

City of Adelaide

2020

2021

Annual
Report



CITY OF
ADELAIDE

A person in traditional Indigenous dress is shown in silhouette, playing a didgeridoo. The scene is set against a warm, golden light, possibly from a sunset or stage lights, creating a hazy, atmospheric background. The person is standing and holding the didgeridoo vertically, with their mouth open as if blowing into it. The lighting is soft and diffused, highlighting the texture of the person's clothing and the length of the instrument.

Acknowledgement of Country

City of Adelaide acknowledges the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations.

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Kurna Kardla Parranthi/ Bio-Cultural Burn

Dynamic City Culture

Council will continue to create a beautiful, diverse city that celebrates its natural, cultural, and built heritage.

On Friday 14 May 2021, the Kurna community and the City of Adelaide collaboratively delivered the Kurna Kardla Parranthi Bio-Cultural Burn project in Carriageway Park/Tuthangga (Park 17) in the south Park Lands.

The Bio-Cultural Burn was an historic, joyous occasion. It was the first time Kurna people were able to publicly practice cultural burning techniques since many of their customs were displaced following European colonisation. It is also the first time a bio-cultural burn has been undertaken in a capital city in Australia.

Over 200 people including representatives from other First Nations groups and local city residents, joined Kurna Elders and the Lord Mayor in a moving Welcoming Ceremony, which highlighted the significant cultural, ecological and reconciliation outcomes of the event.

This ground breaking and nationally significant partnership project, involving the reintroduction of traditional fire management practices into the Adelaide Park Lands – for the first time in over 240 years, was a demonstration of Council's strong commitment to reconciliation.

The burn was initiated in response to outcomes from the City of Adelaide's Integrated Biodiversity Management Plan 2018–2023 and Stretch Reconciliation Action Plan 2018–2021 related to incorporating Kurna traditional knowledge into the management of biodiversity in the Park Lands.

Also known as fire-stick farming, cultural burning is a method that has been used by Aboriginal people to manage their Country over tens of thousands of years. By introducing new generations of young people to the practice, traditional fire practitioners are keeping this ancient, invaluable Aboriginal cultural knowledge alive.



The burn was conducted under the watchful eye of nationally recognised traditional fire practitioner, Victor Steffensen. A descendant of the Tagalaka people in Northern Queensland, Victor has been sharing his knowledge about cultural burning amongst Aboriginal communities both across Australia and internationally for more than 20 years. Victor came to Adelaide to work alongside the Kurna community and Council staff in delivering a series of workshops and training sessions culminating in the Bio-Cultural Burn.

In Aboriginal culture, fire is seen to reinvigorate Country. Victor spoke of the importance of land management and the steps required to take care of Country. To know how to read the land, the soil, the trees, the fuel loads and the perfect conditions to ignite the right fire for the right country.

The Bio-Cultural Burn was ignited by two young Kurna men and the large crowd watched as the fire burned in a controlled and measured way, so much so, that the ground was cool to the touch almost as soon as the fire had gone. The motion of the fire in a bio-cultural burn is often referred to by the practitioners as 'trickling', much like water; cleansing and rejuvenating the land it passes over.

Drew Kilner, one of the Kurna men responsible for lighting the fire, described the experience of being able to look after his Country and bring forth new life, as a spiritual moment.

Kurna Ngarrindjeri Cultural Bearer, Allan Sumner conducted the Welcome and Smoking ceremony at the event. Allan explained how fire was a central part of life for Aboriginal people – used for healing, warming, managing and caring for Country.

"Now a lot of those old practices have vanished. And through the reclamation of our culture and our language, we want to bring these practices back."

"There is a large reconciliation aspect to a project like this and there have been some leaders in the non-Aboriginal community, who have actively sought out us Kurna people to be involved," stated Allan. "The burn will be led by Kurna, which is an amazing example of reconciliation and action."

"To be able to have fire in the City of Adelaide, what that does for me as an Aboriginal man, it empowers me. It gives me strength, it lets me know that, hey, we have a voice here and we're part of some of that decision making around what happens to our country on the Adelaide Plains."

Along with playing a major part in healing Country, Allan said regular burn-offs will be beneficial to the native grasses and other plants at the site, which is currently managed by Bush for Life volunteers from the south east corner of the city.

"It'll awaken those seeds that have been lying in the ground for many years. In fact, the term Tarnanthi, which is used for the Art Festival here in South Australia means to arise, like a seed growing up from the ground. So that word Tarnanthi for us, also connects us with fire."

This was supported by Drew, who said "Lighting the right fire at the right time will germinate the seed bank and bring the Country back to life".

Allan also expressed how important it is for there to be opportunities for young Kurna people and emerging Elders to express themselves culturally.

"In normalising the practice of fire, it's going to create that pathway for our young people. To feel like they can be part of their own culture."

"For us as Aboriginal people, just the smell of fire and smoke, connects us back to the country. There's something that touches our senses, and it gives us a sense of belonging."

Although the Cultural Burn may have been on a small scale it does not diminish its cultural significance.

"Every single, little step is important for change," says Victor. "When we see little projects like this, it's not insignificant, because it gives the people in cities an opportunity to be exposed to the knowledge, and to understand."

"This is going to be a positive way forward. It will excite people and revive this country and its Aboriginal culture in a way that evolves with the broader community."

The last word goes to Kurna Elder Uncle Jeffrey Newchurch who has been a driving force in the partnerships between his community and the City of Adelaide. "The burn was about bringing people together, about the important partnerships that are instrumental in delivering reconciliation and about the opportunities for our young Kurna people to reconnect with their Culture by caring for their Country".



Welcome to the City of Adelaide

2020–2021 Annual Report

The City of Adelaide's aim is to create a vibrant city through the delivery of new projects, programs, and infrastructure. Its goal is to achieve Council's vision:

'Adelaide. The most liveable city in the world.'

This Annual Report highlights the first year of delivery against the 2020–2024 Strategic Plan providing our stakeholders, customers, and community with an overview of the projects and programs invested in and implemented across the City of Adelaide throughout the year.

The City of Adelaide 2020–2021 Annual Report has been developed in compliance with the *Local Government Act 1999 (SA)* and provides a comprehensive and transparent account of Council's performance over the last financial year (1 July 2020 to 30 June 2021) as well as highlights over the first year of the 2020–2024 Strategic Plan.

The first section of the report outlines Council's progress against the Key Activities in the 2020–2021 Business Plan and Budget and highlights flagship projects in alignment with the delivery of our 2020–2024 Strategic Plan. The second section showcases the services delivered by the City of Adelaide demonstrating the great work we do to

deliver on behalf of the community. Attachment A of the report provides the audited statements for the City of Adelaide and Council's subsidiaries – Adelaide Central Market Authority, Rundle Mall Management Authority, the newly formed Adelaide Economic Development Agency and Adelaide Park Lands Authority. The City of Adelaide has an equity interest in the Brown Hill Keswick Creek Regional Subsidiary and its annual report and audited financial statements are also included.

An online version of the City of Adelaide 2020–2021 Annual Report can be viewed and downloaded at **cityofadelaide.com.au**

To request a printed copy, please contact:

Customer Service Centre

(Monday – Friday, 8.30am – 5.00pm)

25 Pirie Street, Adelaide SA 5000

P (08) 8203 7203

E city@cityofadelaide.com.au

Your Say Adelaide is another way you can provide feedback and ideas on Council's priorities and projects to help shape Council's future plans for Adelaide.

yoursay.cityofadelaide.com.au

Lord Mayor's Message

Welcome to the City of Adelaide Annual Report for 2020–2021



Adelaide has been recognised as Australia's most liveable city.

With our brilliant festivals, live performances, sport, arts and culture going ahead safely over the past 12 months and our bars and restaurants open for business, it's no wonder.

Adelaide has done an incredible job facing the challenges brought on by the COVID-19 pandemic and I want to thank each and every one of you for your kindness, considerate actions and support.

Nowhere else in the world have we seen festivals the scale of the Adelaide Fringe, the Adelaide Festival and Illuminate Adelaide go ahead, and we have emerged as not only the most liveable, but one of the safest cities in the world.

The City of Adelaide is continuing to invest significantly in our city's recovery and deliver on our 2020–2024 Strategic Plan outcomes, while producing a break-even 2021–2022 Business Plan and Budget.

We froze the rate in the dollar for the eighth consecutive year and provided millions of dollars worth of support to boost our city businesses and attract people back to the CBD. This included providing grants to small business to improve their

shopfronts or expand their outdoor dining areas to bring in more customers.

Strengthening our city's economy is of the utmost importance to all South Australians and Council has spent more than \$35 million on infrastructure and capital works in the city.

Adding to the interactive experience in Rundle Mall, the larger-than-life Pigeon created by South Australian artist Paul Sloan was installed in Gawler Place producing an attractive connection to Adelaide's premier retail destination.

The Jeffcott Street Heritage Kerbing Renewals, including tree pit improvements for the 100-year-old Plane Trees and drainage improvements, has been delivered.

Montefiore Road, Main North Road and Prospect Road have been resurfaced.

The Quentin Kenihan Inclusive Playspace at Rymill Park/Murlawirrapurka (Park 14), has opened so children of all abilities can play together and is bringing joy to families from all over South Australia.

We remain focused on improving our Main Streets and established the Lord Mayor's Hutt, Hindley and O'Connell Street Roundtables and the Market District Advisory Group in addition to the existing Hindley Street Roundtable. We will continue to make improvements and curate unique precincts and Main Streets in partnership with local businesses and the community.

Our city's growth is being underpinned by Council's commitment to significant projects like Eighty-Eight O'Connell Street in North Adelaide, the Central Market Arcade redevelopment (Market Square), and the Moonta Street upgrade, which are continuing to progress.

Council's roll-out of the Ten Gigabit Adelaide network has now connected 1,000 buildings in the CBD and North Adelaide. This partnership with TPG Telecom is providing a revolutionary high-speed, high-performance fibre optic data network that will enable businesses and organisations to share and receive high volumes of data at phenomenal 10Gbps data speeds.



Additionally, our Adelaide Economic Development Agency is focused on the acceleration of economic growth and attracting more residents, visitors and investment in the city.

Adelaide is the cultural heart of our state and given it has been such a tough period for the arts and entertainment sectors, Council has prioritised finding innovative solutions to safely hold events and performances.

Our city’s dynamic culture has been celebrated with events including Winter Weekends, Light Up O’Connell, Street Beats and Eats, Musée Extérieur: European Art on the walls of North Adelaide and East End Unleashed, creating jobs for our musicians and performers and providing a much-needed boost to nearby hospitality businesses.

\$10.7 million has been invested in arts, culture and events to assist cultural and community groups and organisations deliver events, activities, programs and services in the city including Anzac Day, Christmas in the City and Umbrella Festival. The City of Adelaide’s Cultural Strategic Partnerships are working to bring more music, public art and activity to the CBD and North Adelaide in partnership with local artists and organisations.

In recognition of the City of Adelaide’s status as a UNESCO City of Music, the City of Adelaide created three City of Music Laneways – Sia Furler Lane, No Fixed Address Lane, and Cold Chisel Lane – in honour of city’s musical greats.

Our Kaurna heritage was honoured with the first Kaurna Kardla Parranthi Bio-Cultural Burn in the Adelaide Park Lands in more than two hundred years.

The City of Adelaide is committed to being a green and sustainable city. As the world’s only city in a park, we value our beautiful Park Lands and invested \$21.7 million to protect, manage and care for these iconic spaces including the 157,000 trees and 25,000 rose bushes in our parks and city squares.

The City of Adelaide will continue to take a leading role in ensuring environmental sustainability. In 2020, we reached a significant milestone when we became the first Council in South Australia to have all our operations powered by renewable energy, and this year our organisation was certified as 100 per cent carbon neutral.

Our Carbon Neutral Adelaide program is continuing to support local businesses to transition toward more sustainable practices and we encourage city businesses and residents to reduce waste through recycling and green waste programs.

Through support to the Adelaide Zero Project and developing a Draft Homelessness, Social and Affordable Housing Policy, we are actively addressing the issue of homelessness in the city. We ensured our community had access to resources with our Virtual Library during the COVID-19 shut-downs and launched our Wellbeing Dashboard.

Despite the challenges thrown at us by the pandemic, it has been a busy year full of achievements for our city and I look forward to continuing to deliver for our community.

Lord Mayor Sandy Verschoor

Council Members

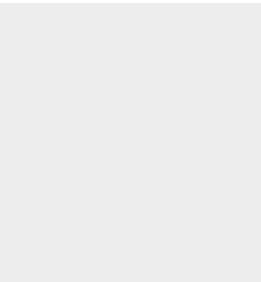
As at 30 June 2021



Sandy Verschoor
Lord Mayor



Anne Moran
Area Councillor



Vacant
Area Councillor



Arman Abrahamzadeh OAM
Area Councillor



Franz Knoll
Area Councillor



Phillip Martin
North Ward Councillor



Mary Couros
Deputy Lord Mayor
North Ward Councillor



Simon Hou
Central Ward Councillor



Jessy Khera
Central Ward Councillor



Greg Mackie OAM
Central Ward Councillor



Dr Helen Donovan
South Ward Councillor



Alexander Hyde
South Ward Councillor

CEO Message

The past year has been one of the most extraordinary in living memory. It has presented us all with many challenges, tested our resilience, and has required us to quickly adapt. As an organisation, we have been called upon to consider more fully how we can put our customers at the centre of everything we do. It was only by working as one with the community, united for the common good, that we have been able to recover as quickly as we have from the impacts of COVID-19.

Our city residents, workers, students and visitors were conscientious in stopping the spread of COVID-19 by practicing social distancing and observing the health and safety advice, and our City of Adelaide employees played a vital role in helping to keep our city safe, clean, and accessible. Many South Australians would have visited the Victoria Park/Pakapakanthi (Park 16) COVID-19 drive-through testing site. To help make the experience of getting tested more comfortable, we maximised access to parking and toilet facilities, increased cleaning, and installed a webcam in the Grandstand to enable people to check how long the queue was before leaving home.

We immediately offered city support packages and rates hardship assistance measures to help ease the pressure on those hardest hit by the pandemic in a time of considerable uncertainty. The City of Adelaide provided over \$11 million in assistance through the creation of grants and incentive schemes, financial relief, business advice and support programs to help city businesses and the community recover. As public health measures started to ease, we launched promotional campaigns to encourage spending at restaurants, cafés, tours and attractions around the CBD and North Adelaide, and activated main streets and key dining strips with fire pockets, live music and DJs.

When local businesses and event organisers were struggling with restrictions, we supported them to expand their outdoor venue capacity, provided additional pop up spaces, implemented road closures and crowd control measures. As a result we were one of the first cities in the world to safely open up again with city concerts, festivals and major sporting events at Adelaide Oval. Record occupancy rates and incredible ticket sales created an impressive festival



season which would not have been possible without everyone playing their part.

As an organisation, we also took a good hard look at the way we did business. By identifying cost savings, introducing innovative policy reform, working more efficiently, and focusing on what really matters for ratepayers and city users, we significantly reduced our operational expenditure and borrowings. By stabilising our financial position, we can deliver the services, amenities, infrastructure and experiences that underpin a prosperous, liveable city for current and future generations of city ratepayers and many others to enjoy.

Despite the challenges of the pandemic, we have acted responsibly, and recovered quickly. However, with many of our small-business owners still doing it tough, our focus remains firmly on delivering on our promises. This includes making Adelaide the lowest cost capital city with the least red tape, creating strong economies by activating mainstreets and laneways, delivering cost savings and generating income for local businesses, investing in partnerships, enabling events and activations and driving marketing and promotion.

It is an immense privilege to lead such a diverse, hard-working and customer focused team, who continuously innovate to improve our services. I know that there is no more powerful signal to our local businesses, to our ratepayers, and to our community that we are all in this together, than for our people to be visible in their support for Adelaide's recovery and to realise our vision for Adelaide to be Australia's most liveable city.

A handwritten signature in blue ink that reads 'Clare Mockler'.

Clare Mockler
Chief Executive Officer

Who We Are and How We Will Deliver

The City of Adelaide motto 'Ut Prosint Omnibus Coniuncti', United for the Common Good, is at the heart of how our people feel about working for the city and embodies the way we approach our civic and corporate responsibilities.

We are a unique team of people who work together to create extraordinary experiences across our city. Our people are passionate ambassadors for Adelaide and contribute to the community through the delivery of valuable services and outcomes.

An environment where people thrive

Our people are our greatest asset. We are inclusive, welcoming, engaged, passionate, forward-thinking, dedicated, and authentically customer-centric. We treat each other as well as we treat our customers, ensuring our internal customer experience meets the same quality as our external customer experience, because we know that is the best thing for our community. We foster a supportive and safe working environment and acknowledge the importance of wellbeing and balance in our personal and professional lives. Our focus is on achieving great outcomes while empowering our people and offering them flexibility in the way they achieve them.

Leadership helping us reach our potential

The size of our organisation, the diversity of experiences available and the broad variety of opportunities surprises people. We have a genuine commitment to developing our people in our dynamic and challenging environment. Leaders at all levels are supported to reach their full potential and create an environment where others can do the same. Those leaders and their teams are the custodians of our culture and are the key to successful outcomes. Collaboration and autonomy are expected and recognised, and with commitment and support, our people can and do progress through the organisation.

Learning and growing with our city and community

We are flexible and adaptable, agile to the challenges and opportunities of the future. We are transitioning from being the expert and the regulator, to a position of foresight and a curator of experiences. Our people strategy anticipates the skills we need to deliver brilliant experiences. Our culture of learning and adapting is self-evident and visible, as our people's development improves our performance and maximises everyone's potential. Our leaders are confident and support their teams to build resilience and broaden the capability of our people so they can better serve their customers and community.



CITY OF ADELAIDE

City of Adelaide Community

Community Engagement

Community Engagement provides an opportunity for a diverse range of voices to be heard and a chance for the community to give meaningful feedback.

The City of Adelaide is committed to involving its residents, ratepayers, business owners and city users in shaping the future of the city.

Asking for the views of the community assists the City of Adelaide to better understand local issues and interests and to make sustainable decisions which are relevant to the needs of the community.

Community and stakeholder engagement fosters a sense of belonging and community ownership of project outcomes.

Your Say
Adelaide

Shaping our city

Over the past 12 months Council sought community feedback and insights on 63 different projects, via our online platform Your Say Adelaide (YSA), face-to-face or both.

Engagement projects

Legislated
43

Non-legislated
20

53 Projects which engaged our stakeholders and community through YSA

Over 3,200 people



participated online on these diverse projects, which included:

- Resident and business surveys
- Use of the Park Lands for events, activations, sporting clubs and licensing
- Development of a range of strategies and plans for the future of the city
- A review on the delivery of the Free City Connector
- Bus and East-West bikeways
- Kaurna Kardla Parranthi Bio-Cultural Burn
- Applications from third parties for the use of public spaces and footpaths

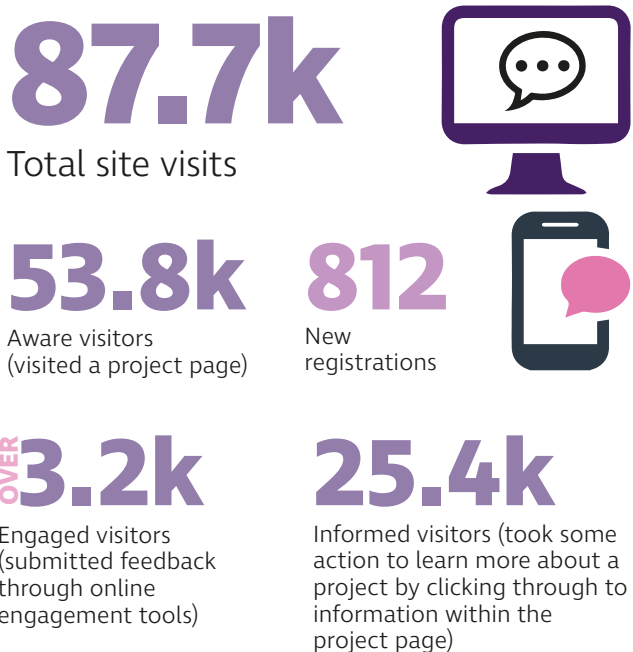
Join over 11,000 people who are already part of our online engagement community.

No matter your interest in the city – we want to hear from you. Participate to help shape your city.

Visit yoursay.cityofadelaide.com.au today to register and see what we're seeking your input on.

YSA Statistics

1 July 2020 to 30 June 2021



Top three projects on YSA (based on number of contributions)



Top three documents downloaded from YSA		
701	651	515
East-West Bikeway Engagement Pack 2021	2020–2021 Draft Business Plan and Budget – Final	City Skate Park – Design Report

3.28k documents were downloaded 42,000 times

Residents and Businesses

In 2020–2021 the City of Adelaide continued its efforts to better understand the needs and wants of the resident and business communities through major surveys and other means.

In October 2020 almost 1,000 people who call the City of Adelaide home completed an extensive online survey.

Through the survey we learned that:

- 89% of respondents agreed that the city has public spaces that feel safe to use, 69% agreed that Council is taking effective steps to protect the natural environment, and 77% agreed that the city is a place that is welcoming to people from diverse cultural backgrounds.
- 76% of residents feel comfortable to walk to their closest main street in the evening, 34% feel comfortable to walk to their nearest Park Land or square.
- The most valued aspect of city living again related to the convenience of being close to everything: 62% of respondents made a comment about the city being convenient/close/accessible.
- The ‘amenity’ of the city is also highly valued with the amenities most often called out being the Park Lands, public transport (including free transport and the Connector Bus), and the restaurants/café/pubs/bars.
- In light of the COVID-19 experience, residents told us they were avoiding large crowds and that they expect sanitisation facilities and more cleanliness in public places.
- The lighting of pathways, shade/shelter, seating, and exercise loops/trails were the key facilities that respondents want to see more of in the Park Lands.

What we have heard from our residents has been used to improve service and program delivery and to track some of the measures of success in the 2020–2024 Strategic Plan.

City Users

The City User Profile (CUP) Survey takes place annually. Each year 2,000 people are approached on the streets and in the Park Lands to complete a survey on why and how often they come to the city. The survey takes place over several weeks at different times of the day and night, on weekdays and weekends. In 2020 the survey was undertaken by McGregor Tan Research on behalf of the City of Adelaide.

- Working was the main reason for visiting the city.
- Car (as driver or passenger) and bus were the main means of travelling to the city.
- Overall, two thirds of city users visit the city at least once a week, with the majority visiting daily or most days.
- More events, cheaper or free parking, shopping and entertainment would inspire visitation to the city more often.
- Cafés, restaurants and food is what city users like most about the main streets and restaurants, cafés, shops and cheaper or free parking are the things that might encourage more visits to main streets.
- Majority stated they knew where to go for help if they felt unsafe in the city, and nine in ten agreed that the city has public spaces that feel safe to use.

A Business Insights Survey was also undertaken, collecting valuable information and insights from people who own or operate a business in the City of Adelaide.

From more than 160 city businesses, the City of Adelaide heard:

- Nearly half, 48%, were confident about their future business prospects.
- Most, 72%, think that the City of Adelaide is a good place to do business.
- The best support Council can offer city businesses is to:
 - ▷ Attract more people into the city
 - ▷ Grow the economy
 - ▷ Reduce business costs
- Businesses would like to be more environmentally sustainable by reducing energy costs, improving energy efficiency, waste reduction and recycling.



Economic Recovery

During 2020–2021, the City of Adelaide focused on drawing people safely back to the city, providing direct benefit to businesses with over \$11 million in assistance through programs such as: Outdoor Activation Grants; Adelaide’s Long Lunch, a promotion providing \$30 vouchers to spend at restaurants, cafés, or on tours and attractions around the CBD and North Adelaide; the city Business Support package in partnership with Business SA; and Winter Weekends and Street Beats and Eats activating main streets and key dining strips.

City of Adelaide 2021–2022 Business Plan and Budget

Investing in city recovery

The 2021–2022 Business Plan and Budget is about supporting the City of Adelaide and the people they serve to grow and recover from COVID-19. The budgeted expenditure of \$269.6 million will focus on the prioritisation of community and civic services, activities that support the city’s cultural and economic development, projects that maintain and upgrade infrastructure within the city and Park Lands and the continuation of COVID-19 support.

The City of Adelaide has set some key priorities to move the city along a trajectory of recovery. These priorities are:

- Developing a suite of opportunities for the community and city users to connect, play, exercise, and learn in the Park Lands with particular focus on Wellbeing Month, implementing the Healthy Parks, Healthy People strategy and promotion of the Adelaide Park Lands trail.
- Implementing a new permit fee model to support business growth and to make it easier to do business with City of Adelaide.
- Finalising the Strategic Asset Management Plan (SAMP) and associated principles and levers available to Council to inform future customer and technical levels of service for all asset classes.
- Developing and delivering curated programs that attract people to the city through cultural, physical, social, and environmental experiences.

- Delivering cultural strategic partnerships, performances, exhibitions, festivals and events, residencies and community driven programming across its venues and throughout the city.
- Maximising funding opportunities through partnership proposals as part of their Australian and State Government budget submissions and election advocacy.
- Exploring opportunities within the City of Adelaide’s property portfolio, including the consideration of opportunities for the sale of underperforming assets as well as leveraging existing assets for city shaping initiatives, to support greater public value for ratepayers and the community.
- Prioritising activities to recover commercial businesses/revenue to pre-COVID levels. Diversify revenue through the investigation, identification and implementation of new or modified business services including a review of the property portfolio to increase revenue and property values in accordance with fair value market approach.
- Working with its Council Members to reinvigorate their engagement strategy and its approach to engaging the community in Council decision making.



Major projects

- Central Market Arcade Redevelopment (\$14.939m)
- Market to Riverbank – Bentham and Pitt Streets (\$5.15m)
- Moonta Street (\$2.5m)

In 2021–2022 the City of Adelaide will continue to deliver a COVID-19 support package through the following initiatives:

- The City Stimulus Business Support program and City Stimulus Event Funding (through AEDA)
- Freezing the rate in the dollar for the eighth consecutive year
- Continuing to stimulate city growth through our once in a generation investments at 88 O’Connell Street and Market Square (Central Market Arcade redevelopment)

- Implementing a new permit fee model to support business growth and make it easier to do business with City of Adelaide
- Curated cultural, physical, social and environmental programs to attract people to the city
- Prioritising activities to recover Council’s commercial businesses/revenue to pre-COVID-19 levels
- A contingency to fund emerging opportunities to respond to city needs in a post-COVID-19 recovery environment.

For further information on this please refer to Business plan and budget 2021–2022 | City of Adelaide.

City Profile

In 2018–2019	In 2019–2020	In 2020–2021
10th Most liveable city in the world ¹	10th Most liveable city in the world ¹	▲3rd Most liveable city in the world ¹
15,465 Businesses in the city ²	15,414 Businesses in the city ²	15,251 Businesses in the city ² 'local businesses'
141,528 Local jobs ³	144,382 Local jobs ³	142,723 Local jobs ³
\$19 billion City of Adelaide Gross Regional Product (GRP) ³	\$19.45 billion City of Adelaide Gross Regional Product (GRP) ³	▲\$20.16 billion City of Adelaide Gross Regional Product (GRP) ³
18.21% of state’s GRP ³	18.23% of state’s GRP ³	18.21% of state’s GRP ³
24,807 Estimated residents in the city ⁴	▲25,456 Estimated residents in the city ⁴	▲26,177 Estimated residents in the city ⁴
1,976,706 Domestic overnight visitors to the city ⁵ (Year to March 2019)	▲2,294,957 Domestic overnight visitors to the city ⁵ (Year to March 2020)	▼800,513 (or 0.85 million) Domestic overnight visitors to the city ⁵ (Year to March 2021)

1. Economist Intelligence Unit

2. ABS Counts of Australian Businesses as presented on economy.id.com.au/Adelaide

3. NIEIR as presented on economy.id.com.au/Adelaide

4. Australian Bureau of Statistics (ABS) ERP 2020

5. Tourism Research Australia unpublished data

Adelaide Economic Development Agency (AEDA)

Strong Economies

Council will champion a robust and diversified economy where innovation and low costs support growth and investments.

The City of Adelaide recognised the importance of accelerating economic growth in the city, and as part of our 2020–2024 Strategic Plan, sought to design and implement a City-Wide Business Model.

This led to the creation of the Adelaide Economic Development Agency (AEDA) as a subsidiary of the City of Adelaide.



Adelaide
Economic
Development
Agency



AEDA'S Mission

To accelerate economic growth in the city by attracting investment and supporting businesses, growing the visitor economy, supporting residential growth, growing an annual events calendar, and marketing the city as a whole including Rundle Mall, South Australia's pre-eminent shopping precinct.

AEDA's Charter was published in the Government Gazette on 14 January 2021 and AEDA formally commenced operations on 18 January 2021.

AEDA is governed by a skills-based Board of Management with the Lord Mayor as Council's representative on the Board. Following an extensive expression of interest process, Council appointed South Australian business leader Nikki Govan as the Inaugural Chair of the Board. More information on the Board is available at Adelaide Economic Development Agency | City of Adelaide

AEDA works closely with businesses, industry groups, state government agencies and other relevant organisations to deliver a range of programs designed to stimulate the city's economic growth.



In its first five months of operation AEDA:

- Delivered an annual business plan in consultation with a wide range of key stakeholders.
- Consolidated office space for the Rundle Mall Program and visitor services saving resources to be re-invested.
- Developed and delivered an innovative campaign, Adelaide's Long Lunch, that included 124 hospitality and experience businesses using redeemable vouchers through a QR code.
- Developed a new Experience Adelaide website.
- Commenced development of a 10 point Residential Growth Action Plan.
- Funded multiple city-based events through COVID-19 Quick Response Grants.
- Implemented a dedicated winter campaign 'Hit the Town'.
- Commenced work in building digital distribution channels for wider communication with businesses and consumers.

In 2021–2022 AEDA will be building on these strong foundations to support economic growth in the CBD and North Adelaide.



Strategic Plan 2020–2024

Strategic Plan reporting for 2020–2021 Annual Report

City of Adelaide Strategic Plan

On 10 March 2020, Council unanimously adopted the City of Adelaide 2020–2024 Strategic Plan.

The Strategic Plan sets the vision for Adelaide to be the most liveable city in the world.

In June 2021, the Economist Intelligence Unit (EIU) Global liveability index announced Adelaide as the 3rd most liveable city in the world.

It identifies four community outcomes through which the vision will be delivered: Thriving Communities; Strong Economies; Dynamic City Culture; and Environmental Leadership. The four community outcomes are underpinned by Enabling Priorities.

