



ADELAIDE CITY COUNCIL

ANNUAL REPORT 2013-14



ACKNOWLEDGEMENT TO COUNTRY

ACCrolo tampendi, ngadlu Kaurna yertangga
banbabanbalyarnendi (inbarendi). Kaurna
meyunna yaitya mattanya Womma
Tamdanyako.

Parnako yaitya, parnuko tappa purruna,
parnuko yerta ngadlu tampendi. Yellaka
Kaurna meyunna itto yaitya, tappa
purruna, yerta kuma burro martendi, burro
warriappendi, burro tangka martulyaiendi.

Adelaide City Council acknowledges that we
are meeting on the traditional country of the
Kaurna people of the Adelaide Plains and
pays respect to Elders past and present.

We recognise and respect their cultural
heritage, beliefs and relationship with the
land. We acknowledge that they are of
continuing importance to the Kaurna people
living today.

WELCOME TO ADELAIDE CITY COUNCIL'S ANNUAL REPORT FOR 2013–14

The Adelaide City Council Annual Report 2013-14 has been produced in compliance with the Local Government Act 1999 and provides a comprehensive account of Council's performance from 1 July 2013 to 30 June 2014. Council is committed to transparent reporting and accountability to all our stakeholders and this Annual Report is the primary means of advising on our performance during the financial year.

There are two parts to the Report. The first section reports on how Council progressed against the outcomes and objectives in the City of Adelaide Strategic Management Plan 2012–16 and the 2013-14 Business Plan and Budget and is structured around Adelaide City Council's six strategic outcomes:

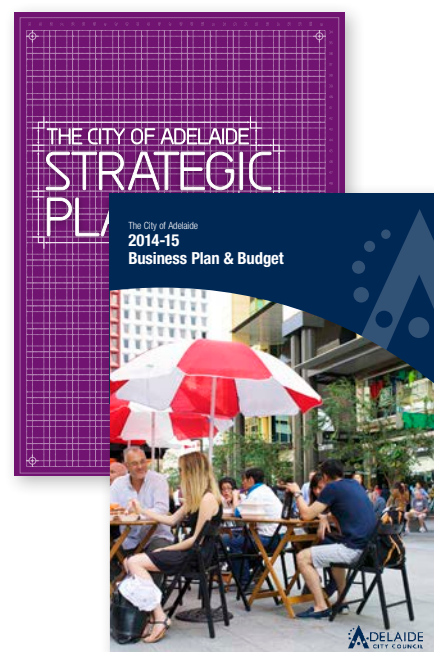
- » City of Great Places
- » Accessible City
- » Creative City
- » Liveable City
- » Prosperous City
- » Environmentally Sustainable City

Part two of the Annual Report 2013-14 provides the audited statements for Adelaide City Council and Council's subsidiaries – **Adelaide Central Market Authority**, Adelaide Park Lands Authority and **Rundle Mall Management Authority**. Adelaide City Council has an equity interest in both Waste Care SA and Council Solutions Regional Authority and their annual reports and audited financial statements are also included in this document.

A pdf version of the Adelaide City Council's Annual Report 2013-14 is available to view and download at www.adelaidecitycouncil.com

To request a copy or provide feedback please contact the Customer Centre at 25 Pirie Street, Adelaide, 5000 via phone **8203 7203** or email city@adelaidecitycouncil.com. The Customer Centre hours are: Monday to Friday, 8.30am – 5.30pm.

Council is committed to engaging and consulting with all our stakeholders. Your Say Adelaide is another way you can provide your feedback and ideas on Council's priorities and projects to help shape our future plans. Your Say Adelaide is also accessible on the Council website: www.adelaidecitycouncil.com





CONTENTS

PART 1

ADELAIDE CITY COUNCIL ANNUAL REPORT 2013-14

Welcome	1
CEO's Message.....	4
Elected Members of Council	6
City Profile.....	8
Fast Facts.....	9

ONE CITY, MANY PLACES

Our Vision.....	10
Our Priorities	12
Outcome 1: City of Great Places	14
Outcome 2: Accessible City	24
Outcome 3: Creative City.....	30
Outcome 4: Liveable City.....	38
Outcome 5: Prosperous City	44
Outcome 6: Environmentally Sustainable City	50

ONE CITY ONE TEAM

Our Organisation – Structure, Leadership and Employees	56
Our Workplace – Safety Conscious and Health and Wellbeing.....	60
Leadership and Employee Development – Reward and Recognition.....	61

CITY GOVERNANCE

Council's Decision-making Structure	62
Council and Council Meetings.....	64
Council Core Committees	65
Other Council Committees – Reconciliation, Audit, DAP and APLA.....	70
Allowances Paid to Elected Members.....	74
Training and Development for Elected Members.....	75
Confidentiality Provisions – Pursuant to Sections 90 and 91 of the Act.....	76
Procurement Policies and Procedures.....	78
National Competition Policy	80
Risk Management Framework.....	81
Documents Available to the Public	82
Freedom of Information Requests	83
Section 270 Reviews.....	85
Council's Representation Quota.....	86
Community Land and Council Facilities	87
Operative Confidentiality Orders	88
Report on the Use of 90(2) and 91(7).....	100

PART 2

FINANCIAL STATEMENTS AND ASSOCIATED ANNUAL REPORTS

Certification of Financial Statements	119
Statement of Comprehensive Income.....	120
Statement of Financial Position	121
Statement of Changes in Equity	122
Cash Flow Statement.....	123
Notes	124



CEO MESSAGE

In addition to being consistently named one of the world's most liveable cities, Adelaide is increasingly gaining a reputation as a vibrant place for people to live, work, study prosper and play. Adelaide City Council continues to deliver on its vision of making Adelaide one of the world's great small cities – *One City, Many Places*. We are doing this by making significant investments in infrastructure, engaging and empowering our community, facilitating and supporting innovation and creativity, and ensuring we grow and operate in a sustainable way. Our Vision; *One City, Many Places* underpins everything we do at Council and this year has seen a full program delivering towards this vision.

A key step in achieving the *One City, Many Places* vision was the adoption of Council's Placemaking Strategy in September 2013. Placemaking is about partnering and empowering the community to enhance their place – their street, local area or neighbourhood. We have already made good progress on facilitating three place pilots on Melbourne Street, Hindley Street West and Topham Mall to Central Market. The initial planning phase has seen a number of notable successes including the Waymouth Street Parties, Public Art on Pitt Street and the establishment of a Creative Collective on Hindley Street. Placemaking will remain a key strategic priority for Adelaide City Council in the coming financial year.

During 2013-14, the redevelopment of Rundle Mall continued as we completed the upgrade to underground services infrastructure, laid paving, planted trees, restored public art sculptures and installed seating from Stage 2 (Stephens Place) to Stage 4 (Charles Street).

The Stage 1 Upgrade to the northern end of Victoria Square /Tarntanyangga was completed in January 2014 in time for the Tour Down Under – the first of many events large events held at the Square during the summer. The southern end of the Square was completed in June 2014 and provides an exciting, highly usable event destination and activated civic space for the whole community.

We have continued the roll-out of our innovative Smart Move Transport Strategy, promoting balanced transport options across the city.

In May this year we opened the first stage of the Frome Street Bikeway, providing a low-stress bike route from Greenhill Road through the South Park Lands, residential streets and along Frome Street to Pirie Street. We also partnered with State Government to deliver the new free City Connector bus with the extended services, longer operating hours and new fleet leading to significantly increased usage.

Our world-class City Library opened in February 2014 in Rundle Place and includes an Innovation Lab, Media Lab, Digital Hub and History Hub. Council has continued our commitment to digital literacy delivering free training via the City Library's federally funded Digital Hub.

We are continuously enhancing our reputation as a sustainable city through our commitment to preparing the city for climate change, supporting energy efficiency and reducing carbon emissions.

In November 2013 Adelaide City Council signed a new Sister City Agreement with the Chinese city of Qingdao, the first such agreement in thirty years. This agreement represents a significant achievement for the city and is designed to facilitate exchange and cooperation in the fields of economy, trade and tourism and to promote common prosperity and development.

Council also hosted the 2014 Velocity conference in May – the largest cycling planning conference in the Southern Hemisphere. Feedback from delegates was overwhelmingly positive and highlighted the quality of our city as a venue for such an event. As part of our City Activation strategy we also hosted a Velo-Fringe alongside the Conference, enabling the participation of thousands of community members in related events.

Our capital works projects continued to deliver improvements and enhancements across the city to ensure a well presented, clean and safe city for all. Ongoing maintenance of our city streets, resurfacing roads and footpaths, cleaning and renewal of assets and customer service provision continued at an exemplary standard. This year also saw the delivery of our \$1 million Residential Street Development Program further enhancing the Public Realm and streetscape across the city's residential areas.

We were also pleased to be able to reduce average rates for residential and non-residential property owners throughout the year. Existing non-residential property owners received an average 2.2% reduction in rates, with residential ratepayers seeing an average 1.4% reduction in their rates. This decrease was possible due to an increase in new build developments in the city such as Tower 8 on Franklin Street, Ergo Apartments on Sturt Street and UNO apartments on Waymouth Street.

Adelaide City Council has achieved significant performance success this financial year through the consistent collaboration of Council, the Corporation and the community working as One Team and we look forward to further realisation of our *One City, Many Places* vision in the coming year. Please do take the opportunity to find out more about what we do and to engage with us to help us achieve our vision for the City of Adelaide.



Peter Smith

Chief Executive Officer

ELECTED MEMBERS OF COUNCIL



Stephen Yarwood
LORD MAYOR

Tel 8203 7252

Fax 8203 7534

Mobile 0400 000 944

Mail GPO Box 2252 Adelaide SA 5001
lordmayor@adelaidecitycouncil.com



Dr Michael
Llewellyn-Smith AM
DEPUTY LORD MAYOR
AREA COUNCILLOR

Tel 8203 7188

Fax 8203 7709

Mobile 0409 709 034

Mail GPO Box 2252 Adelaide SA 5001
m.llewellynsmith@adelaidecitycouncil.com



Anne Moran
AREA COUNCILLOR

Tel 8203 7193

Fax 8203 7709

Mobile 0417 801 568

Mail GPO Box 2252 Adelaide SA 5001
a.moran@adelaidecitycouncil.com



Natasha Malani
AREA COUNCILLOR

Tel 8203 7192

Fax 8203 7709

Mobile 0429 119 047

Mail GPO Box 2252 Adelaide SA 5001
n.malani@adelaidecitycouncil.com



Mark Hamilton
AREA COUNCILLOR

Tel 8203 7563

Fax 8203 7709

Mail GPO Box 2252 Adelaide SA 5001
d.sacca@adelaidecitycouncil.com



David Plumridge AM
AREA COUNCILLOR

Tel 8203 7965

Fax 8203 7709

Mobile 0417 088 992

Mail GPO Box 2252 Adelaide SA 5001
d.plumridge@adelaidecitycouncil.com



Susan Clearihan
NORTH WARD COUNCILLOR

Tel 8203 7189

Fax 8203 7709

Mobile 0400 090 079

Mail GPO Box 2252 Adelaide SA 5001
s.clearihan@adelaidecitycouncil.com



Houssam Abiad
CENTRAL WARD COUNCILLOR

Tel 8203 7191

Fax 8203 7709

Mobile 0400 791 118

Mail GPO Box 2252 Adelaide SA 5001
h.abiad@adelaidecitycouncil.com



Dr Michael Henningsen
SOUTH WARD COUNCILLOR

Tel 8203 7194

Fax 8203 7709

Mobile 0488 040 898

Mail GPO Box 2252 Adelaide SA 5001
m.henningsen@adelaidecitycouncil.com



Sandy Wilkinson
NORTH WARD COUNCILLOR

Tel 8203 7964

Fax 8203 7709

Mobile 0488 954 553

Mail GPO Box 2252 Adelaide SA 5001
s.wilkinson@adelaidecitycouncil.com



Megan Hender
CENTRAL WARD COUNCILLOR

Tel 8203 7187

Fax 8203 7709

Mobile 0401 147 176

Mail GPO Box 2252 Adelaide SA 5001
m.hender@adelaidecitycouncil.com



Anthony Williamson
SOUTH WARD COUNCILLOR

Tel 8203 7190

Fax 8203 7709

Mobile 0411 180 780

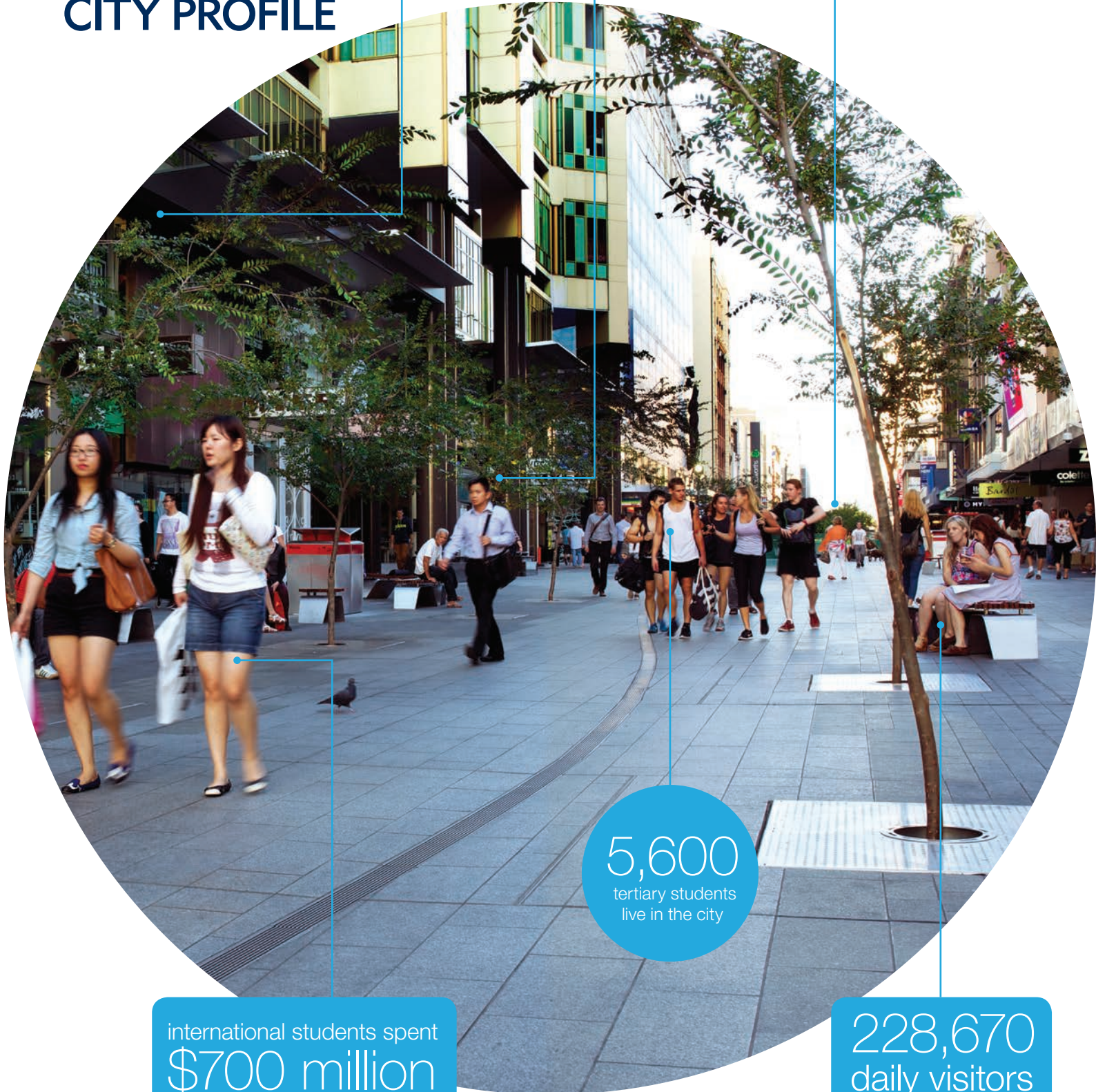
Mail GPO Box 2252 Adelaide SA 5001
a.williamson@adelaidecitycouncil.com

118,200
city workers

10,860
dwellings

estimated resident population
22,200 people

CITY PROFILE



5,600
tertiary students
live in the city

international students spent
\$700 million

228,670
daily visitors

The following facts and numbers provide a further snapshot of the City of Adelaide in 2013-14

FAST FACTS

The **city economy** represents over



Victoria Square



upgrade completed

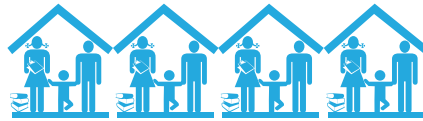


86,700
Students
are **enrolled** in
city institutions



are designated **natural landscapes**
providing **home** to over

15 plants &
21 animals
with **conservation significance**



120 Education
institutions

from **early learning** to **Universities**



25% of **office**
space

in the city is **Green Star** rated



Over

1m people

have attended events at the
redeveloped Adelaide Oval



71% of city
workers

use the city for **Leisure** and
Entertainment at least once
per month

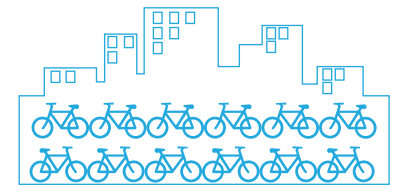
City Library opened February 2014
and had over

150,000
visitors,
6,000
attendees



at **programs** and

176,000
items
borrowed



200 bikes

in **20 locations** around the **city**



27 small bar
licences issued in the **city**



1,230 New
development
applications lodged

ADELAIDE: ONE CITY, MANY PLACES



OUR VISION

Adelaide City Council has adopted the *Adelaide: One City, Many Places Strategic Plan 2012-16*. This plan involved extensive community engagement through the first two stages of the Picture Adelaide consultation. The plan incorporates the ideas generated from Picture Adelaide into an exciting vision for the city and how that can be achieved by Council, business and community working together to make Adelaide a world class city:

- » Adelaide is the dynamic heart of the state's pursuits in business and commerce, arts and culture, retail, education and innovation. The people of Adelaide are proud of their cleverly designed city in a park, its cultural boulevards, its gridded streets and heritage buildings sitting easily between the hills and the sea
- » Stunning contemporary architecture is home to a growing number of residents, businesses and creative enterprises. Outstanding design and artwork are a hallmark of its bustling streets and squares enjoyed by many, day and night. Adelaide is a city of great places for people; for living and community life. We have great places for businesses to start up and grow and great places for knowledge and creativity to flourish
- » People love living here, from students to young people relishing their affordable lifestyle close to universities, live music, shops and cheap eats to families who enjoy the short walk or cycle to markets, community gardens, schools and childcare and downsizers attracted to everything the city has to offer. The city's range of housing meets the needs of a diverse range of





people from those looking for affordable units to lovingly restored heritage homes or converted warehouses. People of all cultures, incomes and ages form a strong community in this welcoming city

- » Our forward thinking city suits businesses and organisations. We have a start-up state of mind that supports new businesses and attracts investment. It's easy to do business and build networks as we provide free city-wide wi-fi networks and high speed internet and we have the benefit of talented and creative people graduating from our highly regarded universities
- » People increase their fitness in the city's parks and squares and city workers often stay in the city in the evenings to enjoy the many great venues, restaurants and events Adelaide has to offer
- » Culture and creativity are at the heart of our city where passionate debates are held in public and private places and great ideas flourish with the support of Adelaide City Council initiatives and services. Public Art can be seen all over Adelaide in the

parks, squares, streets and on the side of buildings and venues such as galleries, theatres and function halls are always humming with the energy of events and festivals that are supported by Council throughout the year

- » Outdoor dining is enjoyed by residents and visitors in well-lit streets that are clean, safe and attractive places to enjoy a meal and socialise. Quirky shops, street vendors and mobile food trucks help activate our laneways, streets and public spaces with performances and music that generate a wonderful atmosphere
- » Our City of Great Places is safe and easy to get around on foot, on a bike and on efficient public transport or even better – in an electric car that can be re-charged at city stations. We have an international reputation as a 'green' city and recycled water supports our parks and gardens with efficient and clean energy providing power for the city

People of all cultures, incomes and ages form a strong community in this welcoming city

- » Our walkways and public spaces are shaded by beautiful trees and our Park Lands cradle the city bringing the natural world right to the door of city residents and workers while water ways support wildlife and provide an attractive backdrop for recreational activities around our beautiful city.



OUR PRIORITIES

Adelaide City Council adopted priority areas for action over the four years from 1 July 2012 to 30th June 2016 (the life of the Strategic Plan) in order to ensure we are working towards achieving the shared vision for Adelaide of *One City, Many Places*.

These priority areas for action are aligned to six agreed outcomes that Council describe as the characteristics we would like the city to have 30 years from now: *City of Great Places*; *Accessible City*; *Creative City*; *Liveable City*; *Prosperous City*; and *Environmentally Sustainable City*.

These priorities were agreed by Council in the context of their alignment with South Australia's Strategic Plan, the 30-Year Plan for Greater Adelaide and the results of the Council's biggest ever community consultation process – *Picture Adelaide* – which captured the desires and the needs of the people who make Adelaide one of the best cities in the world – residents, business owners, community members, city workers and visitors from overseas, interstate and around South Australia.

This Annual Report outlines the progress that has been made during the past financial year by Adelaide City Council towards achieving these six outcomes and also reports on the key actions and objectives that were included in the City of Adelaide 2013-14 Business Plan and Budget document.





Key priorities during 2013-14 included:

- » Complete Stage one of the **Victoria Square/Tarntanyangga Upgrade** including its integrated event space
- » Progress the **Rundle Mall Masterplan** transforming it into a premier space for people to shop, meet, enjoy events, spend time and soak up the atmosphere
- » Attracting people and businesses to the city through **placemaking** and **activation** projects
- » Creating a bicycle friendly city by expanding the **Bicycle Action Plan** including delivery of the Frome Street bike lanes and increasing Park Lands cycle networks
- » Invest \$1 million in the upgrade of **Hindley Street West**
- » Continuing to bring public spaces and laneways to life through the next phase of **Splash Adelaide** and facilitating a broad and exciting range of activities and events
- » Making the city **safe for pedestrians** through the implementation of the Smart Move Strategy, reduction of pedestrian waiting times and continuous improvement of street lighting and footpath upgrades

- » Complete Stage 1 of the **ERGO apartments** in Sturt Street
- » Shape a city adaptable to **climate change** that uses few resources and supports local ecological systems
- » Improving **digital literacy** and expanding **digital engagement** throughout the city
- » Delivering a state of the art **City Library** and **History Hub** in the heart of the city
- » \$1 million **Residential Streets Development Program**
- » Ensuring a well presented clean and safe city by focusing on delivering high quality core services.

