d) & (g)]	31	Strategic Partnership Opportunity [Item 9.1] [s 90(3) (b), (d) & (g)]	
29	8/10/2019	Council	Recommendation of The Committee in Confidence – 1/10/2019 Recommendation 1 Strategic Partnership Opportunity [Item 14.1.1] [s 90(3) (b), (d) & (g)]	32	Recommendation of The Committee in Confidence – 1/10/2019 Recommendation 1 Strategic Partnership Opportunity [Item 14.1.1] [s 90(3) (b), (d) & (g)]	
30	8/10/2019	Council	Strategic Procurement Matter [Item 14.2.1] [s 90(3) (b) & (d)]	33	Strategic Procurement Matter [Item 14.2.1] [s 90(3) (b) & (d)]	Resolution released in Minutes 8/10/2019
31	15/10/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Expression of Interest – Activating Eighty-Eight O'Connell [Item 8.1] [s 90(3) (d)]	34	Expression of Interest – Activating Eighty-Eight O'Connell [Item 8.1] [s 90(3) (d)]	Part 1 of Council resolution was made public in the Minutes of the meeting of Council on 21/10/2020
32	22/10/2019	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	35	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	Resolution released in Minutes 22/10/2019
33	22/10/2019	Audit Committee	Appointment of Internal Auditor [Item 9.2] [s 90(3) (k)]	36	Appointment of Internal Auditor [Item 9.2] [s 90(3) (k)]	Resolution released in Minutes 22/10/2019

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available for inspection
34	22/10/2019	Council	Recommendation of The Committee in Confidence – 15/10/2019 Recommendation 1 Expression of Interest – Activating Eighty-Eight O’Connell [Item 18.1.1] [s 90(3) (d)]	37	Recommendation of The Committee in Confidence – 15/10/2019 Recommendation 1 Expression of Interest – Activating Eighty-Eight O’Connell [Item 18.1.1] [s 90(3) (d)]	Part 1 of the Resolution released in Minutes 22/10/2019
35	22/10/2019	Council	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s 90(3) (i) & (k)]	38	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s 90(3) (i) & (k)]	Resolution released in Minutes 22/10/2019
36	7/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Eighty-Eight O’Connell [Item 6.1] [s 90(3) (b) & (d)]	39	Eighty-Eight O’Connell [Item 6.1] [s 90(3) (b) & (d)]	
37	12/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence 2019–20 Quarter 1 Commercial Operations Report [Item 8.1] [s 90(3) (b)]	40	2019–20 Quarter 1 Commercial Operations Report [Item 8.1] [s 90(3) (b)]	
38	12/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 8.2] [s 90(3) (d)]	41	EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 8.2] [s 90(3) (d)]	
39	12/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Capital City Committee Annual Report 2018–19 [Item 8.3] [s 90(3) (g) & (j)]	42	Capital City Committee Annual Report 2018–19 [Item 8.3] [s 90(3) (g) & (j)]	Resolution released in Minutes 12/11/2019
40	18/11/2019	Audit Committee	Discussion on the 2018–19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s 90(3) (d)]	43	Discussion on the 2018–19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s 90(3) (d)]	
41	18/11/2019	The Committee	Discussion Forum Item in Confidence Eighty-Eight O’Connell [Item 4.1] [s 90(3) (b) & (d)]	44	Discussion Forum Item in Confidence Eighty-Eight O’Connell [Item 4.1] [s 90(3) (b) & (d)]	
42	18/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Eighty-Eight O’Connell [Item 5.1] [s 90(3) (b) & (d)]	45	Eighty-Eight O’Connell [Item 5.1] [s 90(3) (b) & (d)]	
43	19/11/2019	Council	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019–20 Quarter 1 Commercial Operations Report [s 90(3) (b)]	46	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019–20 Quarter 1 Commercial Operations Report [s 90(3) (b)]	
	19/11/2019	Council	Recommendation 2 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [s 90(3) (d)] Recommendation 3 Capital City Committee Annual Report 2018–19 [s 90(3) (g) & (j)]	47	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 2 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [s 90(3) (d)]	
	19/11/2019	Council		48	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 3 Capital City Committee Annual Report 2018–19 [s 90(3) (g) & (j)]	Resolution released in Minutes 19/11/2019
44	19/11/2019	Council	Recommendation of The Committee in Confidence – Special – 18/11/2019 Recommendation 1 Eighty-Eight O’Connell [Item 18.1.2] [s 90(3) (b) & (d)]	49	Recommendation of The Committee in Confidence – Special – 18/11/2019 Recommendation 1 Eighty-Eight O’Connell [Item 18.1.2] [s 90(3) (b) & (d)]	

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available for inspection
45	19/11/2019	Council	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 Advice 1 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 18.1.3] [s 90(3) (d)]	50	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 Advice 1 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra(Park 18) [Item 18.1.3] [s 90(3) (d)]	
46	19/11/2019	Council	Access Indenture Topham Mall 2019 [Item 18.2.1] [s 90(3) (d)]	51	Access Indenture Topham Mall 2019 [Item 18.2.1] [s 90(3) (d)]	
47	19/11/2019	Council	Audit Committee Appointment of Independent Members [Item 18.2.2] [s 90(3) (a)]	52	Audit Committee Appointment of Independent Members [Item 18.2.2] [s 90(3) (a)]	Resolution & Report [excluding Attachment A] released in Minutes 19/11/2019
48	26/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence – Moonta Street Funding [Item 8.1] [s 90(3) (j)]	53	Moonta Street Funding [Item 8.1] [s 90(3) (j)]	
49	28/11/2019	The Committee	Discussion Forum Item in Confidence Visitor Information Feasibility Study [Item 4.1] [s 90(3) (b) & (d)]	54	Discussion Forum Item in Confidence Visitor Information Feasibility Study [Item 4.1] [s 90(3) (b) & (d)]	
50	28/11/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Central Market Arcade Redevelopment [Item 5.1] [s 90(3) (b) & (d)]	55	Central Market Arcade Redevelopment [Item 5.1] [s 90(3) (b) & (d)]	Resolution & Minute Attachment A & B. Document Link in Report identified in Para 24 (ICD design concept), Para 47 (BRM Advisory Feasibility), Para 49 (JLL Commercial Advice), Para 53 (Letter Kane Lawyers & BRM Advisory Developer Financial Assessment), Para 68 (Letter Hilton Adelaide) [Order revoked by CEO, 5 December 2019, information released 6 December 2019 & subsequently published with the Committee Agenda]
51	28/11/2019	Council	Recommendation of The Committee in Confidence – Special – 28/11/2019 Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]	56	Recommendation of The Committee in Confidence – Special – 28/11/2019 Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]	Resolution and Minute [Order revoked by CEO, 5 December 2019, information released 6 December 2019 & subsequently published with the Council Agenda]
52	3/12/2019	The Committee	Item for Consideration and Recommendation to Council in Confidence Lease Adelaide Visitor Information Centre [Item 8.1] [s 90(3) (d)]	57	Lease Adelaide Visitor Information Centre [Item 8.1] [s 90(3) (d)]	

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available for inspection
53	10/12/2019	Council	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s 90(3) (j)]	58	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s 90(3) (j)]	
54	10/12/2019	Council	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s 90(3) (d)]	59	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s 90(3) (d)]	
55	10/12/2019	Council	Citizen of the Year Awards [Item 18.2.1] [s 90(3) (a)]	60	Citizen of the Year Awards [Item 18.2.1] [s 90(3) (a)]	
56	28/1/2020	Council	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s 90(3) (k)]	61	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s 90(3) (k)]	
57	28/1/2020	Council	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s 90(3) (h)]	62	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s 90(3) (h)]	
58	4/2/2020	The Committee	2019–20 Planning and Development Fund Projects [Item 6.1] [s 90(3) (b)]	63	2019–20 Planning and Development Fund Projects [Item 6.1] [s 90(3) (b)]	
59	4/2/2020	The Committee	Partnership Proposals 2019–20 [Item 6.2] [s 90(3) (b)]	64	Partnership Proposals 2019–20 [Item 6.2] [s 90(3) (b)]	
60	7/2/2020	Audit Committee	2019–20 Quarter 2 Commercial Operations Report [Item 9.1] [s 90(3) (b)]	65	2019–20 Quarter 2 Commercial Operations Report [Item 9.1] [s 90(3) (b)]	
61	7/2/2020	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]	66	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]	Resolution released in Minutes 7/2/2020
62	11/2/2020	Council	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 [Item 18.1.1] [s 90(3) (d) & (j)]	67	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 1 to Note – Adelaide High School – Expansion of Teaching Facilities [Item 18.1.1] [s 90(3) (d) & (j)]	
63	11/2/2020	Council	Advice/Recommendations of the Audit Committee – 7/2/2020 [Item 18.1.2] [s 90(3) (b) & (i)]	68	Advice/Recommendations of the Audit Committee – 7/2/2020 Audit Committee Report – 7/2/2020 [Item 18.1.2] [s 90(3) (b) & (i)]	Resolution released in Minutes 11/2/2020
64	11/2/2020	Council	2019–20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]	69	2019–20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]	
65	11/2/2020	Council	2019–20 Planning and Development Fund Projects [Item 18.2.2] [s 90(3) (b)]	70	2019–20 Planning and Development Fund Projects [Item 18.2.2] [s 90(3) (b)]	
66	11/2/2020	Council	Partnership Proposals 2019–20 [Item 18.2.3] [s 90(3) (b)]	71	Partnership Proposals 2019–20 [Item 18.2.3] [s 90(3) (b)]	
67	11/2/2020	Council	Capital City Committee Update [Item 18.2.4] [s 90(3) (g) & (j)]	72	CO1692 Capital City Committee Update [Item 18.2.4] [s 90(3) (g) & (j)]	Resolution released in Minutes 11/2/2020
68	11/2/2020	Council	Appointment of Board Members to Rundle Mall Management Authority Board [Item 18.2.5] [s 90(3) (a)]	73	Appointment of Board Members to Rundle Mall Management Authority Board [Item 18.2.5] [s 90(3) (a)]	Resolution released in Minutes 11/2/2020