The outcomes reflect the aspirations of the community and Council and focuses our partnership and advocacy activities and drives programs and projects through the delivery of Key Actions.

Under each of the community outcomes are a series of statements that articulate the aspirations for the city. These aspirations are achieved through the delivery of 49 key actions and monitored through 15 measures of success.

Key Actions		Measures of Success	
Commenced	46	Favourable movement	8
Not commenced	1	Unfavourable movement	2
Completed	2	Baseline established this year	4
		No update available	1

A copy of the full report detailing what we delivered, can be found at cityofadelaide.com.au/strategicplan

Our measures of success

Thriving Communities

The city's population is growing (favourable movement)

Measured by: Number of city residents

Baseline: 25,549 (2018–2019)

Update: 26,177 (2019–2020)

Source: ABS, estimated resident population, regional population by age and sex

Commentary on update:
Based on ABS estimates, the population of the City of Adelaide increased by 2.5% between 2018–2019 and 2019–2020. This is consistent with the long-term (10 year) average annual growth rate. The population effects of COVID-19 will not be seen until the estimates for 2020–2021 are available.

Our residents are more physically active (favourable movement)

Measured by: Times per week where residents undertake at least 30 minutes or more of physical activity

Baseline: 4.13 (2019)

Update: 4.33 (2020)

Source: City of Adelaide Resident Survey

Commentary on update:
The update was collected in October 2020, following the harshest impacts of COVID-19 on the physical and social activities of city residents.

People feel safe in the city (baseline established in 2020–2021)

Measured by: Share of residents who agree that the city has public spaces that feel safe to use.

Share of city users who agree that the city has public spaces that feel safe to use.

Baseline: 89% (residents)/87% (city users)

Update: No update available

Source: City of Adelaide Resident Survey and City User Profile Survey

Commentary on update:
Baseline data for this measure for residents was collected in October 2020 and updated data will be available in the second half of 2021. The baseline figure for city users was established in 2021 and updated data will be available in 2022.

Strong Economies

The city has a greater share of the state's economy (favourable movement)

Measured by: City's economy as a share of the South Australian economy

Baseline: 17.9% (2018–2019)

Update: 18.2% (2019–2020)

Source: National Institute of Economic and Industry Research (NIEIR) presented by economy.id

Commentary on update:
The size of a local economy is measured by its wealth or gross regional product (GRP). In 2019–2020, the city economy was worth \$20.16 billion, accounting for 18.2% of the State's economy.

There is more pedestrian movement in key areas of the city (unfavourable movement)

Measured by: Monthly average of unique device detections across the city

Baseline: 9.9 million (year to April 2020)

Update: 8.6 million (year to April 2021)

Source: City of Adelaide – Kepler Analytics

Commentary on update:
In the 12 months to April 2020, an average of 9.9 million unique devices were detected per month across all sensors in the city. In the following year, the number of average monthly unique device detections fell by 13.4% to 8.6 million. This is due to a marked decrease in unique device detections during May and June 2020 at the height of public activity restrictions as a result of COVID-19.

More businesses in the city think the city is a good place to do business (baseline established in 2020–2021)

Measured by: Share of city businesses who agree that the city is a good place to do business

Baseline: 72% (2020)

Update: No update available

Source: City of Adelaide Business Insights Survey

Commentary on update:
Baseline data for this measure was collected in October 2020. Updated data will be available in the second half of 2021.

Dynamic City Culture

More domestic and international visitors (unfavourable movement)

Measured by: Number of domestic and international visitors to the city

Baseline: 2.7 million (year to December 2019)

Update: 995,078 (year to December 2020)

Source: Tourism Research Australia, unpublished data

Commentary on update:
Domestic and international visitation was affected for much of calendar year 2020 due to the international border closure and the extended lockdown in Victoria, a key domestic tourism market for South Australia.

Increased cultural infrastructure (favourable movement)

Measured by: Count of cultural infrastructure in Adelaide and North Adelaide

Baseline: 1,286 (2019–2020)

Update: 1,306 (2020–2021)

Source: City of Adelaide data

Commentary on update:
A definition for cultural infrastructure has been developed for the City of Adelaide. It includes ‘physical’ infrastructure such as theatres, museums, public art, events spaces, and art galleries as well as ‘intangible’ infrastructure such as grants and digital spaces.

More city users agree the city is dynamic and full of rich and diverse experiences (favourable movement)

Measured by: Share of city users who consider the city to be a welcoming and dynamic place full of rich and diverse experiences

Baseline: 80% (2019)

Update: 81% (2021)

Source: City of Adelaide City User Profile Survey

Commentary on update:
Data from the latest City User Profile Survey showed that city users continue to consider the city as dynamic and full of rich and diverse experiences. The share of city users who strongly agreed with this statement increased marginally from 80% to 81% between 2019 and 2021.

Environmental Leadership

Community greenhouse gas emissions are lower (favourable movement)

Measured by: Tonnes of carbon dioxide equivalent (CO2e)

Baseline: 1.03 million CO2e (2018–2019)

Update: 986,160 CO2e (2019–2020)

Source: City of Adelaide Community Carbon Inventory

Commentary on update:
The city’s community greenhouse gas emissions in 2019–2020 were 986,160 tonnes of carbon dioxide equivalent, which is a 21% reduction in emissions relative to the 2006–2007 base year and 4.5% reduction relative to 2018–2019. The downward trend reflects increasing renewable generation in the SA electricity grid and reduced electricity use. Stationary energy (44%) and Transportation (35%) contribute most of the city’s emissions.

Less waste to landfill (no update available)

Measured by: Share of residential kerbside waste collection diverted from landfill

Baseline: 53.6%

Update: No update available

Source: City of Adelaide data

Commentary on update:
The City of Adelaide is currently developing a suite of programs to meet the goals of the Resource Recovery (Organics, Recycling and Waste) Strategy 2020–2028, which was adopted by Council in November 2020, including to meet the target of 75 per cent diversion of waste from landfill in residential kerbside collected waste. Subsequent waste audits will be conducted to measure the success of these programs and to provide an update on the percentage of residential kerbside waste collection diverted from landfill against the 2019 baseline year of 53.6%.

More residents agree that Council is taking steps to protect our environment (baseline established in 2020–2021)

Measured by: Share of city residents who agree that Council is taking effective steps to protect our natural environment

Baseline: 69% (2020)

Update: No update available

Source: City of Adelaide Resident Survey

Commentary on update:
Baseline data for this measure was collected in October 2020. Updated data will be available in the second half of 2021.

Enabling Priorities

Council has the financial capacity to meet its long-term commitments (favourable movement)

Target: Asset sustainability ratio: 90%–110%
Asset test ratio: maximum 50%
Leverage test ratio: maximum 1.5 years

Update: Asset sustainability ratio: 67%
Asset test ratio: 18%
Leverage test ratio: 0.5 years

Source: City of Adelaide Q3 2020–2021 Finance Report

Commentary on update:
The sustainability ratio expresses expenditure on asset renewals as a percentage of the projected funding required. It illustrates whether existing assets are being replaced or renewed at the rate they are being consumed and ensures consistent service

delivery as determined by the Infrastructure and Asset Management Plans (AMPs). The ratio falls below the target range (90%–110%) for the 2020–2021 financial year as per Council resolution to assist with cashflow requirements for recovery from COVID-19 impacts. It is assumed that over the long term asset renewals will be funded in line with the Strategic Asset Management Plans and the sustainability ratio returns to 100%.

Council services meets the needs of the community (baseline established in 2020–2021)

Measured by: Share of city residents, businesses and users that are satisfied that Council services meets their needs

Baseline: To be determined (residents/businesses). 66% (city users)

Update: No update available.

Source: City of Adelaide Resident Survey, Business Insights Survey, City User Profile Surveys

Commentary on update:
A baseline measure for resident and business satisfaction with Council services will be established in 2021. The baseline figures for city user satisfaction with Council services was established in 2021 and updated data will be available in 2022.

Council delivers on its operational efficiency targets (favourable movement)

Target: Identify \$20 million permanent operating expenditure in 2020–2021

Update: \$20m identified with \$14.4m realised in 2020–2021

Source: City of Adelaide Q3 2020–2021 Finance Report

Commentary on update:
The \$20 million permanent ongoing expenditure savings that have been identified in 2020–2021 will achieve a \$14.4 million savings this financial year. The \$5.6 million further savings that have been identified as part of the \$20 million total will be realised from 2021–2022.

2020–2021 Business Plan and Budget Performance

The 2020–2021 Business Plan and Budget contained 15 Key Activities aligned against the Strategic Plan outcomes of Thriving Communities, Strong Economies, Dynamic City Culture, and Environmental Leadership and its Enabling Priorities. Fourteen of these were completed or were on track at the end of the financial year.

How the City of Adelaide tracked against its 2020–2021 Business Plan and Budget Priorities:

- ✔ We will work with key partners to reduce homelessness in the city.
- ✔ Implementation of East-West and North-South bikeways, providing safe access for people riding bikes in the city.
- ✔ Secure the preferred proponent and obtain project development approvals for Eighty-Eight O'Connell Street.
- ✔ Progress design development to secure project development approval and commence early site works for Central Market Arcade redevelopment.
- ✔ Develop a program to create a range of experiences and opportunities to support local businesses and the community.
- ✔ Establish a new subsidiary of Council under Section 42 of the works for Central Market Arcade redevelopment.
- ✔ Establish a new subsidiary of Council under Section 42 of the *Local Government Act 1999 (SA)* to accelerate economic growth through attracting investment and supporting the growth of business, residents, visitors, events, festivals and students.
- ✔ Work in partnership with the Kaurna community to deliver Reconciliation projects and to ensure Kaurna Culture is both recognised and supported through integration into Council strategies, project planning and other initiatives.
- ✔ Deliver new and diverse play spaces, undertake further planning to guide future works and complete improvements to existing activity spaces.

- ✔ Work with our partners to deliver musical laneways and support, events and activations to celebrate Adelaide's culture of live music and performance.
- ✔ Increase tree plantings, greening of streets and garden beds in identified parts of the City and design and construct greening and paths around Whitmore Square.
- ✔ Delivery of a new Waste and Recycling Strategy and Programs to support our residents, businesses and community to reduce waste and improve recycling and organics outcomes.
- ✘ Delivery of feasibility assessments and design work for a River Torrens Wetlands and Urban Nature Space.
- ✔ Expand access to and availability of data and insights through online tools and integrated Council reporting and workshops.
- ✔ Understand the value and importance of services to deliver efficient outcomes to our community and review corporate services to deliver efficient internal support.
- ✔ Develop a new policy covering the way council buys goods and services, with a focus on best value for money and improving social, environmental, cultural and local business outcomes.



Highlights from the 2020–2021 Business Plan and Budget included:

- Launching the City of Adelaide Wellbeing Dashboard
- Commencing operations of the Adelaide Economic Development Agency and delivering the City Business Support Package
- Activating main streets for growth via a new single point of contact place coordination approach
- Celebrating our Dynamic City Culture by delivering Winter Weekends, Street Beats and Eats, and Kaurna culture with the Kaurna Kardla Parranthi Bio-Cultural Burn project and Kids on Country
- Running all City of Adelaide owned facilities on 100 per cent renewable energy for the whole year
- Reducing homelessness in the city through support to the Adelaide Zero Project Backbone Team, and developing a Draft Homelessness, Social and Affordable Housing Policy
- Progressing design works for the final section of the North-South Bikeway
- Introducing a virtual Library to ensure continued access to library resources during the COVID-19 lockdown.

North Ward highlights:

1. Melbourne and O'Connell Street activations including Twilight Fringe, Umbrella Winter Sounds, Musée Extérieur: European Art on the walls of North Adelaide
2. Lord Mayor's O'Connell and Melbourne Street Roundtables
3. Karrawirra/Red Gum Park (Park 12), Vietnamese Boat People Monument
4. Three Neighbour Day events
5. Road resurfacing of Montefiore Road, Main North Road and Prospect Road
6. Heritage kerbing in Jeffcott Street
7. Footpath renewals in Brougham Place
8. Shared use path, sports and recreational facilities, lighting improvements and further greening in the Northern Park Lands as part of the 'Northern Entry statement (funded by State Government)

Central Ward highlights:

1. Events and activations including Gouger Street Feast event, East End Unleashed, Event infrastructure in Kadlitpina/Rundle Park (Park 13) and Musée Extérieur: European Art on the walls of the East End
2. Lord Mayor's Hindley Street Roundtable
3. Quentin Kenihan Inclusive Playspace in Mullawirraburka/Rymill Park (Park 14)
4. 'Chalk Sticks' a space for young people in Tarntanyangga/Victoria Square
5. Opened Adelaide City Shed, a place for people to lead and engage in social activities and woodworking
6. Two Neighbour Day events
7. New public art 'Pigeon' and 'Tracking Connections' in Gawler Place
8. Celebrated the City of Adelaide's status as a UNESCO City of Music by designating three City of Music Laneways: Sia Furler Lane; No Fixed Address Lane; and Cold Chisel Lane
9. Blackspot Road Project at Hindley Street and Gray Street
10. New public convenience in Tuyla Wardli/ Bonython Park (Park 27)

South Ward highlights:

1. Events and activations including History Month exhibitions, Hutt Street Christmas Market (Precinct funding) and Margie Medlin, Pru La Motte exhibition
2. Lord Mayor's Hutt Street Roundtable
3. Nine Neighbour Day events and Unity Week event
4. Hutt Street library activations with a focus on NAIDOC Week, mental health, wellbeing and nutrition support
5. A Conversation Between 'Two Birds', Charlotte Place Mural
6. Grote Street Greening (44 new trees planted) and road and water table renewal
7. Whitmore Square Safety improvements

Ngaru mularta/Chalk Sticks – A Welcoming Space for Young People

Thriving Communities

Council will create a city that is welcoming, inclusive and accessible to all.

‘Ngaru mularta/Chalk Sticks’ a Welcoming Space for Young People was launched in the south west corner of Tarntanyangga/Victoria Square in March 2021 by the Lord Mayor. Dave Court, the artist behind the installation, attended the launch along with high school and international students who supported the delivery of this space. The group was entertained by emerging musician Baby Mo (Erin Moller).

This initiative is all about celebrating the importance of young people to the city’s culture and increasing their sense of welcome and engagement with the city environment.

Young people at high school or university who regularly use the city were consulted to determine the location and elements that would make the space welcoming.

The south west triangle of Tarntanyangga/Victoria Square was identified as a preferred location because it offers proximity to public toilets, public transport and the Adelaide Central Market for affordable food and drink options. Existing benches, a water bubbler, grassed areas including a mound, and mature trees also make the area an ideal gathering point.

Consultation and focus groups also identified the need for phone charging, Wi-Fi and Instagram-able public art elements to designate the area as a focal point for young people’s social connection. Part of the consultation process was to engage young people in naming the space and a prize of a \$100 Adelaide Central Market voucher was on offer for the best name. The winning entry was ‘Chalk Sticks’. This name was translated by Kaurna Warra Karrpanthi (KWK) and they provided their cultural consent for the City of Adelaide to use the name ‘Ngaru mularta’.

Artist Dave Court was selected to deliver an artwork that would resonate with the identity of the city’s young people. The artwork is a series of large cylindrical shapes, transitioning in shape, colour and texture (some metal and others wood) across the grassy space. It provides spaces to sit, lean and hangout and will hold up to climbing and jumping. The metal elements of the artwork were fabricated by Iguana Creative. The Sedi, an environmentally friendly solar powered smart bench (with WiFi capabilities), blends into the space incorporating lighting and phone charging with the surround painted by Dave Court.

***Ngaru mularta /Chalk Sticks, 2021, timber and aluminium by Dave Court.
All Photos this spread, Nick Astane***



Community Services

The City of Adelaide delivers a broad range of valued services to our community. These services bring our strategic plan to life, ensure we deliver on essential community needs, fulfil our duties as a Capital City Council and enable our organisation and community to thrive.

During 2020–2021 the City of Adelaide continued to review its services and the way we present information to our community. This has led us to the 13 community services that are referenced in this year’s annual report.

All services delivered by the City of Adelaide contribute to the delivery of our Strategic Plan 2020–2024 and work to achieve our vision to be the most liveable city in the world.

This annual report highlights some of the great work the City of Adelaide has delivered as a Capital City Council and showcases the services that are delivered to over:

- 26,000 residents
- 15,000 businesses, and
- Over 300,000 people who visit the city every day.



Arts, Culture and Events

Enhances the cultural and creative elements of the city, enlivening it with things to do and see, and making the rich heritage of the city available to all.

Functions of this service: Adelaide Town Hall, Archives and Civic Collection, Culture and Creativity (*Arts and Cultural Grants, Cultural Entrepreneurs Incubator Program, Live Music Strategic Partnership, UNESCO City of Music*), Events and Activations (*Adelaide’s New Year’s Eve, ANZAC Day Service, Australia Day Sponsorship, Business Activation and Support, Christmas in the City, City Activation – East End Unleashed; Hutt Street; Melbourne Street; North Adelaide/O’Connell Street, Fashion Industry Support, Umbrella Winter Festival*), Heritage Promotion and Events (*History Festival*), Monuments, Fountains and Public Art.

Events

Adelaide Fringe Announces 2021 Impact Results*

A global pandemic could not stop this year’s Adelaide Fringe from safely presenting the largest arts festival in the world and successfully injecting much-needed tourism and money into the South Australian economy.

Key stats:

- Gross economic impact of \$56.39 million
- Adelaide Fringe 2021 featured 5,085 artists, 905 events over 318 venues, over 394 performance spaces including 84 open air events
- 632,667 tickets sold
- Estimated 2.8 million total attendances
- Total new visitor and retained local spend attributable to the Adelaide Fringe is \$31.6 million
- Adelaide Fringe 2021 created 4,431 peak direct and indirect jobs
- Through generous donations and Government funding, Adelaide Fringe was able to distribute over \$750,000 worth of grants to support diverse artists and events

- 17 First Nations Collaboration Grants were distributed to Aboriginal and Torres Strait Islander artists to help them present work at Fringe 2021

**Source: Adelaide Fringe Announces 2021 Impact Results*



Summer Sounds Fest – 2021 – Photo: Helen Page

Throughout the onset of COVID-19 the City of Adelaide remained responsive, ensuring that events and activations could still occur in the city. From major Park Land events through to road closures supporting local businesses, all manner of events occurred in a COVID-19 safe way.

The City Experience team enabled the summer event season to stage some of the largest and safest events and festivals globally during the pandemic. The Adelaide Festival, Adelaide Fringe, Gluttony and the Garden of Unearthly Delights, amongst many others, all managed to stage world class events, abiding by a range of COVID-19 safe measures.

New approaches were developed with partners for socially distanced events including the locally produced Summer Sounds Festival in Bonython Park/ Tulya Wardli (Park 27) with live music events over 18 days in January 2021. The event sold over 30,000 tickets.

In 2020, the New Year’s Eve Event at Elder Park and fireworks were cancelled due to COVID-19. The City of Adelaide worked with local restaurants, bars, cafés and accommodation providers to develop offers and staycation deals, and provide support to venues that had programmed live music on New Year’s Eve. A review of Council’s approach to the event is currently being undertaken.

Christmas Festivities

Council approved the Christmas Festival Action Plan 2021–2024, which will lead a new approach to delivering Christmas with partners, businesses, community, artists and creatives city-wide. The first Adelaide’s Christmas Festival 2020 was delivered, including the Christmas Incentive Scheme to 66 businesses and creatives for live music and performance, makers markets, Window Wonderland and community events.

City-wide Activation Program

A comprehensive city-wide activation program was delivered including 2020 Winter Weekends, 2020–2021 Street Beats & Eats, and East End Unleashed. Significant city events delivered include: Twilight Fringe on O’Connell; Gouger Street Feast; and Gouger Street Yum Cha. More than 200 medium and major events were hosted in the Park Lands and city roads for the 2020–2021 financial year, despite the challenges and restrictions of COVID-19. These events brought thousands of people back into the city particularly during the summer festival season of 2020–2021.



Pigeon by Paul Sloan – Photo: BowlCurtain, CC BY-SA 4.0

Public Art

A range of new public artworks were installed across city spaces including in the Park Lands, main streets, laneways and Rundle Mall. Highlights included ‘Pigeon’ and ‘Tracking Connections’ in Gawler Place, the Vietnamese Boat People Monument next to the River Torrens, ‘Golden Rhombohedron (Obtuse)’ the inaugural legacy artwork on Grote Street as a contribution to the Illuminate Adelaide festival, and ‘Squiggle’ the entry way artwork for the Quentin Kenihan Playspace Mullawirraburka/Rymill Park (Park 14).

Other installations enlivening and drawing people to the city included a new series of light artwork presentations in Produce Lane and the first commission of a portrait of Wendy Chapman AM, the first female Lord Mayor of Adelaide, to celebrate Women leaders in the Chamber. A selection of partnership projects included the Plastic Bag Store exhibition as part of the Adelaide Festival, and the Collections Project delivered with Guildhouse, Adelaide Symphony Orchestra and Adelaide Festival Centre to create a new digital artwork inspired by the orchestra as a ‘living’ collection.

Adelaide UNESCO City of Music Laneways

The City of Adelaide celebrated its city culture by delivering three of the five City of Music Laneways: Sia Furler Lane; No Fixed Address Lane; and Cold Chisel Lane all featuring spectacular large-scale murals inspired by their namesakes.

The City of Adelaide has renamed the laneways to recognise music artists’ beginnings in Adelaide and their invaluable contributions to music locally, nationally and internationally. The project also celebrates Adelaide’s status as a UNESCO City of Music.

Sia Furler Lane – named after internationally famous musician Sia – is located off Morphett Street, along the back of the Rockford Hotel. The laneway features a Sia-inspired mural by local artist Jasmine Crisp that pays tribute to the music of Sia through the eyes of a fan. The location is near where Sia began her singing career in acid jazz band Crisp in the mid-1990s, playing at the former Cargo Club on Hindley Street West.

Cold Chisel Lane – named after the legendary Australian rock group – is located in Adelaide’s West End, in a nook behind Hindley Street, and features a

mural by renowned South Australian artist James Dodd. The lane is located at Cry Baby Bar and underneath the newly constructed Sofitel Hotel. The laneway and 50 metre by five metre mural are just metres from where the Adelaide-formed band landed their first regular residency at the Mediterranean Hotel in the 1970s, now Red Square.



Cold Chisel Lane Launch – Photo: Cath Leo

No Fixed Address Lane – renamed in honour of Aboriginal Australian reggae rock group No Fixed Address – is in the heart of the city. It’s just off Rundle Mall on the outer wall of the Rundle Place shopping complex. The Lane runs parallel to Francis Street laneway. Visual artists Elizabeth Close (Pitjanjatjara and Yankunytatjara woman), Thomas Readett (Ngarrandjeri and Arrente man) and Shane Cook (Guwa and Wulli Wulli man) were commissioned to complete the mural in No Fixed Address Lane, responding to the impact, significance and legacy of the band.

The laneways project is a great way to add more public art to the city and promote its musical heritage. The laneways will become music tourism destinations and attract local, interstate and international visitors to different parts of the city.



Cultural Strategic Partnerships

Activities to support the creative and social industry sectors included: a cultural strategic partnership between the City of Adelaide and Expressions Media to develop ‘Vaulting Ambitions’; an incubator program developed under ‘The Business of Being Creative’ banner; Christmas Incentive Scheme; Guildhouse reVision philanthropic cultural strategic partnership; Mercury CX hothouse screen industry development cultural strategic partnership; City Mobilities Partnership with the Mill and Open Space Contemporary Arts; and ACE Open City of Adelaide Studio Program. The arts and cultural grants were fully subscribed. There was increased use of the Adelaide Town Hall Community Activation Fund, and the Aboriginal and Torres Strait Islander professional development grants were launched.

Mainstreets Revitalisation Program

The City of Adelaide’s Maintreets Revitalisation Program delivered a series of Lord Mayor Roundtables with key stakeholders via a creative single point of contact place coordination approach.

Extensive research and stakeholder engagement informed mainstreets revitalisation planning with \$200,000 being secured from the State Government for the Mainstreets Revitalisation and Improvement Grants scheme. This was accessible to small businesses, organisations and properties in selected mainstreets to fund outdoor and street frontage improvements.

These enhancements will contribute to improved street amenity, pedestrian permeability and drive visitation to businesses, ensuring the city’s identified mainstreets are a must-visit destination for residents, workers and visitors, now and in the future. This support provides funding of up to 80 per cent of infrastructure costs for successful applicants to help drive mainstreet revitalisation.

This was initially offered to businesses and property owners along Hutt, Hindley, Gouger, Rundle, Melbourne and O’Connell Streets who were able to receive up to \$10,000 to enhance and activate their shopfront or outdoor area.

Did you know?

2018–2019

473 events held at Adelaide Town Hall

Over 750 events held in the Adelaide Park Lands and roads

948,692 attended City of Adelaide culture, live music and lifelong learning programs and events

\$247,000 distributed in arts and cultural grants to support 60 projects

2019–2020

399 events held at Adelaide Town Hall (45 events cancelled and 25 postponed, we were on track for 469 events in 2019–2020)

Over 650 events held in the Adelaide Park Lands and roads (80 events cancelled due to COVID-19)

913,601 attended City of Adelaide culture, live music and lifelong learning programs and events (Numbers were affected by the closures of libraries, community centres and Adelaide Town Hall due to COVID-19 including restricted numbers on re-opening with no face-to-face programming from mid-March to end of June 2020)

\$244,000 distributed in arts and cultural grants to support 53 projects

2020–2021

306 events held at Adelaide Town Hall (59 events postponed, and 84 events cancelled due to COVID-19)

Over 580 events held in the Adelaide Park Lands and roads (66 events cancelled due to COVID-19)

238,059 attended at City of Adelaide culture, live music and lifelong learning programs and events

\$275,000 distributed in arts and cultural grants to support 57 projects

Community Development

Creates opportunities for people to connect, learn, grow, and work with others to enhance their local communities.

Functions of this service: Community Centres (*Box Factory, Adelaide South-West, North Adelaide*), Community Home Support Program, Community Wellbeing (*Adelaide Leaders and Community-led Neighbourhood Development, Community Development Grants*).

Our Volunteers

In May 2021, in recognition of National Volunteer Week, the City of Adelaide celebrated and recognised their 260 plus volunteers with the theme ‘Recognise, Reconnect, Reimagine’. The dedication and service of volunteering strengthens the City of Adelaide to support and deliver vital services to the community. Volunteers change lives by generously offering time, skills, knowledge, and authentic connection and the contribution of Australia’s almost six million volunteers is significant.

The Healthy Ageing Shopping Bus is supported by two volunteers taking turns every Thursday to support and take residents of Adelaide and North Adelaide, over the age of 65, to the Adelaide Central Market for their weekly shop and a social catch up. The support and dedication provided by these volunteers assists our residents to continue to live an independent life, to connect with others and provide an accessible and hassle-free opportunity for older residents to enjoy the Adelaide Central Market.



Located in the Adelaide Park Lands, the BMX tracks at the Blue Gum Park/Kurangga (Park 20) receive extra attention daily by the City Dirt Crew, a group of passionate volunteers who always welcome new riders and volunteers. The City Dirt crew are members of the Adelaide City Dirt Jump Club, who have created much of this space and look after it – all out of the kindness of their heart and because they love BMX.



The Adelaide Visitor Services program includes 86 volunteers who work across a number of programs including the Visitor Information Centre, City Guides, Central Market Information, Adelaide Greeters, Mobile Visitor Services and Town Hall Tours.

The current Visitor Services Volunteers have a combined 934 years of service with three volunteers reaching 30-year milestones and five volunteers reaching 20-year milestones. The volunteers are a vital part of the visitor economy and have been instrumental in providing visitors with information on things to see and do in Adelaide and regional South Australia.

Customer: “My friend and I spent last week in Adelaide attending the Writers Festival as well as several shows. I went to the Visitor Information Centre to find more information on day trips and was greeted by friendly, efficient and professional staff. Both women were so approachable and willing to help.

We were also in the Rundle Mall one day, when a woman with a clipboard approached as we seemed to be looking for an address. She also was very efficient and helped enormously. This was our second visit to Adelaide for the Festival and we will be back. Thank you.”

Neighbourhood Development

Despite COVID-19 restrictions all regular programs returned across the three community centres, delivered within State Government requirements. Some programs involving large numbers and close contact requirements were placed on hold. Consequently, visitations and community participation numbers across Community Centres were impacted and reduced when compared to previous years. 32 partnerships were formed that supported the delivery of 1,859 community-led programs, through which 20,950 people participated.

Highlights included:

40 people from our multicultural and wider community enjoyed 'A Place in the Heart', a concert by the Adelaide Symphony Orchestra at the North Adelaide Community Centres. Feedback from the audience was that community members appreciated the opportunity to experience a performance of such high calibre, especially during COVID-19 times and one that was special and outside of the everyday.

As part of History Festival, a number of programs and activities were held across the community centres celebrating our cultural heritage, including partnerships with the local mosque, cultural groups and residents.

Neighbour Day was successfully celebrated with 16 events across the city and North Adelaide where neighbours enjoyed connecting with each other.

24 exhibitions were held across North Adelaide Community Centre and Adelaide South West Community Centre ranging from local artists to schools to community groups and organisations celebrating, art, culture and heritage.

The Adelaide South West Community Centre was successfully transitioned from its Sturt Street location to its temporary presence at the Minor Works Building. The majority of users of the Sturt Street location returned to the Minor Works Building with an increase in new participation and volunteering from surrounding residents. A Welcome Coffee and Chat was held at the centre including 10 first time visitors to the centre.

The Music in the Community Centres program was launched in May. This ongoing program provides local musicians the opportunity to perform live in the centres creating a welcoming and great ambience.

Wellbeing Dashboard

The City of Adelaide Wellbeing Dashboard was launched on 5 May 2021 at an event at Dwell East End Adelaide. The 34 indicators are a set of holistic population-level indicators across seven theme areas that will guide Council's future decision making and investment across a holistic range of services.

Adelaide is a city where the health and wellbeing of people is paramount.

The Dashboard's 34 indicators have been selected following review of the many wellbeing models and measurement frameworks used nationally and internationally. They are broadly categorised under health, health behaviour, social connection and engagement, environment, and place, along with the social determinants of health such as income, employment, and housing.

These indicators are aligned to the community outcomes and key actions in Council's Strategic Plan 2020–2024 and Wellbeing Plan 2020–2025. The data sources have been chosen to be able to show trends over time, helping to inform Council about the impact of initiatives targeted at particular outcomes. Much of the data has been sourced from the City of Adelaide's own Resident Surveys with a robust sample, providing confidence in the reliability and validity of the data, and allowing the data to be updated regularly.