The following pages of this Report provide more detail about the programs, initiatives and services that Council has delivered during the year and how the people who work as *One Team* in the Corporation of the City of Adelaide help to make a positive impact on our city.

City of Great Places,
Accessible City,
Creative City, Liveable City,
Prosperous City,
and Environmentally
Sustainable City.



OUTCOME 1

OUTCOME 1

CITY OF GREAT PLACES

A city of outstanding buildings and beautiful places, sustainably designed for people and the environment. Attractive parks, streets and public spaces, distinctive heritage buildings conserved and adapted for housing venues and creative industries. The Park Lands and Karrawirra Pari (Torrens River) are treasured landscapes and places for diverse outdoor activities and events.

During 2013-14, Council continued to deliver programs, services and upgrades that designed, planned and built places for people to enjoy in the beautiful city of Adelaide.

Placemaking

Adelaide City Council has a vision for Adelaide as one of the great small cities of the world: *One City, Many Places*. To help bring about this vision, in September 2013 the Council adopted a Placemaking Strategy that seeks to achieve three outcomes:

- » Empowered communities and strong partnerships – creating inclusive and open governance arrangements that encourage businesses, community and interest groups to work with Council to produce positive outcomes for each party and the city, district or place.
- » Unique districts and places – working with landowners and a broad range of people to create unique districts and places that attract more people to spend more time in the city.
- » A best practice organisation – working collaboratively with others to build our own and our communities' capability, capacity, and resilience.

The first stage of the Strategy implementation is happening over a two year phase involving three place pilots and three district plans. Work on the three place pilots started in January 2014.

Melbourne Street – Council supporting local businesses, traders and the Melbourne Street Association to plan and undertake placemaking projects.

The Dunn Street car park community workshop has given direction to the opportunities and aspirations in terms of the long term development of the site.

Hindley Street (West) – Adelaide City Council has worked on developing relationships with traders, UniSA and landowners, including a series of workshops and meetings to identify opportunities (short term and long term) and aspirations for the area. 2014 saw the establishment of a 'Creative Collective' of UniSA students and business owners in Hindley Street to discuss potential initiatives to reinvigorate the street (such as trialing new retail spaces and a space for an outdoor bandstand, with mobile food vendors as well as roller derby demonstrations). The pilot also examined ways of introducing dual tenancies in the street to help activate day time hours of trade.

Topham Mall to Market – During 2013-14 Council successfully engaged with the community through events such as Waymouth Street Parties and an artist in residence (Westpac courtyard) to workshops and individual meetings with traders and stakeholders (including Uniting Communities and South Australian College of English). The pilot also delivered the installation of bench seating (using recycled seating from Rundle Mall) and public art on Pitt Street. Planning for increased activation and improvements to the southern entrance of Topham Mall, in collaboration with building and land owners in the surrounding area will introduce a range of placemaking initiatives for the area.

OUTCOME 1

CITY OF GREAT PLACES

Preliminary work on three of our 12 city districts – **Market, New West and Mid-West Districts** began in late February 2014. These district plans will be created by engaging with landowners, traders, residents, businesses and users over the next two years and will co-create a vision for the districts based on their unique existing and potential place capital. An Evidence Base was collated that presented all matters and information known to Council on the three districts with a specific focus on the Market. This document presents a basis for interaction with stakeholders and community and covers a wide range of information including population trends, heritage and character, employment, urban heat effect and international student numbers.

Rundle Mall Redevelopment Project

Following the delivery of the Rundle Mall Masterplan in November 2011, Adelaide City Council made the capital investment of \$30million over three years for the redevelopment of Rundle Mall's essential services, landscaping, paving and catenary lighting.

During 2013-14, Council completed the upgrade to underground services infrastructure, laid paving, planted trees, restored public art sculptures and installed seating from Stage two (Stephens Place) to Stage 4 (Charles Street).

With a focus on offering community access to information about the project, Adelaide City Council hosted three tours for Rundle Mall retailers, neighbouring precinct groups, Adelaide's public and Adelaide City Council Elected Members. The project is targeted for completion in the 2014-15 financial year.

Victoria Square upgrade

In January 2014 Council completed the redevelopment of the northern end of the Square providing a reconfigured central roadway to improve traffic flow, an outdoor lawn amphitheatre event space, high quality paved promenades, urban furniture, refurbished Queen Victoria statue, new play space, water feature and planted gardens. The Tour Down Under event was the first of many large events held in the Square over the summer of 2014 including the Fringe Festival, Spirit Festival, Royal Croquet Club, and Tasting Australia. The activation of the Square continues with year-long programming of events and occupation of the Square for urban activities. The southern end of the Square was completed in June 2014 with the refurbishment and opening of the three Rivers Fountain.

The Stage 1 Redevelopment of the Victoria Square Masterplan has delivered to expectations, to the timeframes and approved budget and provides an exciting civic place for city visitors and residents.

The activation of the Square continues with year-long programming of events and occupation of the Square for urban activities





Upgrade of Mirnu Wirra (Park 21W)

Adelaide City Council, in partnership with the community, has reinvented the 1920s built Princess Elizabeth Playground into an exciting, modern regional play space. Stage 1 includes natural features (e.g. logs, rocks, timber poles, stepping planks) to encourage creative and explorative play, new play equipment (e.g. climbing net, castle slide, trampolines), black boards, rubber surfacing, extensive landscaping, gravel paths and improved access. The upgrade and its creative design, has delivered a place to learn and have fun, be challenged and explore, make up an adventure and engage the senses in a natural and beautiful landscape setting.

PARK(ing) Day

PARK(ing) Day is an annual, one-day event that invites people to 'PARK' something that provides greater value to the street than a car. PARK(ing) Day empowers the community to create an atmosphere of creativity, generosity and fun in city streets while provoking discussion about the design and use of public spaces.

Adelaide city hosted 30 PARKs during 2013-14. Pedestrian counts on the day showed increased foot traffic and significantly more people stopping to spend time in the tested areas, compared to a typical day.

This event was coordinated by Council in collaboration with Hassell and the Australian Institute of Landscape Architects (SA Group). Further information at:

www.adelaideparkingday.com

Parklets

Parklets are small public spaces created by re-imagining one or more on-street parking spaces. The City of Adelaide Parklet Program, which was inspired by the San Francisco model, has resulted in the installation of four new parklets in 2013-14 on Gawler Place, Pirie Street, Waymouth Street and Coromandel Place. Each parklet was designed and constructed using quality materials to create a unique urban space that is open and accessible to everyone.

Parklets have become a popular part of city life, providing an ideal spot from which to view the activity of the street. Further information on Adelaide's parklets can be found at:

www.adelaidecitycouncil.com/parklet



Urban Design Framework

The Urban Design Framework (UDF) is a partnered project with the Department of Planning Transport and Infrastructure. The UDF will provide a clear urban design vision for the future of Adelaide city's streets, providing a set of guidelines and standards that will promote a cohesive character which is distinctly "Adelaide" and contribute to creating a strong sense of place.

Adelaide City Council delivered the following outcomes in regard to the UDF during 2013-14:

- » Delivery of Project Guiding Principles
- » Development of Street Character classifications of the City and North Adelaide's Streets which will guide the future revitalisation of these via Council's asset management program
- » The standardisation of the paving materials that are to be used throughout the city to create a cohesive feel and reinforce the character of the city
- » Guidelines for Street Furniture elements in the city and concepts for a suite of Park Lands furniture elements
- » Design of Public Realm lighting guidelines to set out principles for improving the quality, consistency and efficiency in application of lighting in the city's streets and public spaces.

OUTCOME 1

CITY OF GREAT PLACES

Hindley Street redevelopment

During 2013-14, Adelaide City Council in partnership with the Commonwealth Government, State Government (DPTI) and UniSA redeveloped the western end of Hindley Street. The project was initiated when UniSA explored the impact on the city of its new learning centre, generating 8000 student crossings per day on a street with high vehicle speeds and volumes.

To achieve a streetscape providing increased safety for pedestrians and other users of the space, the design had to respond to specific traffic, accessibility, infrastructure, horticulture and amenity requirements. The result has been the delivery of a high quality, safe and attractive streetscape with a better balance between cars, pedestrians and cyclists.

This project is an important step in the successful realignment and expansion of UniSA's City West campus, the revitalisation of the City's West End and the improved connections across the city mile.

Pulteney Street Upgrade

2013-14 saw the delivery of the final stage of Pulteney Street (Rundle Mall to North Terrace). The project consisted of a new kerb and water table, footpath paving, two continuous footpaths and the upgrade of existing bus stops. Careful consideration was required to salvage and reinstall the existing granite kerb between Porters Lane and North Terrace and in particular the existing heritage verandah posts which were retained.

Victoria Drive Tree replacement

Water Sensitive Urban Design tree pits with newly planted *Sophora japonica* were installed to replace the old Elm trees. A modified option was also designed to be retrofitted around several existing trees. A few pits were designed to test under drained connections to stormwater, but in most cases, it was calculated the infiltration within a simple tree pit containing rock mulch and soil was able to achieve good water quality outcomes (i.e. organic pollutant reduction). In addition to the water quality benefits, the catchment afforded by Victoria Drive provided significant opportunities for passively irrigating new and existing trees.



City and Park Lands Wayfinding

The City and Park Lands Wayfinding Project resulted in the development of a new signage approach to assist navigation and interpretation throughout the City of Adelaide, connecting the City and Park Lands with the surrounding suburbs.

Rymill Park/ Murlawirrapurka was selected as a pilot project to test and evaluate Council's endorsed wayfinding strategy. Signage was installed in May 2014 to test material specifications, legibility, graphic conventions and overall aesthetics for pedestrians and cyclists. The signage includes directional, interpretive, regulatory and cycle information. A gateway sign was also installed in Rundle Park to promote the Park Lands and improve awareness of their extent and presence.

The delivery of improved directional and information signage for pedestrians and cyclists in the city and Park Lands will support the more sustainable modes of transport, market the city and its attractions.

Development Applications

Approximately 1,128 applications were lodged for assessment by Council during 2013-14. Council assessed 1,052 development applications for planning consent in 2013-14 and 402 assessments for building rules.

Planning applications

New planning lodgements for the last five financial years

Financial Year	Number of applications	Value of applications
2013-14	1,128	\$242 million
2012-13	1,143	\$590 million
2011-12	1,068	\$1.15 billion
2010-11	1,135	\$1.7 billion (inc \$1billion Royal Adelaide Hospital)
2009-10	1,053	\$290 million



Development Assessment Panel

A total of 21 Development Assessment Panel meetings and three workshops were held with 106 applications considered.

Heritage Management and Conservation

The City of Adelaide's heritage buildings provide a clear link to the past and are a vital part of Adelaide's charm. The listing of heritage building means any proposed additions or alterations are assessed by Council to ensure the building's heritage is not compromised. There are just over 2400 places listed within the city.

Adelaide City Council's Heritage Incentives Scheme is one of the most substantial schemes in Australia and has been in place since 1988. The scheme reimburses owners of heritage places with part funding for conservation or restoration work which meets specific criteria. Since its inception, Council has provided approximately \$12 million in grants to heritage owners. This year Council allocated \$820,000 to 105 projects.

Heritage Promotions

The City of Adelaide: A City of Great Buildings initiative continued into the 2013-14 year with an expert panel shortlisting the top sixty two buildings (out of 192 submissions) to make the Great Buildings Final List. Selected sites included the Beehive building at the corner of Rundle Mall, the Hawke Centre on North Terrace, the Mosque in Little Gilbert Street and our very own Adelaide Town Hall on King William Street. Two walking trails and a bicycle trail were created for the 2014 History Festival to assist the public to explore these 'great' buildings in more detail. This initiative will continue to develop in the coming year.

Community Engagement

During 2013-14, a wide range of community engagement initiatives were completed to help inform implementation of Council projects and to support future planning activities for the city. Projects included the new City Connector Bus service, Planning Reform, events in the Park Lands, Frome Street Bikeway, On street parking management, Representation Review, 40km/h Speed Trial, Whitmore Square Verge Garden, Future Community Space, Good Evening Strategy, Outdoor Dining Review, Park Lands Trail, Residential Street Development Program, Waste and Recycling Services, Skate Park relocation and Dry Zone Areas. Working in partnership with stakeholders and involving people in our decision making processes remains a strong focus of Adelaide City Council as we strive towards our vision of *One City, Many Places*.

OUTCOME 1

CITY OF GREAT PLACES

Your Say Adelaide website

Adelaide City Council continued to utilise the *Your Say Adelaide* website this year to engage the community on a wide range of local decisions and community projects. Online engagement provides an additional way to seek community input, complimenting face to face activities and developing online communities of interest for continued dialogue. In 2013-14 the site experienced a significant annual increase in visitation (370%), with over 200,000 unique visitors and resulting in over 3,400 public submissions/contributions to inform Councils decision making processes.

Planning Reform Agenda of the Expert Panel

During the 2013-14, Council responded to the review of the State's planning system, conducted by the Expert Panel on Planning Reform. As well as two submissions to the Panel, Council consulted the local community and researched planning reform issues of key interest to the city. These research topics included how planning in the city might be governed in the future and heritage considerations. The Expert Panel's final report to the State Government is due by December 2014. Council expects to be involved further as its role in delivery of the reform will be crucial.

Adelaide Park Lands Authority

In 2014, the Adelaide Park Lands Authority (APLA) commenced its review of the Adelaide Park Lands Management Strategy (the Strategy) by establishing a Project Advisory Group comprised of senior representatives from State Government and adjoining Councils. This collaborative approach to the preparation of the new Strategy is aimed at making the Park Lands more relevant to the growing inner-metropolitan population and finding new ways to enhance them. In accordance with its principal function, APLA also provided advice to Council and the State Government on a range of ongoing matters relating to the Park Lands, including:

- » Plans for the Greater Riverbank Precinct and existing Royal Adelaide Hospital
- » The State Government's announcements regarding its intentions for, and planned spend on the Park Lands
- » The operations of the Clipsal 500 event in the eastern Park Lands
- » The Sports Infrastructure Master Plan for the South and West Park Lands.

APLA operates as a subsidiary of Adelaide City Council and further detail of its performance can be found in its Annual Report, included in Part two of this document.

Your Say
Adelaide

apla Adelaide
Park Lands
Authority

Park Lands Community Land Management Plan

In accordance with the requirement of both the *Adelaide Park Lands Act 2005* and *Local Government Act 1999*, Council undertook a review of its Community Land Management Plan (CLMP) for the Park Lands this year. APLA provided ongoing policy advice throughout the life of the review.

The review involved extensive stakeholder and community engagement and has resulted in an easy-to-use document centred on a desired future character statement and clear management directions for each Park.

Supplemented by a range of landscape, heritage and recreation background material, the new CLMP assists in understanding each part of the Park Lands. With an emphasis on spatial illustration, the new CLMP relates closely to the Adelaide Park Lands Management Strategy in providing its strategic direction.



Review of the Adelaide Park Lands Management Strategy

In accordance with the requirements of the *Adelaide Park Lands Act 2005*, the Adelaide Park Lands Authority commenced its review of the 2010 Adelaide Park Lands Management Strategy.

In order to seek the desired broader input into this process, the Authority established a Project Advisory Group with membership from the Authority, adjoining Councils (appointments made through the Local Government Association) and key State Government agencies.

The terms of reference of the Project Advisory Group are broad including the provision of advice relating to the community engagement approach, content of the Strategy and the implementation arrangements.

To support the review of the Adelaide Park Lands Management Strategy, the Authority published a report regarding the implementation of the existing (2010) Management Strategy.

Since 2010 Council has invested \$45 million in the top ten projects identified in the 2010 Strategy, including the redevelopment of Victoria Square / Tarntanyangga and Victoria Park / Pakapakanthi, development of a new event space in Tampawardli (Park 24), the creation of a new play space in Bonython Park / Tulya Wardli and the continued roll-out of the Park Lands Trail.

Although Adelaide City Council has taken the lead in eight out of the 10 major projects, the majority have been delivered in partnership with State and Federal Governments.



Adelaide Park Lands Visitor Research Study

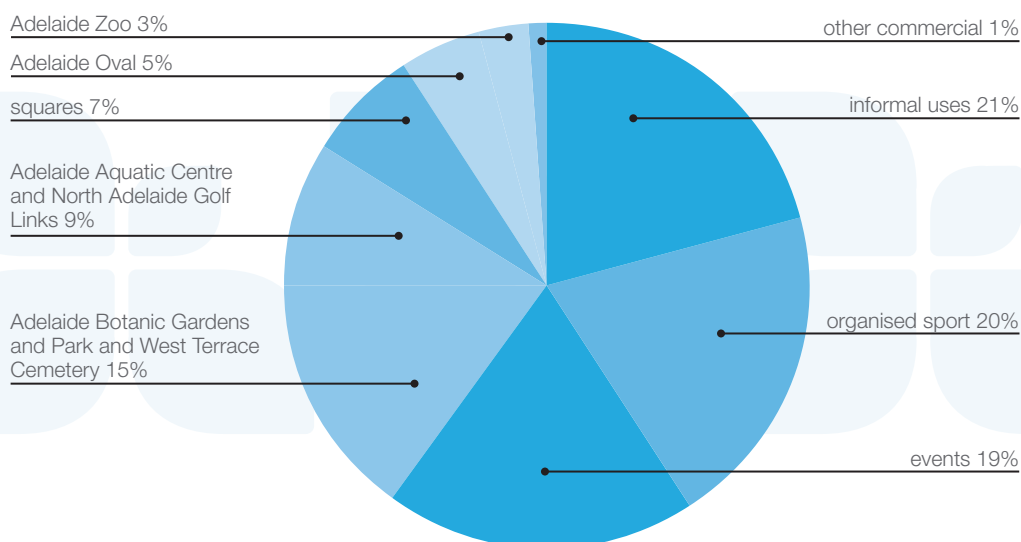
In response to a request from the Adelaide Park Lands Authority, research was undertaken to determine the annual number of visits to the Park Lands.

The *Adelaide Park Lands Visitor Research Study* found that there are almost nine million visits to the Park Lands each year. To put this figure in context, it is equivalent to each person living in South Australia (1.67 million) visiting the Park Lands five times a year. Organised sport constitutes 20% of this use, events 19% and informal use (playgrounds, picnics and jogging etc.) 21%.

The findings of this research increase our understanding of the Park Lands and the nature and diversity of their use. The information will be used to inform ongoing Park Lands planning and management, particularly the review of the Adelaide Park Lands Management Strategy.



Figure 1: Adelaide Park Lands Visits: Percentage of Total Visits by Category



Capital Works Major Projects

In 2013-14, Adelaide City Council funded the following capital works major projects:

Project Name	Approved Budget	Target completion	Project details
Rundle Mall Master Plan	\$30,000,000	October 2014	Implementation of the Rundle Mall Master Plan
Frome Street Bike Lanes	\$1,400,000	May 2014	Construction of separated bike lanes
Bicycle Action Plan	\$650,000	June 2014	Implementation of cycling strategies
Anzac Highway Lighting	\$410,000	June 2014	Upgrade to energy efficient street and path lighting
Adelaide Park Lands Trail Stage 8	\$400,00	May 2014	Construction of a further stage of the trail
Traffic Signal Upgrades	\$930,000	May 2014	Upgrade to traffic signals throughout the city
Upgrade of Christmas Tree Lights	\$246,000	December 2013	Upgrade of Christmas Tree lights to energy efficient LED technology
Visitor Information Centre	\$200,000	June 2014	Establishment of a new Visitor Information Centre in James Place
Sturt Street Affordable Housing	\$6,300,000	June 2013	Construction of ERGO apartments in Sturt Street
Resurface roadways	\$500,000	June 2013	Resurfacing of various roads
Replace footpaths	\$1,790,000	June 2013	Replace footpaths at various locations throughout the city
Redevelopment of Park 27	\$1,750,000	March 2014	Upgrade to Park 27, west of Morphett Street bridge
Princess Elizabeth Play Space	\$500,000	June 2014	First stage of playground upgrade
Adelaide Aquatic Centre	\$6,000,000	November 2014	Essential works and upgrade to the Aquatic Centre



OUTCOME 2

OUTCOME 2 ACCESSIBLE CITY

A city of well-connected places that is easy to get around and where streets are for people with pedestrians and cyclists taking priority and there is quality public transport.

Smart Move is Adelaide City Council's 10 year transport and movement strategy. The strategy aims to create great streets and places for people; making the streets safer and more connected, so the city is easier to access and use.

During 2013-14 Council delivered a number of infrastructure and strategic projects, as well as promotional and marketing activities to support the Smart Move Strategy – making the city more accessible by more people.

SMART MOVE



Easy Walking

Council worked with the State Government to install a zebra crossing on Pirie Street, giving pedestrians priority on this north-south route used by more than 4,500 people a day. A comprehensive evaluation of the crossing was undertaken, which garnered overwhelming positive feedback.

To improve the walking experience in the city six additional pedestrian count down timers have been installed at signalised pedestrian crossings, and up to 20 traffic signal sites have been reviewed to reduce pedestrian waiting times in high pedestrian activity areas.

The City and Park Lands Wayfinding Project was completed, which resulted in the development of a new signage approach to assist navigation throughout the City of Adelaide, connecting the City and Park Lands with the surrounding suburbs. The delivery of improved directional and information signage for pedestrian and cyclists in the City and Park Lands will better support these transport modes, ease navigation and market the city and its attractions. The first stage of implementation has occurred through Rymill Park / Murlawirrapurka.

OUTCOME 2 ACCESSIBLE CITY

Safe Cycling

Adelaide City Council hosted **Velo-city 2014**, the largest cycling planning conference in the southern hemisphere in May 2014. The conference attracted 570 delegates from 34 countries and contributed over \$3million to Adelaide's economy. Post event research showed that 80% of delegates were inspired by the speakers, gained new knowledge and made new contacts while almost 90% considered the impact of Velo-city Adelaide on cycling as positive or very positive. Nine out of 10 attendees rated the conference venue, program and speakers as very good or exceptional.

Council also held the inaugural **Velo-fringe** cycling festival alongside the Velo-city Cycling Conference so that community members could participate in the conference discussion and encourage more people to get on their bikes.

34 events were included in the Velo-fringe with several thousand people participating in the range of events in Adelaide, greater Adelaide and broader South Australia.

Council's investment in cycling projects over recent years has resulted in an increase in cycling, with data collected in 2013 showing that the number of people cycling into the city has doubled over the last 10 years. During 2013-14, Council collaborated with a number of key stakeholders to fund a range of infrastructure projects which all contributed to creating a city for *Safe Cycling*.

The opening of the first stage of the **Frome Street Bikeway** – a low-stress bike route from Greenhill Road through the south Park Lands, residential streets and along Frome Street to Pirie Street took place in May 2014. The Frome Street Bikeway is the city's first separated bikeway.