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)		Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)		Information available for inspection
			(91)(7)		(91)(7)		
69	18/2/2020	The Committee	Workshop in Confidence – 88 O'Connell [Item 6.1] [s 90(3) (b) & (d)]	74	Workshop in Confidence – 88 O'Connell [Item 6.1] [s 90(3) (b) & (d)]		
70	3/3/2020	The Committee	Strategic Leasing Matter [Item 6.1] [s 90(3) (d)]	75	Strategic Leasing Matter [Item 6.1] [s 90(3) (d)]		
71	10/3/2020	Council	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 [Item 18.1.1] [s 90(3) (d)]	76	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 1 to Note – Bonython Park Kiosk EOI Results [Item 18.1.1] [s 90(3) (d)]		
	10/3/2020	Council		77	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 2 to Note – Jolley's Boathouse – Lease & Capital Works Project [Item 18.1.1] [s 90(3) (d)]		
72	10/3/2020	Council	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s 90(3) (d)]	78	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s 90(3) (d)]		
73	10/3/2020	Council	Adelaide Park Lands Authority Membership Appointment [Item 18.2.2] [s 90(3) (a)]	79	Adelaide Park Lands Authority Membership Appointment [Item 18.2.2] [s 90(3) (a)]		Resolution released in Minutes 10/3/2020
74	10/3/2020	Council	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s 90(3) (h)]	80	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s 90(3) (h)]		Resolution released in Minutes 10/3/2020
75	17/3/2020	The Committee	Workshop – Eighty Eight O'Connell [Item 6.1] [s 90(3) (b) & (d)]	81	Workshop – Eighty Eight O'Connell [Item 6.1] [s 90(3) (b) & (d)]		
76	17/3/2020	The Committee	Workshop – Telecommunications Smarthub [Item 6.2] [s 90(3) (b) & (h)]	82	Workshop – Telecommunications Smarthub [Item 6.2] [s 90(3) (b) & (h)]		
77	27/3/2020	Audit Committee	CEO Update – Financial Impact COVID-19 [Item 5.1] [s 90(3) (b) & (e)]	83	CEO Update – Financial Impact COVID-19 [Item 5.1] [s 90(3) (b) & (e)]		
78	7/4/2020	The Committee	Telstra SmartHub Telephones [Item 7.1] [s 90(3) (b) & (h)]	84	Telstra SmartHub Telephones [Item 7.1] [s 90(3) (b) & (h)]		
79	7/4/2020	The Committee	Bonython Park Kiosk EOI Results [Item 7.2] [s 90(3) (d)]	85	Bonython Park Kiosk EOI Results [Item 7.2] [s 90(3) (d)]		
80	7/4/2020	The Committee	Strategic Property Review [Item 7.3] [s 90(3) (b) & (d)]	86	Strategic Property Review [Item 7.3] [s 90(3) (b) & (d)]		
81	14/4/2020	Council	Telstra SmartHub Telephones – Presented to Committee 7/4/2020 [Item 18.2.1] [s 90(3) (b) & (h)]	87	Telstra SmartHub Telephones – Presented to Committee on 7/4/2020 [Item 18.2.1] [s 90(3) (b) & (h)]		
82	14/4/2020	Council	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s 90(3) (b) & (e)]	88	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s 90(3) (b) & (e)]		
83	14/4/2020	Council	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s 90(3) (d)]	89	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s 90(3) (d)]		

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)		Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)		Information available for inspection
			(91)(7)		(91)(7)		
84	14/4/2020	Council	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s 90(3) (b) & (d)]		90	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s 90(3) (b) & (d)]	
85	17/4/2020	Audit Committee	COVID-19 Update [Item 4.1] [s 90(3) (b) & (e)]		91	COVID-19 Update [Item 4.1] [s 90(3) (b) & (e)]	
86	1/5/2020	Audit Committee	Strategic Property Review [Item 10.1] [s 90(3) (b) & (d)]		92	Strategic Property Review [Item 10.1] [s 90(3) (b) & (d)]	
87	1/5/2020	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]		93	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]	Resolution released in Minutes 1/5/2020
88	5/5/2020	The Committee	2019–20 Quarter 3 Commercial Operations Report [Item 7.1] [s 90(3) (b)]		94	2019–20 Quarter 3 Commercial Operations Report [Item 7.1] [s 90(3) (b)]	
89	12/5/2020	Council	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s 90(3) (b), (d), (e) & (i)]		95	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s 90(3) (b), (d), (e) & (i)]	
90	12/5/2020	Council	2019–20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]		96	2019–20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]	
91	12/5/2020	Council	Membership of the Heritage Promotion Advisory Group [Item 18.2.2] [s 90(3) (a)]		97	Membership of the Heritage Promotion Advisory Group [Item 18.2.2] [s 90(3) (a)]	Resolution & Report released in Minutes 12/5/2020
92	2/6/2020	The Committee	Strategic Property Matter [Item 6.1] [s 90(3) (b) & (d)]		98	Strategic Property Matter [Item 6.1] [s 90(3) (b) & (d)]	
93	2/6/2020	The Committee	City of Music Laneway Naming [Item 6.2] [s 90(3) (a) & (d)]		99	City of Music Laneway Naming [Item 6.2] [s 90(3) (a) & (d)]	
94	9/6/2020	Council	Strategic Property Matter – Presented to Committee 2/6/2020 [Item 12.1.1] [s 90(3) (b) & (d)]		100	Strategic Property Matter – Presented to Committee 2/6/2020 [Item 12.1.1] [s 90(3) (b) & (d)]	Parts 4-6 of the Resolution released in Minutes 9/6/2020
95	9/6/2020	Council	City of Music Laneway Naming Presented to Committee 2/6/2020 [Item 12.1.2] [s 90(3) (a) & (d)]		101	City of Music Laneway Naming Presented to Committee 2/6/2020 [Item 12.1.2] [s 90(3) (a) & (d)]	
96	9/6/2020	Council	Capital City Committee Update [Item 12.1.3] [s 90(3) (g) & (i)]		102	Capital City Committee Update [Item 12.1.3] [s 90(3) (g) & (i)]	Resolution released in Minutes 9/6/2020
97	9/6/2020	Council	Adelaide Central Market Authority – Chair recruitment [Item 12.1.4] [s 90(3) (a)]		103	Adelaide Central Market Authority – Chair recruitment [Item 12.1.4] [s 90(3) (a)]	Resolution, Report & Minutes Confidentiality Order expired 12/6/2020
98	16/6/2020	The Committee	CEO Update – Litigation Update [Item 6.1] [s 90(3) (h) & (i)]		104	CEO Update – Litigation Update [Item 6.1] [s 90(3) (h) & (i)]	
99	16/6/2020	The Committee	Workshop – Ongoing Commercial Service Provision (b) & (d)]		105	Workshop – Ongoing Commercial Service Provision [Item 6.2] [s 90(3) (b) & (d)]	
100	19/6/2020	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]		106	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]	Resolution released in Minutes 19/6/2020
101	19/6/2020	Audit Committee	Litigation Update [Item 11.2] [s 90(3) (i)]		107	Litigation Update [Item 11.2] [s 90(3) (i)]	Resolution released in Minutes 19/6/2020

(90) (2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available for inspection
102	23/6/2020	Council	2020–21 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 5.1] [s 90(3) (b)]	108	2020–21 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 5.1] [s 90(3) (b)]	
103	30/6/2020	Council	Appointment of Chairperson and Board Members to Rundle Mall Management Authority [Item 5.1] [s 90(3) (a)]	109	Appointment of Chairperson and Board Members to Rundle Mall Management Authority [Item 5.1] [s 90(3) (a)]	

Operative Confidentiality Orders

(from 15 November 2010 to end 2019/20 financial year as at 30 June 2020)

CoA Operative Confidentiality Orders – 2010/2011

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	6/12/2010	Contractual Arrangements for Physical Security Services [Item 14.1] (b) & (d)
2	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
3	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
4	1/2/2011	Sturt Living Project [Item 5] (b) & (d)
5	22/2/2011	City Design & Character Policy Committee Meeting Recommendation – Sturt Living Project [Item 14.1] (b) & (d)
6	1/3/2011	Council Land at 116/122 Waymouth Street, Adelaide [Item 10] (b) & (d)
7	8/3/2011	Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 14] (b) & (d)
8	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
9	22/3/2011	City Development & Sustainability Committee Meeting Recommendation – Council Land at 116–122 Waymouth Street Adelaide [Item 31] (b) & (d)
10	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)
11	7/6/2011	‘Drop Top’ Housing [Item 8] (b) & (d)