The Dashboard recognises that wellbeing is a not a one-dimensional idea, but a multi-faceted concept relating to both physical and mental health as well as social, economic, environmental, and cultural factors.

We will use this valuable information to inform future decision-making for targeted action and activities to enhance community wellbeing outcomes across Council.

A video promoting Council's leadership and celebrating our commitment to the wellbeing of people can also be viewed here. (People. The heart of our city. on Vimeo)

"Living in Adelaide isn't about just loving one aspect of this beautiful city, it's about the whole package and the wonderful balance of health, wellbeing, practicality and festivity that this gorgeous town not only promotes, but actively supports" – Amy, resident.

Community Support Programs

During the year, the City of Adelaide partnered with numerous organisations to deliver activities to support community diversity, cultural expression, experiences and participation. These included the Philosophy Café partnership with the Adelaide University, Tech Talks with the University of South Australia, Poet in Residence partnerships with Spoken Word, Memory Museum Partnership with Thick as Thieves, and many more. Other activities carried out include Music in the Library series featuring local musicians, a Musical Theatre residency, Feast Festival workshops and residencies, and SALA curator, exhibition and workshop program.

Did you know?

2018–2019

\$475,579 funded in Community Development Grants

\$173,369 funded in Recreation and Sport Grants

2019–2020

\$467,704 funded in Community Development Grants

\$122,477 funded in Recreation and Sport Grants

2020–2021

\$525,348 funded in Community Development Grants

\$172,898 funded in Recreation and Sport Grants



Community Safety

Ensures a safe and healthy city environment for people to visit, work, study, live and do business.

Functions of this service: Community Safety Compliance, Community Safety Strategy (*Safer City Policy 2019–2022 Implementation and Evaluation*), Environmental Health, Permits.

Customer Experience

Council endorsed the Temporary Use of Public Space Policy. This policy combines and supersedes multiple documents to simplify the policy environment for customers. A new Permit Fee Model was endorsed and communicated to customers and will commence as of July 2021. The fee model will be consistent, principle-based, and has been significantly simplified with five fee rates in place instead of the previous 42. This will provide customers with more control over the fees they pay. This streamlined permit fee model will result in a more consistent and equitable process and assist our business community on the path from recovery to growth.

Environmental Health Officers
Partnering with SA Health

City of Adelaide Environmental Health Officers (EHOs) in conjunction with SA Health commenced the monitoring of public activity compliance during the COVID-19 pandemic. This arrangement supported the South Australian Police to return critical resources to their other duties to keep the community safe.

The EHOs integrated COVID-19 compliance monitoring with their routine food inspections, ensuring businesses had completed their COVID-19 safe plans and were displaying QR codes as well as implementing physical distancing within their businesses.

Community safety monitoring and enforcement continued, with a significant drop in customer requests during lockdown periods when the community spent more time in their homes.

Over 1,000 dogs were registered in the City of Adelaide area and the dog population has continued to grow year on year.

Did you know?

2018–2019	2019–2020	2020–2021
955 routine food inspections undertaken	853 routine food inspections undertaken	747 routine food inspections undertaken
Environmental complaint inspections undertaken, 17 local nuisance, 262 food complaints	Environmental complaint inspections undertaken, 202 local nuisance, 159 food complaints	Environmental complaint inspections undertaken, 223 local nuisance, 135 food complaints
413 cooling tower inspections undertaken	423 cooling tower inspections undertaken	274 cooling tower inspections undertaken
115 pool inspections undertaken	92 pool inspections undertaken	47 pool inspections undertaken
Responded to 59 litter complaints	Responded to 90 litter complaints	Responded to 355 litter complaints
Responded to 334 hard rubbish complaints	Responded to 306 hard rubbish complaints	Responded to 425 hard rubbish complaints
5,352 permits issued	5,092 permits issued	4,433 permits issued
Checked 229 construction sites for permit compliance	Checked 181 construction sites for permit compliance	Checked 167 construction sites for permit compliance
34 Dog barking investigations 31 Dog wandering at large 38 Dog harassment of humans 0 Dog harassment of animal Checked 387 dog registration enquiries	26 Dog barking investigations 24 Dog wandering at large 38 Dog harassment of humans 0 Dog harassment of animal Checked 256 dog registration enquiries	50 Dog barking investigations 37 Dog wandering at large 17 Dog harassment of humans 11 Dog harassment of animal Checked 157 dog registration enquiries

Environmental Sustainability

Demonstrates environmental leadership through our goals to become a sustainable, carbon neutral and climate resilient city.

Functions of this service: Carbon Neutral Council and Community (*Carbon Neutral Adelaide*), Sustainable and Climate Resilient City.

Carbon Neutral Adelaide

Carbon Neutral Adelaide is a joint ambition with the Government of South Australia and our community to work together to make the City of Adelaide local government area a carbon neutral city.

The City of Adelaide has been tracking community greenhouse gas emissions by preparing inventories of emission sources for many years. The community inventory is updated every two years and was completed in 2020–2021 including development of a data visualisation tool providing access to detailed community greenhouse gas inventory data and improving transparency. Updated data illustrates that between 2006–2007 and 2019–2020 financial years greenhouse gas emissions decreased by 21 per cent, which includes 4.5 per cent between 2018–2019 and 2019–2020 financial years. In this time, our residential population grew by 41 per cent and Gross Regional Product increased by 45 per cent.

A key initiative is the Carbon Neutral Adelaide Partners Program which is run jointly with the Department for Environment and Water. At 30 June 2021, there were 196 Carbon Neutral Adelaide Partner organisations publicly committed to reducing carbon emissions in the community.

Through the Partner program, education and networking sessions were delivered, aimed at the business community to accelerate their uptake of low carbon solutions. These included:

- A webinar series covering energy efficiency in business, shared solar for apartments, and carbon offsetting in Australia.
- Video case studies of the Adelaide Festival’s journey to carbon neutrality.

- A showcase and networking event that highlighted a series of case studies illustrating leadership in energy, transport, waste and carbon neutrality.
- A ‘speed date a sustainability expert’ event tailored to the needs of city businesses.
- An industry tour of Majestic M Suites to learn about its unique and leading energy efficiency features.

In 2020–2021 there were nine Adelaide-headquartered organisations who have achieved certified carbon neutrality with Climate Active, many for the first time, demonstrating a growing trend towards smaller organisations taking this leadership position. There are over 250 carbon neutral certified organisations, Australia-wide.

International Disclosure

The City of Adelaide has maintained compliance with the Global Covenant of Mayors for climate and energy by reporting to CDP (formerly Climate Disclosure Project) on an annual basis. In 2020 the City of Adelaide maintained an ‘A’ grade in CDP reporting on the community emissions inventory, tackling climate risk and co-benefits of climate action. Being on the A list puts the city in the global cohort of 88 leadings cities. A new CDP report, ‘Cities on the route to 2030’ reveals progress in disclosure and action over the last decade, highlighting Adelaide amongst 21 Oceania cities.

Water Sensitive City

Council endorsed the Water Sensitive City Action Plan 2021–2025 in December 2020, which articulates the next four years of action to become more water sensitive and be climate ready. Priorities of the Plan focus on water efficiency and fit-for-purpose water supplies to support more city greening, using technology and City of Adelaide staff expertise to manage water effectively and restoring the city’s urban waterways to be more naturalised and healthier.

The installation of recycled water for public events in Rundle Park/Kadlitpina (Park 13) was delivered during 2020–2021 as part of the Water Sensitive City Action Plan in partnership with Green Adelaide’s Water Sustainability Program. For the very first time, event

operators during the Adelaide Fringe used recycled water to flush public amenities, saving 400,000 litres of drinking water. Almost half of all water consumed onsite during the six week-long event was recycled, making it one of our most sustainable events to date.

City Greening

Greening works continued to be carried out in various locations across the city. The Whitmore Square Greening project is well underway and is being delivered in accordance with the Whitmore Square/Iparrityi Master Plan approved by Council in 2019. Greening is also being carried out in the city’s North West and South West. Locations for increased greening include Young Street, Gray Street and Byron Place.



Energy Assessment Program for Small Business

The Energy Assessment Program for Small Business was launched as a pilot on 5 May 2021, targeting the food services, accommodation and retail sectors. The aim of 50 applications from eligible small businesses was achieved by the end of June 2021. These businesses received a free assessment that identified energy saving opportunities and the resulting cost savings per year. Based on the findings from the energy assessments, if all businesses implemented recommended energy saving opportunities, the total reduction in electricity use would be over 230,000kWh per year saving the businesses over \$70,000.

In 2021–2022 the participating businesses have been invited to apply to the City of Adelaide to receive reimbursement of up to 80 per cent of the upfront costs, to a maximum value of \$5,000, if they make recommended changes from the energy assessment. The energy saving upgrades and projects include energy efficient lighting, appliances, or equipment to reduce bills and improve sustainability.

Sustainability Incentive Scheme

The City of Adelaide provides financial incentives for sustainable technology installation and actions in apartments, houses and commercial buildings to improve energy and water performance.

At 30 June 2021 the approved applications for 2020–2021 included 39 rebates amounting to \$80,214 supporting a further \$470,651 in community investment. The rebates assisted ratepayers to:

- Install 25 solar PV systems amounting to 346 kilowatts (kW) which are estimated to save 276 tonnes of carbon dioxide equivalent (tCO2e) per annum
- Complete energy efficiency improvements in three apartment buildings
- Install five electric vehicle chargers
- Install one rainwater tank
- Complete three carbon neutral certifications and two NABERs rating.

Did you know?

2018–2019

127 Sustainable Incentive Schemes granted, providing \$295,337 of rebates

2019–2020

▼ 72 Sustainable Incentive Schemes granted, providing \$185,805 of rebates

2020–2021

▼ 39 Sustainable Incentive Schemes granted, providing \$80,214 of rebates

Library Services

Educate, engage and enable people to create, connect and be inspired, through free access to information and ideas, activities and programs, innovative technology and a range of resources which support lifelong learning.

Functions of this service: Library Operations (*City Library, Hutt Street Library, North Adelaide Library*), Library Programs.

Adelaide City Libraries

Adelaide City Libraries are inclusive, welcoming and creative spaces designed to inspire, connect and spark the imagination. In 2020–2021 the Libraries attracted 1,430,625 online visits with 303,128 people visiting the libraries to participate in lifelong learning opportunities encompassing art, music, culture, digital literacy and wellbeing.

Over 30,000 people attended exhibitions at the libraries including:

- Modernist Adelaide Exhibition by Stuart Symons, Founder of Modernist Adelaide and South Australian Emerging Historian of the Year. The City Library stepped back in time to the swinging 60's and beyond with an exhibition of photographs of Hip + Happening Architecture of the 1940s–1970s.
- SALA 2020 – 'I am Awe-tistic': The City Library showcased this collaborative exhibition giving young emerging artists on the autism spectrum a voice and creative platform celebrating their hearts and minds in a safe place. Curated by Claire Wildish, it featured over 20 emerging and established South Australian artists.
- Mindshare Group Exhibition: Exhibited across all three libraries, this exhibition challenged thinking and created a space for conversations around mental health and wellbeing.
- Through the Lens photographic exhibition: Promoted ageing well, celebrating the skills of older South Australians through the art of photography.

- The Aboriginal City Life Exhibition: A photographic series of candid portraits by local Adelaide photographer Ben Searcy was exhibited at North Adelaide Community Centre and Library as part of 2020 NAIDOC, featuring iconic images of Aboriginal people contributing to the life of our city.
- The Plastic Bag Store – A Conversation with Robin Frohardt, in partnership with Adelaide Festival: Coinciding with the ban of single-use plastics in South Australia, the City Library hosted an in-conversation event, where award-winning artist and filmmaker Robin Frohardt discussed her installation with Adelaide Festival Joint Artistic Director Rachel Healy.

12,691 people participated in 712 in person programs and activities including:

- Connection to Country – Celebrating Nature Festival: Tamaru, a Kurna Narrunga man, talked about Kurna's relationship with their land and how it impacts spiritual and cultural health and wellbeing.
- Flamboyance – Feast Festival: Our artist in residence Richard Boyle, led an engaging flamingo crochet workshop with participants learning, creating and connecting with each other.
- NAIDOC Week was celebrated across Adelaide City Libraries with a National Portrait Gallery tour as the community joined in-person or online on a journey of discovery through the galleries celebrating Aboriginal and Torres Strait Islanders who have contributed to our history.
- Music in the Library program continued with live music in the City Library and the Francis Street Laneway NAIDOC Week featured artist Tilly Tjala Thomas, inspired by her Nukunu culture, providing insight into human emotion and those particularly important to youth.

6,548 livestreamed or pre-recorded library programs received 69,794 views, ranging from Read Aloud for adults, Family Storytime, Kids Corner, Lego Club and Science Club.

Did you know?

2018–2019

1.17 million online visitors to Adelaide City Libraries

494,525 people visited Adelaide City Libraries

2019–2020

▼ 1.078 million online visitors to Adelaide City Libraries

▼ 385,526 people visited Adelaide City Libraries

2020–2021

▲ 1.43 million online visitors to Adelaide City Libraries

▼ 303,128 people visited Adelaide City Libraries



Park Lands and Open Space

Encourages healthy lifestyles and experiences, through the provision, maintenance, protection and enhancement of our unique Park Lands, open spaces and community infrastructure.

Functions of this service: Park Lands and Open Space: Furniture and Fittings; Lakes and Waterways; Public Conveniences; Public Lighting; Park Lands Roads and Footpaths; Signage and Line Marking; Stormwater; and Tree Management. Park Lands Planning and Management, Playgrounds and Play Spaces.

Biodiversity in the Park Lands

Phase one of the Kurna Kardla Parranthi Bio-Cultural Burn project in Carriageway Park/Tuthangga (Park 17) was delivered in partnership with the Kurna Community, Department for Environment and Water, Green Adelaide, and the University of Adelaide.

The project has significant cultural benefits with the use of fire as a land management tool to assist in maintaining remnant vegetation returning a Kurna land management practice to the Park Lands. The City of Adelaide will continue to monitor the impact on remnant vegetation in partnership with Bush For Life and the University of Adelaide.



The City of Adelaide secured a number of grants offered by the Department for Environment and Water, Green Adelaide supporting biodiversity projects. These included \$30,000 towards the removal of carp from the Torrens Lake and is a part of an ongoing and adaptive management plan to reduce the negative impact of carp on water quality and aquatic biodiversity. \$20,000 delivering objectives outlined in the Integrated Biodiversity Management Plan 2018–2023 including the removal of weeds along the Torrens River. A further \$25,000 was used to support the restoration of an ecological community in Reservoir Park/Kangatilla (Park 4) and improve the habitat quality by creating a biodiverse carbon offset planting demonstration site with an interpretive trail, signage and urban elements.

The City of Adelaide biodiversity team working with Rotary Club of Adelaide Light planted 1,000 native plants in swales in Gladys Elphick Park/Narnungga (Park 25). The swales are designed to divert stormwater into the Park Lands which will be used by the plants to create a healthy ecological habitat.

The Rotary Club of Adelaide Light said this type of activity is exactly what their group is looking to get involved in. They are city based and want to help locally with revegetation and giving back to the community. The environment is now one of Rotary's seven areas of focus.

Park Lands Recreation

The Recreation and Sports Grants enabled twenty organisations to increase participation in sport and recreation activities across the city and in the Park Lands.

The Adelaide Aquatic Centre delivered swimming lessons to over 2,800 children, exceeding the pre-COVID-19 number of participants. The City of Adelaide commissioned a Sports Courts Needs Analysis to inform future provision of sports courts in the city and Park Lands. A 'Clubs Development Inclusion' study was completed and will inform future strategies for increasing the inclusivity of sporting and recreation offerings in the Park Lands. Council endorsed the relocation of a beach sports facility to Bonython Park/Tulya Wardli (Park 27).

State Heritage Listing

Further research into the heritage values of the Park Lands and city layout has been undertaken with the potential for the colonial settlement story of Adelaide to be of world heritage value. Council is supporting progressing a nomination jointly with the Mount Lofty Ranges. This provides opportunity to tell a broader story including that of the traditional owners.

Community Land Management Plan

The Adelaide Park Lands and city layout is listed on the National Heritage List. The South Australian Heritage Council has resolved that the Adelaide Park Lands and city layout meets the criteria for identification on the State Heritage Register and has commenced the process to formally recognise it on the Register. We have been supporting this process through assisting with the drafting of the State Heritage Area Design Guidelines which will form part of the listing information.

Did you know?

2018–2019

- 191 new park trees planted
- 80,000 annuals planted in parks and squares
- 25,000 roses pruned in parks and squares

2019–2020

- ▼ 125 new park trees planted
- 80,000 annuals planted in parks and squares
- 25,000 roses pruned in parks and squares

2020–2021

- ▲ 173 new park trees planted
- 80,000 annuals planted in parks and squares
- 25,000 roses pruned in parks and squares



Parking

Drives the availability and accessibility of car parking in the city and North Adelaide.

Functions of this service: Off Street Parking (UPark), On Street Parking.

UPark Plus

Launched in April 2020 UPark Plus provides a safe, touch free parking option through a personal access card providing entry to all UParks.

Development of the product has been ongoing, with the transitioning of UPark’s Monthly Account Customers to the platform, and the provision of a customer loyalty function.

In addition to safe, touch-free parking, other benefits to customers include the convenience of an online 24/7 self-service account, exclusive parking offers and ‘set and forget’ direct debit payment option.

UPark Plus has played a key role in UPark’s recovery from the impacts of the COVID-19 pandemic.

At the end of June 2021 there were 26,464 active UPark Plus Customers.

In May 2021, City of Adelaide were awarded the Local Government Excellence Award for ‘Outstanding Customer Experience or Service’ for the UPark Plus product.

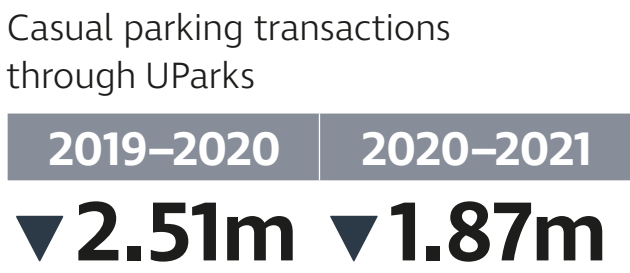
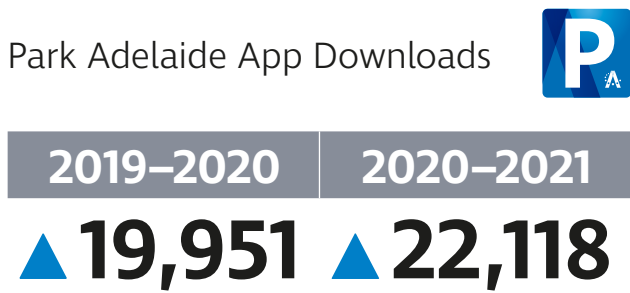
Customer: “I parked my car in the city car park and forgot where. I walked aimlessly around the city for well over an hour and not one person stopped to assist or help me. I was on the verge of tears and my phone was about to die. When an employee of the Adelaide city saw me walking around aimlessly. I was distressed and they stopped to help me. It was the end of their shift and yet took time and walked with me for approximately an hour to my car park, as he could see I was utterly confused. I was blown away by the kindness he showed and I wanted to make known he was in his Adelaide council uniform which made me write this. You can’t teach kindness and empathy and you are very lucky to have a staff member like that to help another in need. People usually judge council workers in a negative light however after this experience I have nothing but a positive representation of City of Adelaide.”

Key stats/Did you know?

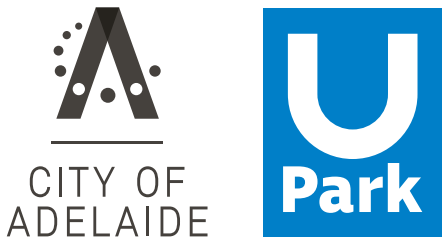
2018–2019

2.89 million casual parking transactions through UParks

10,627 customers who have downloaded and opened the Park Adelaide app



UPARKPLUS



Planning, Building and Heritage

Ensures a well-planned and developed city, with consideration to the local area and protected heritage listings within the bounds of policy and legislation.

Functions of this service: Building Assessment and Compliance, Heritage Management (*Heritage Incentive Scheme and Promotion*), Planning Assessment.

Heritage Management

In May 2021, Council adopted the Heritage Strategy and Action Plan 2020–2036 which was developed through extensive consultation with key stakeholders and the community who will all play a part in protecting, preserving, and promoting the city’s unique heritage and continue building a city designed for life.

Actions are directed at effective protection of the city’s built and cultural heritage, facilitating best practice conservation and adaptive re-use of heritage assets, and engaging the community with our heritage stories. Three new case study videos, a church conversion to a dwelling in Finnis Street North Adelaide, an office re-fit to the Darling Building in Franklin Street and conversion of a former brewery and auto workshop in Wyatt Street to office space, demonstrated creative ways of re-using heritage assets.

The City of Adelaide Heritage Architects continued to provide expert heritage advice on development applications affecting heritage places and areas. In 2020–2021, expert heritage advice was provided on 170 development applications.

Heritage Incentives Scheme

The Heritage Incentives Scheme provided over \$1 million in grants for conservation works to 74 heritage listed places. The fund is always fully allocated each year. In addition, free expert conservation advice was provided to owners and managers of heritage places.

Did you know?		
2018–2019	2019–2020	2020–2021
1,130 Development Application decisions issued with an estimated value of \$1.44 billion	▼ 987 Development Application decisions issued with an estimated value of \$428.37 million	▼ 961 Development Applications decisions issued with an estimated value of \$263.03 million
15 decisions for Development Applications valued over \$10 million issued with a combined estimated value of \$626.93 million	15 decisions for Development Applications valued over \$10 million issued with a combined estimated value of \$523.41 million	20 decisions for Development Applications valued over \$10 million issued with a combined estimated value of \$1.23 billion
\$1.13m allocated to conservation works across 104 projects via Heritage Incentives Scheme	\$1.4m allocated to conservation works across 113 projects via Heritage Incentives Scheme	\$1.16m allocated to conservation works across 97 projects via Heritage Incentives Scheme



Property Management and Development

Leverages the development and management of Council’s property assets and identifies opportunities in partnership with the private and public sectors, to generate income, create employment opportunities, and reinvigorate city precincts, to build a prosperous city.

Functions of this service: Commercial Property Management, Strategic Property Investigations (*Central Market Arcade Redevelopment Options, Eighty-Eight O’Connell Street, Strategic Property Investigations*).

Eighty-Eight O’Connell

The City of Adelaide purchased the former Le Cornu site at 88 O’Connell Street, North Adelaide in 2018 with the site having been vacant for 30 years.

Since taking ownership Council has undertaken extensive community consultation and stakeholder engagement around the future of the site. In December 2020, Council selected Commercial & General to undertake the \$250m development as a catalyst to revitalise the O’Connell Street precinct which will deliver an exciting mix of residential, retail, and commercial uses, new public open space, and publicly accessible car parking.



- What is proposed:
- Ground level open space and retail, including cafés and restaurants
 - Commercial and medical uses at level one and two
 - Approximately 180 apartments
 - Residential amenities including swimming pool, gym and sauna
 - A large outdoor terrace at level two which will be available to the public
 - 394 car parks at basement level including 116 which will be publicly available

Commercial & General lodged the Development Application in the first half of 2021 with approval granted by the State Commission Assessment Panel (SCAP) in June 2021. A sales and marketing office will open on site in September 2021 with construction anticipated to commence during 2022.

Redevelopment Adelaide Central Market Arcade and Market District

ICD Property and the City of Adelaide were proud to announce the development application for the upcoming \$400 million project was approved by the State Commission Assessment Panel (SCAP) January 2021.

The Central Market Arcade Redevelopment, which will see an enhanced and expanded Central Market will also include residential, hotel, office accommodation and retail owned by ICD Property – named Market Square.

Located adjacent to the iconic Adelaide Central Market, Market Square is a joint venture project between ICD Property and the City of Adelaide. A catalytic investment in the city, the development will create a new social and commercial hub that will preserve and enhance the Central Market and secure the future of the market district for future generations.

Scheduled to break ground in early 2022, Market Square will be unlike anything else that exists in the city. The new precinct will integrate office, residential, and retail spaces alongside a new hotel and an urban terrace – an elevated and vibrant garden retreat in the heart of the city – and will transform the way the people move around and connect with each other.



The architectural vision sets a new benchmark for design in South Australia. Market Square will be an inviting place to gather, to eat, to live and to work, and will offer unparalleled new retail opportunities, showcasing the best of South Australia’s makers and producers. New activations will evolve from day to day and season to season, keeping Market Square alive and thriving year-round.



The City of Adelaide will retain a component of retail together with 260 public car parks and basement loading/servicing within the development.

Did you know?

2018–2019

119 City of Adelaide owned buildings
308 Leases
76 Subleases
219 Commercial Leases
68 Community Park Land Leases
21 Corporate Leases
101 licenses – 67 Park Lands 34 other

2019–2020

118 City of Adelaide owned buildings
298 Leases
79 Subleases
215 Commercial Leases
62 Community Park Land Leases
21 Corporate Leases
95 licenses – 62 Park Lands 33 other

2020–2021

117 City of Adelaide owned buildings
295 Leases
84 Subleases
203 Commercial Leases
62 Community Park Land Leases
20 Corporate Leases
95 licenses – 62 Park Lands 33 other

Resource Recovery and Waste Management

Educates and encourages the community to redefine the concept of waste, recover more resources and build a circular economy, whilst keeping the community clean and hygienic through effective management and collection of waste.

Functions of this service: Domestic Waste Collection and Recycling, Green Waste Recycling and Mulch, Public Litter Bins, Waste Policy and Education (*City Wide Waste and Recycling Program*).

Resource Recovery

(Organics, Recycling and Waste) Strategy and Action Plan 2020–2028

In November 2020, Council adopted the new Resource Recovery (Organics, Recycling and Waste) Strategy and Action Plan 2020–2028. In early 2021, the new Circular Economy Team, comprised of a Waste and Recycling Education Coordinator, three Resource Recovery Advisors and a Team Leader, was formed to develop programs to deliver the objectives and goals of the Strategy.

In 2020–2021:

- Over 1,700 tonnes of material collected from kerbside yellow recycling bins was sent to a material recovery facility (MRF) to be sorted, baled and ready to be made into new products.
- Over 750 tonnes of material collected from kerbside green organics bins was processed into nutrient rich compost, mulch and other products that improve our soils.

New Educational Materials

New and engaging education materials for residents were created, for example a redesigned annual ‘Recycling and Waste Calendar’ which was delivered to residents in December 2020. The calendar features comprehensive information on what materials go in which bin and leverages Green Industries SA’s ‘WhichBin’ waste education branding for state-wide consistency.

Kitchen Caddy Kit

Diverting residential food scraps

Supporting diversion of food scraps and compostable materials from landfill, a new Kitchen Caddy Kit has been developed for residents. A redesigned kitchen caddy filled with educational material including an instructional brochure, colourful fridge magnet, instructions on how to get a new green bin, a double-sided organics/recycling flyer and a roll of 75 Australian certified compostable liner bags with new custom informational wrap ties the program together. Funding was provided in-part by Green Industries SA’s Kerbside Performance Plus Food Organics Incentives Program.

City of Adelaide’s Internal Resource Recovery Program

Demonstrating leadership through action, City of Adelaide is improving its own waste management system to ensure maximum recovery of materials, provide a consistent service across all council buildings/facilities and support recycling consistency at ‘work, home and play’. New colour-coded bins were purchased in 2020–2021 and installation, signage and training sessions will occur in 2021–2022.

Did you know?
2018–2019
598 Approx tonnes of material collected from kerbside green organics bins and diverted from landfill
1,617 Approx tonnes of material collected from kerbside yellow recycling bins and diverted from landfill
2019–2020
▲ 702 Approx tonnes of material collected from kerbside green organics bins and diverted from landfill
1,699 Approx tonnes of material collected from kerbside yellow recycling bins and diverted from landfill
2020–2021
▲ 756 Approx tonnes of material collected from kerbside green organics bins and diverted from landfill
1,736 Approx tonnes of material collected from kerbside yellow recycling bins and diverted from landfill

Social and Economic Planning

Creates liveable communities, vibrant economies and social cohesion through a well-designed and welcoming city, and resilient community.

Functions of this service: Economic Planning (*Economic Policy, Residential Growth Action Plan*), Planning Policy (*Adelaide Prize, Noise Management*), Reconciliation (*Kaurna Reconciliation Action Plan initiatives, NAIDOC Week Celebrations*), Social Planning.

Ten Gigabit

Ten Gigabit Adelaide project is one of the City of Adelaide’s key strategic projects and was officially completed in October 2020 by reaching its target of 1000 buildings being connected to the ultra-high speed fibre optic network.

The project was launched in 2018 with the City of Adelaide partnering with TPG Telecom as the ‘Official Network Provider’ to install and operate the network and provide a range of high-performance services for the business community. This important milestone will mean that thousands of businesses and organisations are now able to share and receive high volumes of data at speeds of up to a phenomenal 10Gbps.

The transformational network is unleashing a wide range of new possibilities for businesses and organisations, without being inhibited by the restrictions and congestion often experienced with traditional internet services. To help unlock this potential and to foster connections, the ten Gigabit Adelaide Community hosted a Christmas networking event, which gave access to learning opportunities. This community is made up of those businesses that are connected and support the network and is used to showcase success stories, bring businesses together to connect to an ecosystem of like-minded businesses leveraging this groundbreaking infrastructure.

Stretch Reconciliation Action Plan

The City of Adelaide is proud of and values the oldest continuing culture in the world, the Aboriginal peoples.

In acknowledging National Aborigines and Islanders Day Observance Committee (NAIDOC) week’s historical date of significance, the City of Adelaide mounted Aboriginal and Torres Strait Islander flag banners to continue displaying genuine commitment to reconciliation.

Traditionally, July marks the start of NAIDOC week. However, this year celebrations were postponed until 8 to 15 November 2020 by the National NAIDOC Committee. The postponed date was to allow for greater community participation across the country as COVID-19 restrictions lifted.

In November 2020, ‘Always Was, Always Will Be’ marked the beginning of NAIDOC week and this year’s theme recognised First Nations peoples have occupied and cared for this continent for over 65,000 years.

NAIDOC week provided an opportunity for all Australians to come together to celebrate the rich history, diverse cultures and achievements of Aboriginal and Torres Strait Islander peoples as the oldest continuing cultures on the planet. This was celebrated with free and ticketed events throughout the city including creative workshops, live music and inspirational artwork. One family friendly event provided the opportunity to meet a squirrel glider, roufous bettong, tawny frogmouth, water dragon, python, crocodile and more.