The design for the Frome Street Bikeway provided for large landscaped areas that capture rain runoff, pedestrian crossings, bike and motorcycle parking and more street trees. The improved streetscape has resulted in a more people-friendly street with a slower speed environment. In late 2014 Council will be engaging an independent body to assess the performance of the entirety of the Frome Street Bikeway

Other bicycle infrastructure projects that were completed included enhanced bike lanes on sections of Pirie Street and Waymouth Street, the installation of bike boxes at key intersections on Pulteney Street and collaborating with the State Government to install an innovative bike box treatment on the Mike Turtur Bikeway at the intersection of Peacock Road and South Terrace.

The continued planning, design and construction of the **Park Lands Trail** was undertaken, with community consultation and design work completed for the northern section of the trail, and a key connection being constructed between Park 2 and Park 4 at O'Connell Street, Barton Terrace and Mann Street signalised intersection.

The **Adelaide Free Bikes** scheme was extended with the purchase of 120 new bikes expanding the free public bike hire scheme to 20 permanent locations in the city, as well as temporary hire locations at key events. The branding of the scheme was also updated to assist in attracting new users.

Adelaide
**free
bikes**



Adelaide City Council partnered with the Taxi Council and the State Government to implement several new Taxi ranks around the city

Approximately 50 new bike racks were installed around the city, and three car-shaped on-street bike parking nodes were installed, at the front of Blefari Cafe at Victoria Square, Delish Real Food on Gilbert Street and Wild Thyme on Melbourne Street. These on-street bike parking nodes were installed in partnership with the Department of Planning, Transport and Infrastructure as part of the **Bikes for Better Business project**, which aims to demonstrate the benefits of providing conveniently located bike parking to local businesses.

A number of promotional and education activities were also undertaken to encourage and support people to try cycling. Adelaide City Council, in collaboration with Bike SA hosted **Ride to Work Day** at Hindmarsh Square in October 2013, with over 1,500 cyclists attending.

The **Tour de Work competition** was delivered in February 2014 in collaboration with a number of neighbouring Councils and was successful in encouraging 500 new cyclists to get on their bikes. The **Be Aware and Share** education campaign was also delivered through the year and was designed to encourage respect between pedestrians, cyclists and motorists.

Council offered a range of cycling courses to provide people with the skills they need to start riding a bike for transport or recreation and continued its partnership with the State Government on the **Smarter Travel @ Work** and carpooling programs designed to encourage sustainable travel choices.



Quality Public Transport

During 2013-14, Council made changes to the free Adelaide Connector bus service. The new **free City Connector**, a joint initiative between the Adelaide City Council and the State Government, was introduced to replace Council's former Adelaide Connector and the State Government's 99C City Loop bus services. The introduction of the new combined service provided two new routes connecting the City and North Adelaide, doubled the service frequency to North Adelaide and increased the frequency through the city, extended the operating hours and replaced the complete bus fleet with modern and accessible buses, including two new Council buses. The introduction of the new service also included the upgrade of 26 bus stops around the City and North Adelaide to meet accessibility standards and the development of a brand for the new service including distinctive green city skyline livery.

An initial passenger count was conducted in March-April 2014 with the results indicating that an estimated 12,800 passengers use the new free City Connector each week. This is a significant increase from the previous Council operated bus service, which on average catered for 3,100 weekly passengers.

Council worked collaboratively with the State Government to assist with the planning and coordination of the Football Express bus services for the new Adelaide Oval including the circulation and storage of buses on city streets during major events. This work also involved working with the Taxi Council of South Australia in ensuring adequate provision for taxis.

Adelaide City Council partnered with the Taxi Council and the State Government to implement several new Taxi ranks around the city. New daytime ranks have been installed on Waymouth Street and Franklin Street and new night-time ranks on Morphett Street, Pulteney Street and King William Street.

OUTCOME 2 ACCESSIBLE CITY

Smart Parking

Adelaide City Council provides convenient access to all city destinations with off-street parking in nine **UPark** stations. The UPark website has been updated during the 2013-14 period to be more responsive and to show live parking space availability. This initiative allows drivers to plan their parking and drive directly to an available UPark, enhancing customer experience and assisting with improvements to traffic congestion and air quality within the city.

Council also delivered the Adelaide Oval Event Parking Plan, which has been designed to address demand for on-street parking during events held at Adelaide Oval, minimising the impact for nearby residents and businesses.



Council continues to work closely with key stakeholders to monitor all elements of the traffic and transport plan and will make progressive improvements where required. An increase in the number of ticket machines offering smart technology payment options has continued during the year.



Calm Traffic

A trial 40 km/h speed limit was introduced on Hutt Street and the adjacent south-east local residential streets in late 2013 to improve accessibility and safety for all modes of transport. The trial ran for eight months and completed with a comprehensive evaluation. The trial was successful in reducing travel speeds on Hutt Street by 12%, reducing traffic volumes on Hutt Street by 11%, and reducing average travel speeds on the local residential streets by an average of 7%. Further evaluation will inform future initiatives.

Road safety and amenity initiatives

As part of the State Black Spot Program, the right turn traffic movements from Hutt Street were controlled at its traffic signalised intersection with Wakefield Street. Right turn movements were controlled for Frome Road traffic entering North Terrace as part of the Commonwealth Nation Building Program. Both initiatives will result in a significantly improved level of road safety at these sites by generally removing the chance of right angle accidents occurring.



Council continued to install Pedestrian Countdown Timers (PCT's) as part of its on-going pedestrian safety program

Pedestrian safety and amenity improvements

Council continued to install Pedestrian Countdown Timers (PCT's) as part of its on-going pedestrian safety program. The PCT'S enable pedestrians to make a more informed decision when crossing the road by visually advising them as to how many seconds they have left to safely cross, before the red 'Don't Walk' symbol is displayed.

This year PCTs were installed at the following sites:

- » Grenfell Street pedestrian actuated crossing near James Place
- » Grenfell Street / Rundle Place Car Park Access / Wyatt Street pedestrian actuate crossing
- » Pulteney Street / Rundle Street / Rundle Mall scramble crossing

Results included 23 sites with reduced pedestrian wait times and a further 21 sites reporting the pedestrian 'green' walk times increased by an average of 12 seconds.

Infrastructure Improvements

During 2013-14 Adelaide City Council introduced a trial of **Video Vehicle Detection** at the intersection of Morphett Street / Grote Street, with cameras installed along the Morphett Street approaches. The future aim is to replace the current road detectors, with the new cameras when the road surface is resealed or damaged. These new cameras also have the added benefit providing vehicle counts and facilitating vehicle coordination.





OUTCOME 3

OUTCOME 3 CREATIVE CITY

Art, culture and creative industries thrive, street art abounds, festivals and events occur throughout the year and vibrant streets and public places are part of daily life. New and creative ideas are incubated and developed, reinforcing the city's history of innovation. Quality and quirky cafes, restaurants, bars, vendors, venues and activities enrich the life of the city streets, laneways, riverbank and rooftops.

During 2013-14, Adelaide City Council collaborated with the community and businesses to support activation projects, events and initiatives that attract people to our Vibrant City. Council supported the city's thriving art, culture and creative communities through facilitation of events and festivals, developing innovative ideas, providing sponsorship funding for events and projects and development of both the five year Public Art Action Plan program and the two year Live Music Action Plan.

\$1 million City Activation Project

Adelaide City Council once again endorsed the allocation of \$1 million to the Vibrant City program to support the expansion of events and activities throughout the year. City Activation outcomes aligned with and were guided by the major capital works projects and city planning directions that are shaping the city.



Creative Endeavours and Partnerships

The **Mobile Food Vending (MFV) program** had a successful third season in 2013-14, showcasing a diverse range of food offerings from around the globe. There were a total of 40 food vendors holding trading permits during the summer period with a slight reduction to 34 during winter (where a maximum of 40 permits are issued per trading period.)

The most notable impact on the program during 2013-2014 has been the opening of Victoria Square (northern tip) and it becoming the trading location of choice, particularly on Thursdays and Fridays. Other popular trading locations are Hindmarsh Square, North Terrace, Flinders Street and Light Square. The majority of summer vendors are actively trading between one to three times per week.

The **Adelaide Street Eats app** continues to increase in downloads with 3,833 downloads in the period 6 December 2013 to 30 June 2014. Council are confident the MFV program continues to encourage creative entrepreneurialism in our state and bring diversity and colour to the streets of Adelaide.

The **Lunar New Year Street Party** was held on Saturday 15 February 2014. The event was coordinated by Chinatown Adelaide South Australia (CASA). Adelaide City Council provided funding of \$30,000 to CASA as part of City Activation to extend the event from a celebration in Moonta Street into a celebration across Moonta and Gouger Streets.

OUTCOME 3 CREATIVE CITY

The party featured a large outdoor restaurant in Gouger Street, filled with red lanterns to mark the occasion and attracted about 8,000 people throughout the day.

During 2013-14, Adelaide City Council partnered with the State Government to support a new creative arts initiative – **St Paul's Creative Centre**. The vision is for this space to become the incubation centre for the arts and creative sectors in the city. The centre will create an environment that encourages collaboration and connectivity, whilst linking artistic development with commercialisation to drive industry development.

The mural and sculptural seating in the forecourt of Adelaide City Council offices on 25 Pirie Street were designed by two Adelaide based artists. The installation is an interesting and engaging way to activate an under-utilised city space for people to enjoy.

The **Victoria Square/Tarntanyangga upgrade** opened to the public in January 2014 as the cultural and ceremonial heart of our city, hosting tens of thousands of visitors through the year. The inaugural events were the Tour Down Under Bike Expo held in the northern end of the Square and the Tour Village located in the south. The upgraded Square has provided an activated space for a variety of festivals, events and activities that continue to draw people to the city such as the Royal Croquet Club during Fringe and Tasting Australia Village in April. Multicultural and community groups have held a number of smaller events including, the Kaurua Ceremony opening Adelaide Fringe, Spirit Festival, Sorry Day and National Volunteer Week. The general public have also embraced the more accessible space using it for everyday recreation and relaxation.



In April 2014 Council launched **Movies in the Square** – showcasing just one of the many ways the new space can be used with free family-friendly movies. Soccer fans enjoyed a weekend-long event to celebrate the FIFA World Cup, watching the big screen in the Square for the first Socceroos match, kid's soccer clinics, bubble soccer, Brazilian dancing and capoeira demonstrations.

Velo Fringe's first year saw hundreds of cyclists take over Victoria Square for the Big Bike Ride Brekkie and Mobile Food Vendors have adopted the new space to provide city workers and visitors with a variety of lunch options.



Splash Adelaide gives people a way to try out their creative ideas without investing huge amounts of time and money.

Highlights of Splash Adelaide

Splash Adelaide gives people a way to try out their creative ideas without investing huge amounts of time and money. Adelaide City Council has been amazed at the breadth, scope and popularity of the ideas our community have envisioned to bring vibrancy to our streets.

The last twelve months delivered another great year for the program with Council receiving 189 applications, double the number in the previous financial year. The Splash Adelaide website continued as a popular resource for event seekers attracting 230,045 visits during the year. The program's brand awareness increased significantly, especially on social media, with the number of followers on all social media platforms (Facebook, Twitter and Instagram) trending upwards.

Over 100 events were facilitated through the program this year with highlights including the East End Wine Down, Fork on the Road, Dig-a-Dino and Square MILE.

Fork on the Road collaborated with **DocWeek** for an evening of food and film in Whitmore Square on Saturday, 8 February. The Square played host to more than 5,000 people, 30 food vendors and an outdoor cinema featuring a free screening of the award winning documentary, Red Obsession.

Support from Splash Adelaide enabled the creation of **Dig-A-Dino**. This is a new take on the children's classic wooden flat pack dinosaur skeleton puzzle where giant colourful puzzle pieces are buried in a ball pit.



Children become paleontologists hunting for each of the dinosaur bones and then piece together their skeleton to create an interactive 3D puzzle. Dig-A-Dino made numerous appearances at local events throughout the year.

Square MILE was a free entry, all ages, outdoor electronic music festival held between 3-8pm on Saturday, March 1 in the South Parklands, adjacent to Veale Gardens. It showcased some of Adelaide's best DJ's and live acts as well as hosting a vale-ale pop-up bar and mobile food vendors. This family friendly event also featured lawn activities such as bocce and quoits in a truly unique setting within the wonderful Park Lands.



OUTCOME 3 CREATIVE CITY

An important element of Splash Adelaide is the provision of support and opportunities for the community to learn about how to manage their event, project or initiative. The 2013-14 program offered a number of new learning initiatives including the Splash Adelaide Master class, How to Splash Adelaide education sessions and the introduction of a Winter Splash Adelaide season.

The Splash Adelaide Master Class was held in March 2014 and provided an opportunity for a wide variety of professionals from the arts, government and education sectors to come together and learn more about the initiative. The workshop attendees listened to presentations from current and past Splash Adelaide applicants learning more about their experiences. The Master Class proved successful and will now form part of Splash Adelaide's annual calendar.

During 2013-14, Council also held a series of How to Splash Adelaide sessions focussing on a variety of topics including social media and marketing, business planning, budgeting and risk management. The aim of these coaching and mentoring sessions is to provide the community with the tools to grow and develop their idea or concept to become sustainable in their own right.

The Splash Adelaide Winter Season provided an opportunity for the community to trial their ideas and initiatives during the winter months. It was overwhelmingly successful with over 60 new projects being delivered during the Adelaide winter and leading to the extension of the program through the winter months moving forward.

Outdoor Dining

During 2013-14 outdoor dining sustained strong growth in new permits issued building on the success of the 2012-13 Splash trial where innovation in outdoor dining has been supported. Working closely with liquor licencing to enable businesses to extend their presence into the public realm a series of trials have been supported by Council and are ongoing.

Events in the City

During 2013-14 Adelaide City Council facilitated 80 large scale events, attracting approximately 1.7 million people to the city. In addition, Council managed over 400 Small to Medium events (for up to 1000 people) and in excess of 100 wedding ceremonies.

Adelaide's **New Year's Eve** 2013 kicked off the New Year with a bang with 30,000 people celebrating in style in Elder Park and along the riverbank precinct. Council established a number of key event partnerships which enhanced this year's event presentation. The Rotunda stage played host to 52 South Australian musicians showcasing the wealth of talent in the city and surrounds and revellers were once again treated to two spectacular pyrotechnic displays from barges on the River Torrens and Pinky Flat.

Council partnered with the **ANZAC Day** Committee of South Australia to deliver the ANZAC Day Youth Vigil, Dawn Service, Commemorative March and Cross of Sacrifice Service. Approximately 25,000 people were estimated to have come to the city to pay tribute to the ANZAC diggers.





The **Wymouth Street Parties** returned again this year with two events held in February and March 2014. Local businesses traded in the street and 10 local bands and musicians performed live on the main stage. Other entertainment included 15 performing artists and groups of roving performers, street theatre, poetry and visual artists. Each party ran from 4pm until 10pm with in excess of 6,000 people attending over the course of both days. Post event research provided positive data on average spend and demographic as well as valuable feedback and suggestions for future years.

The Adelaide City Bike Art Trail developed and installed 11 high quality public artworks to form a Bike Art Trail throughout the CBD and North Adelaide



Public Art

During 2013-14, Adelaide City Council's Public Art Program supported and delivered a range of projects:

- » Major Commission – In partnership with Arts SA, the *Adelaide City Bike Art Trail* developed and installed 11 high quality public artworks to form a Bike Art Trail throughout the CBD and North Adelaide
- » Council's first dedicated exhibition space, Art Pod, was delivered opposite the Customer Service Centre at 25 Pirie Street
- » The *Emerging Curator Program* was implemented and Adelaide Town Hall was activated as an exhibition space. During 2013-14 the artworks of up to 40 artists were exhibited throughout eight exhibitions in Art Pod and Adelaide Town Hall, curated by the inaugural Emerging Curator Carolyn Kavanagh
- » The Arts and Cultural Grants Program provided \$200,000 in funding, supporting 32 art and community projects throughout the City of Adelaide
- » The 2014 *City of Adelaide Award* was presented to Zoe Kirkwood and an artwork was acquired by Sophia Nuske as part of the *Helpmann Academy Graduate Exhibition*
- » Through the newly established *Seedling Program*, artists-in-residence worked from Art Pod creating 10 artworks to activate the *Rundle Projector* and *Rundle Lantern*
- » The Mural Program supported the creation of a number of murals throughout the City of Adelaide in collaboration with several

community-based groups and arts organisations including Guildhouse, Unity Housing, Tandanya, City South Association, Adelaide College of the Arts and the Feral Aussie Boulistes Petanque Club. New murals were installed at the Adelaide Festival Centre, Morphett Street South, Pulteney Street, Topham Mall, Pirie Street, Rundle Park, Field Street and within the Adelaide Central Market

- » A new sound bollard was installed at the Boar War Memorial on North Terrace
- » 30 South Australian artists were supported through a contribution to their registration in the 2013 SALA Festival
- » Participation for five emerging artists in the Hitnes masterclass was facilitated, in partnership with Guildhouse
- » New site-specific seating and a ground mural were installed at the Urban Retreat, 25 Pirie Street
- » Safety screens in the form of public artworks for the Montefiore Bridge were commissioned and installed, in partnership with the Department of Planning, Transport and Industry

In addition, Adelaide City Council endorsed the 2014-2019 Public Art Action Plan. Public Art plays a significant role in achieving Council's vision of *One City, Many Places* and is a key factor in the development of a vibrant city culture. The Plan fosters opportunities for established and emerging visual artists, cultural and community groups and organisations to create new and innovative arts and cultural works and experiences throughout the city.

OUTCOME 3 CREATIVE CITY

Live Music Action Plan

Council has mobilised numerous opportunities for showcasing local talent and live music throughout the year including the New Year's Eve, Waymouth Street Parties and Victoria Square events mentioned above. The Balcony Bar at Adelaide Town Hall has also been activated this year featuring free live music each Friday night during Fringe. This year's programming was undertaken by MusicSA and included the likes of Christian Oliver, Brillig, Tim Moore, Alex Hosking and The Baker Suite. The Balcony Bar will continue to open during the coming year with a full program of live music.

Importantly, during 2013-14 Council also endorsed the **Live Music Action Plan 2014-16** as a key tool in the Vibrant City Program delivering great cultural and creative experiences and events in the city.

The key areas of focus for the plan are to:

- » **Showcase South Australian Talent** and Audience Development – Create opportunities to leverage and build capacity through partnership, enabling pathways of exposure for musicians and audiences throughout the year, including performing to 30,000 at New Year's Eve in the city
- » **Activate Spaces and Places**
 - Reenergise existing assets of Council with creative and accessible experiences for musicians and audiences. Maximising the investment of Council into major Capital work projects including Victoria Square/Tarntanyangga and positioning the Adelaide Town Hall as the home of live music and a contemporary rehearsal space in the heart of the city reinforces Adelaide as a City of Great Places that are actively used, vibrant and accessible.

- » **Support Live Music Industry Development** – Consolidate and re-define the physical and financial resources of Council ensuring industry responsiveness and investment into South Australian musicians. Sustainability in the Live Music industry is a priority, through the allocation of funding from Sponsorship and Grants programs and a commitment to assist in the development of business acumen, creative initiatives, projects and ideas.

The Live Music Action Plan 2014-16 is a key tool in the Vibrant City Program delivering great cultural and creative experiences and events in the city



Sponsorship Program

Adelaide City Council provided over \$1.6 million in sponsorship funding to support 25 events including the Adelaide Transitions Film Festival, Carols by Candlelight and Santos Tour Down Under. These events brought over three million people into the city and generated an estimated economic benefit in excess of \$180 million.



2013/2014	ASO Concert Season	\$30k
2013	SALA Festival	\$20k
2013	SciWorld Sunday at the Zoo	\$8k
2013	OzAsia Festival	\$25k
2013	World Solar Challenge	\$50k
2013	Adelaide Transitions Film Festival	\$5k
2013	Adelaide Film Festival	\$30k
2013	Festival of Ideas	\$15k
2013	The Body in the Garden	\$3k
2013	CheeseFest	\$15k
2013	Feast Festival	\$20k
2013	Credit Union Christmas Pageant	\$72k
2013	Australian International three Day Event	\$65k
2013	Glendi Greek Festival	\$15K
2013	Carols by Candlelight	\$35k
2014	Santos Tour Down Under	\$215k
2014	Australia Day in the City	\$165k
2014	Adelaide Fringe Festival	\$275k
2014	Adelaide Festival	\$375k
2014	WOMAdelaide	\$35k
2014	Indofest	\$10k
2014	Adelaide Tour	\$10k
2014	Tasting Australia	\$30k
2014	Open House Adelaide	\$10k
2014	Adelaide Cabaret Festival	\$20k



OUTCOME 4

OUTCOME 4 LIVEABLE CITY

People of all ages, cultures and means actively participate in the life of the city. A diverse residential population supports a thriving city with neighbourhoods, streets and public spaces that are safe and welcoming places promoting social interaction. There are sustainable and diverse housing choices within walking distance of jobs, education, shops, services, parks and entertainment. Varied recreational opportunities support the wellbeing of city residents and visitors.

During 2013-14, Adelaide City Council continued to deliver programs aimed at developing strong neighbourhoods that promote participation and inclusion, providing opportunities for people to be active, maintain their health and take part in recreation and sports activities in the city.

City Libraries

The **City Library** opened on 7 February 2014 in Rundle Place, Rundle Mall. The 1930m² library space includes an Innovation Lab, Media Lab, Digital Hub and History Hub. City Library won the *Forest Stewardship Council* award for Excellence in Design. During its first five months over 150,000 people visited the City library and over 6,000 people attended library programs. There have been 2,400 new memberships, and more than 176,000 items have been borrowed.

Two **History Hubs** have been established at the North Adelaide Community Centre and Library, and the City Library. The History Hubs are focussed on developing a digital database of Adelaide's history. Over 2,000 photographs from Council's City Archive collection have been digitised and a web page has been activated with relevant archive and history links. Trained volunteers deliver regular training sessions for interested community members.

Adelaide City Council has continued with its commitment to digital literacy delivering free training via the City Library's federally funded **Digital Hub**. This year, 1,500 people attended 283 group training sessions, and 1,066 one-on-one training sessions have been delivered by volunteers.