Operative Confidentiality Orders – 2011/2012

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	5/7/2011	Balfours Bus Station Redevelopment Project Progress Report [Item 7] (b) & (d)
2	26/7/2011	City Development & Sustainability Committee Meeting Recommendation – Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
3	2/8/2011	Sturt Street Affordable Housing Development [Item 9] (b) & (d)
4	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
5	23/8/2011	City Development & Sustainability Committee Meeting Recommendation – Sturt Street Affordable Housing Development [Item 36.1] (b) & (d)
6	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 – Adelaide Central Bus Station [Item 38.1] (i)
7	4/10/2011	Variation to Titling Arrangement for Sale of Council Land at 116–122 Waymouth Street, Adelaide [Item 8] (b) & (d)
8	25/10/2011	City Development & Sustainability Committee Meeting Recommendation – Variation to Titling Arrangement for Sale of Council Land at 116–122 Waymouth Street, Adelaide [Item 39] (b) & (d)
9	8/11/2011	Le Cornu Report [Item 19] (b)
10	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation – Le Cornu Report [Item 35] (b)
11	6/12/2011	Balfours Update [Item 15] (b) & (d)
12	20/12/2011	City Development & Sustainability Committee Meeting Recommendation – Balfours Update [Item 29] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
13	24/1/2012	Contractual Matter – 116–122 Waymouth Street, Adelaide [Item 9] (b) & (d)
14	24/1/2012	Contract Matter – 18–20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21–29 Dunn Street, North Adelaide [Item 17] (b) & (d)
15	31/1/2012	City Development & Sustainability Committee Meeting Recommendation – Contractual Matter – 116–122 Waymouth Street, Adelaide [Item 26] (b) & (d)
16	31/1/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation – 18–20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21–29 Dunn Street, North Adelaide [Item 27.2] (b) & (d)
17	14/2/2012	Balfours Update [Item 3] (b) & (d)
18	28/2/2012	Tabled Confidential Lord Mayor Report – Contractual Matter – 116–122 Waymouth Street, Adelaide [Item 35] (b) & (d)
19	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
20	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
21	1/5/2012	Development Policy Considerations [Item 12] (m)
22	8/5/2012	Waste Management Service Obligations [Item] (h)
23	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation – Waste Management Service Obligations [Item 34.2] (h)
24	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
25	26/6/2012	“Drop Top” Housing Progress Report [Item 34] (b) & (d)
26	26/6/2012	Balfours/Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

Operative Confidentiality Orders – 2013/2014

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
2	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
3	13/8/2013	Capital City Committee [Item 17] (j)
4	20/8/2013	Determination of the Issues for Resolution – 17–19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
5	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] – Determination of the Issues for Resolution – 17–19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
6	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
7	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] – Connector Service Development [Rec 12.1] (b), (d) & (j)
8	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
9	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)

Operative Confidentiality Orders – 2012/2013

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	3/7/2012	116–122 Waymouth Street, Adelaide [Item 12] (b) & (d)
2	10/7/2012	116–122 Waymouth Street, Adelaide [Item 11.1] (b) & (d)
3	12/7/2012	Leasing Matters of the Park Lands [Item 14] (b) & (d)
4	17/7/2012	Contractual Property Matters [Item 17] (b) & (d)
5	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
6	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Contractual Matter
7	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Leasing Matters of the Park Lands [Item 25.2] (b) & (d)
8	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
9	31/7/2012	Central Market Fire Safety Upgrade Stage [Item 3] (k)
10	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation – Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
11	4/9/2012	116–122 Waymouth Street, Adelaide [Item 17] (b) & (d)
12	11/9/2012	City Planning & Development Committee Meeting – 116–122 Waymouth Street, Adelaide [Item 16] (b) & (d)
13	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
14	25/9/2012	UPark Trial Data [Item 25] (b)
15	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
16	9/10/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Development Scheme Variation [Item 12] (b) & (d)
17	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
18	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
19	30/10/2012	Coglin Street, Adelaide [Item 4] (b) & (d)
20	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
21	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
22	4/12/2012	Rundle Mall Management Authority – Board Appointment [Item 11] (a)
23	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
24	23/1/2013	East End Separate Rate Council Workshop [Item 13] (d)
25	29/1/2013	Victoria Square Budget [Item 2] (d)
26	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation – To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
27	29/1/2013	City Infrastructure & Public Works Committee Special Meeting – Victoria Square Project Budget [Item 26.1] (d)
28	29/1/2013	Councillor Wilkinson – Confidential Question without Notice – Information relating to Actual Litigation [Item 28] (i)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
29	12/2/2013	Matter relating to Actual Litigation [Item 19] (i)
30	19/3/2013	Leasing of North Adelaide Railway Station [Item 12] (b) & (d)
31	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation – Leasing of North Adelaide Railway Station [Item 22.1] (b) & (d)
32	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
33	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
34	14/5/2013	City Culture & Community Services Committee Meeting Recommendation – Adelaide Aquatic Centre Work [Item 12] (d)
35	30/5/2013	Leasing Matter – Victoria Park/Pakapakanthi (Park 16) [Item 15] (b) & (d)
36	30/5/2013	Leasing Matter – North Adelaide Railway Station [Item 17] (b) & (d)
37	4/6/2013	Connector Service Development [Item 22] (b) & (d)
38	11/6/2013	City Planning & Development Committee Meeting Recommendation – Connector Service Development [Item 14.1] (b) & (d)
39	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
40	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
10	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
11	12/11/2013	Ergo Update [Item 19] (b) & (d)
12	12/11/2013	Capital City Committee [Item 20] (j)
13	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
14	3/12/2013	Rundle Mall Lighting [Item 12] (d)
15	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
16	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
17	10/12/2013	Recommendation of City Infrastructure & Public Works Committee meeting held in confidence on 3 December 2013 [Item 29] Rundle Mall Lighting [Rec 29.1] (d)
18	10/12/2013	Planning Matters [Item 30] (i)
19	21/1/2014	ERGO Update [Item 11] (b) & (d)
20	21/1/2014	Lease Agreement for 165–171 Rundle Street, Adelaide [Item 11] (b) & (d)
21	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161–185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
22	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165–171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)
23	28/1/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 21 January 2014 [Item 23] Ergo Update [Rec 23.1] (b) & (d)
24	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
25	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)
26	4/2/2014	Adelaide Aquatic Centre Works Procurement Report [Item 14] (b) & (d)
27	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
28	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works [Rec 15.1] (d)
29	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works – Prudential Report [Rec 15.2] (b) & (d)
30	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works Procurement Report [Rec 15.3] (b) & (d)
31	18/2/2014	Central Market Contractual Arrangements – Legal Advice [Item 3] (h)
32	18/2/2014	Rundle Mall Innovation Fund [Item 15] (b) & (d)
33	27/2/2014	Tennis SA Lease [Item 11] (b) & (d)
34	4/3/2014	Contractual Matter – 116–122 Waymouth Street [Item 19] (b) & (d)
35	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116–122 Waymouth Street [Rec 18.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
36	11 & 12/3/2014	Central Market Contractual Arrangements – Legal Advice [Item 21] (a) & (h)
37	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
38	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
39	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
40	18/3/2014	Rundle Mall Redevelopment – March 2014 [Item 18] (b) & (d)
41	18/3/2014	Victoria Square Stage 1 Redevelopment – Southern End Remediation Works [Item 19] (b) & (d)
42	18/3/2014	Childcare facilities in the city [Item 22] (j)
43	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Assignment of Lease 86 Grote Street, Adelaide [Rec 21.1] (b) & (d)
44	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Rundle Mall Redevelopment – March 2014 [Rec 21.4] (b) & (d)
45	25/3/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 18 March 2014 [Item 22] New Direction for Waste Care SA [Rec 22.1] (d) & (g)
46	1/4/2014	Sturt Street Housing Update [Item 22] (b) & (d)
47	8/4/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 1 April 2014 [Item 13] Sturt Street Housing Update [Rec 13.1] (b) & (d)
48	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
49	15/4/2014	Adelaide Aquatic Centre Works [Item 16] (d)
50	15/4/2014	Adelaide Central Market Authority – Employment of ACMA CEO [Item 19] (a)
51	15/4/2014	Capital City Committee Update [Item 20] (j)
52	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Adelaide Central Market Authority – Employment of ACMA CEO [Rec 23.1] (a)
53	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
54	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
55	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
56	20/5/2014	Capital City Committee Update [Item 19] (j)
57	20/5/2014	Central Market Governance Issues [Item 20] (a)
58	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
59	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Adelaide Central Market Governance Issues [Rec 22.2] (a)
60	17/6/2014	Workshop – Rundle Mall Redevelopment Project [Item 17] (d)
61	17/6/2014	Rundle Mall Redevelopment Project Update [Item 18] (d)
62	17/6/2014	Adelaide Aquatic Centre Works Procurement Report [Item 19] (b) & (d)
63	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)
64	17/6/2014	Other Business – Councillor Henningsen – Motion without Notice – Planning Matter [Item 23] (h)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
65	24/6/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Rundle Mall Redevelopment Project Update [Rec 23.1] (d)
66	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)
67	24/6/2014	Adelaide Central Market Authority Board – Appointment of Chair [Item 25] (a)