The City of Adelaide also congratulated the recipients of the 2020 NAIDOC Awards. The winners were announced at the Lord Mayor’s NAIDOC Morning Tea and NAIDOC SA Awards Ceremony held in the Adelaide Town Hall.

National Reconciliation Week commenced on 26 May 2021. The City of Adelaide was proud to support Reconciliation SA’s Annual National Reconciliation Week Breakfast, launching the week, bringing people together to reflect on the part all Australians can play on the journey towards reconciliation.

Reconciliation is the nation’s journey towards a united future for Aboriginal and Torres Strait Islander Peoples, and non-indigenous peoples. The theme for this year, ‘More than a word. Reconciliation takes

action’, urges the reconciliation movement towards a braver and more impactful action.

The new Stretch Reconciliation Action Plan (RAP) 2021–2024 was formally approved by Council in June 2021 following consultation with Reconciliation Australia. This will become the City of Adelaide’s third Stretch RAP and tenth RAP in total. This displays an extensive commitment to reconciliation to the wider community both state-wide and nationally. The City of Adelaide is the first local government in Australia to reach such a milestone in the RAP program.

Kids on Country

Almost 300 primary school students attended the Kids on Country Kurna Cultural Activity Day held in G S Kingston Park/Wirrarininthi (Park 23) June 2021.

Kids on Country is an annual Kurna Cultural Activity event providing a unique opportunity for young Kurna kids to connect to their culture by walking on their Country and to learn about their culture from Elders and community leaders. It is also a chance for them to take pride in sharing their culture with Aboriginal kids from other Language Groups and their non-Aboriginal classmates.



The children took part in a range of interactive activities including Kurna dance workshops with Kuma Kaaru, Kurna Cultural bush tours around the billabong and art and craft activities led by Kurna artists.

This hugely popular event has been developed over the past three years as a partnership between City of Adelaide and the Kurna Community.

Don Dunstan Foundation

The Strategic Partnership with the Don Dunstan Foundation concluded on 31 December 2020. The City of Adelaide continues to provide support to the Adelaide Zero Project Backbone Team, now based at the Australian Alliance for Social Enterprise.

Homelessness, Social and Affordable Housing

Council endorsed the Draft Homelessness, Social and Affordable Housing Policy for consultation on 13 April 2021. The purpose of the policy is to clarify the City of Adelaide’s role in relation to homelessness, social housing (public and community), and affordable housing. It responds to the City of Adelaide’s overarching vision for Adelaide to become the most liveable city in the world. The City of Adelaide is represented on a State Government led Health and Wellbeing Taskforce concerned with achieving better outcomes for visitors to Adelaide from remote Aboriginal communities.

Did you know?

2018–2019

217 people experiencing homelessness in the city housed through City of Adelaide’s partnership with the Adelaide Zero Project

2019–2020

▼ 136 people experiencing homelessness in the city housed through City of Adelaide’s partnership with the Adelaide Zero Project

2020–2021

▲ 300 people experiencing homelessness in the city housed through City of Adelaide’s partnership with the Adelaide Zero Project

Sports and Recreation

Encourages health and wellbeing by providing places, spaces and opportunities to access a range of community sports and recreation facilities throughout the city.

Functions of this service: BMX and Skate Parks, North Adelaide Aquatic Centre, North Adelaide Golf Course, Sports and Recreation Facilities and Initiatives (*Recreation and Sports Grants*).

City Skate Park

In October 2020, the City of Adelaide in partnership with the State Government released the first-look concept designs for the new City Skate Park, being integrated into Gladys Elphick Park/Narnungga (Park 25).

The State Government committed \$3 million funding for the City Skate Park project, through the Planning and Development Fund and is due to be completed next financial year.

The new City Skate Park will create an inviting, family-friendly community hub, offering a broad range of recreational and social experiences for all skill levels and disciplines.



The central location of the City Skate Park will ensure it is easily accessible by public transport.

The Skate Park has a street skate style with existing trees integrated into the design. Lighting will support safe night time use.

The community has played a key role in shaping the vision for the new City Skate Park, including a City Skate Advisory Group to inform the final design.

Quentin Kenihan Inclusive Playspace Rymill Park/Murlawirrapurka (Park 14)

In December 2020, the City of Adelaide in partnership with the State Government opened the Quentin Kenihan Inclusive Playspace in Rymill Park/Murlawirrapurka (Park 14).

This playspace was a commitment of the State Government and the City of Adelaide to build an inclusive playspace to honour the late and much-loved disability advocate Quentin Kenihan.

The design of this playspace was reached following extensive consultation with Quentin’s family and friends, Council’s Access and Inclusion Panel and key members of the community. This playspace will provide an opportunity for children of all ages and abilities from across Adelaide to have fun and be stimulated in a safe and welcoming environment.

Aquatic Facilities

Investigations of options for aquatic facilities proceeded throughout the year. The City of Adelaide is currently undertaking a detailed feasibility study for an aquatic facility at a new site in Denise Norton Park/Pardipardinyilla (Park 2). Council is continuing to advocate for funding from other tiers of government.

North Adelaide Golf Course

Early investigations regarding new revenue streams commenced during 2020–2021. Council has been presented with options to diversify revenue streams at North Adelaide Golf Course. The introduction of Mini Golf and Driving Range have been highlighted as key priorities to progress via concept planning and the development of a business case.

Did you know?

2018–2019

714,035 visits to the Adelaide Aquatic Centre

64,000 rounds of golf played at North Adelaide Golf Course

1,250 Golf Lessons

435 Golf memberships

2019–2020

▼ 520,526 visits to the Adelaide Aquatic Centre

▼ 60,266 rounds of golf played at North Adelaide Golf Course

▼ 890 Golf Lessons

▲ 463 Golf memberships

2020–2021

▼ 426,838 visits to the Adelaide Aquatic Centre (COVID-19 restrictions affected numbers)

▲ 99,008 rounds of golf played at North Adelaide Golf Course

▲ 1,097 Golf Lessons

▲ 800 Golf memberships

Streets and Transportation

Supports current needs and future growth for the delivery of safe, convenient, accessible, clean and appealing ways for people to move around the city.

Functions of this service: Road and Footpath Management, Road and Footpath Stormwater, Street Furniture And Fittings, Street Lighting, Street Public Conveniences, Street Signage and Line Marking, Street Tree Management, Streetscapes and Verges, Traffic and Transport Management (*Free City Connector*).

North-South Bikeway

The North-South Bikeway is progressing with design underway for the final sections. Construction is expected to be complete by the end of 2021 for all but one section where adjacent private development activity is delaying construction.

East-West Bikeway

After extensively consulting with the community and listening to all the feedback that was received the Council decided it would not proceed with the proposed separated bike lane along Franklin and Flinders Street with a dogleg through Gawler Place.

The general feedback received was that bikeways are great for the city, but stakeholders wanted council to consider impacts on things like schools, churchgoers and parking. Ultimately Council decided this is not the right route.

As a capital city council, they have committed to continue to invest in cycling infrastructure and explore opportunities to grow their cycling network.

The City of Adelaide is working with the State Government to reallocate the grant funding to other cycling infrastructure projects in the city.

Strategic Asset Management Plan

The City of Adelaide developed a Strategic Asset Management Plan (SAMP) to provide a high-level integrated framework to deliver on the infrastructure needs and objectives identified in its Strategic Plan 2020–2024. Community engagement on the SAMP

occurred in April/May 2021 and following this they were adopted by Council June 2021.

In 2021–2022 the City of Adelaide will be working on its Asset Management Plans. There will be a plan for each of the six categories of assets that the City of Adelaide delivers.

Did you know?

2018–2019

190,000 bike trips on Frome Street August 2018 to June 2019

101,000m2 of roads resurfaced

38,000m2 of footpaths renewed and constructed

6,300m of kerb and water table renewed and constructed

300 new street trees planted

40 toilets cleansed daily (excluding those in the Park Lands)

2019–2020

184,000 bike trips on Frome Street 1 July 2019 to June 2020

▼ 65,000m2 of roads resurfaced

▼ 18,000m2 of footpaths renewed and constructed

▼ 1,800m of kerb and water table renewed and constructed

▼ 82 new street trees planted

41 toilets cleansed daily (excluding those in the Park Lands)

2020–2021

146,000 bike trips on Frome Street 1 July 2020 to June 2021

▼ 56,000m2 of roads resurfaced

▼ 14,000m2 of footpaths renewed and constructed

▼ 2,100m of kerb and water table renewed and constructed

▼ 75 new street trees planted

41 toilets cleansed daily (excluding those in the Park Lands)

Subsidiary Services

Adelaide Central Market Authority, Adelaide Economic Development Agency. Council also has a direct relationship with the Adelaide Park Lands Authority and Brown Hill and Keswick Creek Stormwater Board. All associated Annual Reports 2020–2021 for subsidiary services can be found at Attachment A.

Further to the services described in this document, the City of Adelaide also has an interest, or direct relationship to the below subsidiaries:

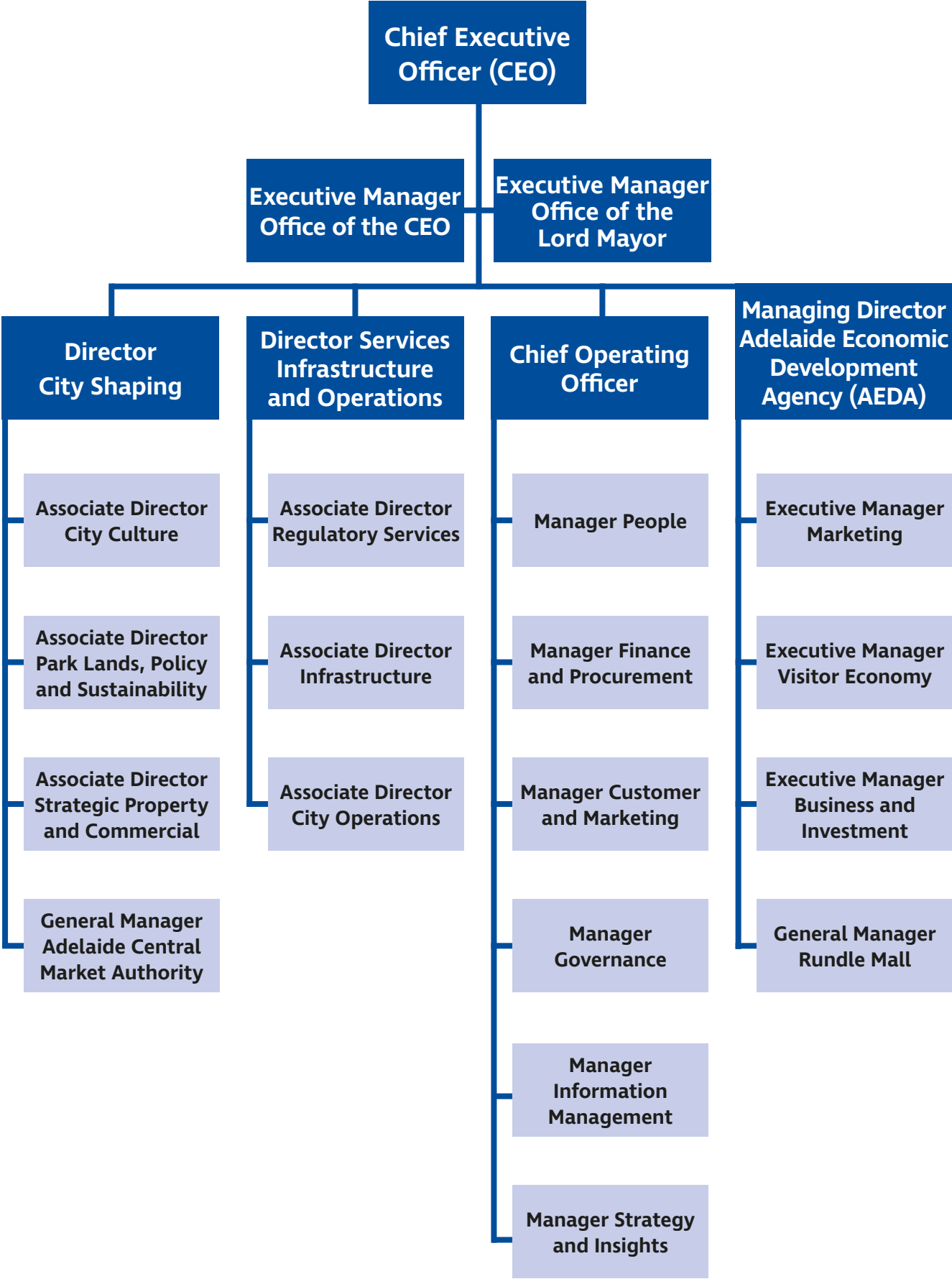
Adelaide Central Market Authority (ACMA) (Subsidiary Service): Oversees the management and operation of the Adelaide Central Market as a commercially sustainable, diverse, iconic, and unique fresh produce market. adelaidecentralmarket.com.au

Adelaide Economic Development Agency (AEDA) (Subsidiary Service): Delivers initiatives that work to increase visitation and use of the city, attract investment in the city, and position Rundle Mall as South Australia’s premier retail and commercial shopping precinct. aedasa.com.au

Adelaide Park Lands Authority (APLA): The Adelaide Park Lands Authority (APLA) is principally an advisory body on Park Lands matters to the City of Adelaide and the Government of South Australia. The Authority is committed to protecting and enhancing the Adelaide Park Lands for the benefit of all South Australians. The Council, on behalf of the communities of the City of Adelaide and the state, is committed to ensuring that the Authority delivers maximum benefit for the future of Adelaide’s Park Lands as the City of Adelaide’s defining feature. cityofadelaide.com.au/about-council/your-council/council-meetings/governance-structure/adelaide-parklands-authority-apla

Brown Hill and Keswick Creeks Stormwater Board (BHKC): The Regional Subsidiary, known as the Brown Hill and Keswick Creeks Stormwater Board was established in February 2018. The Board coordinates the delivery of the Brown Hill Keswick Creek Stormwater Project, which is a collaborative undertaking between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens. The Board is governed by a Charter prepared by these five Constituent Councils and subsequently approved by the Minister for Local Government. bhkcstormwater.com.au/management

Our Organisation



First South Australian Local Government Certified Carbon Neutral Organisation

Environmental Leadership

Council will be a leader in responding to climate change and support our community and businesses to be resilient in the face of environmental challenges.

Reducing Council emissions

The City of Adelaide became the first South Australian local government certified as a Carbon Neutral Organisation under the Australian Government's Climate Active program for the year 2019–2020 against a base year of 2018–2019.

Delivering on the target established by Council in 2008 to be carbon neutral by 2020, the certification will be renewed each year in accordance with the Climate Active process. The Climate Active process provides a trusted benchmark, demonstrating the City of Adelaide's commitment to transparency and showing that hard work delivers genuine emissions reductions.

The corporate greenhouse gas emissions for 2019–2020 were 24,609 tonnes of carbon dioxide equivalent (tCO2e) a decrease of 11 per cent from 2018–2019 emissions of 27,657 tCO2e.

Contributing to the City of Adelaide being carbon neutral, large solar arrays were installed on eight of its buildings, including several UParks, Adelaide Central Market, the City of Adelaide depot operations and the heritage listed Town Hall building. The first fully electric plug in passenger vehicle was purchased adding to a number of hybrids and electric carts already used by outdoor operations. The temporary shut-downs due to COVID-19, including the Aquatic Centre, and reduced waste generation in this period also contributed to reduced greenhouse gas emissions.

The 2020–2021 financial year was the first year of the City of Adelaide's renewable electricity power purchase agreement, meaning that the organisation ran on 100 per cent renewable electricity for all its facilities.

On announcing the City of Adelaide's carbon neutral certification, the Lord Mayor said "The City of Adelaide joins a group of over 150 leading organisations in Australia who are carbon neutral – including Telstra, NAB, and Cities of Melbourne, Sydney and Brisbane,".

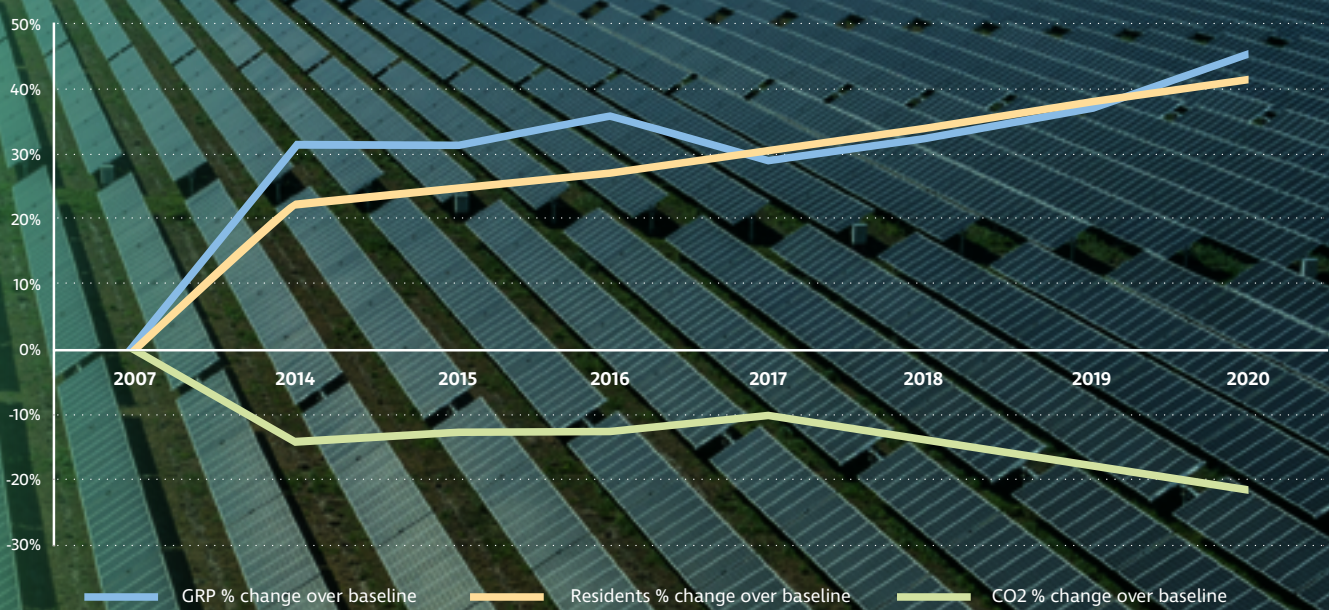
"We began measuring and managing our carbon emissions in 1995 and, in 2008, we set a target to be a carbon neutral corporation by 2020".

"In the process of becoming carbon neutral we have achieved operational efficiencies and reduced costs, that ultimately benefit our community and ratepayers."

A new data visualisation was added to the City of Adelaide website providing full data transparency for the corporate emissions sources and changes from the base year of certification. The impact of the renewable electricity supply contract will be reported on following certification for 2020–2021, and it is expected to significantly reduce the operational carbon footprint.



Emissions trends compared to city growth indicators for Adelaide, Australia



City of Adelaide corporate greenhouse gas emissions, 2018–2019 and 2019–2020



Our People

At the City of Adelaide, we are fortunate to have a unique team of people who work together to create brilliant experiences across our city. Our people are genuinely passionate about and see themselves as ambassadors for the city and contribute to the community through their part in the delivery of valued outcomes and services.

Our Leadership Group

As at 30 June 2021, there were four Senior Executive Officer positions which made up the City of Adelaide’s Executive Leadership Team (Executive). This included the Chief Executive Officer, two Directors, the Chief Operating Officer and Managing Director Adelaide Economic Development Agency. Executive are responsible for leading and developing City of Adelaide programs and the team is passionate about building an environment where City of Adelaide employees can operate at their best to deliver for the city. Executive also recognise that organisational capability, employee capability and culture are integral to creating such an environment. Remuneration packages for the members of Executive ranged from \$265,000 to \$375,000 per annum and were inclusive of 9.3 per cent to 9.5 per cent compulsory superannuation (where applicable). These packages included a corporate car park (where applicable), an allowance for membership fees for two relevant professional associations, together with professional development allowances of \$2,500 allocated per Director and \$5,000 allocated to the Chief Executive Officer for 2020–2021.



Our Employees

The table below provides the full time equivalent (FTE) and headcount figures for City of Adelaide employees, trainees/apprentices, and labour hire staff. For further detail, please refer to the Audited Financial Statements.

Employment types	FTE as at 30 June 2021	Headcount as at 30 June 2021	2020–2021 Cost \$m
Employees	656.80	695	58.927
Temporary employees (fixed term)	89.2	94	12.475
Casual employees	n/a	177	1.614
*Trainees/ Apprentices	n/a	13	0.3
*Labour hire	n/a	29	1.850

**Resource provided by external provider.*

What do you do at City of Adelaide?
Horticultural Tradesperson

What do you love about your job?
I love that I get to show case my work to the community, it’s a privilege being able to contribute to the parks and gardens within the city.

What do you love most about Adelaide?
The parks and gardens, the restaurants and the vibrant night life.

During 2020–2021, there was an average employee turnover of 23.50 per cent. This can be broken down into voluntary turnover for the period of 11.75 per cent and involuntary of 11.75 per cent. Involuntary includes end of contract, end of temporary contract, terminations, and redundancies.

A project to reshape the organisation and create a new structure allowed the organisation to focus on delivering essential local government services and brilliant experiences as a capital city, post COVID-19 and its impact on our operations. There were a number of redundancies as a result of the



introduction of the new organisational structure. The new structure was introduced on 18 January 2021 and has assisted in the recovery of business growth in the City of Adelaide through the introduction of the Adelaide Economic Development Agency, all enabled by a more efficient and effective corporate services.

The new structure aligns with the City of Adelaide’s purpose, responsibilities, and strategic priorities. It is efficient, sustainable and streamlines Council’s levels of leadership and reporting relationships.

What do you do at City of Adelaide?
Visitor Services Coordinator

What do you love about your job?
I love working with our 90+ volunteers across the Visitor Centre, Central Market info booth, City Guides, Town Hall Tour, Greeters and Mobile Visitor Services. I also enjoy working with our tourism operators and industry stakeholders.

What do you love most about Adelaide?
Festival seasons is by far my favourite time of the year but I also love coming into the city on a chilly Saturday night during winter to eat and drink in the latest restaurants and bars. I also love the Central Market and my favourite stall is House of Health for all their yummy vegan desserts.

Our Workplace

At the City of Adelaide, we are fortunate to have unique, knowledgeable and passionate people working together to deliver extraordinary experiences across our city and are integral to the successful delivery of our 2020–2024 Strategic Plan. Our People Experience Commitment determines our people focus throughout the life of the Plan and drives us towards an environment where our people thrive, with leadership helping us reach our potential and continuing to learn and grow with our city and community.

An environment where our people thrive.

At the City of Adelaide, we thrive in an environment that is welcoming, inclusive, safe and celebrates difference. We value and embrace our diverse perspectives and recognise the value diversity has in fuelling innovation and enabling brilliant experiences for our diverse community.

We are creating an environment where our people feel like they belong by continuing our commitment to:

- Cultural awareness development sessions
- Sharing the stories of and recognising our people
- Broadening leadership capability in inclusion, wellbeing, belonging and diversity
- Collaborating to raise awareness for and celebrate significant dates.

Further to this, we continue our commitment to delivering in line with the Stretch Reconciliation Action Plan and Disability Access and Inclusion Plan actions.

The following table provides a snapshot of City of Adelaide’s workforce diversity demographics as at 30 June 2021. This data captures permanent and fixed term employees and excludes casual employees.

As at 30 June 2021 0.92 per cent of our workforce identified as Aboriginal and/or Torres Strait Islander. The target set for 2020–2021 was 1.8% and increased to 2% during the life of the Stretch Reconciliation Action Plan 2018–2021. This increase aligns with the Aboriginal and Torres Strait Islander population in South Australia of 2%, noting that for Adelaide it is 1.1%. The Stretch Reconciliation Action Plan 2021–2024 was adopted by Council on 8 June 2021, further committing the City of Adelaide to an Aboriginal and Torres Strait Islander employment target of 2%.

What do you do at City of Adelaide? Place Coordinator

What do you love about your job? We moved from Central Coast NSW to Adelaide at Easter time. Being completely new to this city and council, I am enjoying exploring, learning and interacting with the community, businesses and internal staff members.

What do you love most about Adelaide? Coming from interstate and now living in Adelaide, being close to everything is amazing. We are close to the theatre, museums, Park Lands, beaches, playgrounds, bush walks, the hills... Adelaide is hardly boring for us and we are constantly busy on the weekends.

Leadership Team

Represents the CEO, Directors, Managing Director, Chief Operating Officer, Associate Directors and General Managers	Number	Percentage
Female employees	6	46%
Male employees	7	54%
Total employees	13	

Employees

	Number	Percentage
Female employees	422	48.39%
Male employees	450	51.61%
Total employees (includes casuals)	872	

Length of Service

The average length of service including casuals

Years	Female	Male
Over 20 years	34	80
10–20 years	90	84
5–10 years	94	87
2–5 years	104	106
1–2 years	33	30
Less than 12 months	67	63

Generational breakdown – includes casuals

Generation	Female	Male
Traditionalist (pre-1946)	n/a	6
Baby boomers (1946–1964)	60	100
Gen X (1965–1979)	144	151
Gen Y (1980–1994)	160	146
Gen Z (post 1994)	56	49

Work has commenced in exploring internship programs with relevant organisations, including universities, and we are encouraging our trainee providers to identify Aboriginal and Torres Strait Islander candidates for us as opportunities become available. The Reconciliation Officer works closely with the People team in improving awareness of employment opportunities with the City of Adelaide among the Aboriginal and Torres Strait Islander communities. We also connect with State and Federal agencies to undertake more targeted recruitment of Aboriginal and Torres Strait Islander candidates.

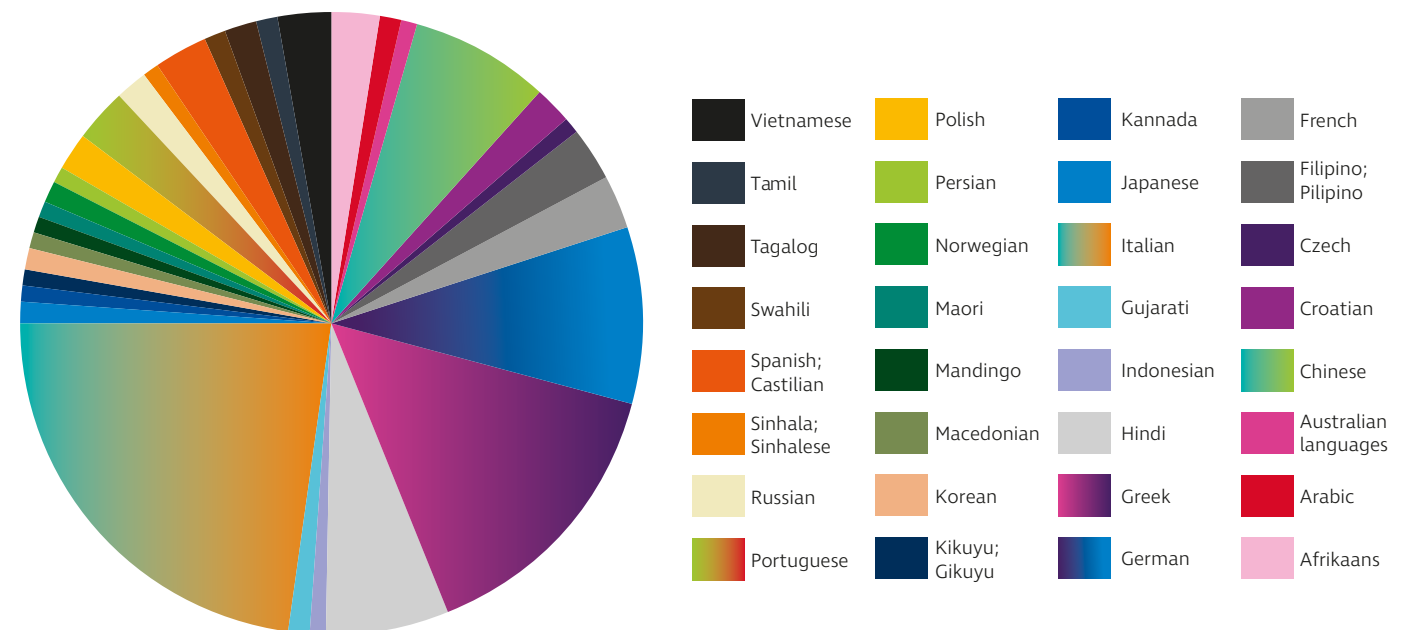
The City of Adelaide continues to make use of its Aboriginal and Torres Strait Islander Toolkit to guide its recruitment and selection processes. When we apply this to the recruitment of Aboriginal and Torres Strait Islander peoples, inclusivity addresses the cultural and social aspects unique to their cultures.

Of our employees, 86 speak another language other than English (Reflected below is a breakdown of the 32 languages other than English spoken by our employees).

Connection is essential to ensure our people can deliver for the city and to facilitate this our people have access to a variety of experiences that:

- provide employees the opportunity to engage with each other
- provide employees the opportunity to share feedback, thoughts and feelings through culture surveys and pulse checks

There are 32 languages other than English spoken by our employees



- formally recognise our people through our monthly recognition program, Annual Awards celebration, and tell their stories through The Next Edition.

This financial year saw our organisation embark on a significant reshaping project to meet the demands COVID-19 put on our city and re-set our financial position. Supporting our people through this organisational change was a priority. We established an online portal titled ‘Reshaping our Organisation’ where employees were encouraged to share ideas and be part of the solution around how our organisation could look and operate differently. These ideas and feedback influenced the redesign of our organisation.

From July 2020 ‘Special Announcements’ featuring video and written communications from our Executive to all employees were initiated. These announcements are in addition to our daily employee communication which was also rebranded to ‘The Next Edition’, telling the story of our ‘next’. Our Council Commander was in daily communication with all employees with information based on the COVID-19 situation and the impact it had on us. Our Executive delivered 14 Special Announcement video messages over a five-month period supported by written messages and reminders to check in on each other’s wellbeing and continue to be involved in our reshaping process.

Essential resources that were developed to support our people, and that were a direct response to employee feedback included:

- ‘Working through Disruption’ Guide and Checklist
- Tips for working well from home
- ‘Reducing and preventing excessive stress’ fact sheet

- Sleeping well tips
- ‘Taking care of you and your team’ fact sheet
- ‘Communicating and setting expectations’ fact sheet
- Tips for keeping connected.