OUTCOME 4 LIVEABLE CITY

Community Development and Volunteering

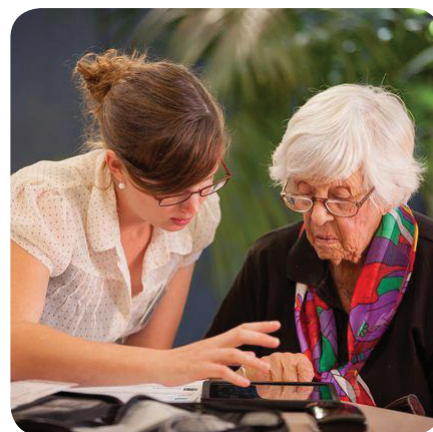
During 2013-2014 Adelaide City Council provided twenty seven **Community Development Grants** worth \$448k, with 13 allocated to first time applicants. Funded initiatives included Not So Square History Walk in the South West, creative writing workshops for The Big Issue vendors, More Women into More Jobs in the City project and Cycling for Culture. Council has also provided funding to support reconciliation anniversaries in the city including Sorry Day, the National Apology and NAIDOC Family Fun Day.

In addition to providing funding, the Lord Mayor's Resident Group Forum was held twice resulting in the development of a Welcome Pack for new residents and an ongoing opportunity for information sharing.

One hundred and fifty community members have been involved in **food security initiatives**, including the reinstatement of the community garden at Common Ground, fruit trees in planter boxes in Pilgrim Lane, a planter box gardening workshop and Green Living workshops.

Adelaide City Council's **Community Centres**, Libraries and neighbourhood spaces have hosted 28,104 people participating in a range of activities delivered in partnership with 39 community groups, government and non-government organisations. Such programs included recycling information sessions delivered in three languages, container gardening workshops and cultural cooking with the Tibetan Society.

Home and Community Care (HACC) services have been provided to 320 residents who are frail aged or young disabled to live independently in their own homes.



Program satisfaction increased by 17% compared to the previous year. Twenty new residents participated in the volunteer run *iPad Buddy* program delivered to elderly people in their home. The HACC program enabled 68 socially isolated residents to participate in tailored social activities including outings, music appreciation and wellness programs.

95 new **volunteers** have been recruited following three strategic volunteer recruitment drives for the City Event Volunteers Program, Digital Volunteers and the City Professional Volunteers Program. Over 70 Council volunteers have been recognised and rewarded for their contribution at the National Volunteer Conference during volunteer week and the Council's Blue Awards.



An Australian Government grant was received to improve lighting and install CCTV in North Adelaide

Active City

Adelaide City Council is committed to helping people achieve the recommended 30 minutes a day of physical activity and through the **Active Ambassador** program provided an online hub for free or low cost sporting activities in the city and healthy living facts.

The leisure water area of the **Adelaide Aquatic Centre** was closed for redevelopment, including re-tiling, the addition of two accessible lifts, installation of recreational play equipment and splash pads, new filtration and boiler. The leisure water area will be shallowed in areas to ensure it is suitable for swim school growth and to be more family friendly.

This year, the Aquatic Centre added new programs aimed at broadening its market appeal including, *Action Kids Fitness*, intensive holiday learn to swim programs and new inflatable slides. As a result, Aquatic Centre memberships have increased over the past 12 months. These improvements to the Adelaide Aquatic Centre will bring the facility up to modern standards, meeting customer expectations, and help position it as a modern regional leisure facility.

In April 2014, a Business Review was undertaken on the **North Adelaide Golf Course** with a number of recommendations identified to improve the financial performance of the course. To ensure a strong online presence and to keep up with current golf trends, the Golf Course website was redeveloped and is now actively contributing to generating new business through simpler navigation and online booking functionality. A free mobile phone app was introduced for the North and South Course that provides course GPS, statistics and a scorecard for players.



A Safe City

During 2013-14, Adelaide City Council conducted over 1,400 **food health and safety inspections** and delivered a program of safe food practice presentations to food businesses and the broader community. A new system was developed for identifying risks within public health businesses that will assist in prioritising inspections and mitigating risk to public safety.

Outdoor Dining Guidelines have been simplified to provide clear guidance in creating vibrant city streets, while considering all city users, and to align with Council's Urban Design Framework and Placemaking Strategy.

Adelaide City Council successfully partnered with the Department of Planning, Transport and Infrastructure and Consumer and Business Services, to support the establishment of 27 new small bar venues through a collaborative case management approach.

Lighting and CCTV

In response to Council's public lighting reviews and concerns raised by the community, a series of lighting solutions have been delivered. An Australian Government grant was received to improve lighting and install CCTV in North Adelaide.

OUTCOME 4 LIVEABLE CITY

Reconciliation

The Reconciliation Committee has come to the end of its four year term this year. During this time over 100 actions from four Reconciliation Action Plans have been implemented and new partnerships secured.

The Aboriginal Employment Program continues to meet its annual aim of employing an additional two trainees and one graduate.

25 new street banners, depicting the Aboriginal flag, were flown along King William Street for NAIDOC Week celebrations and will become an annual display.

Further highlights include the naming of the Victoria Square / Tarntanyangga's central roadway, Reconciliation Plaza and the installation of a commemorative plaque on the Adelaide Town Hall recognising the Kaurna people as the traditional owners of the land.

Access and Inclusion

The Access and Inclusion Advisory Panel is made up of people with experience of disability and exists to provide advice to Council on reducing barriers to participation. This year, to inform priorities for action, the first Access and Inclusion consultation, involving over 50 people, was conducted in partnership with Disability SA.

Key projects delivered from the Access and Inclusion Strategy include the Adelaide Aquatic Centre upgrade, Victoria Park Grandstand redevelopment, Urban Elements Catalogue review, and Wayfinding Strategy development.



ERGO Apartments in Sturt Street

A unique residential development incorporating affordable housing that integrates excellence in design with sustainable living to provide quality homes for those seeking an inner-city life. A key aspect of the design is the 'permeable' nature of the site which will allow residents to traverse and enjoy the site by way of footpaths and landscaped areas. The development will contribute to a vibrant neighbourhood in the south west corner of the city by allowing residents to be within walking distance of their jobs, educational facilities, shops, services, health care, parks and entertainment. Stage 1 was completed in December 2013 and is fully occupied. The remaining stages of the project are scheduled to be complete by June 2015.

Over 80 local community members have participated in discussions to gain feedback on the future use of the old Minor Works Building, located in the ERGO apartments development, for community activities.



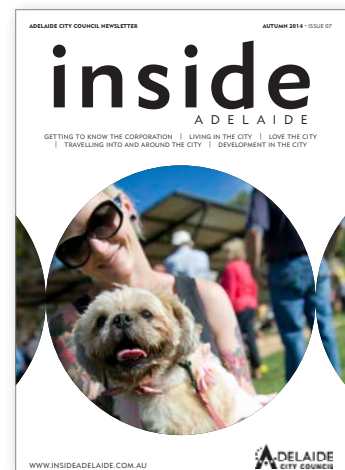
Inside Adelaide continued to provide a tool for showcasing and enabling collaboration between Council, the community and other stakeholders

Already Home city living marketing campaign

Council continued to promote city living through the distribution of *Already Home* merchandise at events throughout the city including the International Student Welcome Event, Tour Down Under and Adelaide Festival and Fringe. 27 News stories were published on the Already Home website which recorded total visits of 15,755 from 11,820 unique visitors. Council also undertook regular communication via social media channels which continued to grow this year, with Facebook receiving 324 new likes and Twitter 1,316 new followers.

Inside Adelaide

Inside Adelaide continued to provide a tool for showcasing and enabling collaboration between Council, the community and other stakeholders. The print version saw four editions published during the year with an average distribution of 13,500 per issue across the CBD and North Adelaide. The online version published 31 video and rich media stories, attracting more than 34,200 page views and increasing its presence across Council's social media accounts. Inside Adelaide will continue as an online publication only, leveraging the success of web and video content delivery and reduced cost benefits of moving away from print.





OUTCOME 5

OUTCOME 5 PROSPEROUS CITY

The city has a clear competitive offering that attracts investment and talent and a supportive business environment that assists city businesses and workforces to thrive and prosper. Innovative and entrepreneurial businesses collaborate to underpin a diverse economy and a city with a reputation for quality education and research.

Adelaide City Council continued to work towards its vision of making Adelaide an attractive place in which to operate, start or invest in a business. Council supported the growth of 'place capital' in the main streets and precincts through the provision of advice and mentoring, facilitation, promotion, engagement and advocacy.

Enterprise Adelaide

Enterprise Adelaide provided support to more than 400 start-up and existing businesses in the form of business advice, referrals to business development programs and specialist advisers plus a range of events, workshops and training programs to develop the skills and capacity of small business.

The most significant of these programs was the **Digital Enterprise Program**, funded by the Federal Government and delivered through Enterprise Adelaide.

This program was designed to assist small businesses to better understand and take-up digital technologies and social media to assist the growth of their businesses. The program ran over two years until June 2014, with 206 businesses completing the five week workshop series with follow-up one-to-one mentoring. Other events and workshops topics included marketing, becoming 'China Ready' and a Mining Innovation Networking Event.

Adelaide City Council instigated an independent review of Enterprise Adelaide services to ensure maximisation of its value and contribution to city businesses. Over the coming year, Enterprise Adelaide will provide more targeted services to business, a professional services referral program and a more integrated case management service across Council.



OUTCOME 5 PROSPEROUS CITY

Precincts, Placemaking and Subsidiaries

Adelaide City Council continued to provide support to seven Precinct Groups through the **Precinct Support Program** and held four Lord Mayor's Precinct Forums for the year. Support was also provided for community led initiatives aimed at activating areas of the city such as Grenfell Plaza and Compton Street. Enterprise Adelaide assisted several businesses to establish in James Place contributing to the activation of the laneway.

Ongoing strategic support was provided to the **Rundle Mall Management Authority** and **Adelaide Central Market Authority** (both subsidiaries of Council).

The governance arrangements for the **Adelaide Central Market Authority** were reviewed and amendments resulted in a revised Legal Charter gazetted on 10 June 2014. A thorough recruitment process was carried out during 2014 for the appointment of a new ACMA Board. Council continued to support these subsidiaries in the promotion and activation of their Precincts. Further information on the performance of these subsidiaries can be found in Part 2 of this Report.



Supporting Entrepreneurs

In June 2013, Council facilitated a forum which brought together 60 members of the city's entrepreneur community to explore how to better support entrepreneurs in Adelaide and position the city as a great place to start and grow a business. Attendees identified key initiatives designed to strengthen networking and relationships, enhance education and advice for entrepreneurs, improve access to investment and promote Adelaide as a City of Entrepreneurs. Following that workshop Council continued to facilitate working groups drawn from participants to develop and champion these initiatives.

Specific outcomes have included the development of a microfinance fund to support entrepreneurs, funded by State Government and the development of a media campaign aimed at celebrating entrepreneurship and inspiring potential entrepreneurs to turn ideas into businesses.

Adelaide City Council contributed funding and other support towards two ANZ Innovyz Start Accelerator programs for technology companies during 2013-14. Innovyz Start has graduated 33 companies, involving over 100 people from eight countries with \$2.95 million investment raised and company valuations in excess of \$41 million.

In addition Council provided support to events including Start up Weekend, South Start conference, Flinders University New Venture Institute, Marjoran Distillery co-working events and a Corporate Innovators breakfast, with over 330 businesses attending these events.



Inside Adelaide continued to provide a tool for showcasing and enabling collaboration between Council, the community and other stakeholders

Investment Attraction

Adelaide City Council has continued to engage with and support investors and developers with information, contacts and assistance on approvals processes. Council continued to collaborate with the Office of the Agent General in London to attract European based retailers to Adelaide, which has resulted in interested retailers seeking more information with Council providing support to find suitable locations and premises in some instances.



Partnerships in Education and Tourism

Council has developed strategic partnerships with the **Adelaide Convention Bureau (ACB)** and **Education Adelaide** to complement funding and leverage the specialist expertise and relationships of these organisations.

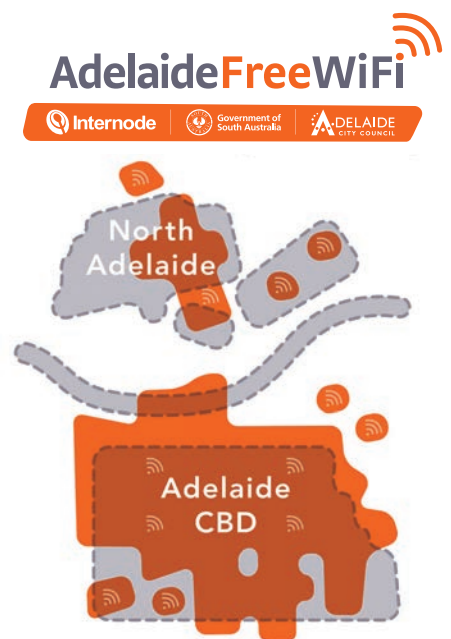
The partnership with ACB has attracted meetings, conventions and exhibitions to the city that have had positive benefits for city businesses including promotion of the Adelaide Town Hall, Rundle Mall and Central Markets. During 2013-14, the ACB exceeded its target of attracting 120 events, collectively contributing more than \$80 million in economic benefits to the city.

Council's partnership with **Education Adelaide** has worked to promote Adelaide as a destination for international students and to enhance their experience of living in the city. Through this partnership Council gained access to market intelligence and insights on benefits, trends and opportunities to inform Council strategies and planning processes and facilitate growth of the education sector in the city.

Digital Strategy

During 2013-14, Adelaide City Council partnered with State Government to co-fund the new **AdelaideFree City-Wifi** network, with more than 200 outdoor access points deployed across the city. The network has no time or data volume limit, making AdelaideFree the most extensive, high performing and user-friendly public Wifi network in Australia.

Council endorsed of a set of open data principles to drive the provision of Council held public data in an open and reusable format to the community. Council also participated in the State Government Govhack event Unleashed, contributing 32 datasets for public reuse on www.data.sa.gov.au



OUTCOME 5 PROSPEROUS CITY

Visitor Information Services

Adelaide City Council continued to provide information services to visitors to the city. Visitor Information Services is delivered by a dedicated group of

volunteers across **Adelaide Visitor Information Centre**, Central Market Information Booth, Adelaide Greeters, City Guides, and Town Hall Tour Guides.

These five programs facilitated 66,858 face to face visitor enquiries in 2013/14.

Program	Number of visitor enquires 2013/14
Central Market	7967
City Guides	3909
Adelaide Greeters	200
Adelaide Visitor Information Centre	53073
Town Hall Tours	1709
TOTAL	66858

On Tuesday 10 June 2014, the **Adelaide Visitor Information Centre** opened in its new location in James Place, just off Rundle Mall and entered into a Services Agreement with the South Australian Tourism Commission.

The Adelaide Visitor Information Centre is now the only accredited visitor information centre within the Council area.

New Sister City Agreement – Qingdao

Adelaide City Council endorsed the elevation of the Qingdao Friendly Co-operative Agreement to a formal Sister City Agreement in September 2013 – the first such agreement in 30 years.

In October 2013, a delegation from the City of Qingdao visited Adelaide during which the Lord Mayor, Stephen Yarwood and Mayor of Qingdao, Zhang Xinqi discussed and agreed to elevate the existing links to a Sister City Agreement.

In November 2013, the Lord Mayor visited Qingdao and the Sister City Agreement was signed. This was the first time a Council representative had visited Qingdao since former Lord Mayor Alfred Huang lead a Business Mission to China in 2001 and established the Friendly Co-operative Agreement.

The Sister City relationship between Qingdao and Adelaide is designed to facilitate exchange and cooperation in the fields of economy, trade and tourism and to pursue economic, civic and cultural opportunities as they arise to promote common prosperity and development.



Adelaide is a fun, welcoming, exciting and economically prosperous city – day and night, all year round

Good Evening, Adelaide

Good Evening, Adelaide sets out an overarching strategy for the City of Adelaide after 5pm. Developed by Adelaide City Council with support from the State Government, the strategy will assist in the planning and implementation of new projects and services, and outlines the vision, strategic direction and actions to grow and diversify the city's early evening and night-time economy.

Since its inception, a number of benefits have already been realised including the upgrade and improvement of the City of Adelaide What's On website and the development of a weekly What's On e-newsletter. Other notable successes include an increase in the number of small venues operating in the city, an increase in outdoor dining applications, free WiFi coverage across the city and improved frequency, coverage and operating hours of the free City Connector bus service.

Adelaide City Council and the State Government, through the Capital City Committee, will continue to work collaboratively with the community and sector groups to build on these benefits, boost the night-time economy and deliver opportunities to ensure Adelaide is a fun, welcoming, exciting and economically prosperous city – day and night, all year round.





OUTCOME 6

OUTCOME 6

ENVIRONMENTALLY SUSTAINABLE CITY

A city that continues to adapt to climate change, uses water and energy efficiently and natural resources wisely. A city that reduces waste and has ecological systems and habitats that thrive. Adelaide City Council continues to make progress towards its goal of Adelaide being an Environmentally Sustainable City. Implementation of action plans are supporting change, empowering communities and realising environmental, social and economic benefits that improve the liveability and resilience of the city.

Community Energy Efficiency and Carbon Emissions Inventory

During 2013-14, Adelaide City Council participated in an international project to update the World Resources Institute 2013 Global Protocol for Community-Scale Greenhouse Gas (GHG) Emissions. Using the protocol, Council prepared the 2013-14 Community Carbon Emissions Inventory to identify the breakdown of carbon emissions from city activities:

- » Mains Electricity and Gas Use – 61%
- » Transport – 37%
- » Waste – 2%

In 2013-14, total City of Adelaide community carbon emissions were 226,972 tonnes CO₂-e or 20% lower than 2007. The reduction in carbon emissions over this period is largely attributed to 'greening' of the city's electricity supply with South Australia sourcing approximately 31% renewable electricity from solar and wind generators in 2013-14.

This reduced community carbon emissions by 196,000 tonnes or 28% between 2005-06 and 2013-14.

Energy efficiency was also a significant contributor to better than 'business as usual' GHG emissions growth.

In 2013-14, commercial electricity consumption was only 7% higher than 2004-05 despite a 273,187m² or 25% increase in total office floor area in the city. In this period, GHG emissions per square metre of office floor area reduced by 41%.

In 2013-14, residents consumed 6% of total electricity supplied to the city. Despite continued residential population growth, electricity consumption by city residents was 20.8% lower in 2013-14 than it was in 2009-10. This is an important community achievement.

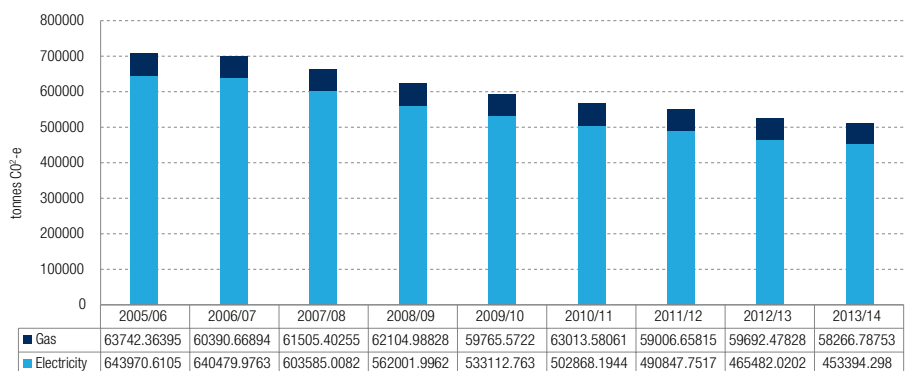


Figure 1 – City of Adelaide community carbon emissions from electricity and gas use between 2005/06 to 2013/14.

OUTCOME 6

ENVIRONMENTALLY SUSTAINABLE CITY

Climate Change Mitigation and Adaptation

Reducing carbon emissions (mitigation) and ensuring that Council and the community are prepared for the impacts of climate change (adaptation) continued to be a key priority during the year.

Council's Climate Change Adaptation Action Plan 2013-15

outlines Council's adaptation strategies and actions. During 2013-14, Council:

- » Finalised the Green Infrastructure Guidelines and Urban Elements Catalogue to inform asset renewal and enhancement projects
- » Joined with Eastern Regional Alliance councils to develop an eastern region climate adaptation response

- » Contributed funding to a research project within the Cooperative Research Centre for Low Carbon Living titled 'Urban Micro Climates: Comparative study of major contributors to the Urban Heat Island effect in three Australian cities (Sydney, Melbourne, and Adelaide)'.

Energy Efficiency and Carbon Emissions Inventory

The Climate Change Action Initiatives Fund (CCAIF) continued to enable Adelaide City Council to lead by example, with important investments made in energy efficiency, upgrades of public lighting and Council owned buildings and facilities.

Council has the following targets, endorsed in the Energy Management Action Plan 2011-14:

1. No net increase in carbon emissions by 2014 (from 2009/10 baseline of 14,000t CO₂-e)
2. Reduce energy use by 15% by 2014/15 (from 2009/10 baseline of 151,600 GJ)
3. Reduce GreenPower purchased to no greater than 35% of total electricity used by 2014
4. Pursue zero net carbon emissions by 2020.

In 2013-14, carbon emission from Council's operations remained stable at 60% below 1994 levels as:

1. Energy efficiency upgrades that reducing total energy use by 10.3%, compared to 2009-10
2. GreenPower purchase was reduced to 19%
3. Verified Carbon Standard offsets were purchased for carbon emission reduction equivalent to 1,800 tonnes.

Analysis of 2013-14 electricity use shows that five CCAIF projects completed during the 2012-13 financial year resulted in an average reduction in electricity use in those facilities of 11.3% and annual cost savings of \$121,992 as shown in Table 1. Combined recurring savings from CCAIF investments now total \$406,274 per annum.



To date, over 1,500 light fittings have been replaced, saving the Council \$147,000 per annum through lower electricity charges

Table 1: Reductions in electricity consumption in facilities upgraded in 2012/13

Facility	Upgrade Work	Reduction in Electricity Consumption from 2012/13 to 2013/14* (kWh)	% reduction	Avoided Cost 2013/14 \$
Adelaide Town Hall	Air-conditioning and lighting	82,838	5.3	15,739
Colonel Light Centre	Lighting and Building Management System	49,327	4.6	9,372
Topham UPark	Lighting	226,782	22.2	43,090
London Road Depot Workshop	Lighting	86,127	22	16,364
Rundle UPark	Lighting	196,986	13	37,427
Total		642,060	11.7	\$121,992

*These savings are based on comparison between 2012/13 and 2013/14 financial years and are additional to savings already achieved in previous financial years.

Colonel Light Centre, 25 Pirie Street

The environmental performance of Council's main administration building, the Colonel Light Centre at 25 Pirie Street, Adelaide remained a priority and continues to improve. In July 2013, the Colonel Light Centre achieved a 4 Star National Australian Built Environmental Rating System (NABERS), which represents Australian Better Practice.

Original 1970's lighting and air-conditioning systems have been progressively replaced with modern energy efficient technologies such as LED lights with motion sensors that turn off when the office is not

occupied. In 2013-14, the Colonel Light Centre was 36% lower than 1997-98, reducing energy costs by \$133,000 per annum.