Operative Confidentiality Orders – 2014/2015

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	1/7/2014	Confidential Supplementary Report the Supply of Catering Services for Adelaide City Council T2014/0081 [Item 4] (b) & (d)
2	1/7/2014	Property Investigation [Item 16] (b) & (d)
3	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
4	15/7/2014	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 17] (b) & (d)
5	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
6	22/7/2014	Franklin Street Site Activation [Rec 23.1] (b) & (d)
7	22/7/2014	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Rec 23.2] (b) & (d)
8	22/7/2014	Adelaide Central Market Authority – Appointment of Board Members [Item 24] (a)
9	22/7/2014	Capital City Committee [Item 25] (j)
11	5/8/2014	Opportunity to progress Smart & Connected Cities initiatives [Item 24] (b) & (d)
12	5/8/2014	Balfours Update [Item 25] (b) & (d)
13	5/8/2014	ERGO – Stage 3 Update [Item 26] (b) & (d)
14	5/8/2014	Property Matter – 116–122 Waymouth Street [Item 27] (b) & (d)
15	5/8/2014	Out of Session Information Papers to Note Attachment 1 – Event Information/Attachment 2 – Registration of Interest for Victoria Square/Tarntanyangga during Fringe [Item 20] (b) & (d)
16	12/8/2014	Opportunity to progress Smart & Connected Cities Initiatives [Rec 18.1] (b) & (d)
17	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
18	12/8/2014	ERGO – Stage 3 Update [Rec 18.3] (b) & (d)
19	12/8/2014	Property Matter – 116–122 Waymouth Street [Rec 18.4] (b) & (d)
20	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
21	19/8/2014	Legal Matter – Development Act [Item 20] (h)
22	26/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Rec 20.1] (b) & (d)
23	26/8/2014	Capital City Committee Update [Item 22] (j)
25	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
26	2/9/2014	Property Investigation – Dunn Street Car Park Investigations [Item 28] (d)
27	2/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Item 29] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
28	9/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Rec 16.3] (b) & (d)
29	9/9/2014	Property Investigation – Dunn Street Car Park Investigations [Rec 16.2] (d)
30	11/9/2014	Planning – Legal Matter [Item 5] (h) & (i)
31	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
32	16/9/2014	Discussion on Park Lands issues (d)
33	23/9/2014	Capital City Committee [Item 22] (j)
34	2/10/2014	City Wide Dry Area Review [Item 4] (j)
35	14/10/2014	Construction of the Convention Centre – Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
36	21/10/2014	Rundle Mall Redevelopment Project Update [Item 21] (d)
37	21/10/2014	Out of Session Information Papers to Note – Lease Proposal [Item 22] (d)
38	21/10/2014	Silver Commemorative Coin Collection Celebrating Adelaide’s 175th Anniversary [Item 16] (d)
39	21/10/2014	Rundle Mall Innovation Fund [Item 17] (d)
40	21/10/2014	Out of Session Information Papers to Note Property Matter Item 18 (d)
41	28/10/2014	Rundle Mall Redevelopment Project Update [Rec 22.1] (d)
42	28/10/2014	Rundle Mall Innovation Fund [Rec 23.2] (d)
43	2/12/2014	Rundle Mall Innovation Fund [Item 4] (d)
44	9/12/2014	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q1 2014/15 [Item 30] (d)
45	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
46	16/12/2014	Tabled Presiding Member’s Report Property Purchase Opportunity (b)
47	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
48	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
49	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
50	3/2/2015	Confidential Workshop – City Safe CCTV: Future Directions [Item 8] (e)
51	10/2/2015	Capital City Committee [Item 19] (j)
52	17/2/2015	Confidential Workshop – Event Proposal for Adelaide [Item 8] (b) & (d)
53	24/2/2015	International Conference Opportunity [Item 22] (d)
54	27/2/2015	Internal Audit Progress Update [Item 12] (b) & (d)
55	10/3/2015	Adelaide Central Market Authority – Appointment of Board Member [Item 19] (a)
56	24/3/2015	City Promotion Partnership Opportunity [Item 25] (b)
57	24/3/2015	Out of Session Information Papers to Note Promotional Activity [Item 26] (b)
58	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)
59	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
60	21/4/2015	Commercial Property Investigation [Item 14] (d)
61	21/4/2015	Property Matter [Item 15] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
62	28/4/2015	Commercial Property Investigation [Rec 28.1] (d)
63	28/4/2015	Property Matter [Rec 28.2] (d)
64	28/4/2015	Contract Matters – Part 1 [Item 29] (b) & (d)
65	28/4/2015	Rundle Mall Management Authority – Appointment of Chairperson [Item 30] (a)
66	28/4/2015	Out of Session Information Papers to Note Contract Management Item [Item 31] (d)
67	28/4/2015	Contract Matters – Part 2 [Item 29] (b) & (d)
68	5/5/2015	Lease Agreement for 161–185 Rundle Street, Adelaide [Item 14] (b) & (d)
69	12/5/2015	Lease Agreement for 161–185 Rundle Street, Adelaide [Rec 18.1] (b) & (d)
70	19/5/2015	Events in the Park Lands – Temporary Activation [Item 19] (j)
71	26/5/2015	Events in the Park Lands – Temporary Activation [Rec 25.1] (j)
72	26/5/2015	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q3 2014/2015 [Item 27] (d)
73	9/6/2015	Property Lease Registers [Item 18] (b) & (d)
74	12/6/2015	Brown Hill Keswick Creek Audit Information [Item 8] (j)
75	23/6/2015	Award of Contract Extension for the Waste Collection Services [Item 21] (b) & (d)
76	23/6/2015	Strategic Property Update [Item 23] (d)
77	30/6/2015	Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) & (d)
78	30/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k)
79	30/6/2015	Strategic Property Update [Rec 23.3] (d)

Operative Confidentiality Orders – 2015/2016

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
2	8/7/2015	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Item 12] (b) & (d)
3	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
4	14/7/2015	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Rec 15.1] (b) & (d)
5	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
6	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
7	28/7/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 25] (a)
8	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
9	18/8/2015	Public Art Round Table – Interim Composition [Item 17] (a)
10	25/8/2015	Public Art Round Table – Interim Composition [Rec 18.1] (a)
11	1/9/2015	Lease Agreement for Hungry Jack's [Item 14] (b) & (d)
12	7/9/2015	Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)
13	15/9/2015	Out of Session Information Papers to Note: Attachment 1 – Adelaide Convention Bureau – Quarterly Report Q4 [Item 19] (d)
14	15/9/2015	Capital City Committee Update [Item 13] (j)
15	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
16	22/9/2015	Capital City Committee Update [Rec 21.1] (j)
17	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
18	6/10/2015	Out of Session Information Papers to Note: Attachment 1 – Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)
19	20/10/2015	Property Matter [Item 14] (d)
20	27/10/2015	Property Matter [Rec 23.1] (d)
21	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
22	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
23	17/11/2015	Out of Session Information Papers to Note Attachment 1 – Adelaide Convention Bureau – Quarterly Report to Council – Q1, 2015/2016 [Item 14] (b)
24	10/12/2015	Appointment of External Auditor [Item 2] (k)
25	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
26	19/1/2016	Hindley Street [Item 13] (b) & (d)
27	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
28	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
29	16/2/2016	Out of Session Information Papers to Note – Attachment 1 – Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
30	26/2/2016	23–25 James Place, Adelaide [Item 18] (b)
31	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
32	16/3/2016	Workshop – 2016–17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)
33	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
34	22/3/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 24] (a)
35	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
36	26/4/2016	Options for the Community Land at 159–161 O’Connell Street, North Adelaide [Rec 27.1] (b) & (d)
37	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
38	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
39	10/5/2016	Capital City Committee Update [Item 23] (g)
40	17/5/2016	Workshop – Adelaide Town Hall Business Operations [Item 13] (b) & (d)
41	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)
42	24/5/2016	Rundle Mall Management Authority – Appointment of Chairperson [Item 27] (a)
43	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
44	14/6/2016	Capital City Committee Update [Item 27] (g)
45	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)
46	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
47	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Advice 27.1] (b) & (d)