Employees also had the option to engage in:

- A wellbeing strategies live webinar
- Wellbeing video series that focused on a variety of elements of wellbeing
- Podcast for holidaying with a healthy mind
- Mini movement modules for stretching and exercising
- Health assessments and flu vaccinations
- Onsite EAP sessions
- Amplified communication about contacting EAP to talk about wellbeing.

We continue to focus on helping our people broaden their capability and focus on wellbeing for performance.

What do you do at City of Adelaide?

Waste and Recycling Education Coordinator

What do you love about your job?

I love the friendliness of City of Adelaide staff and my interactions with people that live, work and play in the city. I'm grateful for the opportunity to work in a team that will deliver tangible changes and progress the sustainability of our city and beyond.

What do you love most about Adelaide?

I love that Adelaide has a small town feel but a capital city smorgasbord of experiences, be they arty, foody, sporty, literary, outdoorsy or otherwise!

Leadership helping us reach our potential.

Our leaders are integral in helping our people reach their potential. We continue to broaden our leadership capability through our online leader induction, online Lead45 program with a wellbeing for performance focus, Lead45+ professional development series, individual and team HBDI development sessions, coaching and a suite of resources including videos, tip sheets, activities, and session plans.

The face-to-face Lead45 program launched in September 2020 and included carefully designing an engaging and practical leadership program to actively support our leaders be the best they can be during times of change. The program focused on innovative, high-intensity group sessions to challenge and strengthen our leaders’ minds and leadership effectiveness. This program provided space for our leaders to reflect and prepare for change, prioritise personal wellbeing and gain a deeper understanding of what change means for them as well as for their direct reports, clarify their duty of care responsibilities to keep people safe’ and draw upon tools, resources, and connections to respond appropriately.

Recognition plays an important role in helping us reach our potential and was revised and aligned to specific feedback from our people. We recognise our people and the great work they do in the following ways:

- TAG Award (Teams Achieving Greatness). This monthly award and trophy recognises a team that is united for the common good.
- Annual Awards. Formal recognition process and event showcasing excellence in living our values.
- LG Professionals Annual Excellence Awards. Facilitation of the nomination process for these external awards.
- Recognition Stories. Service recognition and great people stories are featured in The Next Edition regularly and Service Certificates are mailed quarterly to recipients.
- Hey Thanks! cards. These online and hard copy post cards help our people recognise each other in line with our values.
- Resources including tip sheets on how to recognise people and teams.
- A range of benefits that are good for our people and good for our business.

Our leaders continue to support our employees through continuous conversations to set expectations, coach for delivery, recognise success and wellbeing and focus on capability. The annual Performance and Development Conversations process along with regular one on one conversations are an essential component of being an employee at the City of Adelaide.

Learning and growing with our city and community

As we adapt to the challenges and opportunities of the future, our workforce development needs change. Our focus this year was largely on essential skill development which saw the delivery of the following programs:

Online learning

- Corporate Induction
- Be Security Smart
- Disability Access and Inclusion Awareness
- Good Governance
- Records Management
- Work Health and Safety Fundamentals
- Communication and Understanding Difference using HBDI
- Leadership online modules

Face to Face development

- Corporate Induction and Connection
- Aboriginal Cultural Awareness
- Customer Centricity
- Return to Work Injury Management
- LG Professionals Management Challenge participation
- Team development sessions run internally

Our people continue to have access to tertiary study assistance and support, internal mentoring and coaching, regular learning and development resources, educational videos, and our connection series that allow our people to connect, learn and engage.

Measuring the delivery and effectiveness of the People Experience commitment is important in helping us understand what we are doing well and the areas we can improve in. This year we reviewed the way we survey our people about our culture and have committed to internally surveying our people annually followed by a series of pulse checks to measure changes and improvements. These surveys have been designed and developed in house and are

a great example of teams working together to find new and better ways of doing things that contribute to our financial sustainability and add value to the services we deliver for the community. We are leveraging internal capability and systems and designing a meaningful way of gathering information that we can use to celebrate and improve.

Workplace health, safety and wellbeing

In 2021, following the success of our Lead 45 program and specific feedback from our culture survey and WHS due diligence questionnaire we segmented our WHS and Wellbeing offerings into three distinct groupings this year, Workspace, Headspace and Groupspace.

Creating a safe space for our people to thrive is not just about our workspace. We must also focus on our people’s headspace, and how they work together in their groupspace, these are the psychological and cultural dimensions of safety and wellbeing and will be our focus for the 2021–2024 WHS strategy.

The 2021–2024 Health and Wellbeing Framework is a core planning document for the City of Adelaide’s Health and Wellbeing outcomes and is the primary focus for the ‘headspace’ domain. Our ‘Chill’ and ‘Move’ programs focused on fitness for the remote working teams and mental health generally during our reshaping phase. Our workstation ergonomics program played a big role in this as people changed floors and teams.

The City of Adelaide’s leadership team takes its obligations under the *Work Health and Safety Act 2012*, and the *Local Government Act 1999 (SA)* very seriously and is committed to fostering a supportive and safe working environment for all our people. Our People Experience commitment forms part of the 2020–2024 Strategic Plan with a strong focus on our organisational values, and the role we each play in creating a work environment where we can thrive and be at our best.

Many training activities are provided for our employees that promote and support work health and safety, including workplace bullying and harassment, Aboriginal cultural awareness, and disability, access and inclusion awareness. Our policies and guidelines and our induction and development programs are reviewed regularly to ensure we are providing comprehensive and effective training, and that we are clearly communicating a

culture of respect where sexual harassment, assault and discrimination is not tolerated.

For the twelve-month period to 30 June 2021, there have been three formal complaints lodged by employees that fall within the scope of bullying harassment and or discrimination. All were investigated with one being substantiated and two not substantiated.

Lost Time Injuries

Compared to 2020, Lost Time Injuries (LTI) are on a par with last year, and although overall claims increased during the year, the days lost decreased due to the trivial nature of some of them which pushed our duration rate down by 60 per cent. Despite our Lost Time Injury Frequency Rate (LTIFR) being above our target range of between three and five, we remain below the LG and LGA Industry Average.

LTI Data Summary*						
Year	No. of Claims	No. of LTIs	LTI Days	LTIFR	Duration rate	Incident Rate
2017	30	8	85	4.6	10.6	0.9
2018	41	9	261	5.1	29	1.0
2019	29	7	128	4.1	18.3	0.8
2020	29	10	414	5.8	37.6	1.2
2021	37	9	123	5.2	13.7	1.0

*The values for preceding years stats may vary from the recorded number in last year’s report due to ongoing activity in long term claims.



The graph above provides a snapshot of our safety performance throughout 2020–2021 in relation to previous years. For the first time in many years the trend is up, reflecting our injury experience during 2021.

Administration Travel

At its meeting 30 January 2018, Council resolved to ‘publish all details of the Lord Mayor, Councillor and Administration travel in the annual report’. A copy of the 2020–2021 administration travel register is below and includes all associated costs.

Position Title	Date Start	Date Finish	Destination	Purpose	Total Costs (All in GST)
Attending a Conference – travel required to attend a conference as part of an approved learning and development plan					
Coordinator, Culture and Leadership	24/05/2021	25/05/2021	Melbourne, VIC	Workplace Diversity and Inclusion Summit 2021	\$2,439.75
Place Coordinator	7/06/2021	8/06/2021	Clare, SA	Mainstreet SA Conference 2021	\$584.54
Acting Executive Manager	20/06/2021	23/06/2021	Canberra, ACT	National General Assembly 2021	\$2,163.43
Executive Manager, Office of the Lord Mayor	20/06/2021	23/06/2021	Canberra, ACT	National General Assembly 2021	\$2,590.43
Representing the Corporation – travel required to represent the City of Adelaide at a meeting or networking event					
Executive Manager, Office of the Lord Mayor	26/05/2021	27/05/2021	Canberra, ACT	Formal meeting of Council of Capital City Lord Mayors to provide National leadership for the effective coordination and representation of the special interests of the capital cities.	\$798.98



City of Adelaide Governance

Council’s Decision-Making Structure

Council is accountable to the capital city community for city leadership and strategy development that delivers benefits for all South Australians. Council is also responsible for the delivery of efficient and effective local government services that respond to the community’s needs.

The Council is established to provide for the government and management of the City of Adelaide area as the capital city of South Australia. Council’s role is to act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area.

Council Composition

The Lord Mayor and 11 Councillors (four Area Councillors, two South Ward Councillors, three Central Ward Councillors, two North Ward Councillors).

Council Membership from 1 July 2020 to 30 June 2021

Presiding Member – Lord Mayor, Sandy Verschoor
Deputy Lord Mayor – Councillor Mary Couros appointed from 1 December 2020. Councillor Alexander Hyde appointed from 1 December 2019 to 30 November 2020.
Area Councillors – Anne Moran, Robert Simms (resigned 30 March 2021), Arman Abrahamzadeh OAM, Franz Knoll, position vacant
North Ward Councillors – Phillip Martin, Mary Couros
Central Ward Councillors – Simon Hou, Jessy Khera, Greg Mackie OAM
South Ward Councillors – Dr Helen Donovan, Alexander Hyde

Pursuant to Section 41 of the *Local Government Act 1999 (SA)* (the Act), Council may establish committees to:

- Assist it in the performance of its functions
- Inquire into, and report on, matters within the ambit of its responsibilities
- Provide advice
- Exercise, perform or discharge delegated powers, functions or duties.

Pursuant to Sections 42 and 43 of the Act, Council may establish subsidiaries to:

- Provide a specified service or services
- Manage or administer property, facilities or activities on behalf of the Council (Section 42 only)
- Perform a function of the Council under the Act (or another Act).

Council

City Leadership and Legislative Responsibility

Council's Core Committees

- The Committee
- Strategic Planning and Development Policy Committee (SPDP) (ceased January 2021)

Other Council Committees

- Audit Committee
- Reconciliation Committee

Panel

- Council Assessment Panel (CAP)

Wholly owned subsidiaries:

- Adelaide Park Lands Authority (APLA)
- Rundle Mall Management Authority (RMMA) (up to January 2021)
- Adelaide Economic Development Agency (AEDA) (from January 2021)
- Adelaide Central Market Authority (ACMA)

Associated entities

- Brownhill Keswick Creek Regional Subsidiary Council Solutions Regional Authority
- The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making.

Meetings

All meetings of the Council, Committees, CAP and APLA are open to the public unless the meeting decides to exclude the public based on the relevant legislative provisions. Council is the main decision-making body.

Documentation for each meeting (agenda with reports/attachments, minutes and meeting documents released from confidence) are available and accessible on the City of Adelaide’s website (cityofadelaide.com.au). A hard copy of agendas (with reports and attachments) is available for viewing at the Customer Centre and kept on display until the completion of the relevant meeting.

A hard copy of the minutes is available for viewing at the Customer Centre within five days of the meeting and kept on display for a period of one month.

Council meets monthly and the Committee twice per month. Special meetings are convened when required, CAP and APLA meet monthly, the Audit Committee meets at least 6 times per year and the Reconciliation Committee meets quarterly.

Public involvement at meetings

Public are welcome to attend meetings and meetings of Council and The Committee are live streamed to the City of Adelaide website. The meeting live stream is suspended for the duration of the item when the meeting is moved into confidence in accordance with the confidentiality provisions under the Act.

Pursuant to the COVID-19 Public Health Emergency and the Electronic Participation in Council Meetings Notice (No 1) 2020, some meetings may be held remotely using Zoom and streamed live to the City of Adelaide YouTube channel accessed via the City of Adelaide website.

Members of the public can request to speak at a meeting of Council or APLA by way of a deputation. A deputation must be on matters that are the subject of deliberation at the meeting, or over which Council or APLA has a direct interest or responsibility. Registration and conditions are available on the website.

Council meeting attendance

There were 27 meetings of Council convened between 1 July 2020 and 30 June 2021, comprising 12 ordinary meetings and 15 special meetings.

	Attended
Lord Mayor, Sandy Verschoor (Presiding Member)	26
Councillor Arman Abrahamzadeh OAM	23
Councillor Mary Couros (Deputy Lord Mayor/Deputy Presiding Member from 1 December 2020)	25
Councillor Helen Donovan	24
Councillor Simon Hou	26
Councillor Alexander Hyde (Deputy Lord Mayor/Deputy Presiding Member to 30 November 2020)	26
Councillor Jessy Khera	27
Councillor Franz Knoll	26
Councillor Greg Mackie OAM	25
Councillor Phillip Martin	24
Councillor Anne Moran	23
Councillor Robert Simms (resigned from Council on 30 March 2021)	19

The City of Adelaide is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with Section 90(1) of the Act, all meetings held by Council are conducted in a place open to the public and operate in accordance with the provisions of the Act, Code of Practice and Parts 1, 2 and 4 in the Local Government (Procedures at Meetings) Regulations 2013 (SA).

On every occasion that the provision to exclude the public within Section 90(2) and (3) of the Act was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with Section 90(7) of the Act.

The City of Adelaide considers that possible embarrassment, loss of confidence, discussion of a controversial matter or being susceptible to adverse criticism in the Council or a committee is irrelevant when considering whether to exclude the public from a meeting. On every occasion that a meeting

used the provision contained in Section 91(7) of the Act to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in Section 91(9) of the Act.

Core Committees

The Committee

The Committee is formed under Section 41 of the Act as an advisory committee to Council and an informal discussion forum.

The Committee meets twice per month with the first meeting to review reports to be considered at the subsequent meeting of Council and the second meeting providing a forum for discussion on items presented by the Chief Executive Officer on the overall priorities, strategies and policies related to achieving Council’s Strategic Plan.

The Committee operates in accordance with the provisions of the Act, its Terms of Reference and Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013 (SA).

Composition

The Lord Mayor and all Councillors with the Chair being the Deputy Lord Mayor.

Meeting attendance

There were 29 meetings of The Committee convened between 1 July 2020 and 30 June 2021, comprising 20 ordinary meetings and nine special meetings.

	Attended
Lord Mayor, Sandy Verschoor	26
Councillor Arman Abrahamzadeh OAM	2
Councillor Mary Couros (Deputy Lord Mayor from 1 December 2020)	2
Councillor Dr Helen Donovan	25
Councillor Simon Hou	27
Councillor Alexander Hyde (Deputy Lord Mayor to 30 November 2020)	25
Councillor Jessy Khera	21
Councillor Franz Knoll	28
Councillor Greg Mackie OAM	22

Councillor Phillip Martin	27
Councillor Anne Moran	22
Councillor Robert Simms (resigned from Council on 30 March 2021)	18

Strategic Planning and Development Policy Committee

The Strategic Planning and Development Policy Committee (SPDP) was established to assist and provide advice to Council to meet the requirements of Section 101A of the *Development Act 1993* (SA) and formed pursuant to Section 41 of the Act.

The SPDP operated in accordance with relevant legislative provisions, its Terms of Reference and Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013 (SA).

With full commencement of the *Planning, Development and Infrastructure Act 2016* (SA) the SPDP ceased to exist from January 2021.

Composition

The Lord Mayor and all Councillors with the Chair being the Deputy Lord Mayor.

Meeting attendance

There were 0 meetings of SPDP convened between 1 July 2020 and 30 June 2021.

Other Council Committees

Reconciliation Committee

The Reconciliation Committee is formed pursuant to Section 41 of the Act and works to advance reconciliation in the city and seek broad Aboriginal and Torres Strait Islander participation in City of Adelaide activities and events. The Reconciliation Committee operated in accordance with the provisions of the Act and Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013 (SA).

Composition

There are 11 members comprising the Lord Mayor (Ex Officio), three Council Members, three strategic agency representatives, three Aboriginal and/or Torres Strait Islander representatives, one Kurna specific representative and two proxies.

Membership

Presiding Members (Dual Chairs) – Lord Mayor, Sandy Verschoor and Ms Yvonne Agius

Deputy Presiding Member (Deputy Chair) – Mr Ivan-Tiwu Copley OAM JP

Strategic Agency Representatives – Mr Ian Liddy, Mr Joel Bayliss (to January 2021), Ms Shona Reid (from January 2021)

Kurna Nation Cultural Heritage Association Committee Representative – Mr Jeffrey Newchurch

Aboriginal and/or Torres Strait Islander community representatives – Ms Yvonne Agius, Mr Ivan-Tiwu Copley OAM JP, Mr Eddie Peters

Council Members – Councillor Mary Couros (Deputy Lord Mayor) (from 15 December 2020), Councillor Helen Donovan, Councillor Franz Knoll and Councillor Robert Simms (until 11 December 2020)

Proxies – Ms Lynette Crocker, Ms Deanne Hanchant-Nichols

Meeting attendance

There were four meetings of the Reconciliation Committee convened between 1 July 2020 and 30 June 2021.

	Attended
Lord Mayor, Sandy Verschoor (Dual Presiding Member)	4
Ms Yvonne Agius (Dual Presiding Member)	4
Councillor Helen Donovan	3
Councillor Robert Simms (until 11 December 2020)	1
Councillor Franz Knoll	4
Councillor Mary Couros (from 15 December 2020)	1
Mr Ian Liddy	3
Mr Joel Bayliss (until January 2021)	0
Ms Shona Reid (from January 2021)	2
Mr Jeffrey Newchurch	4

Mr Ivan-Tiwu Copley OAM JP (Deputy Presiding Member)	4
Mr Eddie Peters	3
Ms Lynette Crocker (Proxy member)	4
Ms Deanne Hanchant-Nichols (Proxy member)	4

Audit Committee

Legislative Role

The Audit Committee is established pursuant to Section 41 and in accordance with Section 126 of the Act addressing legislative functions to provide independent assessment of Council and Corporation activities.

The Audit Committee conducts its business in accordance with the provisions of the Act, its Terms of Reference and the provisions of Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition

The Lord Mayor, one City of Adelaide Councillor, three External Independent Members, two Proxy City of Adelaide Members.

Membership

Presiding Member – Mr David Powell

Deputy Presiding Member – Mr Ross Haslam

Specialist Members – Mr David Powell, Mr Ross Haslam, Ms Paula Davies

Council Members – Lord Mayor, Sandy Verschoor; Councillor Alexander Hyde

Proxy Committee Members – Councillor Franz Knoll (for the Lord Mayor) and Councillor Mary Couros (for Councillor Alexander Hyde)

Meeting attendance

There were nine meetings of the Audit Committee convened between 1 July 2020 and 30 June 2021, comprising seven ordinary and two special meetings.

	Attended
Mr David Powell (Presiding Member)	9
Mr Ross Haslam (Deputy Presiding Member)	9
Lord Mayor, Sandy Verschoor	8

Ms Paula Davies	7
Councillor Mary Couros (Proxy for Councillor Hyde)	0
Councillor Alexander Hyde	6
Councillor Franz Knoll (Proxy for the Lord Mayor)	1

Panel

Council Assessment Panel (CAP)

The CAP is established in accordance with Section 83 of the *Planning, Development and Infrastructure Act 2016 (SA)* as the relevant authority to exercise or perform its powers and functions.

The role of the CAP is to facilitate the expeditious assessment of development applications made to the Council.

All meetings of CAP are open to the public unless the meeting decides to exclude the public having considered the relevant requirements.

The CAP operates in accordance with the provisions of the *Development Act 1993 (SA)*, *Planning, Development and Infrastructure Act 2016 (SA)*, Planning, Development and Infrastructure (General) (Assessment Panels) Variation Regulations 2017 (SA), its Terms of Reference, Code of Conduct, Meeting Procedures, Instrument of Delegation and a Policy for Applying Delegations.

Composition

There are five Members – one City of Adelaide Council Member; four independent members having qualifications and experience in one or more of the following disciplines: urban planning; architecture and/or urban design; environmental and/or heritage management; property management and/or development; planning law or environmental law and/or corporate governance and strategic, transport, infrastructure and/or social planning.

Membership

Presiding Member – Mr Mark Adcock

Panel Member – Councillor Arman Abrahamzadeh OAM

Specialist Independent Members – Professor Mads Gaardboe, Mr Marc Duncan, Ms Colleen Dunn

Deputy Independent Member – Mr Julian Rutt (from September 2020)

CAP attendance

There were 11 meetings of the CAP convened between 1 July 2020 and 30 June 2021.

	Attended
Mr Mark Adcock (Presiding Member)	11
Councillor Arman Abrahamzadeh OAM	10
Mr Marc Duncan	10
Ms Colleen Dunn	11
Prof Mads Gaardboe	11
Mr Julian Rutt	0

Subsidiaries

Adelaide Park Lands Authority

The Adelaide Park Lands Authority (APLA) is a partnership between the State Government and the City of Adelaide to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005 (SA)* (the APL Act). Section 5 of the APL Act establishes APLA as a subsidiary of Council under Chapter 4 Part 1 Division 3 of the Act.

APLA is the principal advisor to both Council and State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands and is responsible for preparing and maintaining the Adelaide Park Lands Management Strategy; delivering the Strategy by providing policy advice on the full range of issues involving the Park Lands; guiding City of Adelaide and State Government agencies in management of the Park Lands and ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

APLA operates in accordance with the provisions of the APL Act, Schedule 2 and Chapter 6 Part 3 of the Act, its Charter and Code of Practice.

Composition

The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by Council; and 4 other members appointed by Council; and 5 members appointed by the Minister responsible for the *Adelaide Park Lands Act 2005 (SA)*.

Membership

Presiding Member – Lord Mayor, Sandy Verschoor

Deputy Presiding Member – Ms Kirsteen Mackay

Board Members – Ms Allison Bretones, Mr Rob Brookman AM, Ms Jessica Davies-Huynh, Mr Stephen Forbes, Councillor Alexander Hyde, Ms Stephanie Johnston, Mr Craig Wilkins and Mr Ben Willsmore

Proxy Board Members – Councillor Arman Abrahamzadeh OAM (for Councillor Alexander Hyde from January 2021), Councillor Anne Moran (for Councillor Alexander Hyde to December 2020) and Professor Emeritus Damien Mugavin (for Ms Stephanie Johnston)

Meeting attendance

There were 12 meetings of APLA convened between 1 July 2020 and 30 June 2021, comprising ten ordinary and two special meeting.

	Attendance
Lord Mayor, Sandy Verschoor (Presiding Member)	12
Ms Kirsteen Mackay (Deputy Presiding Member)	10
Ms Alison Bretones	11
Mr Rob Brookman AM	11
Ms Jessica Davies-Huynh	8
Mr Stephen Forbes	10
Councillor Alex Hyde	11
Ms Stephanie Johnston	12
Mr Craig Wilkins	11
Mr Ben Willsmore	10
Councillor Anne Moran (proxy for Councillor Alex Hyde to 31 December 2020)	0
Councillor Arman Abrahamzadeh OAM (proxy for Councillor Alex Hyde from 1 January 2021)	1
Professor Emeritus Damien Mugavin (proxy for Ms Stephanie Johnston)	0

Adelaide Central Market Authority

The Adelaide Central Market Authority (ACMA) is established pursuant to Section 42 of the Act and is a body corporate with the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of ACMA is to oversee the management and operation of the Adelaide Central Market in accordance with the Market Charter and the Council's Strategic Plan; to be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders and to be responsible for the Market becoming internationally recognised as a vibrant, diverse and unique fresh produce market community that is commercially sustainable for traders and the City of Adelaide.

Composition

The Board consists of up to seven Board Members, including the Chairperson appointed by the Council, who collectively have a range of knowledge, skills and experience across the following areas – retail; food supply chain (with retail emphasis); retail property management; marketing; board governance; business acumen; people leadership; strategic management; and knowledge of the Market. One Board Member must be a Council Member. This is currently Councillor Alexander Hyde.

Adelaide Economic Development Agency

The Adelaide Economic Development Agency (AEDA) came into operation in January 2021 through an amendment to the Rundle Mall Management Authority (RMMA) Charter. AEDA gave effect to a City-Wide Business Model and expands on the functions of the RMMA.

AEDA has been established as a subsidiary to focus on growing a strong economy for Adelaide. AEDA focuses on investment attraction, growing the visitor economy, residential growth, marketing the city as a whole and supporting Adelaide's premier shopping destination the Rundle Mall.

Activities of AEDA are undertaken in accordance with Schedule 2 (parts 1 and 3) of the Act and its Charter.

Composition

The Board consists of a maximum of nine members, one must be the Lord Mayor and one must be a

representative of the Advisory Committee established from the Charter. Up to seven Board Members must be appointed by the Council in accordance with the Charter.

Rundle Mall Management Authority (ceased January 2021)

The Rundle Mall Management Authority (RMMA) was established pursuant to Section 42 of the Act. On 6 August 2020 Council approved an update to the Charter which resulted in a name change to the Adelaide Economic Development Agency, a change in function and Board composition.

The RMMA Board consisted of a maximum seven Board Members. The charter stated that one Board Member must be a member of the Council. Councillor Franz Knoll was appointed to the Board from 11 December 2018 until it ceased to operate and was superseded by AEDA.

Procurement Policies and Procedures

The City of Adelaide’s Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers
- Obtaining value for money
- Negotiated outcomes
- Ensuring probity, accountability and transparency
- Effective management of the end-to-end procurement lifecycle
- Identification and management of risks
- Consideration of community impact, including social, environmental, aboriginal and cultural considerations and the use of local goods and services; and
- Delegated signing authority.

The City of Adelaide reserves the right to undertake open or select tenders whenever it considers appropriate. In circumstances where we enter into purchasing contracts other than those resulting from a tender process, we will record the reasons for entering into those contracts and retain the records as appropriate. When the City of Adelaide is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$150,000, formal

quotations will usually be obtained and where the estimated level of expenditure exceeds \$150,000 we will usually call for formal tenders.

The City of Adelaide is committed to achieving value for money in the procurement of goods and services that provide benefit to the community and to supporting the economic, environmental, cultural and social life of the city. Council resolved in April 2019 to review the current Procurement Policy to increase the focus on social benefit and small business opportunities in the City of Adelaide. This review concluded during 2020–2021 and a revised procurement policy was approved by Council. Under the revised policy, procurement’s focus has been expanded to include Aboriginal, social, environmental, cultural and local economic outcomes, in line with Council’s new Strategic Plan 2020–2024. The policy allows for the weighting for each outcome to be varied for each procurement.

The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The processes for tenders, formal quotes and registrations of interest are built to deliver value, achieve high quality and manage the attendant risks, including sustaining appropriate standards of workplace health and safety.

The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. Other standards, codes and guidelines may be relevant to our tendering practices. The principles of the policy are consistent with national codes and standards. The above principles and processes were applied during the recently concluded review and will continue to be applied in any future policy review.

The policy supports the Principles of the State Government’s Industry Participation Policy and an employment contribution test or Industry Participation Policy Plan may be applied to tenders, testing the number of labour hours of South Australian residents associated with the primary contract. The Plan provides a clear statement of a tenderers commitment to seeking opportunities to optimise the benefits of the contract to the State economy and to use local industry. Both are evaluated at the time of tender and the procurement policy allows for the assigned weighting to be varied for each procurement.

Contract Management

A central team provides support and advice across the City of Adelaide to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally, and a software system allows us to administer contract data and provides additional tools to improve process rigour. The City of Adelaide is committed to high standards of corporate governance and accountability.

National Competition Policy

Competitive Neutrality

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market. The City of Adelaide has a complaints mechanism in place and in 2020–2021 no complaints were received with regard to competitive neutrality.

Significant Business Activities

There have been no other changes in the significant business activities controlled by City of Adelaide and competitive neutrality principles relevant to each significant business activity continue to apply. All

City of Adelaide business activities include checks for competitive neutrality. In setting fees and charges, we take into account relevant Government legislation and policies, market rates, community service obligations and impact on residents, ratepayers and visitors to the city, efficient allocation of resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies, and our policies. Council completed a review of its By-Laws in 2018, with a new suite of By-Laws coming into effect on 23 December 2018. As part of this process, all By-Laws were reviewed in light of the National Competition Policy.

Risk Management Operating Guideline

The Audit Committee was established pursuant to Section 126 of the *Local Government Act (SA) 1999*, to assist the Council discharge its responsibilities. Reporting to Council, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regard to financial reporting, internal controls, risk management, management plans and business plans, service planning and performance, internal audit and external audit.

The City of Adelaide maintains an Internal Audit function which reports to the Strategic Risk and Internal Audit Group and to Audit Committee. The role of the Internal Auditor is to identify more

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million.

Business Activity	Type	CRP/COR/COM*	Comments
UPark	Council	COM	Provision of off-street parking services across the city.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.
North Adelaide Golf Course	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse.
Adelaide Town Hall.	Council	COM	Venue hire for a range of events and catered functions.
Adelaide Central Market	Council Subsidiary	COM	A world-renowned food market with 74 stalls and ancillary car parking.
Central Market Arcade	Council	COM	A mixed-use undercover shopping centre adjacent to the Adelaide Central Market with 60+ shops and ancillary car parking.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

efficient and effective processes and to assist Council and the Chief Executive Officer meet their assurance obligations. The Internal Audit function is contracted to KPMG for a period of three years, expiring in 2022. The Internal Audit plan is reviewed and endorsed by the Audit Committee and the Committee is presented with internal audit report findings bimonthly.

Pursuant to Section 128 of the *Local Government Act (SA) 1999*, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Enterprise Risk Management

City of Adelaide manages strategic, emerging, project, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000:2018.

The framework ensures risks are identified, assessed and properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

The success of the Enterprise Risk Management model is a result of a strong Executive involvement through monthly reporting of risk and internal audit matters to the Executive Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit Committee.

Internal Control Framework

Pursuant to Section 125 of the *Local Government Act (SA) 1999*, Council must ensure that appropriate policies and procedures of internal controls are implemented and reviewed to assist Council to carry out its activities in an efficient manner and to achieve its strategic objectives. Council’s Internal Controls are processes for assuring Council’s achievement of objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies. Internal Controls include a range of

activities such as approvals, delegations, security of assets and segregation of duties.

Registers and Codes required to be kept

List of Registers

List of Registers required to be kept under the *Local Government Act 1999 (SA)*, *Local Government Elections Act 1999 (SA)* and the *City of Adelaide Act 1998 (SA)* are:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Members Register of Gifts and Benefits (incorporated into the Members Register of Allowances and Benefits)
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- Officers Register of Interests
- Officers Register of Gifts and Benefits
- Campaign Donations and Expenses Returns
- Register of Community Land
- Register of Public Roads
- By-Laws and Certified Copies
- Register of building upgrade agreements
- Register of Delegations.