Go Green with Public Lighting

Replacement of conventional public lighting with new energy efficient LED lights continued in the CBD, main streets and Park Lands. To date, over 1,500 light fittings have been replaced, saving the Council \$147,000 per annum through lower electricity charges and reducing carbon emissions by 606 tonnes per year.



OUTCOME 6

ENVIRONMENTALLY SUSTAINABLE CITY

Supporting Businesses

CitySwitch Green Office Program

Through CitySwitch Green Office Program, Council continued to support office tenants to compare their energy use with other office tenants and to invest to realise ongoing energy efficiency and carbon savings. As at 30 June 2014, city businesses had committed 188,442m² of office floor area to participate in CitySwitch.

In the CitySwitch Signatory of the Year Awards (SA), an independent panel of judges recognised the energy efficiency and greenhouse reduction achievements of Adelaide City Council.

Building Upgrade Finance

Working with Adelaide City Council, the South Australian Government announced funding of \$1.8 million over four years to establish Building Upgrade Finance (BUF) in South Australia, commencing in the City of Adelaide. In May 2014, Council and the Local Government Association provided in-principle support to draft amendments to the South Australian Local Government Act 1993 that are required to enable BUF to be established.

Supporting Residents

Council provided Sustainable City Incentive Scheme rebates to residents and community groups that installed solar photovoltaic and hot water systems, rainwater tanks and undertook biodiversity projects. As at January 2014, there were 577 photovoltaic systems in the city. Together these systems provide approximately 1,900 kilowatts of local electricity generation capacity.



Adelaide is a fun, welcoming, exciting and economically prosperous city – day and night, all year round

Waste and Recycling Services

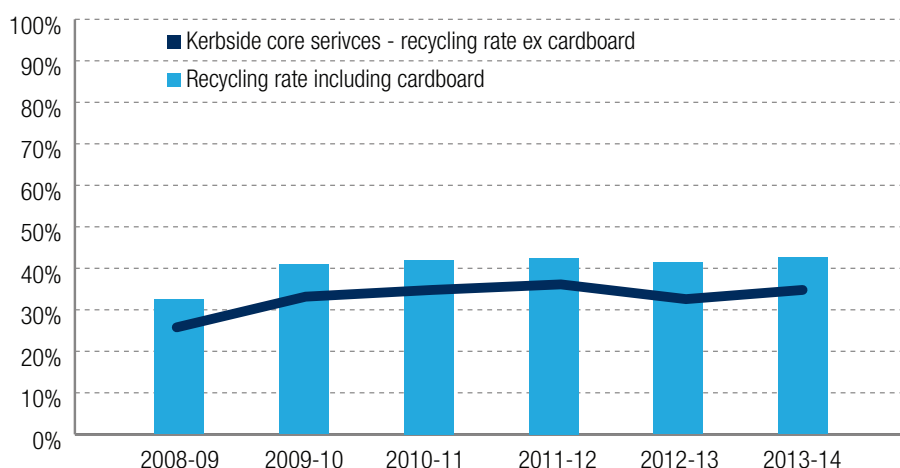
During 2013-14, Council's recycling rate for kerbside services was 42.6%.

Working collaboratively with the community in Garden East, on the former East End Produce Exchange

site, to improve services and lift recycling rates, Council trialled modified collection arrangements including weekly recycling services and larger shared bins. Pilot outcomes included:

- » Time that bins were on street reduced from 30 hours to six hours
- » Number of bins reduced from 150 to 51
- » Recycling rate increased from 23.2% to 42.5%.

Figure 2 – Adelaide City Council community kerbside recycling rates 2008/09 to 2013/14



Biodiversity Conservation and Management

Council undertook mapping and analysis work to identify gaps in its biological database and to determine site priorities. A draft Victoria Park Remnant Vegetation Management Plan (the Plan) was completed with input from the Department for Environment, Water and Natural Resources. Stakeholder consultation will be undertaken prior to the Plan being endorsed by the State Government.

Council continued to work on the **River Torrens Water Quality** by providing support to the Mount Lofty Ranges Natural Resources Management Board in its trial release of water flows to prevent blue green algae outbreaks over the 2013-14 summer period. Ongoing trials continue to determine suitable plant species and planting methods to re-plant the Torrens Lake with native aquatic plants that will contribute to water quality improvements. A draft revegetation plan has also been developed.





ONE CITY ONE TEAM

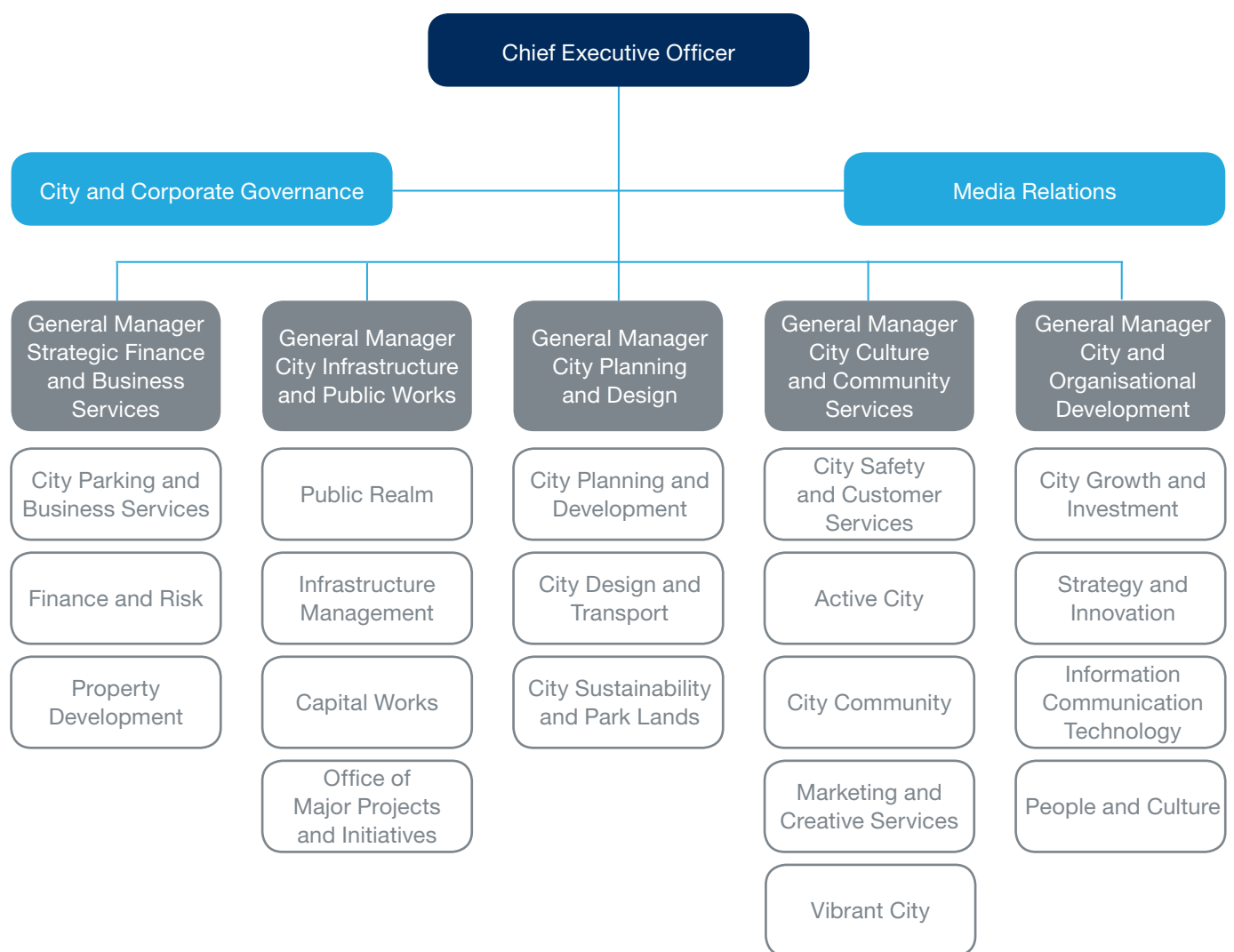
ONE CITY, ONE TEAM

OUR ORGANISATION

Our Organisation

Organisational Structure

Our organisational structure is designed to facilitate the delivery of our six strategic outcomes and is made up of five portfolios within which our associated programs sit. The structure continues to evolve to better support the outcomes of the Strategic Plan and the Corporation Plan while ensuring optimal use of resources. The organisational structure is represented in the diagram below.



ONE CITY, ONE TEAM

OUR LEADERSHIP GROUP

Our Executive Leadership Group (ELG) is made up of the Chief Executive Officer (CEO) and five General Managers (GMs). Our ELG was responsible for leading and developing Council and Corporate programs, as well as building the organisational capability and culture required to achieve our strategic outcomes.

As at 30 June 2014, the following six people held Senior Executive Officer positions within Council:

	Name	Position Title
	Peter Smith	Chief Executive Officer
	Jane Booth	GM City and Organisational Development
	Sandy Verschoor	GM City Culture and Community Services
	David Chick	GM City Planning and Design
	Neil Brown	GM City Infrastructure and Public Works
	Peter Scargill	GM Strategic Finance and Business Services

Remuneration packages for Senior Executive Officers ranged from \$237,820 per annum to \$398,000 per annum and were inclusive of 9.3% to 9.5% compulsory superannuation (where applicable).

All packages included the option of a motor vehicle for unrestricted private use and an allowance for membership fees for two relevant professional associations. All Senior Executive Officers were allocated \$2,000 per annum for their professional development in 2013-14.

ONE CITY, ONE TEAM OUR EMPLOYEES

Adelaide City Council aims to represent the community it serves through our workforce.

As well as spanning a wide age range, and many cultural backgrounds, Council has a demonstrable gender balance throughout its workforce. We continue to see lower levels of employee turnover and are confident the variety of flexible work arrangements offered, as well as the opportunity to truly make a difference to the city we serve, are key to this talent retention.

Council offers many opportunities for career progression as well as support for further training and development, including tertiary study assistance.

Family-friendly conditions are prioritised and healthy lifestyle programs are offered to all our employees. Access to a 24/7 Employee Assistance Program is also available to those who need it.

Competitive remuneration packages are offered and Income Protection is also available. Adelaide City Council has an active social club which also contributes to the wellbeing of employees.



ONE CITY, ONE TEAM OUR WORKPLACE

The change of direction and focus for WHS from 'compliance to culture' has proven to be the right move and the current statistics confirm we are making a significant difference to our safe work environment.

Safety Initiatives

Last year Adelaide City Council adopted the concept of a safety culture as the sum of five discrete aspects of culture; 'an informed culture relies on a reporting culture which in turn depends on a just culture which needs a flexible culture to become a learning culture'.

Since the integration of the MySafety cultural change initiative in December 2013 our safety indicators have reflected the efforts that leaders at all levels have made to engage with their WHS responsibilities. The numbers of workers compensation claims are down across all Programs and our lost time injury frequency rate is below our 2014 target and continues to fall.

The action plans put in place to address the outcomes of the 2012 WorkCover audit have been assessed by the Local Government Association Workers Compensation Scheme and our efforts were rewarded with a 100% score in the 2014 Rebate/ Penalty Scheme.

The take up and efficiency of our new MySafety on line safety training modules worked so well that we have produced two more modules in the series. The completion rate for the iLearn Safety modules shows that over 1000 staff completed the modules in three months. This supports a flexible approach to training as we have a diverse workforce across multiple sites, the training can be done anywhere and is supported by our mobile workforce technology.



ONE CITY, ONE TEAM

EMPLOYEE DEVELOPMENT

Adelaide City Council is committed to providing ongoing personal and professional development in order to meet organisational development needs as well as encouraging our people to pursue their own learning and development goals.

The LGMA Australasian Management Challenge is Australia and New Zealand's premier forum for current and emerging local government leaders aimed at delivering personal, team and organisational professional development.

This year we entered a team of six employees from across the Corporation and were proud to be recognised as State winners. In June 2014 the team participated in the National Finals held in Melbourne where they had the opportunity to learn more about the challenges leaders within Council face and experience a range of activities to further build their leadership capability.

Independent Commissioner Against Corruption (ICAC)

2013-14 saw some important regulatory changes that directly impacted our employees with the implementation of the ICAC and sector wide Code of Conduct for Council Employees. An extensive education plan was implemented across all levels of Council to ensure all our employees understand their role as public officers and their mandatory reporting obligations as well as the implications of the new Code of Conduct, especially as it relates to the acceptance of gifts and benefits.

Reward and Recognition

At Adelaide City Council we recognise and reward positive behaviours and those times when employees go above and beyond their normal responsibilities or duties. This year, we have recognised and rewarded our people through:

- » **Employee of the Month** – the Employee of the Month is awarded within portfolios to someone who has been nominated by peers or Managers for a significant achievement or exhibiting positive behaviour.
- » **Service Awards** – Monthly morning teas with the CEO are held for employees celebrating 15, 20, 25 years (or more), who also receive a certificate and gift.
- » **Blue Awards** – is a celebration for all employees and volunteers to acknowledge their achievements across a range of categories. This year we saw the following categories being awarded.

Emerging Leader Award	CEO Leadership Award
Employee of the Year Award	Volunteer of the Year
Advancing Women in Local Government	One Team Award
Innovation Award	Customer Commitment Award
Integrity Award	Collaboration Award



CITY GOVERNANCE

CITY GOVERNANCE

COUNCIL'S DECISION-MAKING STRUCTURE

Pursuant to section 41 of the Local Government Act 1999, Council may establish committees to:

- » assist it in the performance of its functions
- » inquire into, and report on, matters within the ambit of its responsibilities
- » provide advice
- » exercise, perform or discharge delegated powers, functions or duties



COUNCIL

City Leadership and Legislative Responsibility

Council's Core Advisory Committees

City Planning and Development Committee	City Culture and Community Services Committee
City Infrastructure and Public Works Committee	Finance and Corporate Governance Committee

Other Council Committees

Audit Committee	Reconciliation Committee
2014-15 Business Plan and Budget Sub-Committee	

Panel

Development Assessment Panel (DAP)

Wholly owned subsidiaries

Adelaide Park Lands Authority (APLA)	Rundle Mall Management Authority (RMMA)
Adelaide Central Market Authority (ACMA)	

Associated entities

Waste Care SA	Council Solutions Regional Authority
---------------	--------------------------------------

The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making. All meetings for the purpose of decision-making of the Council or a committee are open to the public unless the meeting decides to exclude the public based on the relevant sections of the Local Government Act 1999.

Documentation for each meeting (agenda with reports/attachments and minutes) can be accessed on Council's website www.adelaidecitycouncil.com. Hard copies of the agendas (with reports and attachments) are made available to the public at the Customer Centre and in the meeting rooms before the meetings.

Hard copies of the minutes are available from the Customer Centre within five days of the meeting, without charge. Council met fortnightly and its four core advisory committees met on a monthly basis. The Development Assessment Panel met fortnightly. Council is the main decision-making body.

CITY GOVERNANCE

COUNCIL AND COUNCIL MEETINGS

Public forum

In addition to requests to be heard as a deputation, a meeting of Council or Core Committee provides an opportunity for the Lord Mayor and Councillors to hear members of the public in a formal setting in relation to issues in which the Council has a direct interest or responsibility. Guidelines and a registration form for the public forum are available on Council's website www.adelaidecitycouncil.com.

Role of Council and Council Meetings

Adelaide City Council is established to provide for the government and management of the Adelaide City Council area at the local level and, in particular to act as a representative, informed and responsible decision-maker in the interests of its community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area.

Council Meetings

Thirty eight meetings of Council were held between 1 July 2013 and 30 June 2014. The attendance record is below:

Elected Member of Council	Meetings	Attended
Lord Mayor Stephen Yarwood (Presiding Member)	38	33
Deputy Lord Mayor Councillor Natasha Malani* (Deputy Presiding Member)	38	36
Councillor Dr Michael Llewellyn-Smith AM** (former Deputy Lord Mayor and Deputy Presiding Member)	38	29
Councillor Houssam Abiad	38	33
Councillor Susan Clearihan	38	36
Councillor Mark Hamilton	38	29
Councillor Megan Hender	38	31
Councillor Dr Michael Henningsen	38	33
Councillor David Plumridge AM	38	29
Councillor Anne Moran	38	36
Councillor Sandy Wilkinson	38	29
Councillor Anthony Williamson	38	32

*Cr Malani became Deputy Lord Mayor on 1 February 2014

**Cr Llewellyn-Smith AM was Deputy Lord Mayor until 31 January 2014

CITY GOVERNANCE

COUNCIL CORE COMMITTEES

Committees

These committees were formed under **Section 41** of the **Local Government Act 1999** as advisory committees to Council. Council does not delegate any of its powers to the committees and accordingly, all decisions of committees constitute recommendations to Council. Meetings are operated in accordance with the provisions of the *Local Government Act 1999* and the provisions of parts 1, 2, 3 and 4, in particular, part 2 – Meetings of Councils and Key Committee contained in the Local Government (Procedures at Meetings) Regulations 2013.

Pursuant to section 90(1) of the *Local Government Act 1999*

Adelaide City Council is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with section 90(1) of the *Local Government Act 1999 (the Act)*, all meetings held by Council and its committees were conducted in a place open to the public. On every occasion that the provision to exclude (within section 90(2) and (3) of *the Act*) was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with section 90(7) of *the Act*.

Adelaide City Council considers that possible embarrassment or loss of confidence in the Council or a committee is irrelevant when considering whether or not to exclude the public from a meeting. On every occasion that a meeting used the provision contained in section 91(7) of *the Act* to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in section 91(9) of *the Act*.



CITY GOVERNANCE

COUNCIL CORE COMMITTEES

City Planning and Development Committee

Council has established a Strategic Planning and Development Policy Committee (S101A Development Act 1993) which is known as the City Planning and Development Committee.

Role

To make recommendations to Council on the overall priorities, strategies and policies related to achieving Council's Strategic Plan 2012-16 outcomes: City of Great Places; Accessible City; Prosperous City; and Environmentally Sustainable City.

Functions

- » Provide advice to Council in relation to creating a city that is well designed, planned and developed while respecting the city's unique heritage and Park Lands
- » Provide advice to Council in integrating transport planning and land use planning and ensuring that transport and parking meets the needs of all visiting and moving around the city
- » Provide advice to Council in relation to stimulating activity in the central city through increased residential population density and social mix
- » Provide advice to Council that promotes and supports economic prosperity and investment in the city
- » Provide advice to Council that will prepare the city for climate change and environmental sustainability

City Planning and Development Committee Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood	20	13
Councillor Mark Hamilton (Chair)*	20	14
Councillor David Plumridge AM (Deputy Chair)	20	17
Councillor Houssam Abiad	20	20
Councillor Susan Clearihan	20	19
Councillor Megan Hender	20	18
Councillor Dr Michael Henningsen	20	19
Councillor Dr Michael Llewellyn-Smith AM (former Deputy Lord Mayor)**	20	17
Deputy Lord Mayor Councillor Natasha Malani (former Chair)***	20	14
Councillor Anne Moran	20	19
Councillor Sandy Wilkinson	20	20
Councillor Anthony Williamson	20	20

*Cr Hamilton was Chair from February 2014

**Cr Llewellyn-Smith AM was Deputy Lord Mayor to 31 January 2014

***Cr Malani was Chair to January 2014 and Deputy Lord Mayor from 1 February 2014

City Culture and Community Services Committee

Role

To make recommendations to Council on the overall priorities, strategies and policies related to achieving Council's Strategic Plan 2012-16 outcomes Creative City and Liveable City.

Functions

- » Provide advice to Council in ensuring the city is positioned as the State's hub for recreation, culture, artistic activities and exciting events
- » Provide advice to Council in relation to providing opportunities for the community to be active, maintain their health and participate in recreation and community sports programs
- » Provide advice to Council that will facilitate the development of a strong and productive community, supporting all who choose to live in or use the city and promote participation, volunteering and strong community life
- » Provide advice to Council that delivers services which help people live, use or visit the city safely

City Culture and Community Services Committee Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood	18	13
Councillor Megan Hender (Chair)	18	15
Councillor Susan Clearihan (Deputy Chair)	18	17
Councillor Houssam Abiad	18	18
Councillor Mark Hamilton	18	9
Councillor Dr Michael Henningsen	18	17
Councillor Dr Michael Llewellyn-Smith AM (former Deputy Lord Mayor)*	18	15
Deputy Lord Mayor Councillor Natasha Malani**	18	17
Councillor Anne Moran	18	17
Councillor David Plumridge AM	18	15
Councillor Sandy Wilkinson	18	18
Councillor Anthony Williamson	18	18

*Cr Llewellyn-Smith AM was Deputy Lord Mayor to 31 January 2014

**Cr Malani was Deputy Lord Mayor from 1 February 2014

CITY GOVERNANCE

COUNCIL CORE COMMITTEES

City Infrastructure and Public Works Committee

Role

To make recommendations to Council on the planning, coordination and execution of major projects, capital and public works to support overall priorities, strategies and policies related to achieving Council's Strategic Plan 2012-16 outcome: City of Great Places. It is also concerned with the Corporation Plan 2012-16 aspiration of: Professional Administrator.

Functions

- » Provide advice to Council in relation to the planning, coordination and execution of Council's capital works and infrastructure program
- » Provide advice to Council in relation to major projects and initiatives being undertaken by the Council
- » Provide advice to Council in relation to creating a city that is well designed, planned and developed while respecting the city's unique heritage and Park Lands

- » Provide advice to Council in ensuring the public realm is clean, well presented and maintained
- » Provide advice to Council that supports cost effective and efficient delivery and management of new and existing infrastructure and assets to achieve Council's priorities

City Infrastructure and Public Works Committee Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood	15	12
Councillor Michael Henningsen (Chair)	15	14
Councillor Sandy Wilkinson (Deputy Chair)	15	12
Councillor Houssam Abiad	15	15
Councillor David Plumridge AM	15	12
Councillor Dr Michael Llewellyn-Smith AM (former Deputy Lord Mayor)*	15	14
Councillor Susan Clearihan	15	12
Councillor Mark Hamilton**	n/a	1 (In Attendance)
Councillor Megan Hender	15	14
Deputy Lord Mayor Councillor Natasha Malani***	15	13
Councillor Anne Moran	15	13
Councillor Anthony Williamson	15	15
*Cr Llewellyn-Smith AM was Deputy Lord Mayor to 31 January 2014		
**Cr Hamilton invoked a provision within the Standing Orders and did not serve on the City Infrastructure and Public Works Committee and the Finance and Corporate Governance Committee		
***Cr Malani was Deputy Lord Mayor from 1 February 2014		

Finance and Corporate Governance Committee

Role

To make recommendations to Council on the overall priorities, aspirations and policies related to corporate governance and finance to support the Corporation Plan 2012-16 aspirations of: Brilliant Service Provider; Trusted Partner; Professional Administrator; High Achieving Team; Best Practice Organisation.