Operative Confidentiality Orders – 2016/2017

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	5/7/2016	Confidential Workshop – Strategic Site Briefing [Item 8] (b) & (d)
2	5/7/2016	The Pavilion – Park Lands Lease – Walyu Yarta [Item 17] (b) & (d)
3	12/7/2016	Confidential Report – Out of Session Information Papers to Note [Item 21] (h)
4	12/7/2016	Councillor Malani – Confidential Motion on Notice – Cultural Opportunity [Item 22] (b) & (d)
5	19/7/2016	Review of Advertorial Practices [Item 14] (h)
6	26/7/2016	Brown Hill Keswick Creek Status Update [Item 25] (j)
7	6/9/2016	Strategic Property Investigations [Item 15] (b) & (d)
8	13/9/2016	Strategic Property Investigations [Rec 24.2] (b) & (d)
9	13/9/2016	Progress of Confidential Motions by Elected Members [Item 25] (b) & (d)
10	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016–2021 [Item 24] (j)
11	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016–2021 [Item 25] (j)
12	20/9/2016	Strategic Property Investigations [Item 26] (d)
13	20/9/2016	Brown Hill Keswick Creek Status Update [Item 13] (j)
14	20/9/2016	Central Market Arcade Interim Leasing and Management [Item 12] (b) & (d)
15	27/9/2016	Strategic Property Investigations [Rec 25.2] (d)
16	27/9/2016	Central Market Arcade Interim Leasing and Management [Rec 26.1] (b) & (d)
17	27/9/2016	Progress of Confidential Motions by Elected Members [Item 27] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
18	11/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 19] (b) & (d)
19	11/10/2016	Key Emerging Risk and Opportunity [Item 20] (h)
20	18/10/2016	Town Hall Café [Item 15] (d) & (i)
21	18/10/2016	Brown Hill Keswick Creek Project Status Update [Item 16] (j)
22	18/10/2016	Review of Off-Street Parking Initiatives [Item 17] (b) & (d)
23	25/10/2016	Town Hall Café [Rec 26] (d) & (i)
24	25/10/2016	Service Development Opportunities [Item 28] (g)
25	25/10/2016	Key Emerging Risk & Opportunity [Item 29] (b)
26	25/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 30] (b) & (d)
27	25/10/2016	Capital City Committee Update [Item 31] (g)
28	25/10/2016	Brownhill Keswick Creek Project Status Update [Rec 27] (j)
29	15/11/2016	Progress of Confidential Decisions [Item 20] (g)
30	22/11/2016	Recreation Business Proposal [Item 18] (d)
31	22/11/2016	Update on the City of Adelaide & State Government MOU with Cisco [Item 19] (b) & (d)
32	22/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Item 16] (b)
33	22/11/2016	Prudential Report – Market to Riverbank Laneways Project [Item 17] (b)
34	22/11/2016	Quarter 1 Business Operations Report 2016/17 – September YTD [Item 18] (b) & (d)
35	25/11/2016	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 13] (i)
36	29/11/2016	Recreation Business Proposal [Rec 32.1] (d)
37	29/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Rec 33.1] (b)
38	29/11/2016	Finance & Business Services Committee recommendation – Prudential Report – Market to Riverbank Laneways Project [Rec 33.2](b)
39	29/11/2016	Advice of the Adelaide City Council Audit Committee meeting held in confidence on 25 November 2016 [Item 34] (d) & (i)
40	29/11/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
41	29/11/2016	Legal Matter [Item 37] (a), (h) & (i)
42	6/12/2016	Helipad Request for Expressions of Interests Outcomes [Item 15] (b) & (d)
43	6/12/2016	Temporary Infrastructure Proposal [Item 13] (b) & (d)
44	6/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Item 15] (b)
45	6/12/2016	Other Business Item – Emerging Risk – Legal Matter (h)
46	12/12/2016	Strategic Property Investigations [Item 4] (b) & (d)
47	13/12/2016	Temporary Infrastructure Proposal [Rec 32] (b) & (d)
48	13/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Rec 33.1] (b)
49	13/12/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
50	13/12/2016	Capital City Committee Update [Item 36] (g)
51	31/1/2017	Research Project [Item 17.2.1] (g)
52	31/1/2017	RMMA – Appointment of Board Directors [Item 17.2.2] (a)
53	31/1/2017	The Pavilion – Park Lands Lease [Item 17.2.3] (b) & (d)
54	31/1/2017	Council Solutions Waste Project [Item 17.2.4] (b)
55	31/1/2017	Assignment of Lease – 110 Pirie Street [Item 17.2.5] (b) & (d)
56	14/2/2017	Progress of Confidential Decisions [Item 13.1.1] (g)
57	28/2/2017	Lease Renewal Star Car Park [Item 18.2.1] (d)
58	28/2/2017	Strategic Property Purchase [Item 18.2.2] (b) & (d)
59	28/2/2017	Quarter 2 Business Operations Report [Item 18.2.4] (b) & (d)
60	28/2/2017	Progress of Confidential Motions by Elected Members [Item 18.2.5] (g)
61	1/3/2017	Reconciliation Committee New Member [Item 9.1] (a)
62	14/3/2017	Recommendation of the Adelaide City Council Reconciliation Committee [Rec 12.1.1] (a)
63	14/3/2017	Capital City Committee Update [Item 12.2.2] (g)
64	15/3/2017	Update on Activities of the Strategic Risk & Internal Audit Group [Item 6.1] (i)
65	14/3/2017	Temporary Infrastructure Proposal [Item 12.2.3] (b) & (d)
66	21/3/2017	Financial Sustainability – Part 2 – North Adelaide Golf Course Master Plan [Item 8.1] (b)
67	28/3/2017	Audit Committee Report – 15/3/2017 [Item 18.1.1] (i)
68	28/3/2017	Lease – Town Hall Court Yard [Item 18.2.1] (d)
69	28/3/2017	Progress of Confidential Motions by Elected Members [Item 18.2.3] (b) & (d)
70	28/3/2017	Temporary Infrastructure Proposal [Item 18.2.2] (j)
71	4/4/2017	Strategic Property Investigations Workshop [Item 8.1] (b)
72	4/4/2017	CEO Update [Item 6] (i)
73	8/4/2017	2017–18 Integrated Business Plan – Part 5 – Business Operations [Item 6.1] (b)
74	11/4/2017	Legal Matter [Item 13.1.2] (i)
75	21/4/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 7.2] (i)
76	21/4/2017	Approach to Managing Vexatious Activity [Item 7.3] (a) & (h)
77	26/4/2017	Procedural Matter [Item 18.2.1] (a)
78	26/4/2017	Progress of Confidential Motions by Elected Members [Item 18.2.2] (b) & (d)
79	26/4/2017	Councillor Martin – Question on Notice – Capital City Committee [Item 18.3.1] (g)
80	16/5/2017	Electric Vehicle Charging Stations – Commercial [Item 13.1.1] (b), (d) & (k)
81	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
82	16/5/2017	Winter Events in the city [Item 13.1.2] (d) & (h)
83	16/5/2017	Lease Vodafone Rundle Street [Item 13.1.3] (d)
84	16/5/2017	Strategic Funding Opportunities [Item 13.1.4] (d)
85	23/5/2017	Infrastructure Proposal [Item 8.1] (j)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
86	30/5/2017	Quarter 3 Business Operations Report 2016–17 [Item 18.2.1] (b) & (d)
87	30/5/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
88	6/6/2017	Infrastructure Proposal [Item 8.1] (j)
89	13/6/2017	Delegation of Authority – Award of Contract – Pityarilla (Park 19) Activity Hub Construction [Item 13.1.2] (b)
90	27/6/2017	Prudential Issues Report – Bikeways Project [Item 18.2.2] (b)
91	27/6/2017	Capital City Committee Update [Item 18.2.3] (g)
92	27/6/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)