Codes of Conduct or Practice

List of Codes of Conduct or Practice required to be kept under the *Local Government Act 1999 (SA)*, *Local Government (Elections) Act 1999 (SA)*, and the *City of Adelaide Act 1998 (SA)* are:

- Code of Conduct for Council Members (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for Access to Meetings and Documents (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for the Conduct of Council/Committee meetings when the Local Government (Procedures at Meetings) Regulations 2013 (SA) are varied (incorporated into the City of Adelaide Standing Orders)
- Code of conduct for employees

The above registers and codes, meeting agendas and minutes, policies, the City of Adelaide Strategic Plan 2020–2024 and annual reports are available from the City of Adelaide website (cityofadelaide.com.au) or on request from the Customer Centre.

Freedom of information applications

There were 31 active requests for information from 1 July 2020 to 30 June 2021 made under the *Freedom of Information Act 1991 (SA)*. In summary:

New applications	27
Applications brought forward from previous year	4
Access granted in full	9
Access granted in part	14
Access refused (includes records which do not exist)	5

Section 270 internal reviews of Council decisions

During 2020–2021, the City of Adelaide dealt with three applications under Section 270 of the *Local Government Act 1999 (SA)*, for the review of decisions made by the Council, its employees, and persons acting on Council’s behalf. The details of these reviews are as follows:

Date received	Matter	Outcome
15 July 2020	Review of parking expiation	Decision to issue expiation supported, in accordance with legislation
26 August 2020	Review of parking expiation	Decision to issue expiation supported, in accordance with legislation
30 January 2020	Conduct of e-scooter permit process	Decision upheld

Transferred	1
Closed/withdrawn	0
Undetermined at 30 June	2
Internal review – decision confirmed	0
Internal review – decision varied	0

The Freedom of Information Statement is available on the City of Adelaide website (cityofadelaide.com.au/freedom-of-information/)

Enquiries or requests for information under the *Freedom of Information Act 1991 (SA)* should be forwarded to:

Freedom of Information Officer
City of Adelaide
GPO Box 2252
Adelaide SA 5001

Council’s representation quota

The total representation quota is the number of electors for each Council Member, including the Lord Mayor.

At 30 June 2021, the total representation quota for the City of Adelaide was 1:2,378 and the total number of electors was 28,538 on the combined Council and State Roll.

Council’s representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table following.

Council	Number of Electors	Representation Quota
Adelaide	28,538	1:2,378
Charles Sturt	88,269	1:5,192
Marion	66,795	1:5,138
Port Adelaide Enfield	87,314	1:4,850
Salisbury	96,811	1:6,454
Tea Tree Gully	73,820	1:5,678

The representative structure is as follows:

The Lord Mayor is elected at large, and 11 Councillors are elected as representative of three wards and the area as a whole. The North and South Wards are represented by two Ward Councillors, the Central Ward is represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

The timing of reviews of Council’s representation structure is determined by regulation. City of Adelaide is currently undertaking a Representation Review due for completion October 2021. Further information on how to participate in the Representation Review and provide feedback is on

Council’s website. The outcome of the Representation Review will be in place for the Periodic Election in 2022.

Allowances for Council Members

Council Member allowances were set by the Remuneration Tribunal in its Determination 7 of 2018 and adjusted in accordance with provisions set out in the *City of Adelaide Act 1998 (SA)*. These allowances are set as an annual allowance and are paid to Council Members on a monthly basis. There is a base allowance for the Lord Mayor and Councillors, and a higher allowance for Councillors appointed to the role of Deputy Lord Mayor.

Council Member	*Allowance received 2020–2021
Lord Mayor, Sandy Verschoor	\$181,796.94
Councillor Arman Abrahamzadeh OAM	\$32,926.98
Councillor Mary Couros (Deputy Presiding Member from 1 December 2020)	\$34,559.54
Councillor Helen Donovan	\$26,633.16
Councillor Simon Hou	\$26,633.16
Councillor Alexander Hyde (Deputy Presiding Member to 30 November 2020)	\$36,477.81
Councillor Jessy Khera	\$26,633.16
Councillor Franz Knoll	\$30,163.16
Councillor Greg Mackie OAM	\$27,081.38
Councillor Phillip Martin	\$27,081.38
Councillor Anne Moran	\$27,081.38
Councillor Robert Simms (resigned from Council on 30 March 2021)	\$22,104.00

*Inclusive of Council, Committee or Subsidiary board position.

Remuneration amounts per Council Committee or Subsidiary

Committee/Subsidiary	Role	Allowance from 1 July 2020
The Committee	Chair	\$ – (included as part of Deputy Lord Mayor allowance)
Strategic Planning & Development Policy Committee (ceased January 2021)	Chair	\$ – (included as part of Deputy Lord Mayor allowance)
Audit Committee	Chair Chair Independent Members Council Members	\$600 per meeting \$100 per meeting when requested by Council or Committee to attend any Council or Committee meeting \$500 per meeting \$ –
Reconciliation Committee	Dual Chair Committee Member Council Member	\$650 per meeting \$550 per meeting \$ –
Adelaide Park Lands Authority	All including Lord Mayor (note Lord Mayor donates sitting fee to Adelaide Park Lands Prize)	\$76.80 + 3 hour preparation fee (per meeting) per hour
Adelaide Central Market Authority	Chair Board Member	\$25,750 per annum \$15,450 per annum
Adelaide Economic Development Agency (from January 2021)	Chair Deputy Chair Board Member	\$25,000 per annum \$1,150 per meeting \$950 per meeting
Rundle Mall Management Authority (to December 2020)	Chair Deputy Chair Board Member	\$1,059 per meeting \$847 per meeting \$706 per meeting
Council Assessment Panel	Chair Ordinary Member	\$650 per meeting \$150 per briefing/workshop \$550 per meeting \$150 per briefing/workshop

Training and Development Activities for Council Members

1 July 2020 to 30 June 2021

Lord Mayor, Sandy Verschoor

LGA Mayors Forum – Maintaining Leadership Momentum

Councillor Couros (Deputy Lord Mayor)

Media Training Session
LGA Prevention and Management of Bullying/ Harassment in or out of the Chamber

Councillor Hou

MBA Strategic Management

Councillor Franz Knoll

LGA Short Course – The Role of Councils and EM’s in the new Planning System
LGA Prevention and Management of Bullying/ Harassment in or out of the Chamber

Councillor Phillip Martin

Norman Waterhouse Webinar – Basic Understanding of Development Assessment in the new Planning System
LGA Elected Member Webinar Series – The New Planning System
LGA Prevention and Management of Bullying/ Harassment in or out of the Chamber

Lord Mayor, Councillor and Administration travel

Register of Overseas and Interstate Travel – Council Members – 1 July 2020 and 30 June 2021

A register of overseas and interstate travel undertaken in an official capacity by a Council member in the previous 12 months.

Decision Date	Councillor	Start Date	Finish Date	Destination	Purpose	Total Costs Inc GST
No decision of Council required	Lord Mayor Sandy Verschoor	26 May 2021	29 May 2021	Canberra, ACT	Attendance at Capital City Committee of Lord Mayors meeting	\$971.81
No decision of Council required	Lord Mayor Sandy Verschoor	7 June 2021	8 June 2021	Clare, SA	Attendance at Mainstreet SA conference	\$492.50
No decision of Council required	Lord Mayor Sandy Verschoor	20 June 2021	23 June 2021	Canberra, ACT	Attendance at the Australian Local Government Association National General Assembly	\$2,555.60
9 March 2021	Councillor Donovan	20 June 2021	23 June 2021	Canberra, ACT	Attendance at the Australian Local Government Association National General Assembly	\$2,213.37

Notes: Total cost includes the cost of transport, accommodation and incidentals.
The dates of travel include the dates of departure and return.

Local Nuisance and Litter Control Act and Regulations

During 2020–2021 Council investigated 223 reports of Local Nuisance and 355 reports of Littering under *Local Nuisance and Litter Control Act 2016*.

No expiation notices were issued for Noise pursuant to section 18(2) – (Person who carries on an activity resulting in a local nuisance) and three expiation notices were issued for Litter pursuant to Section 22(1) – (provides that a person must not dispose of litter onto any land or into any waters).

40 Local Nuisance Exemptions were issued under Section 19 of the Act. One Litter Abatement Notice was issued, however no Nuisance Abatement Notices were issued and no civil penalties were negotiated under Section 34 of the Act.

Community Land and Council Facilities

Infrastructure, Facilities Management and Property Management

Council is required under the *Local Government Act 1999 (SA)* to appropriately manage its property and infrastructure assets.

During 2020–2021 Council endorsed its Strategic Asset Management Plan (SAMP). The SAMP provides guidance on the key priorities for the management of Council’s asset portfolio. Linking the Strategic Plan 2020–2024 to the individual asset management plans, the SAMP also provides a framework for the future planning for the asset portfolio.

Council has endorsed Asset Management Plans for its infrastructure and property assets and continues to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city now and into the future. Following the endorsement of the SAMP, Council has commenced a review of its Asset Management Plans.

During 2020–2021, the Infrastructure and Property programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned maintenance works and management of various community, corporate and commercial leases and licences.

Adelaide Park Lands Leasing and Licensing Policy

The Adelaide Park Lands Leasing and Licensing Policy purpose is to provide a consistent framework for the establishment and management of leasing and licensing arrangements over the Adelaide Park Lands. The Policy provides a clear and consistent approach which guides decision making on community land occupancy arrangements in terms of rental assessment and responsibility for repairs, maintenance and capital replacement. The Policy makes practical and effective use of an Expression of Interest (EOI) process so that Council remains transparent and equitable in its dealings over community land, incorporating criteria for the assessment of long-term leasing arrangements in the Park Lands. The Policy also supports and assists lessees and licensees to maximise and increase use and activation through measures to encourage the sharing of properties by sub-letting or licensing arrangements. As part of its governance process, Council will be undertaking a full review of the Adelaide Park Lands Leasing and Licensing Policy in 2021–2022.

Community Land Management Plans (CLMP)

Council is required under the *Local Government Act 1999 (SA)* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under Council’s care control and management for both Park Lands and Non-Park Lands assets. CLMPs provide a framework to ensure consistent and coherent management and development of community land. They identify appropriate land uses, provide clear guidance on maintenance and management for the wellbeing, recreational and leisure activities of all people and ensure that the future needs of the community are adequately considered. CLMPs reflect community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice. Council has CLMPs in

place for all the City of Adelaide’s Park Lands, Squares, Community land and Non-Park Lands Assets. A review of CLMPs is currently being undertaken and this work is expected to be completed by June 2022.

Confidentiality Provisions

Use of Sections 90(2) and 91(7) of the *Local Government Act 1999 (SA)* by Council and its Council Committees

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of the Act.

Section 91(7) of the Act enables a meeting of Council, or a committee, having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

The table below identifies the total number of orders pursuant to Section 90(2) and Section 91(7) of the Act made at each meeting during the 2020–2021 financial year.

Number of times confidentiality provisions used during the 2020/21 financial year:

	Section 90(2) Order to Exclude	Section 91(7) Confidentiality Order
Council	53	53
The Committee	25	25
Audit Committee	13	13
Total	91	91

The date, meeting, subject matter and basis for confidentiality for Section 90(2) of the Act and Section 91(7) of the Act orders in the 2020–2021 financial year is provided in the following tables.

The date and subject of each Section 91(7) of the Act confidentiality order remaining operative, in part or full, dated from 15 November 2010 to the end of the 2020–2021 financial year is provided in the following tables.



Confidentiality Provisions

Use of Section 90(3) of the Local Government Act 1999 (SA)

The table below identifies the number of times a provision under Section 90(3) of the *Local Government Act 1999* (SA) was utilised to exclude the public:

(a) Information, the disclosure of which, would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	10
(b) Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	12
(c) Information, the disclosure of which would reveal a trade secret	-
(d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	15
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	2
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	2
(h) Legal advice	5
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	9
(j) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person, or (ii) on balance, be contrary to the public interest	3
(k) Tenders for the supply of goods, the provision of services or the carrying out of works	7
(l) Information relating to a proposed amendment to a Development Plan under the <i>Development Act 1993</i> before a Plan Amendment Report relating to the amendment is released for public consultation under that Act	-
(m) Information relevant to the review of a determination of a Council under the Freedom of Information Act 1991	-
(b) & (d) Combination of provisions above	14
(i) & (b) Combination of provisions above	1
(a) & (h) Combination of provisions above	2
(g) & (j) Combination of provisions above	1
(e) & (i) Combination of provisions above	1
(a) & (b) Combination of provisions above	1
(d) & (h) Combination of provisions above	2
(a), (g) & (h) Combination of provisions above	2
(b), (d), (i) & (k) Combination of provisions above	1
(b), (d) & (h) Combination of provisions above	1

Report on the use of 90(2) and (7) and 91(7) by Council and its Council Committees

**90(2) and (7) Order to Exclude
91(7) Confidentiality Order.**
Subject matter and basis within the ambit of 90(3)

Order to Exclude and Confidentiality Orders

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available for inspection
1	7/7/2020	The Committee	Whitmore Square Apartments [Item 6.1] [s 90(3) (b) & (d)]	1	Whitmore Square Apartments [Item 6.1] [s 90(3) (b) & (d)]	
2	7/7/2020	The Committee	Review of E-Scooter Permit Decisions [Item 6.2] [s 90(3) (h)]	2	Review of E-Scooter Permit Decisions [Item 6.2] [s 90(3) (h)]	
3	9/7/2020	Council	Presiding Members Report – Contract Matter [Item 5.2] [s 90(3) (a)]	3	Presiding Members Report – Contract Matter [Item 5.2] [s 90(3) (a)]	Resolution [Order revoked by CEO 18/8/2020, information published with Council Agenda]
4	14/7/2020	Council	Advice/Recommendation of the Audit Committee – 19/6/2020 [Item 12.1.1] [s 90(3) (i)]	4	Advice/Recommendation of the Audit Committee – 19/6/2020 [Item 12.1.1] [s 90(3) (i)]	Resolution released in Minutes 14/7/2020
5	14/7/2020	Council	Whitmore Square Apartments – Presented to Committee 7/7/2020 [Item 12.2.1] [s 90(3) (b) & (d)]	5	Whitmore Square Apartments – Presented to Committee 7/7/2020 [Item 12.2.1] [s 90(3) (b) & (d)]	
6	14/7/2020	Council	Council Membership of Heritage Promotion Advisory Group [Item 12.2.2] [s 90(3) (a)]	6	Council Membership of Heritage Promotion Advisory Group [Item 12.2.2] [s 90(3) (a)]	Resolution & Report released in Minutes 14/7/2020 Discussion [Order revoked by CEO 29/9/2020; information published with Council Agenda]
7	14/7/2020	Council	City Connector Deed of Agreement [Item 12.2.3] [s 90(3) (d)]	7	City Connector Deed of Agreement [Item 12.2.3] [s 90(3) (d)]	
8	14/7/2020	Council	Review of E-Scooter Permit Decisions – Presented to Committee – 7/7/2020 [Item 12.2.4] [s 90(3) (h)]	8	Review of E-Scooter Permit Decisions – Presented to Committee – 7/7/2020 [Item 12.2.4] [s 90(3) (h)]	Resolution & Report (excluding Attachment B) released in Minutes 14/7/2020
9	14/7/2020	Council	Adelaide Central Market Authority – Board Member recruitment [Item 12.2.5] [s 90(3) (a)]	9	Adelaide Central Market Authority – Board Member recruitment [Item 12.2.5] [s 90(3) (a)]	Resolution, Report and discussion [Order revoked 21/7/2020; information published along with the Council Agenda]
10	21/7/2020	The Committee	Eighty Eight O’Connell – Project Update [Item 6.1] [s 90(3) (b) & (d)]	10	Workshop in Confidence – Eighty Eight O’Connell – Project Update [Item 6.1] [s 90(3) (b) &(d)]	
11	21/7/2020	The Committee	Place Portfolio Update [Item 6.2] [s 90(3) (a) & (b)]	11	Place Portfolio Update [Item 6.2] [s 90(3) (a) &(b)]	Resolution, report, and minutes [Order revoked 10/6/2021; information published with the Committee Agenda]

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999</i> (SA) Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999</i> (SA)	Information available for inspection
12	4/8/2020	The Committee	Launders Boatshed Cafe [Item 6.1] [s 90(3) (d)]	12	Launders Boatshed Cafe [Item 6.1] [s 90(3) (d)]	
13	4/8/2020	The Committee	E-Scooter Mobility Services [Item 6.2] [s 90(3) (d) & (h)]	13	E-Scooter Mobility Services [Item 6.2] [s 90(3) (d) & (h)]	
14	7/8/2020	Audit Committee	Confidential Presentation – Corporate Climate Change Risk Assessment [Item 10.1] [s 90(3) (b) & (d)]	14	Confidential Presentation – Corporate Climate Change Risk Assessment [Item 10.1] [s 90(3) (b) & (d)]	Presentation and discussion [Order revoked by CEO 20/8/2020, information published along with the Committee Agenda]
15	7/8/2020	Audit Committee	Corporate Climate Change Risk Assessment [Item 11.1] [s 90(3) (b) & (d)]	15	Corporate Climate Change Risk Assessment [Item 11.1] [s 90(3) (b) & (d)]	Resolution, Report and Minutes [Order revoked by CEO 20/8/2020; information published along with Committee Agenda]
16	7/8/2020	Audit Committee	Provision of External Audit Services [Item 11.2] [s 90(3) (k)]	16	Provision of External Audit Services [Item 11.2] [s 90(3) (k)]	Resolution released in Minutes 7/8/2020
17	7/8/2020	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.3] [s 90(3) (i)]	17	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.3] [s 90(3) (i)]	Resolution released in Minutes 7/8/2020
18	7/8/2020	Audit Committee	Confidential Discussion with the Internal Auditor [Item 11.4] [s 90(3) (b)]	18	Confidential Discussion with the Internal Auditor [Item 11.4] [s 90(3) (b)]	
19	11/8/2020	Council	Advice of the Adelaide Park Lands Authority in Confidence – 6/8/2020 [Item 12.1.1] [s 90(3) (d)]	19	Advice of the Adelaide Park Lands Authority in Confidence – 6/8/2020 Advice 1 – Launders Boatshed Cafe [Item 12.1.1] [s 90(3) (d)]	
20	11/8/2020	Council	Recommendations/Advice of the Audit Committee in Confidence – 7/8/2020 [Item 12.1.2] [s 90(3) (b), (d), (i) & (k)]	20	Recommendations/Advice of the Audit Committee in Confidence – 7/8/2020 [Item 12.1.2] [s 90(3) (b), (d), (i) & (k)]	Council resolution released in Minutes 11/8/2020
21	11/8/2020	Council	Launders Boatshed Cafe – Presented to Committee 4/8/2020 [Item 12.2.1] [s 90(3) (d)]	21	Launders Boatshed Cafe – Presented to Committee 4/8/2020 [Item 12.2.1] [s 90(3) (d)]	
22	11/8/2020	Council	Brown Hill and Keswick Creeks Stormwater Board – Board Member Appointments [Item 12.2.2] [s 90(3) (a)]	22	Brown Hill and Keswick Creeks Stormwater Board – Board Member Appointments [Item 12.2.2] [s 90(3) (a)]	Resolution, Report (excluding Links 2 and 3), Minutes [Order revoked by CEO 10/6/2021; information published with the Council Agenda]
23	11/8/2020	Council	E-Scooter Mobility Services – Presented to Committee 4/8/2020 [Item 12.2.3] [s 90(3) (d) & (h)]	23	E-Scooter Mobility Services – Presented to Committee 4/8/2020 [Item 12.2.3] [s 90(3) (d) & (h)]	Resolution released in Minutes 11/8/2020

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available for inspection
24	11/8/2020	Council	Capital City Committee Update [Item 12.2.4] [s 90(3) (g) & (j)]	24	Capital City Committee Update [Item 12.2.4] [s 90(3) (g) & (j)]	Resolution released in Minutes 11/8/2020
25	25/8/2020	The Committee	Central Market Arcade Redevelopment [Item 4.1] [s 90(3) (b) & (d)]	25	Central Market Arcade Redevelopment [Item 4.1] [s 90(3) (b) & (d)]	
26	6/10/2020	The Committee	Eighty Eight O'Connell Status Update [Item 7.1] [s 90(3) (b) & (d)]	26	Eighty Eight O'Connell Status Update [Item 7.1] [s 90(3) (b) & (d)]	
27	6/10/2020	The Committee	Renewal of Recycled Water Service – Award of Contract [Item 8.1] [s 90(3) (d)]	27	Renewal of Recycled Water Service – Award of Contract [Item 8.1] [s 90(3) (d)]	
28	6/10/2020	The Committee	Initiating the Representation Review [Item 8.2] [s 90(3) (k)]	28	Initiating the Representation Review [Item 8.2] [s 90(3) (k)]	
29	9/10/2020	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]	29	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]	Resolution and Strategic Risk and Opportunity Register (link 1) released in Minutes 9/10/2020
30	9/10/2020	Audit Committee	Confidential Discussion with External Auditors 2019-20 [Item 10.2] [s 90(3) (b)]	30	Confidential Discussion with External Auditors 2019-20 [Item 10.2] [s 90(3) (b)]	Resolution & Report released in Minutes 9/10/2020
31	13/10/2020	Council	Recommendations/Advice of the Audit Committee in Confidence – 9/10/2020 [Item12.1.1] [s 90(3) (i) & (b)]	31	Recommendations/Advice of the Audit Committee in Confidence – 9/10/2020 [Item12.1.1] [s 90(3) (i) & (b)]	Resolution released in Minutes 13/10/2020
32	13/10/2020	Council	Renewal of Recycled Water Service – Award of Contract – Presented to Committee 6/10/2020 [Item 12.2.1] [s 90(3) (d)]	32	Renewal of Recycled Water Service – Award of Contract – Presented to Committee 6/10/2021 [Item 12.2.1] [s 90(3) (d)]	Resolution released in Minutes 13/10/2020
33	13/10/2020	Council	Initiating the Representation Review – Presented to Committee 6/10/2020 [Item 12.2.2] [s 90(3) (k)]	33	Initiating the Representation Review – Presented to Committee 6/10/2020 [Item 12.2.2] [s 90(3) (k)]	Resolution and report [Excluding Attachment A] released in Minutes 13/10/2020
34	13/10/2020	Council	Adelaide Park Lands Authority – membership appointments [Item 12.2.3] [s 90(3) (a)]	34	Adelaide Park Lands Authority – membership appointments [Item 12.2.3] [s 90(3) (a)]	Resolution and report released in Minutes 13/10/2020
35	3/11/2020	Council	Coring Works [Item 4.1] [s 90(3) (i)]	35	Coring Works [Item 4.1] [s 90(3) (i)]	
36	3/11/2020	The Committee	Traffic Signal Maintenance Contract Extension [Item 7.1] [s 90(3) (b)]	36	Traffic Signal Maintenance Contract Extension [Item 7.1] [s 90(3) (b)]	
37	3/11/2020	The Committee	The Stables of Victoria Park – Leasing Matter [Item 7.2] [s 90(3) (d)]	37	The Stables of Victoria Park – Leasing Matter [Item 7.2] [s 90(3) (d)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available for inspection
38	3/11/2020	The Committee	Central Market Arcade Redevelopment Project Update [Item 7.3] [s 90(3) (b) & (d)]	38	Central Market Arcade Redevelopment Project Update [Item 7.3] [s 90(3) (b) & (d)]	
39	6/11/2020	Audit Committee	Appointment of External Auditor [Item 10.1] [s 90(3) (k)]	39	Appointment of External Auditor [Item 10.1] [s 90(3) (k)]	
40	10/11/2020	Council	Recommendations/Advice of the Audit Committee in Confidence – 6/11/2020 [Item 12.1.1] [s 90(3) (k)]	40	Recommendations/Advice of the Audit Committee in Confidence – 6/11/2020 [Item 12.1.1] [s 90(3) (k)]	
41	10/11/2020	Council	Traffic Signal Maintenance Contract Extension – Presented to Committee 3/11/2020 [Item 12.2.1] [s 90(3) (b)]	41	Traffic Signal Maintenance Contract Extension – Presented to Committee 3/11/2021 [Item 12.2.1] [s 90(3) (b)]	
42	10/11/2020	Council	The Stables of Victoria Park – Leasing Matter – Presented to Committee 3/11/2020 [Item 12.2.2] [s 90(3) (d)]	42	The Stables of Victoria Park – Leasing Matter – Presented to Committee 3/11/2020 [Item 12.2.2] [s 90(3) (d)]	Resolution released in Minutes 10/11/2020
43	10/11/2020	Council	Assignment of Lease [Item 12.2.3] [s 90(3) (b) & (d)]	43	Assignment of Lease [Item 12.2.3] [s 90(3) (b) & (d)]	Resolution released in Minutes 10/11/2020
44	10/11/2020	Council	Capital City Committee Update [Item 12.2.4] [s 90(3) (j)]	44	Capital City Committee Update [Item 12.2.4] [s 90(3) (j)]	Resolution released in Minutes 10/11/2020
45	10/11/2020	Council	Appointment of Chairperson and Board Member to Adelaide Economic Development Agency [Item 12.2.4] [s 90(3) (a)]	45	Appointment of Chairperson and Board Member to Adelaide Economic Development Agency [Item 12.2.4] [s 90(3) (a)]	Resolution, report available after 17/11/2020 Resolution, report and Minutes [Order released and published with the Council Agenda]
46	17/11/2020	The Committee	Workshop – A Place of Courage [Item 6.1] [s 90(3) (d)]	46	Workshop – A Place of Courage [Item 6.1] [s 90(3) (d)]	
47	24/11/2020	Audit Committee	Appointment of External Auditor [Item 3.1] [s 90(3) (k)]	47	Appointment of External Auditor [Item 3.1] [s 90(3) (k)]	Resolution released in Minutes 24/11/2020
48	8/12/2020	Council	88 O'Connell Street [Item 4.1] [s 90(3) (b) & (d)]	48	88 O'Connell Street [Item 4.1] [s 90(3) (b) & (d)]	Resolution (parts 1, 7 and 10 only) and Attachment D [order revoked by CEO 15/12/2020; information published with the Council Agenda] Division on page 4 of the Minutes [Order revoked by CEO 22/12/2020; information published with the Council Agenda]

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available for inspection
49	8/12/2020	The Committee	Activating Eighty Eight O’Connell [Item 7.1] [s 90(3) (d)]	49	Activating Eighty Eight O’Connell [Item 7.1] [s 90(3) (d)]	
50	8/12/2020	The Committee	Unnamed public road off Tom’s Court [Item 7.2] [s 90(3) (h)]	50	Unnamed public road off Tom’s Court [Item 7.2] [s 90(3) (h)]	
51	8/12/2020	The Committee	Strategic Property Action Plan [Item 7.3] [s 90(3) (b) & (d)]	51	Strategic Property Action Plan [Item 7.3] [s 90(3) (b) & (d)]	
52	15/12/2020	Council	Recommendation of the Special Audit Committee in Confidence – 24 November 2020 [Item 12.1.1] [s 90(3) (k)]	52	Recommendation of the Special Audit Committee in Confidence – 24 November 2020 [Item 12.1.1] [s 90(3) (k)]	Resolution released in Minutes 15/12/2020
53	15/12/2020	Council	Activating Eighty Eight O’Connell [Item 12.2.1] [s 90(3) (d)]	53	Activating Eighty Eight O’Connell – Presented to Committee 8/12/2020 [Item 12.2.1] [s 90(3) (d)]	
54	15/12/2020	Council	Unnamed public road off Tom’s Court [Item 12.2.2] [s 90(3) (h)]	54	Unnamed public road off Tom’s Court – Presented to Committee 8/12/2020 [Item 12.2.2] [s 90(3) (h)]	Resolution and Figure 1 in Attachment A released in Minutes 15/12/2020
55	15/12/2020	Council	Contract Award Report – Moonta Street Construction [Item 12.2.3] [s 90(3) (d)]	55	Contract Award Report – Moonta Street Construction [Item 12.2.3] [s 90(3) (d)]	
56	15/12/2020	Council	Strategic Property Action Plan [Item 12.2.4] [s 90(3) (b) & (d)]	56	Strategic Property Action Plan – Presented to Committee 8/12/2020 [Item 12.2.4] [s 90(3) (b) & (d)]	Parts 8-12 of the resolution released in Minutes 15/12/2020
57	15/12/2020	Council	Adelaide Economic Development Agency Appointment of Board Members [Item 12.2.5] [s 90(3) (a)]	57	Adelaide Economic Development Agency Appointment of Board Members [Item 12.2.5] [s 90(3) (a)]	Resolution, Report and Minutes [Order revoked by CEO 17/12/2020; information published with the Council Agenda]
58	15/12/2020	Council	Citizen of the Year Awards 2021 [Item 12.2.6] [s 90(3) (a)]	58	Citizen of the Year Awards 2021 [Item 12.2.6] [s 90(3) (a)]	Available after the 2021 Citizen of the Year Awards Ceremony Resolution, report & minutes [Information became public and published with Council Agenda]
59	28/1/2021	Council	Contract Award Report – Supply of Sweepers [Item 12.1.1] [s 90(3) (d)]	59	Contract Award Report – Supply of Sweepers [Item 12.1.1] [s 90(3) (d)]	
60	28/1/2021	Council	Capital City Committee Annual Report 2019-20 [Item 12.1.2] [s 90(3) (j)]	60	Capital City Committee Annual Report 2019-20 [Item 12.1.2] [s 90(3) (j)]	Resolution released in Minutes 28/1/2021
61	5/2/2021	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]	61	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]	Resolution released in Minutes 5/2/2021