Functions

- » Provide advice to Council that supports effective and accountable governance and administration for the City of Adelaide
- » Provide advice to Council to oversee those activities of Council which cut across multiple programs such as development of the Business Plan and Budget and monitoring performance through the City and Council scorecards
- » Provide advice to Council that supports the achievement of greater accountability for public expenditure

Finance and Corporate Governance Committee Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood	20	13
Councillor Houssam Abiad (Chair)	20	20
Councillor Anne Moran (Deputy Chair)	20	18
Councillor Susan Clearihan	20	17
Councillor Mark Hamilton*	n/a	1 (In Attendance)
Councillor Megan Hender	20	18
Councillor Dr Michael Henningsen	20	19
Councillor Dr Michael Llewellyn-Smith AM (former Deputy Lord Mayor)**	20	16
Deputy Lord Mayor Councillor Natasha Malani***	20	15
Councillor David Plumridge AM	20	17
Councillor Sandy Wilkinson	20	15
Councillor Anthony Williamson	20	19
* Cr Hamilton invoked a provision within the Standing Orders and did not serve on the City Infrastructure and Public Works Committee and the Finance and Corporate Governance Committee		
**Cr Llewellyn-Smith AM was Deputy Lord Mayor to 31 January 2014		
***Cr Malani was Deputy Lord Mayor from 1 February 2014		

CITY GOVERNANCE

OTHER COUNCIL COMMITTEES

Reconciliation Committee

The Adelaide City Council Reconciliation Committee has a membership of eleven, comprising the Lord Mayor (ex officio), three Council Members, three strategic agency representatives, a Kaurna Nation Cultural Heritage Association Committee representative and three Aboriginal and/or Torres Strait Islander Community representatives.

The Reconciliation Committee's role is to:

- » Recommend to Council an annual Reconciliation Action Plan (schedule of reconciliation initiatives) that demonstrates Council's commitment to reconciliation
- » Provide input to policy development and strategic advice to Council across areas likely to impact on Aboriginal and Torres Strait Islander people as requested by Council or resolved by the Committee

- » Promote a positive image to the general public of Aboriginal and Torres Strait Islander people, facilitate reconciliation between the city's diverse communities and contribute to the education and awareness of the city's communities about the diversity of Aboriginal and Torres Strait Islander cultures
- » Monitor the implementation of the guiding principles of Council's Reconciliation Vision Statement across Council

The Reconciliation Committee operates in accordance with the provisions of the *Local Government Act 1999* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.

Audit Committee

The Audit Committee comprised of the Lord Mayor, one Councillor and three independent representatives and has been established for the purpose of addressing legislative function; monitoring the integrity of the financial statements of the Council, including its annual report, reviewing significant financial reporting issues and judgements which they contain; internal control and risk management systems; whistle blowing; strategic management plans and annual business plans; other Investigations; internal audit and external audit.

The Audit Committee conducts its business in accordance with the provisions of the *Local Government Act 1999* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.



2014-15 Business Plan and Budget Sub-Committee

The Sub-Committee comprised the Lord Mayor (ex-officio), four Council members and the Chair of the Finance and Corporate Governance Committee and was established to advise the Finance and Corporate Governance Committee in relation to the Draft Business Plan and Budget.

The Sub-Committee conducts its business in accordance with the provisions of the *Local Government Act 1999* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.



Development Assessment Panel

The City of Adelaide Development Assessment Panel (DAP) is comprised of four Council members and five independent members, with each independent member having qualifications and expertise in one or more of the following disciplines: urban planning; architecture and/or urban design; environmental and/or heritage management; property management and/or development; planning law or environmental law and/or corporate governance; and strategic, transport, infrastructure and/or social planning.

The role of the Development Assessment Panel is to facilitate the expeditious assessment of applications made to the Council. Council established the City of Adelaide Development Assessment Panel as the relevant authority to exercise or perform its powers and functions in accordance with the Development Act 1993.

The *Local Government Act 1999* does not apply to, or relate to, the Development Assessment Panel (including with respect to its members when acting under Section 56A or its processes or procedures). The Panel has Terms of Reference, a Code of Conduct, an Instrument of Delegation and a Policy for Applying Delegations which was determined by Council and is reviewed annually by Council.

All meetings of the panel are open to the public unless the meeting decides to exclude the public having taken into account the relevant requirements of the Development Act 1993. Documentation for each meeting [agenda with reports/attachments and minutes] can be accessed on Council's website. Hard copy agenda [with reports/attachments] are available from the Customer Centre and in the meeting room for the Panel before the meeting. Hard copies of the minutes are available from the Customer Centre within five days of the meeting. The City of Adelaide Development Assessment Panel operates in accordance with the provisions of the *Development Act 1993*, its Terms of Reference, Code of Conduct, Instrument of Delegation and a Policy for Applying Delegations.

CITY GOVERNANCE

OTHER COUNCIL COMMITTEES

Adelaide Park Lands Authority

The Adelaide Park Lands Authority is a partnership project between the State Government and Adelaide City Council to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005*. The Authority is the principal advisor to both Council and State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands is responsible for:

- » preparing and maintaining the Adelaide Park Lands Management Strategy
- » delivering the Strategy by providing policy advice on the full range of issues involving the Park Lands
- » guiding Council and State Government agencies in management of the Park Lands
- » ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands

The Authority meets monthly in the Colonel Light Room in the Adelaide Town Hall. Agendas for these public meetings can be found on Council's website and are also available in the meeting venue.

Membership of the Adelaide Park Lands Authority comprises:

- » The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by the Adelaide City Council; and
- » Four other members appointed by Council; and
- » Five members appointed by the Minister responsible for the *Adelaide Park Lands Act 2005*.

During 2013-2014 the following individuals served as members of the Authority:

The Right Honourable the Lord Mayor Stephen Yarwood (Presiding Member)

Appointment commenced 6 December 2010 with the first meeting of the current Council.

Appointed by Statute – Section 6 (1) of the *Adelaide Park Lands Act 2005*

Ms Mary Marsland PSM (Deputy Presiding Member)

Appointment commenced 12 February 2009 and re-appointed 13 February 2012 (expiring 12 February 2015)

Councillor David Plumridge AM

Appointment commenced 10 December 2011 and re-appointed 1 December 2012 (expiring 30 November 2014)

Councillor Anne Moran

Appointment commenced 10 December 2011 and re-appointed 1 December 2012 (expiring 30 November 2014)

Councillor Michael Henningsen

Appointment commenced 10 December 2011 and re-appointed 1 December 2012 (expiring 30 November 2014)

Councillor Anthony Williamson

Appointment commenced 10 December 2011 and re-appointed 1 December 2012 (expiring 30 November 2014)

The late Hon. Frank Blevins

Appointment commenced 18 February 2010 (expired 15 February 2013)

Ms Jane Chapman

Appointment commenced 12 February 2009 and re-appointed 13 February 2012 (expiring 12 February 2015)

Dr Rosemary Anne Sharp

Appointment commenced 18 February 2010 (expired 15 February 2013) and re-appointed 31 October 2013 (expiring 12 February 2016)

Ms Stephanie Johnston

Appointment commenced 31 October 2013 (expiring 12 February 2016)

Mr Roger Zubrinich

Appointment commenced 31 October 2013 (expiring 12 February 2016)

Mr James Daly (deputy to Ms Johnston)

Appointment commenced 31 October 2013 (expiring 12 February 2016)

Ms Elaine Bensted (deputy to Mr Zubrinich)

Appointment commenced 31 October 2013 (expiring 12 February 2016)



CITY GOVERNANCE

ALLOWANCES FOR ELECTED MEMBERS OF COUNCIL

The Lord Mayor and Councillors received the following annual allowance from Council for performing and discharging official functions and duties.

Elected Member	Allowance
Lord Mayor Stephen Yarwood	\$114,917
Deputy Lord Mayor Councillor Natasha Malani	\$26,989
Councillor Houssam Abiad	\$30,089
Councillor Susan Clearihan	\$26,509
Councillor Mark Hamilton	\$22,628
Councillor Megan Hender	\$25,089
Councillor Dr Michael Henningsen	\$30,465
Councillor Dr Michael Llewellyn-Smith AM (former Deputy Lord Mayor)	\$31,721
Councillor Anne Moran	\$29,910
Councillor David Plumridge AM	\$18,675
Councillor Sandy Wilkinson	\$22,928
Councillor Anthony Williamson	\$18,572

CITY GOVERNANCE

TRAINING AND DEVELOPMENT – ELECTED MEMBERS OF COUNCIL

Elected Member	Training and Development
Lord Mayor Stephen Yarwood	» Chinese Etiquette and Cultural Training
	» SA at the Crossroads: challenges and opportunities
	» Property Council February Business Lunch – Premier's Vision for SA
Deputy Lord Mayor Councillor Natasha Malani	» International Women's Day Breakfast
	» Property Oz March Business Lunch with Steven Marshall
	» Company Directors Course – Training materials
Councillor Houssam Abiad	
	» South Australia – Are we there yet? – Panel Discussion about place and urban life in SA
	» AIUS Planning Reform Expert Panel Event
Councillor Susan Clearihan	» Australia-Israel Business Luncheon
	» International Women's Day Breakfast 2014 Mainstreet SA State Conference
	» Local Government Association – AGM
Councillor Mark Hamilton	
Councillor Megan Hender	» AIUS Planning Reform Expert Panel Event
Councillor Dr Michael Henningsen	
	» LGA AGM and Conference and Dinner
	» CEDA Event – Vibrant Adelaide: Why Lonely Planet Got it Right
Councillor Dr Michael Llewellyn-Smith AM	» Property Council February Business Lunch – Premier's Vision for SA
	» LGA Planning Forum
	» LGA General Meeting
Councillor Anne Moran	
Councillor David Plumridge AM	» AIUS Planning Reform Expert Panel Event
	» LGA Strategic Issues Residential Seminar
Councillor Sandy Wilkinson	» 2014 Mainstreet SA State Conference
	» Property Oz March Business Lunch with Steven Marshall
	» Local Government Association – Council and Committee Chairing Skills
Councillor Anthony Williamson	» AIUS Planning Reform Expert Panel Event Registration to the 2014 Mainstreet SA State Conference

CITY GOVERNANCE

CONFIDENTIALITY PROVISIONS – PURSUANT TO SECTIONS 90 AND 91 OF *THE ACT*

Section 90(2) of the *Local Government Act 1999* (*the Act*) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in section 90(3) of *the Act*. The table below identifies the meetings at which the public were excluded from attendance.

Number of times confidentiality provisions used during the 2013/14 financial year:

	Section 90(2) of the Local Government Act 1999	Section 91(7) of the Local Government Act 1999
Council	61	72
City Planning and Development Committee	11	11
City Culture and Community Services Committee	6	6
City Infrastructure and Public Works Committee	17	17
Finance and Corporate Governance Committee	16	16
Audit Committee	10	10
2014-15 Business Plan and Budget Sub-Committee	2	2
Total	123	134

The date, meeting, subject matter and basis for confidentiality [S 90(3)] for Section 90(2) and Section 91(7) orders in the 2013/14 financial year are enclosed.

The date and subject of each Section 91(7) order remaining operative dated from 15 November 2010 to the end of the 2012/13 financial year is enclosed.

The table below identifies the number of times a given provision under **Section 90 (3)** of the **Local Government Act 1999** was utilised to exclude the public:

(a) Information, the disclosure of which, would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	18
(b) Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	2
(c) Information, the disclosure of which would reveal a trade secret	-
(d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	17
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	-
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	-
(h) Legal advice	3
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	1
(j) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person, or (ii) on balance, be contrary to the public interest	14
(k) Tenders for the supply of goods, the provision of services or the carrying out of works	-
(m) Information relating to a proposed amendment to a Development Plan under the <i>Development Act 1993</i> before a Plan Amendment Report relating to the amendment is released for public consultation under that Act	3
(n) Information relevant to the review of a determination of a Council under the <i>Freedom of Information Act 1991</i>	-
(b) & (d) Combination of provisions above	57
(d), (h) & (i) Combination of provisions above	2
(a), (d) & (h) Combination of provisions above	1
(b), (d) & (j) Combination of provisions above	2
(d) & (j) Combination of provisions above	6
(a) & (j) Combination of provisions above	2
(h) & (i) Combination of provisions above	4
(a) & (h) Combination of provisions above	1
(d) & (g) Combination of provisions above	1

CITY GOVERNANCE

PROCUREMENT POLICIES AND PROCEDURES

Council's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- » providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers
- » obtaining value for money
- » negotiated outcomes
- » ensuring probity, accountability and transparency
- » effective management of the end-to-end procurement lifecycle
- » identification and management of risks
- » consideration of community impact, including 'buy local' where allowed; and
- » delegated signing authority

Council reserves the right to undertake open or selected tenders whenever it considers appropriate. In circumstances where Council enters into purchasing contracts other than those resulting from a tender process, Council will record the reasons for entering into those contracts and retain the records as appropriate. When Council is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$100,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$100,000 Council will usually call for formal tenders.

Council is committed to achieving value for money in the procurement of goods and services that provide benefit to the community and to supporting the economic, environmental, cultural and social life of the city.

The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The processes for tenders, formal quotes and registrations of interest are built to deliver value, achieve high quality and manage the attendant risks, including sustaining appropriate standards of workplace health and safety.

The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. Other standards, codes and guidelines may be relevant to Council's tendering practices. The principles of the policy are consistent with national codes and standards.

Contract Management

A central team provides support and advice across Council to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally and a new software system has been implemented to administer contract data and provide additional tools to improve process rigor.

The Adelaide City Council is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description on internal controls and risk management, contributing to the governance of Council.



CITY GOVERNANCE

NATIONAL COMPETITION POLICY

Competitive Neutrality

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market.

Adelaide City Council has a complaints mechanism in place and in 2013-14 no complaints were received with regard to Competitive Neutrality.

Significant Business Activities

In 2013-14, there has been no commencement or cessation of significant business activities controlled by Council and the competitive neutrality measure applied to each significant business activity has continued. The sale of the Wingfield Waste and Recycling Centre occurred in the 2013-14 reporting year.

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million:

Business Activity	Type	CRP/COR/COM*	Comments
UPark	Council	COM	Providing 6,118 car parking spaces at nine multi-storey car parks.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility
Adelaide Golf Links	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse
Central Market	Subsidiary	COM	A world renowned food market with 85 stalls

Category 2 applies to all other significant business activities:

Business Activity	Type	CRP/COR/COM*	Comments
Wingfield Waste and Recycling Centre	Council	COM	Waste management for the wider Adelaide metropolitan area. Sold during 2013-14.
Waste Care	Regional Subsidiary	COM	Joint subsidiary of six councils to operate a transfer station for waste
Adelaide Town Hall	Council	COM	Venue hire for a range of events and functions.
Ergo (Sturt Street Housing Project)	Council	COM	A property development project of 177 apartments in partnership with Hindmarsh Development Australia.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

All Council business activities include checks for competitive neutrality. In setting fees and charges, Council has taken into account relevant Government legislation and policies, community service obligations and impact on residents, ratepayers and visitors to the City of Adelaide, efficient allocation of Council resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies and Council policies.

CITY GOVERNANCE

RISK MANAGEMENT FRAMEWORK

The Audit Committee was established pursuant to **Section 126 of the Local Government Act 1999**, to assist the Council discharge its responsibilities. Reporting to Adelaide City Council, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by the Committee and Council in regards to financial reporting, internal control and risk management, whistle-blower protection, internal audit and external audit.

Adelaide City Council maintains an Internal Audit function which reports to management and the Audit Committee. The role of the Internal Auditor is to assist Council and the Chief Executive Officer meet their assurance obligations relating to the corporate governance, systems of internal controls and identifying more efficient and effective processes. The Internal Audit function is contracted to KPMG for a period of three years, expiring in 2015. The Internal Audit plan is reviewed and endorsed by the Audit Committee and the committee is presented with the audit findings each quarter.

Pursuant to Section 128 of the Local Government Act 1999, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit service to Council. Non-audit services are defined as any service provided by the External Auditor under engagement with the Council outside the scope of the external audit. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Adelaide City Council manages strategic and emerging, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000. The Enterprise Risk Management Framework was developed as a result of a comprehensive review of Adelaide City Council's Risk Management Framework commissioned by the Chief Executive Officer in 2009-10, and most recently reviewed in 2014. Supporting this framework is a high level Strategic Risk and Internal Audit Group comprising of management, Internal Auditors and the members of the Audit Committee by invitation.

Council's Risk Management Framework provides for annual and ongoing risk assessments of business plans and initiatives. Risks identified through this process are managed and mitigated through the inclusion in various work plans and programs of the council for implementation throughout the financial year, including the Internal Audit function.

The framework ensures risks and internal controls are identified, assessed and properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

CITY GOVERNANCE

DOCUMENTS AVAILABLE TO THE PUBLIC

List of registers

List of registers required to be kept **under the Local Government Act 1999, Local Government (Elections) Act 1999** and **the City of Adelaide Act 1998**:

- » Members Register of Interests
- » Members Register of Allowances and Benefits
- » Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- » Officers Register of Interests
- » Officers Register of Gifts and Benefits
- » Campaign Donations and Expenses Returns
- » Register of Community Land
- » Register of Public Roads
- » By-Laws and Certified Copies

Codes of Conduct or Practice

List of Codes of Conduct or Practice required to be kept **under the Local Government Act 1999, Local Government (Elections) Act 1999, City of Adelaide Act 1998, Adelaide Park Lands Authority Charter** and **the Development Act 1993**:

- » Caretaker Policy
- » Code of Conduct for Council Members
- » Code of Practice for Access to Meetings and Documents
- » Code of Practice for the Conduct of Council/ Committee meetings when the Local Government (Procedures at Meetings) Regulations 2000 are varied
- » Code of Conduct for Employees
- » Code of Conduct (Board members of the Adelaide Park Lands Authority) and Adelaide Park Lands Authority Charter
- » Code of Conduct (Development Assessment Panel)

Agendas and minutes, policies, the strategic plan, and annual reports are available from Council's website www.adelaidecitycouncil.com.

CITY GOVERNANCE

FREEDOM OF INFORMATION REQUESTS

There were 36 requests for information from 1 July 2013 to 30 June 2014 made under the Freedom of Information Act.
In summary:

New Applications	33
Applications brought forward from previous year	3
Access granted in full	12
Access granted in part	14
Access refused (includes records which do not exist)	8
Transferred	1
Closed/Withdrawn	0
Undetermined at 30 June	2
Internal Review – Decision Confirmed	1
Internal Review – Decision Varied	0

Enquiries or requests for information under the Freedom of Information Act should be forwarded to:

Freedom of Information Request

Adelaide City Council, GPO Box 2252,

Adelaide SA 5000



CITY GOVERNANCE

SECTION 270 REVIEWS

During 2013-14, Council received 11 applications for the review of decisions made under Section 270 of the *Local Government Act 1999*.

The details of these reviews follow:

Date	Matter	Outcome
July 2013	Parking infringement issued due to parking on Park Lands.	Infringement issued appropriately, parking is prohibited on Local Government Land under the Road Rules, unless specifically set aside for parking.
July 2013	Parking infringement issued due to ticket not being displayed.	Infringement issued appropriately, signage clear and visible.
July 2013	Parking infringement issued due to parking in No Stopping zone.	Infringement issued appropriately, signage in accordance with provisions of the Road Traffic Act and associated regulations and standards.
September 2013	Parking infringement issued due to double parking.	Infringement issued appropriately, double parking prohibited under the Road Rules.
October 2013	Review of valuation objection outcome.	Valuation conducted appropriately and in line with valuation principles.
November 2013	Review of decision to initiate legal proceedings	Decision to initiate proceedings appropriate. Not legislatively required, however in line with Council's regulatory responsibilities to pursue breaches of Acts.
November 2013	Review of decision to refuse residential parking permit	Request for review withdrawn.
November 2013	Review of Expression of Interest process	No procedural or administrative faults identified in decision making process. Recommendations made in relation to ensuring appropriate communication with external parties and ensuring current Policy documents available on public website.
January 2014	Parking infringement issued due to contravention of signage.	Recommendation to waive expiation. Considered reasonable that mistake could be made.
April 2014	Infringement issued for chalk marking on footpath in Rundle Mall.	Declined to deal with S270. Applicant elected to be prosecuted, inappropriate for Council to conduct concurrent review.
June 2014	Parking infringement issued due to contravention of temporary parking control no stopping zone.	Recommendation to waive expiation and amend signage wording.

CITY GOVERNANCE

COUNCIL'S REPRESENTATION QUOTA

The total representation quota is the number of electors for each Elected Member, including the Lord Mayor.

In April 2013, the total representation quota was 1:2047 and the total number of electors was 24,569 on the combined Council and State Roll.

Adelaide City Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table below.

The representative structure is as follows:

- » Lord Mayor to be elected at large and 11 Councillors elected as representative of three wards and the area as a whole. Each ward is to be represented by two Councillors and the area as a whole is to be represented by five Area Councillors.

A review of the representative structure was commenced in March 2012 and was completed in December 2013. The community was invited to participate in the Representation Review process and make submissions in accordance with Council's Public Communication and Consultation Policy.

The Representation Review process has resulted in a new Representation structure, which will be in place for the November 2014 elections. From November 2014, the Council will consist of the Lord Mayor to be elected at large and 11 Councillors elected as representative of three wards and the area as a whole. The North and South Wards are to be represented by two Councillors, the Central Ward is to be represented by three Councillors, and the area as a whole is to be represented by four Area Councillors.

Council	Number of Electors	Representation Quota
Adelaide	24,212	1:2018
Charles Sturt	77,712	1:4571
Marion	60,882	1:4683
Port Adelaide Enfield	76,048	1:4224
Salisbury	86,990	1:5117
Tea Tree Gully	71,118	1:5470
Onkaparinga	115,087	1:5480

CITY GOVERNANCE

COMMUNITY LAND AND COUNCIL FACILITIES

Strategic Asset and Property Management

Adelaide City Council is **required under the Local Government Act 1999** to appropriately manage its property and infrastructure assets. Council has adopted Asset Management Plans for its major infrastructure and property assets and continues to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city now and into the future. During 2013-14, the Strategic Asset and Property Management program contributed significantly to the ongoing successful management of Council property assets through some key initiatives.