Operative Confidentiality Orders – 2017/2018

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	4/7/2017	City Tramline Extension [Item 8.1] (d) & (j)
2	4/7/2017	oRAH [Item 6] (d)
3	11/7/2017	Multi-Year Event Licences [Item 12.1.1] (h)
4	18/7/2017	Public Art Opportunity [Item 6.1] (d)
5	25/7/2017	Progress of Confidential Motions by Elected Members [Item 17.2.1] (b) & (d)
6	8/8/2017	Strategic Property Matter [Item 12.1.1] (b) & (d)
7	8/8/2017	Commercial Business Lease [Item 12.1.2] (d)
8	15/8/2017	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] (j), (b) & (d)
9	18/8/2017	Leasing Review – Council Property [Item 8.1] (i)
10	18/8/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] (i)
11	22/8/2017	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings (i)
12	22/8/2017	Quarter 4 Business Operations Report 2016–17 [Item 18.2.1] (b) & (d)
13	22/8/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
14	22/8/2017	Legal Matter [Item 18.2.3] (h) & (i)
15	22/8/2017	Appointment of Independent Council Assessment Panel Members [Item 18.2.4] (a)
16	22/8/2017	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] (j), (b) & (d)
17	12/9/2017	Delegation of Contract Award Authority [Item 13.1.2] (b)
18	12/9/2017	Commercial Matter [Item 13.1.3] (d)
19	14/9/2017	Commercial Matter [Item 5.1.1] (d)
20	19/9/2017	Ten Gigabit Adelaide Update [Item 10.1] (b) & (d)
21	26/9/2017	Progress of Confidential Motions by Elected Members [Item 18.2.1] (b) & (d)
22	3/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
23	5/10/2017	Audit Committee – Internal Audit Progress Update [Item 8.2] (d)
24	5/10/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] (i)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
25	10/10/2017	Audit Committee Report – 5/10/2017 [Item 13.1.1] (b)
26	10/10/2017	Delegation of Contract Award Authority [Item 13.2.2] (b)
27	10/10/2017	Capital City Committee Update [Item 13.2.3] (g)
28	17/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
29	24/10/2017	Strategic Property Matter [Item 18.2.2] (d)
30	24/10/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)
31	24/10/2017	Commercial Business Case [Item 18.2.5] (b) & (d)
32	25/10/2017	Ten Gigabit Adelaide Update [Item 6.1] (b) & (d)
33	1/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
34	14/11/2017	East-West Bikeway Consultation [Item 13.1.1] (a) & (b)
35	14/11/2017	Quarter 1 Business Operations Report 2017–18 [Item 13.1.2] (b) & (d)
36	28/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
37	28/11/2017	Strategic Property Investigation [Item 18.1.1] (b) & (d)
38	28/11/2017	Quarterly Open Confidential Council Decision Update [Item 18.1.2] (g)
39	5/12/2017	Ten Gigabit Adelaide Project [Item 5.1.1] (b) & (d)
40	12/12/2017	Strategic Property Matter [Item 18.1.1] (b) & (d)
41	23/1/2018	CEO Update (Verbal) [Item 7.1.1] (g)
42	30/1/2018	High Profile National Production [Item 18.1.1] (d)
43	30/1/2018	Capital City Committee Update [Item 18.1.3] (g)
44	30/1/2018	Legal Matter [Item 18.1.4] (h) & (i)
45	6/2/2018	City Safety Briefing [Item 6.1] (e) & (g)
46	6/2/2018	Transport Matter [Item 6.2] (b) & (d)
47	6/2/2018	CEO Update – Strategic Property Matter [Item 6.3] (b) & (d)
48	20/2/2018	Central Market Arcade Redevelopment Retail Study [Item 8.1] (b) & (d)
49	20/2/2018	Strategic Property Investigation [Item 8.2] (b) & (d)
50	20/2/2018	Confidential CEO Update – Workforce Update [Item 8.3] (a) & (g)
51	23/2/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
52	27/2/2018	Audit Committee Report – 23/2/2018 [Item 18.1.1] (i)
53	27/2/2018	Quarter 2 Commercial and Business Operations Report 2017–18 [Item 18.2.1] (b) & (d)
54	27/2/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
55	27/2/2018	Councillor Antic – Motion on Notice – Civic Recognition [Item 18.3.1] (a)
56	6/3/2018	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
57	6/3/2018	Confidential CEO Update [Item 9.2] [s 90(3) (i)]
58	13/3/2018	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] (b) & (d)
59	13/3/2018	Strategic Property Matter [item 13.1.2] (d)
60	20/3/2018	Strategic Partnership Opportunity [Item 9.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
61	20/3/2018	Strategic Review of UPark – Part 1 [Item 9.2] (b) & (d)
62	20/3/2018	Unsolicited Proposal Update [Item 9.3] (d)
63	24/3/2018	2018–19 Integrated Business Plan – Business & Commercial [Item 6.1] (b) & (d)
64	27/3/2018	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] (b)
65	27/3/2018	Strategic Property Matter [Item 18.1.2] (d)
66	3/4/2018	Strategic Procurement Matter [Item 8.1] (b)
67	17/4/2018	Strategic Property Matter [Item 8.1] (d)
68	17/4/2018	CEO Update [Item 8.2] (g)
69	20/4/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] (i)
70	24/4/2018	Councillor Report – Councillor Hender – ACMA Board Member Update [Item 18.3.1] (g)
71	24/4/2018	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] (d) & (i)
72	24/4/2018	Strategic Procurement Matter [Item 18.2.1] (b)
73	24/4/2018	Lease Rundle Street [Item 18.2.2] (d)
74	1/5/2018	Central Market Arcade Redevelopment [Item 9.1] (b) & (d)
75	22/5/2018	UPark Business Initiative Update [Item 18.1.1] (b) & (d)
76	22/5/2018	Quarter 3 Commercial and Business Operations Report 2017–18 [Item 18.1.2] (b) & (d)
77	22/5/2018	Strategic Procurement Award of Contract – Provision of Borrowing facilities [Item 18.1.3] (b)
78	22/5/2018	Quarterly Confidential Council Decision Update [Item 18.1.4] (g)
79	5/6/2018	Event Request [Item 9.1] (d), (h) & (j)
80	12/6/2018	APLA Advice – 24/5/2018 – Tennis SA Landlord Consent [Item 14.1.1] (b), (d) & (h)
81	12/6/2018	Open Space Development Opportunity [Item 14.2.1] (b) & (d)
82	12/6/2018	Tennis SA Leasing Matters [Item 14.2.2] (b), (d) & (h)
83	16/6/2018	Strategic Property Matter [Item 5.1] (b) & (d)
84	16/6/2018	Strategic Property Matter [Item 5.2] (b) & (d)
85	19/6/2018	Golf Course Masterplan [Item 9.1] (b) & (d)
86	26/6/2018	Open Space Development Opportunity [s [Item 5.1] (b) & (d)
87	26/6/2018	Strategic Procurement Matter [Item 18.1.1] (b)
88	26/6/2018	Strategic Property Matter [88 O’Connell Street] [Item 18.1.2] (b) & (d)

Operative Confidentiality Orders – 2018/2019

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	10/7/2018	Open Space Development Opportunity [Item 14.1.1] [s 90(3) (b) & (d)]
2	17/7/2018	Strategic Property Matter [Item 9.1] [s 90 (3) (b) & (d)]
3	19/7/2018	Strategic Property Matter [Item 5.1] [s 90 (3) (b) & (d)]
4	24/7/2018	Key Emerging Risk – Liquor Licensing Matter [Item 18.2.8] [s 90(3) (g)]
5	24/7/2018	APLA – Advice 1 – Bonython Park EOI Results [Item 18.1.1] [s 90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
6	24/7/2018	APLA – Advice 2 – North Adelaide Golf Course Master Plan [Item 18.1.1] [s 90(3) (b) & (d)]
7	24/7/2018	Brown Hill and Keswick Creek Stormwater Board [Item 18.2.1] [s 90(3) (a)]
8	24/7/2018	Bonython Park EOI Results [Item 18.2.2] [s 90(3) (d)]
9	24/7/2018	Strategic Property Investigation [Item 18.2.3] [s 90(3) (b) & (d)]
10	24/7/2018	Appointment of Board Member to Rundle Mall Management Authority [Item 18.2.4] [s 90(3) (a)]
11	24/7/2018	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s 90(3) (b)]
12	24/7/2018	Capital City Committee Update [Item 18.2.6] [s 90(3) (g)]
13	7/8/2018	CEO Update – Central Market Arcade Redevelopment [Item 8.1] [s 90(3) (b) & (d)]
14	7/8/2018	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]
15	14/8/2018	Audit Committee Report – 27/7/2018 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings & Confidential Discussion with the Internal Auditor [Item 14.1.1] [s 90(3) (i) & (b)]
16	14/8/2018	Strategic Property Matter [Item 14.2.1] [s 90(3) (b) & (d)]
17	21/8/2018	Presentation – Adelaide Fringe 2019 [Item 9.1] [s 90(3) (d)]
18	21/8/2018	Strategic Property Matter [Item 9.2] [s 90(3) (d)]
19	21/8/2018	Strategic Procurement Matter [Item 9.3] [s 90(3) (b)]
20	28/8/2018	APLA Advice – 23/8/2018 – Advice 1 – Confidential Property EOI Results [Item 18.1.1] [s 90(3) (d) and Advice 2 – Torrens Water Licence EOI Results [Item 18.1.1] [s 90(3) (d)]
21	28/8/2018	Quarter 4 Commercial and Business Operations Report 2017–18 [Item 18.2.1] [s 90(3) (b) & (d)]
22	28/8/2018	Torrens Water Licence EOI Results [Item 18.2.2] [s 90(3) (d)]
23	28/8/2018	Confidential Property EOI Results [Item 18.2.3] [s 90(3) (b) & (d)]
24	28/8/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s 90(3) (g)]
28	4/9/2018	CEO Update – Telstra Smart Phone Booths [Item 8.2] [s 90(3) (b) & (h)]
29	4/9/2018	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]
30	11/9/2018	Strategic Property Matter [Item 14.1.1] [s 90(3) (b) & (h)]
31	11/9/2018	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s 90(3) (d)]
32	11/9/2018	Open Space Development Opportunity [Item 14.1.3] [s 90(3) (b) & (d)]
33	11/9/2018	Leasing Matter [Item 14.1.5] [s 90(3) (d)]
34	11/9/2018	CEO Performance Review [Item 14.1.6] [s 90(3) (a)]
35	25/9/2018	APLA Advice – 20/9/2018 – EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s 90(3) (d)]
36	25/9/2018	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s 90(3) (d)]
37	5/10/2018	Confidential Discussion with External Auditors [Item 10.4] [s 90(3) (j)]
38	9/10/2018	Capital City Committee Update [Item 14.2.1] [s 90(3) (g)]
39	23/10/2018	APLA Advice – 18/10/2018 – Advice 1 – Strategic Licence Request [Item 5.1.1] [s 90(3) (d)]
40	23/10/2018	Strategic Licence Matter [Item 5.2.1] [s 90(3) (d)]
41	26/10/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s 90(3) (i)]
42	26/10/2018	Compliance Review [Item 4.3] [s 90(3) (d) & (e)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
43	27/11/2018	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s 90(3) (i), (d) & (e)]
44	27/11/2018	Adelaide South West Community Centre Lease [Item 18.2.1] [s 90(3) (d)]
45	27/11/2018	Strategic Lease Matter [Item 18.2.2] [s 90(3) (d)]
46	11/12/2018	UPark Refurbishment and Façade Remediation Gawler Place – Prudential and Award of Contract Report [Item 18.2.1] [s 90(3) (b), (d) & (h)]
47	11/12/2018	2018–19 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s 90(3) (b) & (d)]
48	15/1/2019	Strategic Property Matter [Item 5.1] [s 90(3) (b) & (d)]
49	15/1/2019	Strategic Property Matter [Item 6.1.2] [s 90(3) (b) & (d)]
50	22/1/2019	Transport Matter [Item 10.1] [s 90(3) (j) & (d)]
51	29/1/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 – Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]
52	29/1/2019	Strategic Lease Matter [Item 18.2.1] [s 90(3) (d)]
53	4/2/2019	Strategic Property Development [Item 4.1] [s 90(3) (b) & (d)]
54	4/2/2019	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
55	4/2/2019	CEO Update – SMA – Legal Update [Item 5.1] [s 90(3) (h)]
56	5/2/2019	2018–19 Quarter 2 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
57	12/2/2019	Recommendation of The Committee in Confidence – 5/2/2019 – Recommendation 1 2018–19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]
58	12/2/2019	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]
59	19/2/2019	Strategic Property Matter [Item 8.1] [s 90(3) (d)]
60	19/2/2019	Strategic Property Development [Item 9.1] [s 90(3) (b) & (d)]
61	22/2/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
62	23/2/2019	Strategic Property Matter [Item 4.1] [s 90(3) (b) & (d)]
63	23/2/2019	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
64	26/2/2019	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] – Recommendation 1 – Strategic Property Matter [s90 (3) (d)]
65	26/2/2019	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 – Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]
66	26/2/2019	Lord Mayor’s Confidential Verbal Report [Item 18.1.3] [s90 (3) (j)]
67	5/3/2019	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]
68	5/3/2019	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]
69	5/3/2019	City of Music Laneway Naming [Item 8.4] [s 90(3) (a) & (b)]
70	5/3/2019	Partnership Proposals 2019–20 [Item 8.6] [s 90(3) (b)]
71	7/3/2019	Business Operations for the 2019–20 Integrated Business Plan [Item 5.1] [s 90(3) (b) & (d)]
72	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 1 New Recreation Space [s 90(3) (b)]
73	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 2 Strategic Property Matter