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available for inspection
62	9/2/2021	Council	Recommendations/Advice of the Audit Committee in Confidence – 5 February 2021 [Item 12.1.1] Recommendation/Advice 1 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s 90(3) (i)]	62	Recommendations/Advice of the Audit Committee in Confidence – 5 February 2021 [Item 12.1.1] Recommendation/Advice 1 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s 90(3) (i)]	Resolution released in Minutes 9/2/2021
63	9/2/2021	Council	Capital City Committee Update [Item 12.2.1] [s 90(3) (j)]	63	Capital City Committee Update [Item 12.2.1] [s 90(3) (j)]	Resolution released in Minutes 9/2/2021
64	9/3/2021	Council	Cultural Investigation Report [Item 12.2.1] [s 90(3) (a), (g) & (h)]	64	Cultural Investigation Report [Item 12.2.1] [s 90(3) (a), (g) & (h)]	Resolution & Attachment A released in Minutes 9/3/2021
65	9/3/2021	Council	Advice of the Adelaide Park Lands Authority in Confidence – 25 February 2021 Advice 1 – Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra Park 12 [Item 12.1.1] [s 90(3) (b)]	65	Advice of the Adelaide Park Lands Authority in Confidence – 25 February 2021 Advice 1 – Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra Park 12 [Item 12.1.1] [s 90(3) (b)]	
66	23/3/2021	Council	East-West Bikeway [Item 4.1] [s 90(3) (h)]	66	Legal Advice Discussion in relation to East-West Bikeway [Item 4.1] [s 90(3) (h)]	
67	6/4/2021	The Committee	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) [Item 7.1] [s 90(3) (b)]	67	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) [Item 7.1] [s 90(3) (b)]	
68	6/4/2021	The Committee	Additional – Confidential CEO Update [Item 7.2] [s 90(3) (a)]	68	Additional – Confidential CEO Update [Item 7.2] [s 90(3) (a)]	
69	13/4/2021	Council	Presiding Member’s Report – CEO Update [Item 13.1] [s 90(3) (a) & (h)]	69	Presiding Member’s Report – CEO Update [Item 13.1] [s 90(3) (a) & (h)]	
70	13/4/2021	Council	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) [Item 12.1.1] [s 90(3) (b)]	70	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) – Presented to Committee 6/4/2021 [Item 12.1.1] [s 90(3) (b)]	Resolution released in Minutes 13/4/2021
71	20/4/2021	Council	CEO Update [Item 5.1.1] [s 90(3) (a) & (h)]	71	CEO Update [Item 5.1.1] [s 90(3) (a) & (h)]	
72	27/4/2021	Council	CEO Update [Item 5.1.1] [s 90(3) (a), (g) & (h)]	72	CEO Update [Item 5.1.1] [s 90(3) (a), (g) & (h)]	
73	30/4/2021	Audit Committee	Workshop – Service Contestability [Item 9.1] [s 90(3) (e)]	73	Workshop – Service Contestability [Item 9.1] [s 90(3) (e)]	
74	30/4/2021	Audit Committee	Workshop – Service Planning and Performance: Service Contestability Update and Approach [Item 9.2] [s 90(3) (e)]	74	Workshop – Service Planning and Performance: Service Contestability Update and Approach [Item 9.2] [s 90(3) (e)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	(91)(7)	Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>	Information available for inspection
75	30/4/2021	Audit Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.3] [s 90(3) (i)]	75	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.3] [s 90(3) (i)]	Resolution released in Minutes 30/4/2021
76	4/5/2021	The Committee	Physical Security Contract Extension [Item 7.1] [s 90(3) (b)]	76	Physical Security Contract Extension [Item 7.1] [s 90(3) (b)]	
77	4/5/2021	The Committee	City Connector Deed of Agreement [Item 7.2] [s 90(3) (d)]	77	City Connector Deed of Agreement [Item 7.2] [s 90(3) (d)]	
78	4/5/2021	The Committee	2020-21 Quarter 3 Confidential Commercial Operations Report [Item 7.3] [s 90(3) (b)]	78	2020-21 Quarter 3 Confidential Commercial Operations Report [Item 7.3] [s 90(3) (b)]	
79	11/5/2021	Council	Audit Committee Report in Confidence – 30 April 2021 [Item 12.1.1] [s 90(3) (e) & (i)]	79	Audit Committee Report in Confidence – 30 April 2021 [Item 12.1.1] [s 90(3) (e) & (i)]	Resolution released in Minutes 11/5/2021
80	11/5/2021	Council	Physical Security Contract Extension [Item 12.2.1] [s 90(3) (b)]	80	Physical Security Contract Extension – Presented to Committee 4/5/2021 [Item 12.2.1] [s 90(3) (b)]	
81	11/5/2021	Council	City Connector Deed of Agreement [Item 12.2.2] [s 90(3) (d)]	81	City Connector Deed of Agreement – Presented to Committee 4/5/2021 [Item 12.2.2] [s 90(3) (d)]	
82	11/5/2021	Council	2020-21 Quarter 3 Confidential Commercial Operations Report [Item 12.2.3] [s 90(3) (b)]	82	2020-21 Quarter 3 Confidential Commercial Operations Report – Presented to Committee 4/5/2021 [Item 12.2.3] [s 90(3) (b)]	
83	1/6/2021	The Committee	Cycling Infrastructure Opportunities [Item 7.1] [s 90(3) (g)]	83	Cycling Infrastructure Opportunities [Item 7.1] [s 90(3) (g)]	
84	1/6/2021	The Committee	Contract Renewal – Christmas Decorations [Item 7.2] [s 90(3) (b) & (d)]	84	Contract Renewal – Christmas Decorations [Item 7.2] [s 90(3) (b) & (d)]	
85	1/6/2021	The Committee	Gawler Place Upark – Priority Works [Item 7.3] [s 90(3) (i)]	85	Gawler Place Upark – Priority Works [Item 7.3] [s 90(3) (i)]	
86	8/6/2021	Council	Cycling Infrastructure Opportunities [Item 12.1.1] [s 90(3) (g)]	86	Cycling Infrastructure Opportunities – Presented to Committee 1/6/2021 [Item 12.1.1] [s 90(3) (g)]	
87	8/6/2021	Council	Contract Renewal – Christmas Decorations [Item 12.1.2] [s 90(3) (b) & (d)]	87	Contract Renewal – Christmas Decorations – Presented to Committee 1/6/2021 [Item 12.1.2] [s 90(3) (b) & (d)]	
88	8/6/2021	Council	Gawler Place Upark – Priority Works [Item 12.1.3] [s 90(3) (i)]	88	Gawler Place Upark – Priority Works – Presented to Committee 1/6/2021 [Item 12.1.3] [s 90(3) (i)]	
89	29/6/2021	Council	2021-2022 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 6.1.1] [s 90(3) (b)]	89	2021-2022 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 6.1.1] [s 90(3) (b)]	Available for public inspection 1/7/2021
90	29/6/2021	Council	Central Market Arcade Redevelopment/ Market Square [Item 6.1.2] [s 90(3) (b), (d) & (h)]	90	Central Market Arcade Redevelopment/ Market Square [Item 6.1.2] [s 90(3) (b), (d) & (h)]	
91	29/6/2021	Council	Presiding Member's Report – CEO Update [Item 6.1.3] [s 90(3) (a)]	91	Presiding Member's Report – CEO Update [Item 6.1.3] [s 90(3) (a)]	Resolution released in Minutes 29/6/2021

Operative Confidentiality Orders

(from 15 November 2010 to end 2020/21 financial year as at 30 June 2021)

City of Adelaide Operative Confidentiality Orders – 2010/2011

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) and (i)
2	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), and (i)
3	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) and (i)
4	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) and (h)

Operative Confidentiality Orders – 2011–2012

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	26/7/2011	City Development & Sustainability Committee Meeting Recommendation – Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
2	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
3	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 – Adelaide Central Bus Station [Item 38.1] (i)
4	8/11/2011	Le Cornu Report [Item 19] (b)
5	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation – LeCornu Report [Item 35] (b)
6	6/12/2011	Balfours Update [Item 15] (b) & (d)
7	20/12/2011	City Development & Sustainability Committee Meeting Recommendation – Balfours Update [Item 29] (b) & (d)
8	14/2/2012	Balfours Update [Item 3] (b) & (d)
9	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
10	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
11	1/5/2012	Development Policy Considerations [Item 12] (m)
12	8/5/2012	Waste Management Service Obligations [Item] (h)
13	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation – Waste Management Service Obligations [Item 34.2] (h)
14	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
15	26/6/2012	Balfours/Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

Operative Confidentiality Orders – 2012–2013

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	12/7/2012	Leasing Matters of the Park Lands [Item 14] (b) & (d)
2	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
3	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
4	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation – Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
5	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
6	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
7	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
8	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
9	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
10	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
11	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
12	23/1/2013	East End Separate Rate Council Workshop [Item 13] (d)
13	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation – To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
14	29/1/2013	City Infrastructure & Public Works Committee Special Meeting – Victoria Square Project Budget [Item 26.1] (d)
15	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
16	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
17	14/5/2013	City Culture & Community Services Committee Meeting Recommendation – Adelaide Aquatic Centre Work [Item 12] (d)
18	30/5/2013	Leasing Matter – Victoria Park/Pakapakanthi (Park 16) [Item 15] (b) & (d)
19	30/5/2013	Leasing Matter – North Adelaide Railway Station [Item 17] (b) & (d)
20	4/6/2013	Connector Service Development [Item 22] (b) & (d)
21	11/6/2013	City Planning & Development Committee Meeting Recommendation – Connector Service Development [Item 14.1] (b) & (d)
22	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
23	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)

Operative Confidentiality Orders – 2013–2014

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
2	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
3	13/8/2013	Capital City Committee [Item 17] (j)
4	20/8/2013	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
5	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] – Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
6	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
7	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] – Connector Service Development [Rec 12.1] (b), (d) & (j)
8	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
9	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)
10	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
11	12/11/2013	Ergo Update [Item 19] (b) & (d)
12	12/11/2013	Capital City Committee [Item 20] (j)
13	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
14	3/12/2013	Rundle Mall Lighting [Item 12] (d)
15	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
16	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
17	10/12/2013	Planning Matters [Item 30] (i)
18	21/1/2014	ERGO Update [Item 11] (b) & (d)
19	21/1/2014	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)
20	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161–185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
21	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165–171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)
22	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
23	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)

Operative Confidentiality Orders – 2013–2014

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
24	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
25	27/2/2014	Tennis SA Lease [Item 11] (b) & (d)
26	4/3/2014	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)
27	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116–122 Waymouth Street [Rec 18.1] (b) & (d)
28	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
29	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
30	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
31	18/3/2014	Victoria Square Stage 1 Redevelopment – Southern End Remediation Works [Item 19] (b) & (d)
32	18/3/2014	Childcare Facilities in the City [Item 22] (j)
33	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
34	15/4/2014	Capital City Committee Update [Item 20] (j)
35	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
36	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
37	20/5/2014	Rundle Mall Catenary Lighting [Item 17] (d)
38	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
39	20/5/2014	Capital City Committee Update [Item 19] (j)
40	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
41	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council’s Parking Operations [Item 21] (d)
42	17/6/2014	Other Business – Councillor Henningsen – Motion without Notice – Planning Matter [Item 23] (h)
43	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)

Operative Confidentiality Orders – 2014–2015

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	1/7/2014	Property Investigation [Item 16] (b) and (d)
2	15/7/2014	Franklin Street Site Activation [Item 16] (b) and (d)
3	15/7/2014	Victoria Park/Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)
4	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) and (d)

Operative Confidentiality Orders – 2014–2015

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
5	22/7/2014	Capital City Committee [Item 25] (j)
6	5/8/2014	Balfours Update [Item 25] (b) and (d)
7	5/8/2014	ERGO – Stage 3 Update [Item 26] (b) and (d)
8	5/8/2014	Property Matter – 116–122 Waymouth Street [Item 27] (b) & (d)
9	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
10	12/8/2014	ERGO – Stage 3 Update [Rec 18.3] (b) and (d)
11	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) and (d)
12	26/8/2014	Capital City Committee Update [Item 22] (j)
13	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
14	2/9/2014	Property Investigation – Dunn Street Car Park Investigations [Item 28] (d)
15	9/9/2014	Property Investigation – Dunn Street Car Park Investigations [Rec 16.2] (d)
16	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
17	23/9/2014	Capital City Committee [Item 22] (j)
18	2/10/2014	City Wide Dry Area Review [Item 4] (j)
19	14/10/2014	Construction of the Convention Centre – Stage 2 – lease for works compound [Advice 16.1] (b) and (d)
20	21/10/2014	Out of Session Information Papers to Note – Lease Proposal [Item 22] (d)
21	9/12/2014	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q1 2014/15 [Item 30] (d)
22	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
23	16/12/2014	Tabled Presiding Member’s Report Property Purchase Opportunity (b)
24	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
25	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
26	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
27	3/2/2015	Confidential Workshop – City Safe CCTV: Future Directions [Item 8] (e)
28	10/2/2015	Capital City Committee [Item 19] (j)
29	24/3/2015	Out of Session Information Papers to Note Promotional Activity [Item 26] (b)
30	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)
31	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
32	21/4/2015	Commercial Property Investigation [Item 14] (d)
33	21/4/2015	Property Matter [Item 15] (d)
34	28/4/2015	Commercial Property Investigation [Rec 28.1] (d)
35	28/4/2015	Contract Matters – Part 1 [Item 29] (b) and (d)
36	28/4/2015	Contract Matters – Part 2 [Item 29] (b) and (d)

Operative Confidentiality Orders – 2014–2015

	Date	Operative Confidentiality Order – Section 91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
37	28/4/2015	Lord Mayor’s Verbal Confidential Report (a) and (e)
38	26/5/2015	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q3 2014/2015 [Item 27] (d)
39	9/6/2015	Property Lease Registers [Item 18] (b) and (d)
40	12/6/2015	Brown Hill Keswick Creek Audit Information [Item 8] (j)
41	23/6/2015	Strategic Property Update [Item 23] (d)
42	30/6/2015	Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) and (d)
43	30/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k)
44	30/6/2015	Strategic Property Update [Rec 23.3] (d)

Operative Confidentiality Orders – 2015–2016

	Date	Operative Confidentiality Order – Section 91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
2	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
3	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
4	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
5	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
6	18/8/2015	Public Art Round Table – Interim Composition [Item 17] (a)
7	25/8/2015	Public Art Round Table – Interim Composition [Rec 18.1] (a)
8	1/9/2015	Lease Agreement for Hungry Jack’s [Item 14] (b) & (d)
9	7/9/2015	Lease Agreement for Hungry Jack’s [Rec 20.1] (b) & (d)
10	15/9/2015	Out of Session Information Papers to Note: Attachment 1 – Adelaide Convention Bureau – Quarterly Report Q4 [Item19] (d)
11	15/9/2015	Capital City Committee Update [Item 13] (j)
12	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
13	22/9/2015	Capital City Committee Update [Rec 21.1] (j)
14	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
15	6/10/2015	Out of Session Information Papers to Note: Attachment 1 – Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)
16	20/10/2015	Property Matter [Item 14] (d)
17	27/10/2015	Property Matter [Rec 23.1] (d)
18	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
19	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
20	17/11/2015	Out of Session Information Papers to Note Attachment 1 – Adelaide Convention Bureau – Quarterly Report to Council – Q1, 2015/2016 [Item 14] (b)
21	10/12/2015	Appointment of External Auditor [Item 2] (k)

Operative Confidentiality Orders – 2015–2016

	Date	Operative Confidentiality Order – Section 91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
22	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
23	19/1/2016	Hindley Street [Item 13] (b) & (d)
24	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
25	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
26	16/2/2016	Out of Session Information Papers to Note – Attachment 1 – Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
27	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
28	16/3/2016	Workshop – 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)
29	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
30	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
31	26/4/2016	Options for the Community Land at 159–161 O’Connell Street, North Adelaide [Rec 27.1] (b) & (d)
32	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
33	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
34	10/5/2016	Capital City Committee Update [Item 23] (g)
35	17/5/2016	Workshop – Adelaide Town Hall Business Operations [Item 13] (b) & (d)
36	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)
37	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
38	14/6/2016	Capital City Committee Update [Item 27] (g)
39	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)
40	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
41	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Advice 27.1] (b) & (d)

Operative Confidentiality Orders – 2016–2017

	Date	Operative Confidentiality Order – Section 91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	5/7/2016	Confidential Workshop – Strategic Site Briefing [Item 8] (b) & (d)
2	5/7/2016	The Pavilion – Park Lands Lease – Walyu Yarta [Item 17] (b) & (d)
3	12/7/2016	Confidential Report – Out of Session Information Papers to Note [Item 21] (h)
4	12/7/2016	Councillor Malani – Confidential Motion on Notice – Cultural Opportunity [Item 22] (b) & (d)
5	19/7/2016	Review of Advertorial Practices [Item 14] (h)
6	26/7/2016	Brown Hill Keswick Creek Status Update [Item 25] (j)
7	6/9/2016	Strategic Property Investigations [Item 15] (b) & (d)
8	13/9/2016	Strategic Property Investigations [Rec 24.2] (b) & (d)
9	13/9/2016	Progress of Confidential Motions by Elected Members [Item 25] (b) & (d)
10	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016–2021 [Item 24] (j)

Operative Confidentiality Orders – 2016–2017

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
11	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016–2021 [Item 25] (j)
12	20/9/2016	Strategic Property Investigations [Item 26] (d)
13	20/9/2016	Brown Hill Keswick Creek Status Update [Item 13] (j)
14	20/9/2016	Central Market Arcade Interim Leasing and Management [Item 12] (b) & (d)
15	27/9/2016	Strategic Property Investigations [Rec 25.2] (d)
16	27/9/2016	Central Market Arcade Interim Leasing and Management [Rec 26.1] (b) & (d)
17	27/9/2016	Progress of Confidential Motions by Elected Members [Item 27] (b) & (d)
18	11/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 19] (b) & (d)
19	11/10/2016	Key Emerging Risk and Opportunity [Item 20] (h)
20	18/10/2016	Town Hall Café [Item 15] (d) & (i)
21	18/10/2016	Brown Hill Keswick Creek Project Status Update [Item 16] (j)
22	18/10/2016	Review of Off-Street Parking Initiatives [Item 17] (b) & (d)
23	25/10/2016	Town Hall Café [Rec 26] (d) & (i)
24	25/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 30] (b) & (d)
25	25/10/2016	Capital City Committee Update [Item 31] (g)
26	25/10/2016	Brownhill Keswick Creek Project Status Update [Rec 27] (j)
27	15/11/2016	Progress of Confidential Decisions [Item 20] (g)
28	22/11/2016	Recreation Business Proposal [Item 18] (d)
29	22/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Item 16] (b)
30	22/11/2016	Prudential Report – Market to Riverbank Laneways Project [Item 17] (b)
31	22/11/2016	Quarter 1 Business Operations Report 2016/17 – September YTD [Item 18] (b) & (d)
32	25/11/2016	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 13] (i)
33	29/11/2016	Recreation Business Proposal [Rec 32.1] (d)
34	29/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Rec 33.1] (b)
35	29/11/2016	Finance & Business Services Committee recommendation – Prudential Report – Market to Riverbank Laneways Project [Rec 33.2] (b)
36	29/11/2016	Advice of the Adelaide City Council Audit Committee meeting held in confidence on 25 November 2016 [Item 34] (d) & (i)
37	29/11/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
38	29/11/2016	Legal Matter [Item 37] (a), (h) & (i)
39	6/12/2016	Helipad Request for Expressions of Interests Outcomes [Item 15] (b) & (d)
40	6/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Item 15] (b)
41	12/12/2016	Strategic Property Investigations [Item 4] (b) & (d)
42	13/12/2016	Helipad Request for Expressions of Interests Outcomes [Rec 31.1] (b) & (d)

Operative Confidentiality Orders – 2016–2017

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
43	13/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Rec 33.1] (b)
44	13/12/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
45	13/12/2016	Capital City Committee Update [Item 36] (g)
46	31/1/2017	Research Project [Item 17.2.1] (g)
47	31/1/2017	The Pavilion – Park Lands Lease [Item 17.2.3] (b) & (d)
48	31/1/2017	Council Solutions Waste Project [Item 17.2.4] (b)
49	31/1/2017	Assignment of Lease – 110 Pirie Street [Item 17.2.5] (b) & (d)
50	14/2/2017	Progress of Confidential Decisions [Item 13.1.1] (g)
51	28/2/2017	Lease Renewal Star Car Park [Item 18.2.1] (d)
52	28/2/2017	Strategic Property Purchase [Item 18.2.2] (b) & (d)
53	28/2/2017	Commercial Opportunity [Item 18.2.3] (b) & (d)
54	28/2/2017	Quarter 2 Business Operations Report [Item 18.2.4] (b) & (d)
55	28/2/2017	Progress of Confidential Motions by Elected Members [Item 18.2.5] (g)
56	1/3/2017	Reconciliation Committee New Member [Item 9.1] (a)
57	14/3/2017	Recommendation of the Adelaide City Council Reconciliation Committee [Rec 12.1.1] (a)
58	14/3/2017	Capital City Committee Update [Item 12.2.2] (g)
59	15/3/2017	Update on Activities of the Strategic Risk & Internal Audit Group [Item 6.1] (i)
60	14/3/2017	Temporary Infrastructure Proposal [Item 12.2.3] (b) & (d)
61	21/3/2017	Financial Sustainability – Part 2 – North Adelaide Golf Course Master Plan [Item 8.1] (b)
62	28/3/2017	Audit Committee Report – 15/3/2017 [Item 18.1.1] (i)
63	28/3/2017	Lease – Town Hall Court Yard [Item 18.2.1] (d)
64	28/3/2017	Progress of Confidential Motions by Elected Members [Item 18.2.3] (b) & (d)
65	4/4/2017	Strategic Property Investigations Workshop [Item 8.1] (b)
66	4/4/2017	CEO Update [Item 6] (i)
67	8/4/2017	2017-18 Integrated Business Plan – Part 5 – Business Operations [Item 6.1] (b)
68	21/4/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 7.2] (i)
69	21/4/2017	Approach to Managing Vexatious Activity [Item 7.3] (a) & (h)
70	26/4/2017	Progress of Confidential Motions by Elected Members [Item 18.2.2] (b) & (d)
71	26/4/2017	Councillor Martin – Question on Notice – Capital City Committee [Item 18.3.1] (g)
72	16/5/2017	Electric Vehicle Charging Stations – Commercial [Item 13.1.1] (b), (d) & (k)
73	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
74	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
75	16/5/2017	Lease Vodafone Rundle Street [Item 13.1.3] (d)
76	16/5/2017	Strategic Funding Opportunities [Item 13.1.4] (d)

Operative Confidentiality Orders – 2016–2017

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
77	30/5/2017	Quarter 3 Business Operations Report 2016–17 [Item 18.2.1] (b) & (d)
78	30/5/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
79	13/6/2017	Delegation of Authority – Award of Contract – Pityarilla (Park 19) Activity Hub Construction [Item 13.1.2] (b)
80	27/6/2017	Prudential Issues Report – Bikeways Project [Item 18.2.2] (b)
81	27/6/2017	Capital City Committee Update [Item 18.2.3] (g)
82	27/6/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)

Operative Confidentiality Orders – 2017–2018

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	4/7/2017	City Tramline Extension [Item 8.1] (d) & (j)
2	4/7/2017	oRAH [Item 6] (d)
3	11/7/2017	Multi-Year Event Licences [Item 12.1.1] (h)
4	25/7/2017	Progress of Confidential Motions by Elected Members [Item 17.2.1] (b) & (d)
5	8/8/2017	Strategic Property Matter [Item 12.1.1] (b) & (d)
6	8/8/2017	Commercial Business Lease [Item 12.1.2] (d)
7	15/8/2017	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] (j), (b) & (d)
8	18/8/2017	Leasing Review – Council Property [Item 8.1] (i)
9	18/8/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] (i)
10	22/8/2017	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings (i)
11	22/8/2017	Quarter 4 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
12	22/8/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
13	22/8/2017	Legal Matter [Item 18.2.3] (h) & (i)
14	22/8/2017	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] (j), (b) & (d)
15	12/9/2017	Delegation of Contract Award Authority [Item 13.1.2] (b)
16	19/9/2017	Ten Gigabit Adelaide Update [Item 10.1] (b) & (d)
17	26/9/2017	Progress of Confidential Motions by Elected Members [Item 18.2.1] (b) & (d)
18	3/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
19	5/10/2017	Audit Committee – Confidential Discussion with External Auditors [Item 8.5] (j)
20	5/10/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] (i)
21	10/10/2017	Audit Committee Report – 5/10/2017 [Item 13.1.1] (b)
22	10/10/2017	Delegation of Contract Award Authority [Item 13.2.2] (b)
23	10/10/2017	Capital City Committee Update [Item 13.2.3] (g)
24	17/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)

Operative Confidentiality Orders – 2017–2018

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
25	24/10/2017	Strategic Property Matter [Item 18.2.2] (d)
26	24/10/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)
27	24/10/2017	Commercial Business Case [Item 18.2.5] (b) & (d)
28	25/10/2017	Ten Gigabit Adelaide Update [Item 6.1] (b) & (d)
29	1/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
30	14/11/2017	East-West Bikeway Consultation [Item 13.1.1] (a) & (b)
31	14/11/2017	Quarter 1 Business Operations Report 2017-18 [Item 13.1.2] (b) & (d)
32	28/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
33	28/11/2017	Strategic Property Investigation [Item 18.1.1] (b) & (d)
34	28/11/2017	Quarterly Open Confidential Council Decision Update [Item 18.1.2] (g)
35	5/12/2017	Ten Gigabit Adelaide Project [Item 5.1.1] (b) & (d)
36	12/12/2017	Strategic Property Matter [Item 18.1.1] (b) & (d)
37	23/1/2018	CEO Update (Verbal) [Item 7.1.1] (g)
38	30/1/2018	High Profile National Production [Item 18.1.1] (d)
39	30/1/2018	Capital City Committee Update [Item 18.1.3] (g)
40	30/1/2018	Legal Matter [Item 18.1.4] (h) & (i)
41	6/2/2018	City Safety Briefing [Item 6.1] (e) & (g)
42	6/2/2018	Transport Matter [Item 6.2] (b) & (d)
43	6/2/2018	CEO Update – Strategic Property Matter [Item 6.3] (b) & (d)
44	20/2/2018	Central Market Arcade Redevelopment Retail Study [Item 8.1] (b) & (d)
45	20/2/2018	Strategic Property Investigation [Item 8.2] (b) & (d)
46	20/2/2018	Confidential CEO Update – Workforce Update [Item 8.3] (a) & (g)
47	23/2/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
48	27/2/2018	Audit Committee Report – 23/2/2018 [Item 18.1.1] (i)
49	27/2/2018	Quarter 2 Commercial and Business Operations Report 2017-18 [Item 18.2.1] (b) & (d)
51	27/2/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
52	6/3/2018	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
53	6/3/2018	Confidential CEO Update [Item 9.2] [s 90(3) (i)]
54	13/3/2018	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] (b) & (d)
55	13/3/2018	Strategic Property Matter [item 13.1.2] (d)
56	20/3/2018	Strategic Partnership Opportunity [Item 9.1] (b) & (d)
57	20/3/2018	Strategic Review of UPark – Part 1 [Item 9.2] (b) & (d)
58	20/3/2018	Unsolicited Proposal Update [Item 9.3] (d)
59	24/3/2018	2018-19 Integrated Business Plan – Business & Commercial [Item 6.1] (b) & (d)

Operative Confidentiality Orders – 2017–2018

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
60	27/3/2018	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] (b)
61	27/3/2018	Strategic Property Matter [Item 18.1.2] (d)
62	3/4/2018	Strategic Procurement Matter [Item 8.1] (b)
63	17/4/2018	Strategic Property Matter [Item 8.1] (d)
64	17/4/2018	CEO Update [Item 8.2] (g)
65	20/4/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] (i)
66	24/4/2018	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] (d) & (i)
67	24/4/2018	Strategic Procurement Matter [Item 18.2.1] (b)
68	24/4/2018	Lease Rundle Street [Item 18.2.2] (d)
69	1/5/2018	Central Market Arcade Redevelopment [Item 9.1] (b) & (d)
70	22/5/2018	UPark Business Initiative Update [Item 18.1.1] (b) & (d)
71	22/5/2018	Quarter 3 Commercial and Business Operations Report 2017-18 [Item 18.1.2] (b) & (d)
72	22/5/2018	Strategic Procurement Award of Contract – Provision of Borrowing facilities [Item 18.1.3] (b)
73	22/5/2018	Quarterly Confidential Council Decision Update [Item 18.1.4] (g)
74	5/6/2018	Event Request [Item 9.1] (d), (h) & (j)
75	12/6/2018	APLA Advice – 24/5/2018 – Tennis SA Landlord Consent [Item 14.1.1] (b), (d) & (h)
76	12/6/2018	Open Space Development Opportunity [Item 14.2.1] (b) & (d)
77	12/6/2018	Tennis SA Leasing Matters [Item 14.2.2] (b), (d) & (h)
78	16/6/2018	Strategic Property Matter [Item 5.1] (b) & (d)
79	16/6/2018	Strategic Property Matter [Item 5.2] (b) & (d)
80	19/6/2018	Golf Course Masterplan [Item 9.1] (b) & (d)
81	26/6/2018	Open Space Development Opportunity [s [Item 5.1] (b) & (d)
82	26/6/2018	Strategic Procurement Matter [Item 18.1.1] (b)
83	26/6/2018	Strategic Property Matter [88 O’Connell Street] [Item 18.1.2] (b) & (d)

Operative Confidentiality Orders – 2018–2019

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	10/7/2018	Open Space Development Opportunity [Item 14.1.1] [s 90(3) (b) & (d)]
2	17/7/2018	Strategic Property Matter [Item 9.1] [s 90 (3) (b) & (d)]
3	19/7/2018	Strategic Property Matter [Item 5.1] [s 90 (3) (b) & (d)]
4	24/7/2018	APLA – Advice 1 – Bonython Park EOI Results [Item 18.1.1] [s 90(3) (d)]
5	24/7/2018	APLA – Advice 2 – North Adelaide Golf Course Master Plan [Item 18.1.1] [s 90(3) (b) & (d)]
6	24/7/2018	Bonython Park EOI Results [Item 18.2.2] [s 90(3) (d)]
7	24/7/2018	Strategic Property Investigation [Item 18.2.3] [s 90(3) (b) & (d)]
8	24/7/2018	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s 90(3) (b)]