Park Lands Property Strategy

Council has developed a Park Lands Property Strategy to address current tenure and building condition relating to buildings in the Park Lands that are leased to third parties. Implementation of The Park Lands Property Strategy commenced after its endorsement in January 2012. Since then the Administration has progressively entered into over 26 new lease negotiations with lessees of which 13 have been completed. The Park Lands Property Strategy aims to establish standard Lease and Licence Agreements which provide a clear and consistent approach to rental assessment and responsibility for repairs, maintenance and capital replacement. It will also support and encourage greater sharing and utilisation of Park Land properties.

Community and Land Management Plans

Adelaide City Council is **required under the Local Government Act 1999** to prepare and implement Community Land Management Plans (CLMPs) for land owned or under its care control and management. CLMPs aim is to ensure the consistent and coherent management of community land. They identify appropriate land uses, provide clear guidance on maintenance and management, and ensure that the future needs of the community are adequately considered.

CLMPs reflect community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice.

As at 30 June 2014, CLMPs have been completed and endorsed for all the Adelaide Park Lands and Squares and all of Council's buildings and other land that are classified as Community Land.

CITY GOVERNANCE

OPERATIVE CONFIDENTIALITY ORDERS

(from 15 November 2010 to end 2012-13 financial year)

	Date	Operative Confidentiality Order (91) (7) Subject Matter and Reason :Section 90(3)
1	6/12/2010	Contractual Arrangements for Physical Security Services [Item 14.1] (b) & (d)
2	6/12/2010	Lien Heng Asian Grocery, Adelaide Central Market, Lease Update [Item 14.2] (b) & (d)
3	6/12/2010	Grote Street Retail Tenancy, Adelaide Central Bus Station [Item 14.3] (b) & (d)
4	19/1/2011	Contractual Sponsorship Negotiations [Item 2] (d) & (j)
5	19/1/2011	Physical Security Services Procurement [Item 8] (b) & (d)
6	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
7	19/1/2011	Workshop – Adelaide Oval Update [Item 10] (b) & (d)
8	31/1/2011	Safety Framework [Item 13.1] (j)
9	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
10	31/1/2011	Corporate Planning, Governance and Finance Committee Meeting Recommendation – Physical Security Services Procurement [Item 13.4] (b) & (d)
11	31/1/2011	Councillor Hamilton – Motion on Notice – Physical Securities Services Procurement [Item 13.5] (b) & (d)
12	1/2/2011	Sturt Living Project [Item 5] (b) & (d)
13	22/2/2011	City Design and Character Policy Committee Meeting Recommendation – Sturt Living Project [Item 14.1] (b) & (d)
14	22/2/2011	Adelaide Oval Redevelopment [Item 14.3] (b) & (d)
15	1/3/2011	Council Land at 116/122 Waymouth Street, Adelaide [Item 10] (b) & (d)
16	8/3/2011	Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 14] (b) & (d)
17	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
18	22/3/2011	City Development and Sustainability Committee Meeting Recommendation – Council Land at 116-122 Waymouth Street Adelaide [Item 31] (b) & (d)
19	22/3/2011	Corporate Planning, Governance and Finance Committee Meeting Recommendation – Park 17 Horticultural Hub [Item 32 – Recommendation 32.1] (b) & (d)
20	22/3/2011	Corporate Planning, Governance and Finance Committee Meeting Recommendation – Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 32 – Recommendation 32.2] (b) & (d)
21	25/3/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 5] (h) & (i)
22	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)
23	3/5/2011	Confidential Item Presentation – Rundle Mall Draft Masterplan: Progress Report [Item 5] (d)
24	3/5/2011	Confidential Workshop – Sturt Street Update [Item 7] (b) & (d)

25	10/5/2011	Adelaide City Council's half interest in the former Dean Rifle Range (DRR) Land [Item 16] (b) & (d)
26	17/5/2011	Adelaide Oval Redevelopment [Item 3] (b), (d) & (h)
27	19/5/2011	Adelaide Aquatic Centre [Item 4] (b) & (d)
28	31/5/2011	City Design and Character Policy Committee Meeting Recommendation – Rundle Mall Draft Masterplan: Progress Report [Item 31] (d)
29	31/5/2011	Corporate Planning, Governance and Finance Committee Meeting Recommendation – Adelaide City Council's half interest in the former Dean Rifle Range (DRR) Land [Item 32 – Recommendation 32.3] (b) & (d)
30	31/5/2011	Early Bird Parking at UPark [Item 33] (b)
31	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
32	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
33	2/6/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 5] (h) & (i)
34	7/6/2011	“Drop Top” Housing [Item 8] (b) & (d)
35	14/6/2011	Workshop – Council Submission on the Draft Liquor Licensing (Miscellaneous) Amendment Bill 2011 [Item 4] (j)
36	14/6/2011	Coglin Street Migrant Resource Centre [Item 15] (b) & (d)
37	28/6/2011	City Development and Sustainability Committee Meeting Recommendation – “Drop Top” Housing [Item 32] (b) & (d)
38	28/6/2011	Corporate Planning, Governance and Finance Committee Meeting Recommendation – Coglin Street Migrant Resource Centre [Item 34] (b) & (d)

CITY GOVERNANCE

OPERATIVE CONFIDENTIALITY ORDERS

(from 15 November 2010 to end 2012-13 financial year)

Operative Confidentiality Order (91) (7)		
	Date	Subject Matter and Reason :Section 90(3)
1	5/7/2011	Rundle Mall Precinct Masterplan [Item No. 12] (d)
2	5/7/2011	Balfours Bus Station Redevelopment Project Progress Report [Item 7] (b) & (d)
3	15/7/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 12] (h) & (i)
4	15/7/2011	Strategic Risk Assessment and Update of Internal Audit Plan for FY12 [Item 13] (b) & (d)
5	26/7/2011	Councillor Hamilton – Motion on Notice – Development Proposal [Item 33] (b)
6	26/7/2011	City Design and Character Policy Committee Meeting Recommendation – Rundle Mall Precinct Masterplan [Item 34] (d)
7	26/7/2011	City Development and Sustainability Committee Meeting Recommendation – Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
8	26/7/2011	Presiding Member's Report – Contractual Matter for the Chief Executive Officer [Item 36] (a)
9	2/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 14] (d)
10	2/8/2011	Sturt Street Affordable Housing Development [Item 9] (b) & (d)
11	9/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 2] (d)
12	9/8/2011	Adelaide West End Safety Action Plan [Item 11] (j)
13	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
14	9/8/2011	Grote Street Retail Tenancy [Item 11] (b) & (d)
15	23/8/2011	City Development and Sustainability Committee Meeting Recommendation – Sturt Street Affordable Housing Development [Item 36.1] (b) & (d)
16	23/8/2011	Community Services, Events and Facilities Committee Meeting Recommendation – Adelaide West End Safety Action Plan [Item 37] (j)
17	23/8/2011	Corporate Planning, Governance and Finance Committee Meeting Recommendation 38.1 – Adelaide Central Bus Station [Item 38.1] (i)
18	23/8/2011	Corporate Planning, Governance and Finance Committee Meeting Recommendation 38.2 – Grote Street Retail Tenancy [Item 38.2] (b) & (d)
19	23/8/2011	Presiding Member's Report – Contractual Matter for the Chief Executive Officer [Item 39] (a)
20	2/9/2011	Information Report: External Audit Interim Management Letter [Item 9] (b) & (d)
21	23/9/2011	Report on particular matters arising from 2010/11 External Audit [Item 3] (b) & (d)
22	27/9/2011	Presiding Member Report – Confidentiality of Information [Item 33] (a)
23	4/10/2011	Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 8] (b) & (d)
24	11/10/2011	Adelaide Central Market – Independent Entity Operating Model [Item 4] (b) & (d)

25	21/10/2011	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
26	25/10/2011	City Development and Sustainability Committee Meeting Recommendation – Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 39] (b) & (d)
27	25/10/2011	Award of Contract – Rundle Mall Management Authority Governance Review [Item 41] (b) & (d)
28	8/11/2011	Preliminary Investigation into a centralised library [Item 6] (b) & (d)
29	8/11/2011	Le Cornu Report [Item 19] (b)
30	22/11/2011	Community Services, Events and Facilities Committee Meeting Recommendation – Preliminary Report on Library Business Case [Item 34] (b) & (d)
31	22/11/2011	Corporate Planning Governance and Finance Committee Meeting Recommendation – LeCornu Report [Item 35] (b)
32	6/12/2011	Balfours Update [Item 15] (b) & (d)
33	13/12/2011	Rundle Mall Kiosks [Item 24] (b) & (d)
34	20/12/2011	City Development and Sustainability Committee Meeting Recommendation – Balfours Update [Item 29] (b) & (d)
35	20/12/2011	Corporate Planning Governance and Finance Committee Meeting Recommendation – Rundle Mall Kiosks [Item 30.2] (b) & (d)
36	20/12/2011	Chief Executive Officer Performance Review Panel Update [Item 31] (a)
37	24/1/2012	Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 9] (b) & (d)
38	24/1/2012	Appointment of Chair Elect for the Adelaide Central Market Authority [Item 16] (a)
39	24/1/2012	Contract Matter – 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 17] (b) & (d)
40	31/1/2012	City Development and Sustainability Committee Meeting Recommendation – Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 26] (b) & (d)
41	31/1/2012	Corporate Planning, Governance and Finance Committee Meeting Recommendation – 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 27.2] (b) & (d)
42	31/1/2012	Rundle Mall Redevelopment – Procurement Strategy for Design Consultant [Item 28] (b) & (d)
43	7/2/2012	Adelaide Connector Bus Service Review [Item 14] (b) & (d)
44	14/2/2012	Balfours Update [Item 3] (b) & (d)
45	14/2/2012	Conference Contractual Matter [Item 4] (b) & (d)
46	14/2/2012	Adelaide Bowling Club – Capital Works [Item 20] (b) & (d)

CITY GOVERNANCE

OPERATIVE CONFIDENTIALITY ORDERS

(from 15 November 2010 to end 2012-13 financial year)

47	17/2/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)
48	17/2/2012	Appointment of Internal Auditors 2012-2015 [Item 9] (b) & (d)
49	28/2/2012	City Design and Character Policy Committee Meeting Recommendation – Adelaide Connector Bus Service: Review of Outsourcing Options [Item 30] (b) & (d)
50	28/2/2012	Corporate Planning, Governance and Finance Committee Meeting Recommendation – Adelaide Bowling Club – Capital Works [Item 31.1] (b) & (d)
51	28/2/2012	Tabled Confidential Lord Mayor Report – Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 35] (b) & (d)
52	6/3/2012	Confidential Workshop Discussion – Victoria Square / Tarndanyangga Design [Item 11] (j)
53	14/3/2012	Structure Planning and Development Policy [Item 2] (j)
54	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
55	27/3/2012	Wellington Square Food and Wine Festival [Item 32] (d)
56	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
57	27/3/2012	Kaurna Native Title Claim (ILUA) [Item 34] (h)
58	27/3/2012	South Australian Motor Sport Board – Board Matter [Item 35] (j)
59	24/4/2012	Redevelopment of Rundle Street North Footpath (East Terrace to Pulteney Street) [Item 41] (b) & (d)
60	24/4/2012	Rundle Mall Redevelopment – Award of Contract to Design Consultant [Item 42] (b) & (d)
61	24/4/2012	Lot 25 Wingfield Waste and Recycling Centre Update [Item 43] (b) & (d)
62	24/4/2012	Presiding Member Report – Contractual Matter for the Chief Executive Officer [Item 44] (a)
63	27/4/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
64	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
65	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
66	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
67	1/5/2012	Development Policy Considerations [Item 12] (m)
68	8/5/2012	Central City Library – Property Investigation [Item 10] (b) & (d)
69	8/5/2012	Waste Management Service Obligations [Item] (h)
70	8/5/2012	To close a portion of the unnamed public road between Market Street and Coglin Street and merge it with the adjoining Allotment [Item 22] (b) & (d)
71	22/5/2012	Community Services, Events and Facilities Committee Meeting Recommendation – Central City Library Business Case [Item 34.1] (b) & (d)

72	22/5/2012	Community Services, Events and Facilities Committee Meeting Recommendation – Waste Management Service Obligations [Item 34.2] (h)
73	22/5/2012	Corporate Planning, Governance and Finance Committee Meeting Recommendation – To close a portion of the unnamed public road between Market Street and Coglin Street and merge it with the adjoining Allotment [Item 35] (b) & (d)
74	22/5/2012	Rundle Mall Redevelopment [Item 39] (b) & (d)
75	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
76	12/6/2012	Revocation of Community Land – Coglin Street Community Centre [Item 14] (b) & (d)
77	14/6/2012	Request from SATC [Item 2] (j)
78	26/6/2012	Contractual Matter for the Chief Executive Officer [Item 37] (a)
79	26/6/2012	Corporate Planning, Governance and Finance Committee Meeting Recommendation – Revocation of Community Land – Coglin Street Community Centre [Item 33] (b) & (d)
80	26/6/2012	“Drop Top” Housing Progress Report [Item 34] (b) & (d)
81	26/6/2012	Balfours / Bus Station Site Update – Re-presented from City Development and Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

CITY GOVERNANCE

OPERATIVE CONFIDENTIALITY ORDERS

(from 15 November 2010 to end 2012-13 financial year)

Operative Confidentiality Order (91) (7)		
	Date	Subject Matter and Reason :Section 90(3)
1	3/7/2012	116-122 Waymouth Street, Adelaide [Item 12] (b) & (d)
2	3/7/2012	Adelaide Wireless Network Feasibility Study [Item 13] (b) & (d)
3	10/7/2012	116-122 Waymouth Street, Adelaide [Item 11.1] (b) & (d)
4	10/7/2012	Adelaide Wireless Network Feasibility Study [Item 11.2] (b) & (d)
5	10/7/2012	Victoria Square / Tarndanyangga Contract Agreement [Item 12] (b) & (d)
6	12/7/2012	Leasing Matters of the Park Lands [Item 14] (b) & (d)
7	17/7/2012	Contractual Property Matters [Item 17] (b) & (d)
8	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
9	17/7/2012	Tabled Chair's Report – Liquor Licensing Matters [Item 14] (h)
10	17/7/2012	West-End Activation / Hindley Street Redevelopment Project [Item 13] (b) & (d)
11	20/7/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
12	24/7/2012	Information Relating to Actual Litigation [Item 28] (h) & (i)
13	24/7/2012	City Infrastructure and Public Works Committee Meeting Recommendation – Contractual Matter [Item 25.1] (b) & (d)
14	24/7/2012	City Infrastructure and Public Works Committee Meeting Recommendation – Leasing Matters of the Park Lands [Item 25.2] (b) & (d)
15	24/7/2012	Information Relating to Actual Litigation – Cost Enforcement Federal Court – Henderson vs Corporation of the City of Adelaide [Item 29] (h) & (i)
16	24/7/2012	Finance and Corporate Governance Committee Meeting Recommendation – Liquor Licensing Matters [Item 26.1] (h)
17	24/7/2012	Finance and Corporate Governance Committee Meeting Recommendation – West-End Activation / Hindley Street Redevelopment Project [Item 26.2] (h)
18	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
19	31/7/2012	Central Market Fire Safety Upgrade Stage [Item 3] (k)
20	31/7/2012	Information Relating to Actual Litigation [Item 4] (h) & (i)
21	31/7/2012	Finance and Corporate Governance Committee Special Meeting Recommendation – Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
22	31/7/2012	Finance and Corporate Governance Committee Special Meeting Recommendation – Information Relating to Actual Litigation [Item 5.2] (h) & (i)
23	14/8/2012	Liquor Licensing Matter [Item 11] (h)

24	21/8/2012	Liquor Licensing Matters [Item 2] (h)
25	24/8/2012	Internal Audit Plan 2012-2015 [Item 3] (b) & (d)
26	24/8/2012	Information Report: External Audit Interim Management Letter [Item 4] (b) & (d)
27	4/9/2012	116-122 Waymouth Street, Adelaide [Item 17] (b) & (d)
28	4/9/2012	Presentation – Liquor Licensing [Item 7] (j)
29	4/9/2012	Workshop – Central City Library Business Case [Item 8] (b) & (d)
30	11/9/2012	City Planning and Development Committee Meeting – 116-122 Waymouth Street, Adelaide [Item 16] (b) & (d)
31	11/9/2012	City Planning and Development Committee Meeting Recommendation – Central City Library Business Case [Item 17](b) & (d)
32	18/9/2012	Progress Report – Dean Rifle Range [Item 17] (b) & (d)
33	18/9/2012	Progress Report – Lot 25 Wingfield Waste and Recycling Centre [Item 18] (b) & (d)
34	18/9/2012	Victoria Square / Tarndanyangga Procurement Report [Item 14] (b) & (d)
35	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
36	18/9/2012	UPark Trial Data [Item 16] (b)
37	25/9/2012	City Infrastructure and Public Works Committee Meeting Recommendation – Progress Report – Lot 25 Wingfield Waste and Recycling Centre [Item 22.2] (b) & (d)
38	25/9/2012	Finance and Corporate Governance Committee Meeting Recommendation – Victoria Square / Tarndanyangga Procurement Report [Item 23.1] (b) & (d)
39	25/9/2012	UPark Trial Data [Item 25] (b)
40	2/10/2012	Rundle Mall Redevelopment [Item 2] (b), (d) & (h)
41	2/10/2012	Confidential Presentation – Adelaide Wireless Network [Item 6] (b) & (d)
42	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
43	2/10/2012	Central City Library Business Case [Item 14] (b) & (d)
44	2/10/2012	Western Park Lands Sport and Recreation Master Plan [Item 15] (j)
45	2/10/2012	Velo-City Update [Item 16] (b) & (d)
46	9/10/2012	City Planning and Development Committee Meeting Recommendation – Sturt Street Development Scheme Variation [Item 12] (b) & (d)
47	9/10/2012	City Culture and Community Services Committee Meeting Recommendation – Western Park Lands Sport and Recreation Master Plan [Item 13] (j)
48	9/10/2012	City Culture and Community Services Committee Meeting Recommendation – Velo-City Report [Item 13] (b) & (d)

CITY GOVERNANCE

OPERATIVE CONFIDENTIALITY ORDERS

(from 15 November 2010 to end 2012-13 financial year)

49	11/10/2012	Western Park Lands Sport and Recreation Master Plan [Item 14] (j)
50	16/10/2012	Victoria Park – Award of Contract [Item 14] (b) & (d)
51	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
52	19/10/2012	Report on particular matters arising from 2011/2012 External Audit [Item 13] (b) & (d)
53	19/10/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 15] (h) & (i)
54	23/10/2012	City Infrastructure and Public Works Committee Meeting Recommendation – Victoria Park – Award of Contract [Item 26] (b)&(d)
55	23/10/2012	Adelaide Park Lands Authority Meeting Advice – Western Park Lands Sport and Recreation Master Plan [Item 27] (j)
56	23/10/2012	UPark Trial Results [Item 28] (b)
57	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
58	23/10/2012	Councillor Malani – Question without Notice [Item 30] (a)
59	30/10/2012	Coglin Street, Adelaide [Item 4] (b) & (d)
60	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
61	13/11/2012	City Planning and Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
62	20/11/2012	Update on Visual Identity [Item 18] (j)
63	20/11/2012	Central City Library [Item 19] (b)&(d)
64	27/11/2012	Finance and Corporate Governance Committee Meeting Recommendation – Update on Visual Identity [Item 24.1] (j)
65	27/11/2012	Finance and Corporate Governance Committee Meeting Recommendation – Central City Library [Item 24.2] (b) & (d)
66	27/11/2012	CEO Contractual Matter – CEO Performance Panel [Item 25] (a)
67	4/12/2012	Development Policy Considerations [Item 17] (m)
68	4/12/2012	Rundle Mall Management Authority – Board Appointment [Item 11] (a)
69	4/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 12] (h)
70	11/12/2012	Finance and Corporate Governance Committee Meeting Recommendation – Rundle Mall Management Authority – Board Appointment [Item 26.1] (a)
71	11/12/2012	Head Contract and Catenary Lighting Contract for Rundle Mall Redevelopment [Item 27] (b) and (d)
72	11/12/2012	Building and Construction Works at the Central Market Arcade to Install Fire Services [Item 28] (b) & (d)

73	11/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 29] (h)
74	23/1/2013	Presentation – Central Library Project Briefing Update [Item 6] (b) & (d)
75	23/1/2013	Presentation – Clipsal and World Solar Challenge [Item 7] (b) & (d)
76	23/1/2013	To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 13] (b)
77	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
78	23/1/2013	East End Separate Rate Council Workshop [Item 13] (d)
79	29/1/2013	Victoria Square Budget [Item 2] (d)
80	29/1/2013	Rundle Mall Kiosks [Item 3] (b), (d) & (h)
81	29/1/2013	City Infrastructure and Public Works Committee Meeting Recommendation – To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 25.1] (b)
82	29/1/2013	City Infrastructure and Public Works Committee Meeting Recommendation – To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
83	29/1/2013	City Infrastructure and Public Works Committee Special Meeting – Victoria Square Project Budget [Item 26.1] (d)
84	29/1/2013	Councillor Henningsen – Confidential Question on Notice – 248 South Terrace [Item 27] (b) & (d)
85	29/1/2013	Councillor Wilkinson – Confidential Question without Notice – Information relating to Actual Litigation [Item 28] (i)
86	5/2/2013	Presentation – Redevelopment Proposal for Park 25 [Item 6] (j)
87	5/2/2013	Rundle Mall Kiosks [Item 18] (b), (d) & (h)
88	5/2/2013	Development Policy Considerations [Item 17] (m)
89	12/2/2013	City Planning and Development Committee Meeting Recommendation – Rundle Mall Kiosks [Item 15.1] (b), (d) & (h)
90	12/2/2013	City Culture and Community Services Committee Meeting Recommendation – Confidential Presentation – Redevelopment Proposal for Park 25 [Item 16.1] (j)
91	12/2/2013	Development Policy Considerations [Item 17] (m)
92	12/2/2013	Matter relating to Actual Litigation [Item 19] (i)
93	15/2/2013	Information Report: Quarterly Internal Audit Update, December 2012 [Item 7] (b) & (d)
94	15/2/2013	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)

CITY GOVERNANCE

OPERATIVE CONFIDENTIALITY ORDERS

(from 15 November 2010 to end 2012-13 financial year)