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
74	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 3 Strategic Property Matter [s 90(3) (b) & (d)]
75	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 4 City of Music Laneway Naming [s 90(3) (a) & (b)]
76	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 5 Funding Submissions [s 90(3) (b)]
77	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 6 Partnership Proposals 2019–20 [s 90(3) (b)]
78	19/3/2019	Capital City Committee Update [Item 8.1] [s 90(3) (g)]
79	26/3/2019	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] – Recommendation 1 Capital City Committee Update [s90 (3) (g)]
80	16/4/2019	2018–19 Quarter 3 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
81	16/4/2019	Adelaide Town Hall [Item 9.1] [s 90(3) (b) & (d)]
82	30/4/2019	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] – Recommendation 1 2018–19 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]
83	3/5/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]
84	7/5/2019	City of Music Laneway Naming [Item 8.1] [s 90(3) (a) & (b)]
85	14/5/2019	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] – Recommendation 1 City of Music Laneway Naming [s 90(3) (a) & (b)]
86	14/5/2019	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] – Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]
87	4/6/2019	Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]
88	4/6/2019	CEO Verbal Update – Operational Matter [Item 8.2] [s 90(3) (a)]
89	11/6/2019	Capital City Committee update [Item 14.1.1] [s 90(3) (g)]
90	11/6/2019	Council's Strategic Procurement Direction [Item 14.1.2] [s 90(3) (d)]
91	25/6/2019	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s 90(3) (a)]