Operative Confidentiality Orders – 2018–2019

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
9	24/7/2018	Capital City Committee Update [Item 18.2.6] [s 90(3) (g)]
10	7/8/2018	CEO Update – Central Market Arcade Redevelopment [Item 8.1] [s 90(3) (b) & (d)]
11	7/8/2018	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]
12	14/8/2018	Audit Committee Report – 27/7/2018 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings & Confidential Discussion with the Internal Auditor [Item 14.1.1] [s 90(3) (i) & (b)]
13	14/8/2018	Strategic Property Matter [Item 14.2.1] [s 90(3) (b) & (d)]
14	21/8/2018	Strategic Property Matter [Item 9.2] [s 90(3) (d)]
15	21/8/2018	Strategic Procurement Matter [Item 9.3] [s 90(3) (b)]
16	28/8/2018	APLA Advice – 23/8/2018 – Advice 1 – Confidential Property EOI Results [Item 18.1.1] [s 90(3) (d) and Advice 2 – Torrens Water Licence EOI Results [Item 18.1.1] [s 90(3) (d)]
17	28/8/2018	Quarter 4 Commercial and Business Operations Report 2017-18 [Item 18.2.1] [s 90(3) (b) & (d)]
18	28/8/2018	Torrens Water Licence EOI Results [Item 18.2.2] [s 90(3) (d)]
19	28/8/2018	Confidential Property EOI Results [Item 18.2.3] [s 90(3) (b) & (d)]
20	28/8/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s 90(3) (g)]
21	4/9/2018	CEO Update – Telstra Smart Phone Booths [Item 8.2] [s 90(3) (b) & (h)]
22	4/9/2018	Strategic Property Matter [Item 8.3] [s 90(3) (b) & (d)]
23	11/9/2018	Strategic Property Matter [Item 14.1.1] [s 90(3) (b) & (h)]
24	11/9/2018	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s 90(3) (d)]
25	11/9/2018	Open Space Development Opportunity [Item 14.1.3] [s 90(3) (b) & (d)]
26	11/9/2018	Leasing Matter [Item 14.1.5] [s 90(3) (d)]
27	11/9/2018	CEO Performance Review [Item 14.1.6] [s 90(3) (a)]
28	25/9/2018	APLA Advice – 20/9/2018 – EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s 90(3) (d)]
29	25/9/2018	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s 90(3) (d)]
30	5/10/2018	Confidential Discussion with External Auditors [Item 10.4] [s 90(3) (j)]
31	9/10/2018	Capital City Committee Update [Item 14.2.1] [s 90(3) (g)]
32	23/10/2018	APLA Advice – 18/10/2018 – Advice 1 – Strategic Licence Request [Item 5.1.1] [s 90(3) (d)]
33	23/10/2018	Strategic Licence Matter [Item 5.2.1] [s 90(3) (d)]
34	26/10/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s 90(3) (i)]
35	26/10/2018	Compliance Review [Item 4.3] [s 90(3) (d) & (e)]
36	27/11/2018	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s 90(3) (i), (d) & (e)]
37	27/11/2018	Strategic Lease Matter [Item 18.2.2] [s 90(3) (d)]
38	11/12/2018	UPark Refurbishment and Façade Remediation Gawler Place – Prudential and Award of Contract Report [Item 18.2.1] [s 90(3) (b), (d) & (h)]
39	11/12/2018	2018–2019 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s 90(3) (b) & (d)]

Operative Confidentiality Orders – 2018–2019

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
40	15/1/2019	Strategic Property Matter [Item 5.1] [s 90(3) (b) & (d)]
41	15/1/2019	Strategic Property Matter [Item 6.1.2] [s 90(3) (b) & (d)]
42	29/1/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 – Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]
43	29/1/2019	Strategic Lease Matter [Item 18.2.1] [s 90(3) (d)]
44	4/2/2019	Strategic Property Development [Item 4.1] [s 90(3) (b) & (d)]
45	4/2/2019	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
46	4/2/2019	CEO Update – SMA – Legal Update [Item 5.1] [s 90(3) (h)]
47	5/2/2019	2018–2019 Quarter 2 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
48	12/2/2019	Recommendation of The Committee in Confidence – 5/2/2019 – Recommendation 1 2018-19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]
49	12/2/2019	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]
50	19/2/2019	Strategic Property Matter [Item 8.1] [s 90(3) (d)]
60	19/2/2019	Strategic Property Development [Item 9.1] [s 90(3) (b) & (d)]
51	22/2/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
52	23/2/2019	Strategic Property Matter [Item 4.1] [s 90(3) (b) & (d)]
53	23/2/2019	Strategic Property Matter [Item 4.2] [s 90(3) (b) & (d)]
54	26/2/2019	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] – Recommendation 1 – Strategic Property Matter [s90 (3) (d)]
55	26/2/2019	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 – Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]
56	5/3/2019	Strategic Property Matter [Item 8.2] [s 90(3) (b) & (d)]
57	5/3/2019	City of Music Laneway Naming [Item 8.4] [s 90(3) (a) & (b)]
58	5/3/2019	Partnership Proposals 2019–2020 [Item 8.6] [s 90(3) (b)]
59	7/3/2019	Business Operations for the 2019–2020 Integrated Business Plan [Item 5.1] [s 90(3) (b) & (d)]
60	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 1 New Recreation Space [s 90(3) (b)]
61	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 2 Strategic Property Matter [s 90(3) (b) & (d)]
62	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 3 Strategic Property Matter [s 90(3) (b) & (d)]
63	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 4 City of Music Laneway Naming [s 90(3) (a) & (b)]
64	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 5 Funding Submissions [s 90(3) (b)]

Operative Confidentiality Orders – 2018–2019

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
65	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 6 Partnership Proposals 2019–2020 [s 90(3) (b)]
66	19/3/2019	Capital City Committee Update [Item 8.1] [s 90(3) (g)]
67	26/3/2019	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] – Recommendation 1 Capital City Committee Update [s90 (3) (g)]
68	16/4/2019	2018-19 Quarter 3 Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
69	16/4/2019	Adelaide Town Hall [Item 9.1] [s 90(3) (b) & (d)]
70	30/4/2019	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] – Recommendation 1 2018–2019 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]
71	3/5/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]
72	7/5/2019	City of Music Laneway Naming [Item 8.1] [s 90(3) (a) & (b)]
73	14/5/2019	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] – Recommendation 1 City of Music Laneway Naming [s 90(3) (a) & (b)]
74	14/5/2019	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] – Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]
75	4/6/2019	Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]
76	4/6/2019	CEO Verbal Update – Operational Matter [Item 8.2] [s 90(3) (a)]
77	11/6/2019	Capital City Committee update [Item 14.1.1] [s 90(3) (g)]
78	11/6/2019	Council’s Strategic Procurement Direction [Item 14.1.2] [s 90(3) (d)]
79	25/6/2019	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s 90(3) (a)]

Operative Confidentiality Orders – 2019–2020

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	2/7/2019	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s 90(3) (j)]
2	19/7/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
3	19/7/2019	Internal Audit Progress Update [Item 9.2] [s 90(3) (b) & (d)]
4	23/7/2019	Strategic Event Matter [Item 8.1] [s 90(3) (d) & (j)]
5	23/7/2019	Discussion Forum Item – Strategic Property Review [Item 9.1] [s 90(3) (b) & (d)]
6	30/7/2019	Recommendation of The Committee in Confidence – 23/7/2019 – Recommendation 1 Strategic Event Matter [Item 18.1.1] [s 90(3) (d) & (i)]
7	30/7/2019	APLA Advice 1 to Note – EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 18.1.2] [s 90(3) (d)]
8	30/7/2019	APLA Advice 2 to Note – Rymill Park Kiosk EOI Results [Item 18.1.2] [s 90(3) (d)]

Operative Confidentiality Orders – 2019–2020

	Date	Operative Confidentiality Order – Section 91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
9	30/7/2019	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [Item 18.1.3] [s 90(3) (b), (d) & (i)]
10	6/8/2019	Discussion Forum Item in Confidence – Strategic Property Investigations [Item 9.1] [s 90(3) (b) & (d)]
11	6/8/2019	2018–2019 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s 90(3) (b) & (d)]
12	6/8/2019	Rymill Park Kiosk EOI Results [Item 8.2] [s 90(3) (d)]
13	6/8/2019	Property Matter [Item 8.3] [s 90(3) (b)]
14	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018–2019 Quarter 4 Commercial and Business Operations Report [s 90(3) (b) & (d)]
15	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 2 Rymill Park Kiosk EOI Results [s 90(3) (d)]
16	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 3 Property Matter [s 90(3) (b)]
17	20/8/2019	Strategic Procurement Matter [Item 5.1] [s 90(3) (b) & (d)]
18	20/8/2019	Capital City Committee Update [Item 10.1] [s 90(3) (g) & (j)]
19	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s 90(3) (b) & (d)]
20	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 2 Capital City Committee Update [s 90(3) (g) & (j)]
21	3/9/2019	Discussion Forum Items in Confidence – Strategic Property Matter Update [Item 4.1] [s 90(3) (b) & (d)]
22	3/9/2019	Discussion Forum Items in Confidence – Strategic Property Matter Update [Item 4.2] [s 90(3) (b) & (d)]
23	24/9/2019	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s 90(3) (a)]
24	24/9/2019	CEO Performance Review [Item 18.1.2] [s 90(3) (a)]
25	1/10/2019	Discussion Forum Item in Confidence – Strategic Property Matter [Item 8.1] [s 90(3) (b) & (d)]
26	8/10/2019	Strategic Procurement Matter [Item 14.2.1] [s 90(3) (b) & (d)]
27	15/10/2019	Expression of Interest – Activating Eighty-Eight O’Connell [Item 8.1] [s 90(3) (d)]
28	22/10/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]
29	22/10/2019	Appointment of Internal Auditor [Item 9.2] [s 90(3) (k)]
30	22/10/2019	Recommendation of The Committee in Confidence – 15/10/2019 – Recommendation 1 Expression of Interest – Activating Eighty-Eight O’Connell [Item 18.1.1] [s 90(3) (d)]
31	22/10/2019	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s 90(3) (i) & (k)]
32	7/11/2019	Eighty-Eight O’Connell [Item 6.1] [s 90(3) (b) & (d)]
33	12/11/2019	2019–2020 Quarter 1 Commercial Operations Report [Item 8.1] [s 90(3) (b)]

Operative Confidentiality Orders – 2019–2020

	Date	Operative Confidentiality Order – Section 91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
34	12/11/2019	EOI Results – Pelzer Park/Pityarilla (Park 19) and Peppermint Park/Wita Wirra (Park 18) [Item 8.2] [s 90(3) (d)]
35	12/11/2019	Capital City Committee Annual Report 2018–2019 [Item 8.3] [s 90(3) (g) & (j)]
36	18/11/2019	Discussion on the 2018-19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s 90(3) (d)]
37	18/11/2019	Discussion Forum Item in Confidence – Eighty-Eight O’Connell [Item 4.1] [s 90(3) (b) & (d)]
38	18/11/2019	Eighty-Eight O’Connell [Item 5.1] [s 90(3) (b) & (d)]
39	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019–2020 Quarter 1 Commercial Operations Report [s 90(3) (b)]
40	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 2 EOI Results – Pelzer Park/Pityarilla (Park 19) and Peppermint Park/Wita Wirra (Park 18) [s 90(3) (d)]
41	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 3 Capital City Committee Annual Report 2018–2019 [s 90(3) (g) & (j)]
42	19/11/2019	Recommendation of The Committee in Confidence – Special – 18/11/2019 – Recommendation 1 Eighty-Eight O’Connell [Item 18.1.2] [s 90(3) (b) & (d)]
43	19/11/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 – Advice 1 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra(Park 18) [Item 18.1.3] [s 90(3) (d)]
44	19/11/2019	Access Indenture Topham Mall 2019 [Item 18.2.1] [s 90(3) (d)]
45	19/11/2019	Audit Committee Appointment of Independent Members [Item 18.2.2] [s 90(3) (a)]
46	26/11/2019	Moonta Street Funding [Item 8.1] [s 90(3) (j)]
47	28/11/2019	Discussion Forum Item in Confidence – Visitor Information Feasibility Study [Item 4.1] [s 90(3) (b) & (d)]
48	28/11/2019	Central Market Arcade Redevelopment [Item 5.1] [s 90(3) (b) & (d)]
49	28/11/2019	Recommendation of The Committee in Confidence – Special – 28/11/2019 – Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]
50	3/12/2019	Lease Adelaide Visitor Information Centre [Item 8.1] [s 90(3) (d)]
51	10/12/2019	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s 90(3) (j)]
52	10/12/2019	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s 90(3) (d)]
53	10/12/2019	Citizen of the Year Awards [Item 18.2.1] [s 90(3) (a)]
54	28/1/2020	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s 90(3) (k)]
55	28/1/2020	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s 90(3) (h)]
56	4/2/2020	2019-20 Planning and Development Fund Projects [Item 6.1] [s 90(3) (b)]
57	4/2/2020	Partnership Proposals 2019-20 [Item 6.2] [s 90(3) (b)]
58	7/2/2020	2019–2020 Quarter 2 Commercial Operations Report [Item 9.1] [s 90(3) (b)]

Operative Confidentiality Orders – 2019–2020

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
59	7/2/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]
60	11/2/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 1 to Note – Adelaide High School – Expansion of Teaching Facilities [Item 18.1.1] [s 90(3) (d) & (j)]
61	11/2/2020	Advice/Recommendations of the Audit Committee – 7/2/2020 – Audit Committee Report – 7/2/2020[Item 18.1.2] [s 90(3) (b) & (i)]
62	11/2/2020	2019-20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]
63	11/2/2020	2019-20 Planning and Development Fund Projects [Item 18.2.2] [s 90(3) (b)]
64	11/2/2020	Partnership Proposals 2019–2020 [Item 18.2.3] [s 90(3) (b)]
65	11/2/2020	Capital City Committee Update [Item 18.2.4] [s 90(3) (g) & (j)]
66	18/2/2020	Workshop in Confidence – 88 O’Connell [Item 6.1] [s 90(3) (b) & (d)]
67	3/3/2020	Strategic Leasing Matter [Item 6.1] [s 90(3) (d)]
68	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 1 to Note – Bonython Park Kiosk EOI Results [Item 18.1.1] [s 90(3) (d)]
69	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 2 to Note – Jolley’s Boathouse – Lease & Capital Works Project [Item 18.1.1] [s 90(3) (d)]
70	10/3/2020	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s 90(3) (d)]
71	10/3/2020	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s 90(3) (h)]
72	17/3/2020	Workshop – Eighty Eight O’Connell [Item 6.1] [s 90(3) (b) & (d)]
73	17/3/2020	Workshop – Telecommunications Smarthub [Item 6.2] [s 90(3) (b) & (h)]
74	27/3/2020	CEO Update – Financial Impact COVID-19 [Item 5.1] [s 90(3) (b) & (e)]
75	7/4/2020	Telstra SmartHub Telephones [Item 7.1] [s 90(3) (b) & (h)]
76	7/4/2020	Bonython Park Kiosk EOI Results [Item 7.2] [s 90(3) (d)]
77	7/4/2020	Strategic Property Review [Item 7.3] [s 90(3) (b) & (d)]
78	14/4/2020	Telstra SmartHub Telephones – Presented to Committee on 7/4/2020 [Item 18.2.1] [s 90(3) (b) & (h)]
79	14/4/2020	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s 90(3) (b) & (e)]
80	14/4/2020	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s 90(3) (d)]
81	14/4/2020	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s 90(3) (b) & (d)]
82	17/4/2020	COVID-19 Update [Item 4.1] [s 90(3) (b) & (e)]
83	1/5/2020	Strategic Property Review [Item 10.1] [s 90(3) (b) & (d)]
84	1/5/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]
85	5/5/2020	2019–2020 Quarter 3 Commercial Operations Report [Item 7.1] [s 90(3) (b)]

Operative Confidentiality Orders – 2019–2020

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
86	12/5/2020	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s 90(3) (b), (d), (e) & (i)]
87	12/5/2020	2019-20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s 90(3) (b)]
88	2/6/2020	Strategic Property Matter [Item 6.1] [s 90(3) (b) & (d)]
89	2/6/2020	City of Music Laneway Naming [Item 6.2] [s 90(3) (a) & (d)]
90	9/6/2020	Strategic Property Matter – Presented to Committee 2/6/2020[Item 12.1.1] [s 90(3) (b) & (d)]
91	9/6/2020	City of Music Laneway Naming – Presented to Committee 2/6/2020[Item 12.1.2] [s 90(3) (a) & (d)]
92	9/6/2020	Capital City Committee Update [Item 12.1.3] [s 90(3) (g) & (j)]
93	16/6/2020	CEO Update – Litigation Update [Item 6.1] [s 90(3) (h) & (i)]
94	16/6/2020	Workshop – Ongoing Commercial Service Provision [Item 6.2] [s 90(3) (b) & (d)]
95	19/6/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s 90(3) (i)]
96	19/6/2020	Litigation Update [Item 11.2] [s 90(3) (i)]

Operative Confidentiality Orders – 2020–2021

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	7/7/2020	Whitmore Square Apartments [Item 6.1] [s 90(3) (b) & (d)] – Item presented to Committee for Council 14 July 2020 consideration and determination
2	7/7/2020	Review of E-Scooter Permit Decisions [Item 6.2] [s 90(3) (h)] – Item presented to Committee for Council 14 July 2020 consideration and determination
3	9/7/2020	Presiding Members Report – Contract Matter [Item 5.2] [s 90(3) (a)]
4	14/7/2020	Advice/Recommendation of the Audit Committee – 19/6/2020 [Item 12.1.1] [s 90(3) (i)]
5	14/7/2020	Whitmore Square Apartments – Presented to Committee 7/7/2020 [Item 12.2.1] [s 90(3) (b) & (d)]
6	14/7/2020	City Connector Deed of Agreement [Item 12.2.3] [s 90(3) (d)]
7	14/7/2020	Review of E-Scooter Permit Decisions – Presented to Committee – 7/7/2020 [Item 12.2.4] [s 90(3) (h)]
8	21/7/2020	Workshop in Confidence – Eighty Eight O’Connell – Project Update [Item 6.1] [s 90(3) (b) &(d)]
9	21/7/2020	Place Portfolio Update [Item 6.2] [s 90(3) (a) &(b)]
10	4/8/2020	Lounders Boatshed Café [Item 6.1] [s 90(3) (d)]
11	7/8/2020	E – Scooter Mobility Services [Item 6.2] [s 90(3) (d) & (h)]
12	7/8/2020	Provision of External Audit Services [Item 11.2] [s 90(3) (k)]
13	7/8/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.3] [s 90(3) (i)]
14	7/8/2020	Confidential Discussion with the Internal Auditor [Item 11.4] [s 90(3) (b)]

Operative Confidentiality Orders – 2020–2021

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
15	11/8/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/8/2020 – Advice 1 – Lounders Boatshed Café [Item 12.1.1] [s 90(3) (d)]
16	11/8/2020	Recommendations/Advice of the Audit Committee in Confidence – 7/8/2020 [Item 12.1.2] [s 90(3) (b), (d), (i) & (k)]
17	11/8/2020	Lounders Boatshed Café – Presented to Committee 4/8/2020 [Item 12.2.1] [s 90(3) (d)]
18	11/8/2020	Brown Hill and Keswick Creeks Stormwater Board – Board Member Appointments [Item 12.2.2] [s 90(3) (a)]
19	11/8/2020	E-Scooter Mobility Services – Presented to Committee 4/8/2020 [Item 12.2.3] [s 90(3) (d) & (h)]
20	11/8/2020	Capital City Committee Update [Item 12.2.4] [s 90(3) (g) & (j)]
21	25/8/2020	Central Market Arcade Redevelopment [Item 4.1] [s 90(3) (b) &(d)]
22	6/10/2020	Eighty Eight O’Connell Status Update [Item 7.1] [s 90(3) (b) & (d)]
22	6/10/2020	Renewal of Recycled Water Service – Award of Contract [Item 8.1] [s 90(3) (d)]
23	6/10/2020	Initiating the Representation Review [Item 8.2] [s 90(3) (k)]
24	9/10/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]
25	9/10/2020	Confidential Discussion with External Auditors 2019-20 [s 90(3) (b)]
26	13/10/2020	Recommendations/Advice of the Audit Committee in Confidence – 9/10/2020 [Item12.1.1] [s 90(3) (i) & (b)]
27	13/10/2020	Renewal of Recycled Water Service – Award of Contract – Presented to Committee 6/10/2021 [Item 12.2.1] [s 90(3) (d)]
28	13/10/2020	Initiating the Representation Review – Presented to Committee 6/10/2020 [Item 12.2.2] [s 90(3) (k)]
29	13/10/2020	Adelaide Park Lands Authority – membership appointments [Item 12.2.3] [s 90(3) (a)]
30	3/11/2020	Coring Works [Item 4.1] [s 90(3) (i)]
31	3/11/2020	Traffic Signal Maintenance Contract Extension [Item 7.1] [s 90(3) (b)]
32	3/11/2020	The Stables of Victoria Park – Leasing Matter [Item 7.2] [s 90(3) (d)]
33	3/11/2020	Central Market Arcade Redevelopment Project Update [Item 7.3] [s 90(3) (b) & (d)]
34	6/11/2020	Appointment of External Auditor [Item 10.1] [s 90(3) (k)]
35	10/11/2020	Recommendations/Advice of the Audit Committee in Confidence – 6/11/2020 [Item 12.1.1] [s 90(3) (k)]
36	10/11/2020	Traffic Signal Maintenance Contract Extension – Presented to Committee 3/11/2021 [Item 12.2.1] [s 90(3) (b)]
37	10/11/2020	The Stables of Victoria Park – Leasing Matter – Presented to Committee 3/11/2020 [Item 12.2.2] [s 90(3) (d)]
38	10/11/2020	Assignment of Lease [Item 12.2.3] [s 90(3) (b) & (d)]
39	10/11/2020	Capital City Committee Update [Item 12.2.4] [s 90(3) (j)]
40	10/11/2020	Appointment of Chairperson and Board Member to Adelaide Economic Development Agency [Item 12.2.4] [s 90(3) (a)]

Operative Confidentiality Orders – 2020–2021

	Date	Operative Confidentiality Order – Section 91(7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
41	17/11/2020	Workshop – A Place of Courage [Item 6.1] [s 90(3) (d)]
42	24/11/2020	Appointment of External Auditor [Item 3.1] [s 90(3) (k)]
43	8/12/2020	88 O’Connell Street [Item 4.1] [s 90(3) (b) & (d)]
44	8/12/2020	Activating Eighty Eight O’Connell [Item 7.1] [s 90(3) (d)]
45	8/12/2020	Unnamed public road off Tom’s Court [Item 7.2] [s 90(3) (h)]
46	8/12/2020	Strategic Property Action Plan [Item 7.3] [s 90(3) (b) & (d)]
47	15/12/2020	Recommendation of the Special Audit Committee in Confidence – 24 November 2020 [Item 12.1.1] [s 90(3) (k)]
48	15/12/2020	Activating Eighty Eight O’Connell – Presented to Committee 8/12/2020 [Item 12.2.1] [s 90(3) (d)]
49	15/12/2020	Unnamed public road off Tom’s Court – Presented to Committee 8/12/2020 [Item 12.2.2] [s 90(3) (h)]
50	15/12/2020	Contract Award Report – Moonta Street Construction [Item 12.2.3] [s 90(3) (d)]
51	15/12/2020	Strategic Property Action Plan – Presented to Committee 8/12/2020 [Item 12.2.4] [s 90(3) (b) & (d)]
52	28/1/2021	Contract Award Report – Supply of Sweepers [Item 12.1.1] [s 90(3) (d)]
53	28/1/2021	Capital City Committee Annual Report 2019–2020 [Item 12.1.2] [s 90(3) (j)]
54	5/2/2021	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s 90(3) (i)]
55	9/2/2021	Recommendations/Advice of the Audit Committee in Confidence – 5 February 2021 [Item 12.1.1] – Recommendation/Advice 1 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s 90(3) (i)]
56	9/2/2021	Capital City Committee Update [Item 12.2.1] [s 90(3) (j)]
57	9/3/2021	Cultural Investigation Report [Item 12.2.1] [s 90(3) (a), (g) & (h)]
58	9/3/2021	Advice of the Adelaide Park Lands Authority in Confidence – 25 February 2021 – Advice 1 – Expression of Interest Results – Rowing Club Building – Red Gum Park/Karrawirra Park 12 [Item 12.1.1] [s 90(3) (b)]
59	23/3/2021	Legal Advice Discussion in relation to East-West Bikeway [Item 4.1] [s 90(3) (h)]
60	6/4/2021	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) [Item 7.1] [s 90(3) (b)]
61	6/4/2021	Additional – Confidential CEO Update [Item 7.2] [s 90(3) (a)]
62	13/4/2021	Presiding Member’s Report – CEO Update [Item 13.1] [s 90(3) (a) & (h)]
63	13/4/2021	Expression of Interest Results – Rowing Club Building – Red Gum Park / Karrawirra (Park 12) – Presented to Committee 6/4/2021 [Item 12.1.1] [s 90(3) (b)]
64	20/4/2021	CEO Update [Item 5.1.1] [s 90(3) (a) & (h)]
65	27/4/2021	CEO Update [Item 5.1.1] [s 90(3) (a), (g) & (h)]
66	30/4/2021	Workshop – Service Contestability [Item 9.1] [s 90(3) (e)]
67	30/4/2021	Workshop – Service Planning and Performance: Service Contestability Update and Approach [Item 9.2] [s 90(3) (e)]

Operative Confidentiality Orders – 2020–2021

Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i>		
Date	Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>	
68	30/4/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.3] [s 90(3) (i)]
69	4/5/2021	Physical Security Contract Extension [Item 7.1] [s 90(3) (b)]
70	4/5/2021	City Connector Deed of Agreement [Item 7.2] [s 90(3) (d)]
71	4/5/2021	2020–2021 Quarter 3 Confidential Commercial Operations Report [Item 7.3] [s 90(3) (b)]
72	11/5/2021	Audit Committee Report in Confidence – 30 April 2021 [Item 12.1.1] [s 90(3) (e) & (i)]
73	11/5/2021	Physical Security Contract Extension – Presented to Committee 4/5/2021 [Item 12.2.1] [s 90(3) (b)]
74	11/5/2021	City Connector Deed of Agreement – Presented to Committee 4/5/2021 [Item 12.2.2] [s 90(3) (d)]
75	11/5/2021	2020–2021 Quarter 3 Confidential Commercial Operations Report – Presented to Committee 4/5/2021 [Item 12.2.3] [s 90(3) (b)]
76	1/6/2021	Cycling Infrastructure Opportunities [Item 7.1] [s 90(3) (g)]
77	1/6/2021	Contract Renewal – Christmas Decorations [Item 7.2] [s 90(3) (b) & (d)]
78	1/6/2021	Gawler Place Upark – Priority Works [Item 7.3] [s 90(3) (i)]
79	8/6/2021	Cycling Infrastructure Opportunities – Presented to Committee 1/6/2021 [Item 12.1.1] [s 90(3) (g)]
80	8/6/2021	Contract Renewal – Christmas Decorations – Presented to Committee 1/6/2021 [Item 12.1.2] [s 90(3) (b) & (d)]
81	8/6/2021	Gawler Place Upark – Priority Works – Presented to Committee 1/6/2021 [Item 12.1.3] [s 90(3) (i)]
82	29/6/2021	2021–2022 Business Plan and Budget – Review of Commercial Business Fees and Charges [Item 6.1.1] [s 90(3) (b)]
83	29/6/2021	Central Market Arcade Redevelopment/Market Square [Item 6.1.2] [s 90(3) (b), (d) & (h)]
84	29/6/2021	Presiding Member’s Report – CEO Update [Item 6.1.3] [s 90(3) (a)]

Attachment A

- External Funding 2020–2021
- Audited Financial Statements: Auditor Independence
- Subsidiary Annual Reports
 - Adelaide Central Market Authority
 - Adelaide Park Lands Authority
 - Adelaide Economic Development Agency
 - Rundle Mall Management Authority
 - Brown Hill and Keswick Creeks Stormwater Board

External Funding 2020–2021

The City of Adelaide works collaboratively with many partners. This strong partnership network will achieve a far greater impact than we could on our own. Key to these partnerships are grants and subsidies that are received from the Australian Government and South Australian Government.

During 2020–2021 the City of Adelaide’s partnerships secured nearly \$12 million in external funding. They have contributed to valued community, cultural, environmental and wellbeing projects and services across the city and to a safer, more affordable, accessible and well-connected city for people of all ages and abilities.

In 2020–2021, Australian Government funding facilitated the renewal of Main North Road, a major connector road from the suburbs to the City of Adelaide. The Local Roads and Community Infrastructure Program was rolled out for the first time and our allocation funded the pedestrian safety upgrade and shared traffic zone project of Chesser Street, Coromandel Place and French Street. Funding also increased greening the city through the Halifax Street protuberances, which also supported safer

pedestrian movements and the road resurfacing of Sussex Street.

South Australian Government funding included a focus on economic support initiatives to assist businesses impacted by restrictions due to COVID-19 and to activate the city. This was in addition to funding for projects ranging from school immunisations, libraries and River Torrens recovery.

The City of Adelaide acknowledges with appreciation these key commitments and partnerships which support Council’s delivery of outcomes for our commercial ratepayers and approximately 26,127 residents, as well as metropolitan, regional, interstate and international visitors to our city.

Council is continuously seeking to work with the Australian Government and South Australian Government to support a range of key projects, partnerships and infrastructure that will deliver the best outcomes for our community and stimulate the city’s economy.

External Funding

Description	Services (\$'000)	Capital Projects (\$'000)
Australian Government Funding		
Local Government Financial Assistance Grants	\$531	\$1,029
Financial Assistance – Roads to Recovery		\$256
Adelaide City Deals*		\$1,000
Community Home Support Program	\$245	
South Australian Government Funding		
Aboriginal and Torres Strait Islander Creative Culture Practices	\$50	
Adelaide City Vibrancy Outdoor Activation	\$300	
Art Publication Grant Offer*	\$100	
Blackspot Funding		\$555
Biodiversity Sensitive Urban Design Grant	\$25	
Events Infrastructure Rundle and Rymill Parks*		\$1,108
Library Materials Grant		\$15
Local Roads and Community Investment Grant		\$304
North Adelaide Golf Club Irrigation Grant*		\$216
Park Lands Related Activities Subsidy	\$1,613	
Paxtons Walk Revitalisation*		\$2,200
Quentin Kenihan Changing Places		\$150
Reviving Adelaide’s West End Stage 1*		\$358
SA Council Modernisation Grant*	\$72	
School Immunisation program	\$84	
State Library Operating Grant	\$217	
State Library Capital Grant		\$261
Turning Gray Street Green	\$9	
Support Economic Recovery – Event Infrastructure	\$50	
Support Economic Recovery – Extended Fire Pockets Program*	\$50	
Support Economic Recovery – Mainstreet Revitalisation and Improvement*	\$200	
Support Greening and Cooling in CBD*	\$40	
Torrens Carp Harvest Program*	\$30	
Urban River Recovery Program*	\$18	
Vulnerable and Homeless Project	\$42	
Water Sustainability		\$75
Well Being Wallets for City Residents*	\$75	
Work Well Wellbeing Support for Small Business Owners*	\$100	
Other Funding Sources		
Adelaide Youth Support Program	\$36	
LGA Mutual Liability Scheme (ACP Panel Cladding Review)*	\$110	
Workers Compensation Scheme Funding*	\$171	
	\$4,168	\$7,527

**Funding received but project to be completed in later years*

**Adelaide.
Designed for Life.**



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