Operative Confidentiality Orders – 2019/2020

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	2/7/2019	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s 90(3) (j)]
2	2/7/2019	Greening Awards [Item 10.1] [s 90(3) (a)]
3	16/7/2019	Recommendations of The Committee in Confidence – 2/7/2019 – Recommendation 1 Greening Awards [Item 14.1.1] [s 90(3) (a)]
4	19/7/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
5	19/7/2019	Internal Audit Progress Update [Item 9.2] [s 90(3) (b) & (d)]
6	19/7/2019	Confidential Discussion with the Internal Auditor [Item 9.3] [s 90(3) (b)]
7	23/7/2019	Strategic Event Matter [Item 8.1] [s 90(3) (d) & (j)]
8	23/7/2019	Discussion Forum Item – Strategic Property Review [Item 9.1] [s 90(3) (b) & (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
9	30/7/2019	Recommendation of The Committee in Confidence – 23/7/2019 – Recommendation 1 Strategic Event Matter [Item 18.1.1] [s 90(3) (d) & (i)]
10	30/7/2019	APLA Advice 1 to Note – EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 18.1.2] [s 90(3) (d)]
11	30/7/2019	APLA Advice 2 to Note – Rymill Park Kiosk EOI Results [Item 18.1.2] [s 90(3) (d)]
12	30/7/2019	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [Item 18.1.3] [s 90(3) (b), (d) & (i)]
13	30/7/2019	Appointment of Board Members to Adelaide Central Market Authority [Item 18.2.1] [s 90(3) (a)]
14	30/7/2019	Appointment of Board Members to Rundle Mall Management Authority [Item 18.2.2] [s 90(3) (a)]
15	6/8/2019	Discussion Forum Item in Confidence – Strategic Property Investigations [Item 9.1] [s 90(3) (b) & (d)]
16	6/8/2019	2018–19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
17	6/8/2019	Rymill Park Kiosk EOI Results [Item 8.2] [s 90(3) (d)]
18	6/8/2019	Property Matter [Item 8.3] [s 90(3) (b)]
19	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018–19 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)]
20	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 2 Rymill Park Kiosk EOI Results [s 90(3) (d)]
21	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 3 Property Matter [s 90(3) (b)]
22	20/8/2019	Strategic Procurement Matter [Item 5.1] [s 90(3) (b) & (d)]
23	20/8/2019	Capital City Committee Update [Item 10.1] [s 90(3) (g) & (j)]
24	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s 90(3) (b) & (d)]
25	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 2 Capital City Committee Update [s 90(3) (g) & (j)]
26	3/9/2019	Discussion Forum Items in Confidence – Strategic Property Matter Update [Item 4.1] [s 90(3) (b) & (d)]
27	3/9/2019	Discussion Forum Items in Confidence – Strategic Property Matter Update [Item 4.2] [s 90(3) (b) & (d)]
28	24/9/2019	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s 90(3) (a)]
29	24/9/2019	CEO Performance Review [Item 18.1.2] [s 90(3) (a)]
30	1/10/2019	Discussion Forum Item in Confidence – Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]
31	1/10/2019	Strategic Partnership Opportunity [Item 9.1] [s 90(3) (b), (d) & (g)]
32	8/10/2019	Recommendation of The Committee in Confidence – 1/10/2019
33	8/10/2019	Strategic Procurement Matter [Item 14.2.1] [s 90(3) (b) & (d)]
34	15/10/2019	Expression of Interest – Activating Eighty-Eight O’Connell [Item 8.1] [s 90(3) (d)]
35	22/10/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
36	22/10/2019	Appointment of Internal Auditor [Item 9.2] [s 90(3) (k)]
37	22/10/2019	Recommendation of The Committee in Confidence – 15/10/2019 – Recommendation 1 Expression of Interest – Activating Eighty-Eight O’Connell [Item 18.1.1] [s 90(3) (d)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
38	22/10/2019	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s 90(3) (i) & (k)]
39	7/11/2019	Eighty-Eight O’Connell [Item 6.1] [s 90(3) (b) & (d)]
40	12/11/2019	2019–20 Quarter 1 Commercial Operations Report [Item 8.1] [s 90(3) (b)]
41	12/11/2019	EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 8.2] [s 90(3) (d)]
42	12/11/2019	Capital City Committee Annual Report 2018–19 [Item 8.3] [s 90(3) (g) & (j)]
43	18/11/2019	Discussion on the 2018–19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s 90(3) (d)]
44	18/11/2019	Discussion Forum Item in Confidence – Eighty-Eight O’Connell [Item 4.1] [s 90(3) (b) & (d)]
45	18/11/2019	Eighty-Eight O’Connell [Item 5.1] [s 90(3) (b) & (d)]
46	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019–20 Quarter 1 Commercial Operations Report [s 90(3) (b)]
47	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 2 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park /Wita Wirra (Park 18) [s 90(3) (d)]
48	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 3 Capital City Committee Annual Report 2018–19 [s 90(3) (g) & (j)]
49	19/11/2019	Recommendation of The Committee in Confidence – Special – 18/11/2019 – Recommendation 1 Eighty-Eight O’Connell [Item 18.1.2] [s 90(3) (b) & (d)]
50	19/11/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 – Advice 1 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra(Park 18) [Item 18.1.3] [s 90(3) (d)]
51	19/11/2019	Access Indenture Topham Mall 2019 [Item 18.2.1] [s 90(3) (d)]
52	19/11/2019	Audit Committee Appointment of Independent Members [Item 18.2.2] [s 90(3) (a)]
53	26/11/2019	Moonta Street Funding [Item 8.1] [s 90(3) (j)]
54	28/11/2019	Discussion Forum Item in Confidence – Visitor Information Feasibility Study [Item 4.1] [s 90(3) (b) & (d)]
55	28/11/2019	Central Market Arcade Redevelopment [Item 5.1] [s 90(3) (b) & (d)]
56	28/11/2019	Recommendation of The Committee in Confidence – Special – 28/11/2019 – Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]
57	3/12/2019	Lease Adelaide Visitor Information Centre [Item 8.1] [s 90(3) (d)]
58	10/12/2019	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s 90(3) (j)]
59	10/12/2019	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s 90(3) (d)]
60	10/12/2019	Citizen of the Year Awards [Item 18.2.1] [s 90(3) (a)]
61	28/1/2020	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s 90(3) (k)]
62	28/1/2020	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s 90(3) (h)]
63	4/2/2020	2019–20 Planning and Development Fund Projects [Item 6.1] [s 90(3) (b)]
64	4/2/2020	Partnership Proposals 2019–20 [Item 6.2] [s 90(3) (b)]
65	7/2/2020	2019–20 Quarter 2 Commercial Operations Report [Item 9.1] [s 90(3) (b)]
66	7/2/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
67	11/2/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 1 to Note – Adelaide High School – Expansion of Teaching Facilities [Item 18.1.1] [s 90(3) (d) & (j)]
68	11/2/2020	Advice/Recommendations of the Audit Committee – 7/2/2020 – Audit Committee Report – 7/2/2020 [Item 18.1.2] [s 90(3) (b) & (i)]
69	11/2/2020	2019–20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]
70	11/2/2020	2019–20 Planning and Development Fund Projects [Item 18.2.2] [s 90(3) (b)]
71	11/2/2020	Partnership Proposals 2019–20 [Item 18.2.3] [s 90(3) (b)]
72	11/2/2020	Capital City Committee Update [Item 18.2.4] [s 90(3) (g) & (j)]
73	11/2/2020	Appointment of Board Members to Rundle Mall Management Authority Board [Item 18.2.5] [s 90(3) (a)]
74	18/2/2020	Workshop in Confidence – 88 O’Connell [Item 6.1] [s 90(3) (b) & (d)]
75	3/3/2020	Strategic Leasing Matter [Item 6.1] [s 90(3) (d)]
76	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 1 to Note – Bonython Park Kiosk EOI Results [Item 18.1.1] [s 90(3) (d)]
77	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 2 to Note – Jolley’s Boathouse – Lease & Capital Works Project [Item 18.1.1] [s 90(3) (d)]
78	10/3/2020	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s 90(3) (d)]
79	10/3/2020	Adelaide Park Lands Authority Membership Appointment [Item 18.2.2] [s 90(3) (a)]
80	10/3/2020	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s 90(3) (h)]
81	17/3/2020	Workshop – Eighty Eight O’Connell [Item 6.1] [s 90(3) (b) & (d)]
82	17/3/2020	Workshop – Telecommunications Smarthub [Item 6.2] [s 90(3) (b) & (h)]
83	27/3/2020	CEO Update – Financial Impact COVID-19 [Item 5.1] [s 90(3) (b) & (e)]
84	7/4/2020	Telstra SmartHub Telephones [Item 7.1] [s 90(3) (b) & (h)]
85	7/4/2020	Bonython Park Kiosk EOI Results [Item 7.2] [s 90(3) (d)]
86	7/4/2020	Strategic Property Review [Item 7.3] [s 90(3) (b) & (d)]
87	14/4/2020	Telstra SmartHub Telephones – Presented to Committee on 7/4/2020 [Item 18.2.1] [s 90(3) (b) & (h)]
88	14/4/2020	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s 90(3) (b) & (e)]
89	14/4/2020	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s 90(3) (d)]
90	14/4/2020	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s 90(3) (b) & (d)]
91	17/4/2020	COVID-19 Update [Item 4.1] [s 90(3) (b) & (e)]
92	1/5/2020	Strategic Property Review [Item 10.1] [s 90(3) (b) & (d)]
93	1/5/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]
94	5/5/2020	2019–20 Quarter 3 Commercial Operations Report [Item 7.1] [s 90(3) (b)]
95	12/5/2020	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s 90(3) (b), (d), (e) & (i)]
96	12/5/2020	2019–20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]
97	12/5/2020	Membership of the Heritage Promotion Advisory Group [Item 18.2.2] [s 90(3) (a)]

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
98	2/6/2020	Strategic Property Matter [Item 6.1] [s 90(3) (b) & (d)]
99	2/6/2020	City of Music Laneway Naming [Item 6.2] [s 90(3) (a) & (d)]
100	9/6/2020	Strategic Property Matter – Presented to Committee 2/6/2020[Item 12.1.1] [s 90(3) (b) & (d)]
101	9/6/2020	City of Music Laneway Naming Presented to Committee 2/6/2020[Item 12.1.2] [s 90(3) (a) & (d)]
102	9/6/2020	Capital City Committee Update [Item 12.1.3] [s 90(3) (g) & (j)]
103	9/6/2020	Adelaide Central Market Authority – Chair recruitment [Item 12.1.4] [s 90(3) (a)]
104	16/6/2020	CEO Update – Litigation Update [Item 6.1] [s 90(3) (h) & (i)]
105	16/6/2020	Workshop – Ongoing Commercial Service Provision [Item 6.2] [s 90(3) (b) & (d)]
106	19/6/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]
107	19/6/2020	Litigation Update [Item 11.2] [s 90(3) (i)]
108	23/6/2020	2020–21 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 5.1] [s 90(3) (b)]
109	30/6/2020	Appointment of Chairperson and Board Members to Rundle Mall Management Authority [Item 5.1] [s 90(3) (a)]

Attachment A

**External Funding 2019–20
Audited Financial Statements
Associated Annual Reports**



External Funding 2019–20

Grants and subsidies from partners including the Australian Government and South Australian Government are vital for the City of Adelaide to achieve its strategic outcomes of thriving communities, strong economies, a dynamic city culture and environmental leadership.

During 2019–20 the City of Adelaide's strong partnerships and securing nearly \$13 million in external funding enabled us to achieve far greater impacts than we could have on our own. They have contributed to valued community, cultural, environmental and wellbeing projects and services across the city and to a safer, more affordable, accessible and well-connected city for people of all ages and abilities.

For example, 2019–20 Federal Financial Assistance Grants facilitated the resurfacing of Glover Avenue and Franklin Street, two key transport links which enable commuters to get across the city from East to West, and the Commonwealth Community Home Support Program funding supported Council provision of home support services to older people.

South Australian Government support also included funding support for business reactivation as the city began emerging from health emergency restrictions, and programs ranging from school immunisations to kerbside organics and River Torrens recovery.

The City of Adelaide acknowledges with appreciation these key commitments and partnerships which support Council delivery of outcomes for our commercial ratepayers and approximately 25,500 residents, as well as metropolitan, regional, interstate and international visitors to our city.

External Funding \$'000s

Description	Services	Capital Projects
Federal Government Funding		
Local Government Financial Assistance Grants	\$540	\$129
Financial Assistance Grants – Roads to Recovery		\$255
Community Home Support Program (CHSP)	\$241	
State Government Funding		
88 O'Connell Street, North Adelaide	\$5,000	
Moonta Street Upgrade*		\$2,000
Park Lands Related Activities Subsidy	\$1,598	
Whitmore Square/Iparrityi Stage 1 Upgrade Grant*		\$900
Public Lighting, Moonta Street, Chinatown		\$500
Blackspot funding West Terrace		\$414
State Library – Operating Grant	\$232	
State Library – Materials Grant		\$300
Music in the Streets Grant*	\$200	
CCTV grant		\$112
School Immunisation program	\$107	
Grote Street Road Reinstatement*		\$64
SA Housing Authority – Vulnerable & Homeless People	\$41	
Recover and Reimagine Program – Outdoor Heaters	\$24	
River Torrens Recovery Project	\$25	
Kerbside Performance Plus Food Organics Incentive Funding Program	\$21	
Resilient Leaders	\$19	
Active Seniors Grant*	\$13	
Wellbeing Benefits Of Culture	\$5	
Urban Animal and Plant Control	\$1	
Other funding sources		
Climate Risk Project Funding – Local Government Association Mutual Liability funding	\$24	
Basketball Court in Park 2 – Basketball SA		\$14
Wellbeing Benefits Of Culture – National Australia Bank	\$3	
* funding received in 2019–20, activity being delivered in future years		
	\$8,094	\$4,689



**Adelaide.
Designed for Life.**

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