95	15/2/2013	Report on particular matters arising from 2011/2012 External Audit [Item 9] (b) & (d)
96	19/2/2013	Marketing the City [Item 12] (j)
97	19/2/2013	Workshop – Discussion on 2013-14 Business Plan and Budget [Item 13] (b) & (d)
98	27/2/2013	Finance and Corporate Governance Committee Meeting Recommendation – Marketing the City [Item 23] (j)
99	1/3/2013	Information Relating to Actual Litigation – By-Law for the Management of Pedestrian Malls and Preachers in Rundle Mall – Injunctive proceedings – Mediation [Item 2] (g), (h) & (i)
100	5/3/2013	Torrens Lake Management [Item 16] (j)
101	5/3/2013	Workshop – Anti Social Behaviour in the South Park Lands [Item 10] (j)
102	12/3/2013	City Planning and Development Committee Meeting Recommendation – Torrens Lake Management [Item 14.1] (j)
103	12/3/2013	Wingfield and Dean Rifle Range Review [Item 15] (b) & (d)
104	19/3/2013	Victoria Square / Tarntanyangga Award of Contract [Item 2] (b) & (d)
105	19/3/2013	Leasing of North Adelaide Railway Station [Item 12] (b) & (d)
106	19/3/2013	Park 24 – Tampawardli Major Event Space – Stage 2 Landscaping [Item 13] (b) & (d)
107	19/3/2013	Internal Audit Report [Item 19] (b) & (d)
108	19/3/2013	Workshop – 2013-14 Business Plan and Budget [Item 17] (b) & (d)
109	19/3/2013	Workshop – Revision of ACC Treasury Policy and Debt Discussion Paper [Item 18] (b) & (d)
110	26/3/2013	City Infrastructure and Public Works Committee Meeting Recommendation – Leasing of North Adelaide Railway Station [Item 22.1] (b) & (d)
111	26/3/2013	City Infrastructure and Public Works Committee Meeting Recommendation – Tampawardli Major Event Space – Stage 2 Landscaping [Item 22.2] (b) & (d)
112	26/3/2013	Report tabled by Lord Mayor – Property Licence Matter [Item 23] (i), (b) & (d)
113	9/4/2013	Strategic Property Update [Item 2] (b) & (d)
114	15/4/2013	13B & 13C Hamley Street, Adelaide SA 5000 [Item 8.2] Section 56A – (16) Development Act 1993
115	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
116	18/4/2013	Confidential Report and Workshop – Draft 2013-14 Business Plan and Budget [Item 3] (b) & (d)
117	23/4/2013	Discussion held in Confidence – Draft 2013-14 Business Plan and Budget for Public Consultation [Item 5] (b) & (d)
118	30/4/2013	Finance and Corporate Governance Committee Meeting Recommendation – Draft 2013-14 Business Plan and Budget [Item 19.1] (b) & (d)

119	7/5/2013	Sturt Street Land Transfer [Item 18] (b) & (d)
120	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
121	14/5/2013	City Planning and Development Committee Meeting Recommendation – Sturt Street Land Transfer [Item 11.1] (b) & (d)
122	14/5/2013	City Culture and Community Services Committee Meeting Recommendation – Adelaide Aquatic Centre Work [Item 12] (d)
123	28/5/2013	Adelaide City WiFi Network Status Update [Item 21] (b), (d) & (j)
124	30/5/2013	Leasing Matter – Victoria Park / Pakapakanthi (Park 16) [Item 15] (b) & (d)
125	30/5/2013	Leasing Matter – Adelaide Bowling Club [Item 16] (b) & (d)
126	30/5/2013	Leasing Matter – North Adelaide Railway Station [Item 17] (b) & (d)
127	4/6/2013	Connector Service Development [Item 22] (b) & (d)
128	4/6/2013	Adelaide Aquatic Centre Works [Item 14] (d) & (j)
129	11/6/2013	City Planning and Development Committee Meeting Recommendation – Connector Service Development [Item 14.1] (b) & (d)
130	11/6/2013	City Culture and Community Services Committee Meeting Recommendation – Adelaide Aquatic Centre Works [Item 15.1] (d) & (j)
131	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
132	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)
133	18/6/2013	Relocation of Office for the Rundle Mall Management Authority (RMMA) [Item 15] (b) & (d)
134	18/6/2013	Draft Adelaide Central Market Authority Business Plan and Budget for 2013/14 [Item 12] (d)
135	25/6/2013	City Infrastructure and Public Works Committee Meeting Recommendation – Victoria Park / Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 20.1] (b) & (d)
136	25/6/2013	City Infrastructure and Public Works Committee Meeting Recommendation – Relocation of Office for the Rundle Mall Management Authority (RMMA) [Item 20.2] (b) & (d)
137	25/6/2013	Finance and Corporate Governance Committee Meeting Recommendation – Draft Adelaide Central Market Authority Business Plan and Budget for 2013/14 [Item 21.1] (b) & (d)
138	25/6/2013	Lord Mayor's Confidential Report – Mellor Street Land Sale [Item 23] (d)

CITY GOVERNANCE

REPORT ON THE USE OF 90(2) AND 91(7)

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
1	2/7/2013	City Culture and Community Services	River Torrens Event [Item 11] (d) & (j)	1	River Torrens Event [Item 11] (d) & (j)	
2	9/7/2013	Council	Recommendation of City Culture and Community Services Committee meeting held in confidence on 2 July 2013 [Item 13] River Torrens Events [Rec 13.1] (d) & (j)	2	River Torrens Events [Rec 13.1] (d) & (j)	
3	9/7/2013	Council	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)	3	Capital City Committee Update [Item 14] (j)	
4	16/7/2013	Special Council	Design Matter [Item 3] (j)	4	Design Matter – Old RAH Site design competition feedback [Item 3] (j)	Resolution released by CEO 19/7/2013
5	16/7/2013	Special Council	Development Policy Matter [Item 4] (m)	5	Development Policy Matter – Riverbank Health and Entertainment Areas Development Plan Amendment [Item 4] (m)	Resolution and Attachment D to the report released by CEO 19/7/2013
6	19/7/2013	Audit Committee	Information Report: External Audit Interim Management Letter [Item 7] (b) & (d)			Matter released in Minutes
7	19/7/2013	Audit Committee	Information Report: Quarterly Internal Audit Update, March and June 2013 [Item 8] (b) & (d)	6	Information Report: Quarterly Internal Audit Update, March and June 2013 [Item 8] (b) & (d)	
8	19/7/2013	Audit Committee	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)	7	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)	Resolution released in Minutes
9	23/7/2013	Council	Councillor Hamilton – Confidential Motion on Notice to Revoke Part of a Decision – Contractual Matter [Item 22] (b) & (d)	8	Contractual Matter [Item 22] (b) & (d)	
10	6/8/2013	City Planning and Development Committee	Design Matter [Item 21] (j)	9	Design Matter [Item 21] (j)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
11	6/8/2013	City Planning and Development Committee	Sturt Street Housing Project Update [Item 22] (b) & (d)	10	Sturt Street Housing Project Update [Item 22] (b) & (d)	
12	6/8/2013	City Culture and Community Services Committee	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)	11	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)	
13	13/8/2013	Council	Recommendations of the City Planning and Development Committee meeting held in confidence on 6 August 2013 – Design Matter [Item 15] [Rec 15.1] (j)	12	Design Matter Rec 15.1] (j)	
14	13/8/2013	Council	Recommendations of the City Planning and Development Committee meeting held in confidence on 6 August 2013 – Sturt Street Housing Project Update [Item 15] [Rec 15.2] (b) & (d)	13	Sturt Street Housing Project Update [Rec 15.2] (b) & (d)	
15	13/8/2013	Council	Project Update [Item 16] (d) & (j)	14	Project Update [Item 16] (d) & (j)	
16	13/8/2013	Council	Capital City Committee [Item 17] (j)	15	Capital City Committee [Item 17] (j)	
17	13/8/2013	Council	Item 13 Tabled by the Lord Mayor [Item 13] (a)	16	Chief Executive Officer Performance Review – 1 July 2012 to 30 June 2013 [Item 13] (a)	
18	20/8/2013	Special Council	Confidential Lord Mayor's Report – Chief Executive Officer's Performance Review – 1 July 2012 to 30 June 2013 [Item 4] (a)	17	Confidential Lord Mayor's Report – Chief Executive Officer's Performance Review – 1 July 2012 to 30 June 2013 [Item 4] (a)	Part 5 of the resolution released in Minutes
19	20/8/2013	City Infrastructure and Public Works Committee	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)	18	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)	
20	27/8/2013	Council	Recommendation of the City Infrastructure and Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)	19	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)	
21	27/8/2013	Council	CEO update – Standing Orders Matter [Item 22] (a), (d) & (h)	20	CEO update – Standing Orders Matter [Item 22] (a), (d) & (h)	Resolution and Written personal explanation tabled by Councillor Wilkinson released in Minutes

CITY GOVERNANCE

REPORT ON THE USE OF 90(2) AND 91(7)

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
22	1/10/2013	City Planning and Development Committee	Connector Service Development [Item 10] (b), (d) & (j)	21	Connector Service Development [Item 10] (b), (d) & (j)	
23	1/10/2013	City Planning and Development Committee	International Relations [Item 11] (a) & (j)	22	International Relations [Item 11] (a) & (j)	Part 1.2 of Resolution released by CEO 24/10/2013
24	8/10/2013	Council	Recommendations of the City Planning and Development Committee meeting held in confidence on 1 October 2013 [Item 12] Connector Service Development [Rec 12.1] (b), (d) & (j)	23	Connector Service Development [Rec 12.1] (b), (d) & (j)	
25	8/10/2013	Council	Recommendations of the City Planning and Development Committee meeting held in confidence on 1 October 2013 – [Item 12] International Relations [Rec 12.2] (a) & (j)	24	International Relations [Rec 12.2] (a) & (j)	Part 2 of Resolution released by CEO 24/10/2014
26	15/10/2013	City Infrastructure and Public Works Committee	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)	25	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)	
27	15/10/2013	City Infrastructure and Public Works Committee	Visitor Information Services [Item 14] (d) & (j)	26	Visitor Information Services [Item 14] (d) & (j)	
28	15/10/2013	Finance and Corporate Governance Committee	Property Transaction [Item 15] (a)	27	Property Transaction [Item 15] (a)	
29	18/10/2013	Audit Committee	Report on particular matters arising from 2012/2013 External Audit [Item 7] (b) & (d)	28	Report on particular matters arising from 2012/2013 External Audit [Item 7] (b) & (d)	
30	18/10/2013	Audit Committee	Confidential Discussion with the External Auditors [Item 8] (b) & (d)	29	Confidential Discussion with the External Auditors [Item 8] (b) & (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
31	22/10/2013	Council	Recommendations of the City Infrastructure and Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)	30	Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)	
32	22/10/2013	Council	Recommendations of the Finance and Corporate Governance Committee meeting held in confidence on 15 October 2013 – [Item 25] Property Transaction [Rec 25.1] (a)	31	Property Transaction [Rec 25.1] (a)	
33	22/10/2013	Council	Electricity Supply Award of Contract [Item 26] (b) & (d)	32	Electricity Supply Award of Contract [Item 26] (b) & (d)	Resolution and the report [excluding Attachment A] released in Minutes
34	22/10/2013	Council	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)	33	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)	
35	5/11/2013	City Planning and Development Committee	Waiving of encroachment policy in relation to a proposal to construct a building façade over public space on North Terrace, Adelaide [Item 15] (b) & (d)	34	Waiving of encroachment policy in relation to a proposal to construct a building façade over public space on North Terrace, Adelaide [Item 15] (b) & (d)	
36	5/11/2013	City Culture and Community Service Committee	Adelaide Visitor Information Centre [Item 15] (d) & (j)	35	Adelaide Visitor Information Centre [Item 15] (d) & (j)	
37	12/11/2013	Council	Recommendations of the City Planning and Development Committee meeting held in confidence on 5 November 2013 – [Item 16] Waiving of encroachment policy in relation to a proposal to construct a building façade over public space on North Terrace, Adelaide [Rec 16.1] (b) & (d)	36	Waiving of encroachment policy in relation to a proposal to construct a building façade over public space on North Terrace, Adelaide [Rec 16.1] (b) & (d)	Resolution released in Minutes
38	12/11/2013	Council	Recommendations of the City Culture and Community Services Committee meeting held in confidence on 5 November 2013 – [Item 17] Adelaide Visitor Information Centre [Rec 17.1] (d) & (j)	37	Adelaide Visitor Information Centre [Rec 17.1] (d) & (j)	Resolution released in Minutes
39	12/11/2013	Council	Council Ergo Update [Item 19] (b) & (d)	38	Ergo Update [Item 19] (b) & (d)	
40	12/11/2013	Council	Capital City Committee [Item 20] (j)	39	Capital City Committee [Item 20] (j)	

CITY GOVERNANCE

REPORT ON THE USE OF 90(2) AND 91(7)

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
41	12/11/2013	Council	Chief Executive Officer's Performance Review [Item 21] (a)	40	Chief Executive Officer's Performance Review [Item 21] (a)	
42	19/11/2013	City Infrastructure and Public Works Committee	Wingfield Progress Report [Item 16] (b) & (d)	41	Wingfield Progress Report [Item 16] (b) & (d)	
43	19/11/2013	Finance and Corporate Governance Committee	Civic Recognition Request [Item 14] (j)	42	Civic Recognition Request [Item 14] (j)	
44	19/11/2013	Finance and Corporate Governance Committee	Rundle Mall Innovation Fund [Item 15] (d)	43	Rundle Mall Innovation Fund [Item 15] (d)	
45	26/11/2013	Council	Recommendations of the Finance and Corporate Governance Committee meeting held in confidence on 19 November 2013 – [Item 24] Civic Recognition Request [Rec 24.1] (j)	44	Civic Recognition Request [Rec 24.1] (j)	
46	26/11/2013	Council	Recommendations of the Finance and Corporate Governance Committee meeting held in confidence on 19 November 2013 – [Item 24] Rundle Mall Innovation Fund [Rec 24.2] (d)	45	Rundle Mall Innovation Fund [Rec 24.2] (d)	
47	26/11/2013	Council	Confidential Question without Notice – Councillor Plumridge AM – Overseas Use of iPad by Lord Mayor [Item 25] (a)	46	Confidential Question without Notice – Councillor Plumridge AM – Overseas Use of iPad by Lord Mayor [Item 25] (a)	
48	29/11/2013	Audit Committee	Internal Audit Program – Detailed One Year Plan + Two Year Outlook [Item 4] (b) & (d)	47	Internal Audit Program – Detailed One Year Plan + Two Year Outlook [Item 4] (b) & (d)	Resolution released in Minutes

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
49	29/11/2013	Audit Committee	Internal Audit Update up to October 2013 [Item 5] (b) & (d)	48	Internal Audit Update up to October 2013 [Item 5] (b) & (d)	
				49	Internal Audit Update up to October 2013 [Item 5] (b) & (d)	
50	29/11/2013	Audit Committee	Update on the Activities of the Strategic Risk and Internal Audit Group [Item 6] (h) & (i)	50	Update on the Activities of the Strategic Risk and Internal Audit Group [Item 6] (h) & (i)	Resolution released in Minutes
51	3/12/2013	City Planning and Development Committee	Connector Bus Service [Item 17] (b) & (d)	51	Connector Bus Service [Item 17] (b) & (d)	
52	3/12/2013	City Infrastructure and Public Works Committee	Rundle Mall Lighting [Item 12] (d)	52	Rundle Mall Lighting [Item 12] (d)	
53	3/12/2013	Finance and Corporate Governance Committee	Other Business – Councillor Moran – Confidential Motion on Notice – Lord Mayor's Data Roaming Telstra Expense [Item 12] (a)	53	Other Business – Councillor Moran – Confidential Motion on Notice – Lord Mayor's Data Roaming Telstra Expense [Item 12] (a)	
54	5/12/2013	Special Council	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)	54	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)	Part 1 of the resolution, the division taken on part 1.1 of the resolution and Attachment A & B to the report released in Minutes
55	10/12/2013	Council	Chief Executive Officer's Performance Review [Item 34] (a)	55	Chief Executive Officer's Performance Review [Item 34] (a)	
56	10/12/2013	Council	Recommendation of the City Planning and Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)	56	Connector Bus Service [Rec 28.1] (b) & (d)	
57	10/12/2013	Council	Recommendation of City Infrastructure and Public Works Committee meeting held in confidence on 3 December 2013 [Item 29] Rundle Mall Lighting [Rec 29.1] (d)	57	Rundle Mall Lighting [Rec 29.1] (d)	
58	10/12/2013	Council	Planning Matters [Item 30] (i)	58	Planning Matters [Item 30] (i)	

CITY GOVERNANCE

REPORT ON THE USE OF 90(2) AND 91(7)

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
59	10/12/2013	Council	Appointment of Audit Committee Presiding Member [Item 31] (a)	59	Appointment of Audit Committee Presiding Member [Item 31] (a)	Resolution and Report [Excluding Attachment A] released in Minutes
60	10/12/2013	Council	Civic Recognition Request [Item 32] (j)	60	Civic Recognition Request [Item 32] (j)	
61	10/12/2013	Council	City of Adelaide Australia Day Awards [Item 33] (a)	61	City of Adelaide Australia Day Awards [Item 33] (a)	Available 31 January 2014
62	21/1/2014	City Planning and Development Committee	ERGO Update [Item 11] (b) & (d)	62	ERGO Update [Item 11] (b) & (d)	
63	21/1/2014	City Infrastructure and Public Works Committee	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 10] (b) & (d)	63	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 10] (b) & (d)	
64	21/1/2014	City Infrastructure and Public Works Committee	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)	64	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)	
65	28/1/2014	Council	Recommendation of the City Planning and Development Committee meeting held in confidence on 21 January 2014 [Item 23] Ergo Update [Rec 23.1] (b) & (d)	65	Ergo Update [Rec 23.1] (b) & (d)	
66	28/1/2014	Council	Recommendations of the City Infrastructure and Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d) Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)	66	Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)	
				67	Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
67	4/2/2014	City Planning and Development Committee	Planning Matters [Tabled Item 3] (m)	68	Planning Matters [Tabled Item 3] (m)	
68	4/2/2014	City Culture and Community Services Committee	Adelaide Aquatic Centre Works [Item 12] (d)	69	Adelaide Aquatic Centre Works [Item 12] (d)	
69	4/2/2014	City Culture and Community Services Committee	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)	70	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)	
70	4/2/2014	City Culture and Community Services Committee	Adelaide Aquatic Centre Works Procurement Report [Item 14] (b) & (d)	71	Adelaide Aquatic Centre Works Procurement Report [Item 14] (b) & (d)	Report [excluding Attachments A and B] released in Council Minutes 11/2/2014
71	11/2/2014	Council	Recommendation of the City Planning and Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential and Main Street Development Plan Amendment [Rec 14.1] (m)	72	Planning Matters – Residential and Main Street Development Plan Amendment [Rec 14.1] (m)	
72	11/2/2014	Council	Recommendations of the City Culture and Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works [Rec 15.1] (d) Adelaide Aquatic Centre Works – Prudential Report [Rec 15.2] (b) & (d) Adelaide Aquatic Centre Works Procurement Report [Rec 15.3] (b) & (d)	73	Adelaide Aquatic Centre Works [Rec 15.1] (d)	
				74	Adelaide Aquatic Centre Works – Prudential Report [Rec 15.2] (b) & (d)	
				75	Adelaide Aquatic Centre Works Procurement Report [Rec 15.3] (b) & (d)	Resolution and Item 14 [excluding Attachments A and B] on the Agenda for the City Culture and Community Services Committee held on 4 February 2014 released in Minutes
73	11/2/2014	Council	Visitor Information Centre [Tabled Item 16] (b)	76	Visitor Information Centre [Tabled Item 16] (b)	
74	18/2/2014	Special Council	Central Market Contractual Arrangements – Legal Advice [Item 3] (h)	77	Central Market Contractual Arrangements – Legal Advice [Item 3] (h)	

CITY GOVERNANCE

REPORT ON THE USE OF 90(2) AND 91(7)

(90) Meeting (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
75	18/2/2014	Finance and Corporate Governance Committee	Rundle Mall Innovation Fund [Item 15] (b) & (d)	78	Confidential Workshop – Rundle Mall Innovation Fund [Item 15] (b) & (d)	
76	26/2/2014	Council	Report tabled by the Lord Mayor – Adelaide Central Bus Station Business Opportunity [Item 23] (d)	79	Adelaide Central Bus Station Business Opportunity [Tabled Item 23] (d)	
77	4/3/2014	City Planning and Development Committee	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)	80	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)	
78	4/3/2014	City Planning and Development Committee	Commercial Property Matter [Item 20] (d)	81	Commercial Property Matter [Item 20] (d)	
79	11 and 12/3/2014	Council	Recommendations of the City Planning and Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d) Commercial Property Matter [Rec 18.2] (d)	82	Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d)	
				83	Commercial Property Matter [Rec 18.2] (d)	
80	11 and 12/3/2014	Council	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 27 February 2014 [Item 19] Tennis SA Lease [Item 19.1] (b) & (d)	84	Tennis SA Lease [Item 19.1] (b) & (d)	
81	11 and 12/3/2014	Council	Charitable Item [Item 20] (a)	85	Charitable Item [Item 20] (a)	
82	11 and 12/3/2014	Council	Central Market Contractual Arrangements – Legal Advice [Item 21] (a) & (h)	86	Central Market Contractual Arrangements – Legal Advice [Item 21] (a) & (h)	
83	18/3/2014	City Infrastructure and Public Works Committee	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)	87	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
84	18/3/2014	City Infrastructure and Public Works Committee	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)	88	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)	
85	18/3/2014	City Infrastructure and Public Works Committee	Tennis SA – Leasing Matters [Item 17] (b) & (d)	89	Tennis SA – Leasing Matters [Item 17] (b) & (d)	
86	18/3/2014	City Infrastructure and Public Works Committee	Rundle Mall Redevelopment – March 2014 [Item 18] (b) & (d)	90	Rundle Mall Redevelopment – March 2014 [Item 18] (b) & (d)	
87	18/3/2014	City Infrastructure and Public Works Committee	Victoria Square Stage 1 Redevelopment – Southern End Remediation Works [Item 19] (b) & (d)	91	Victoria Square Stage 1 Redevelopment – Southern End Remediation Works [Item 19] (b) & (d)	Resolution and report excluding Attachment B released in Minutes
88	18/3/2014	Finance and Corporate Governance Committee		92	Childcare Facilities in the City [Item 22] (j)	Report with the exception of Attachment C considered in public and released in Minutes
89	18/3/2014	Finance and Corporate Governance Committee	New Direction for Waste Care SA [Item 23] (d)	93	New Direction for Waste Care SA [Item 23] (d) & (g)	
90	25/3/2014	Council	Recommendations of the City Infrastructure and Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Assignment of Lease 86 Grote Street, Adelaide [Rec 21.1] (b) & (d) Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Rec 21.2] (b) & (d) Tennis SA – Leasing Matters [Rec 21.3] (b) & (d) Rundle Mall Redevelopment – March 2014 [Rec 21.4] (b) & (d)	94	Assignment of Lease 86 Grote Street, Adelaide [Rec 21.1] (b) & (d)	
				95	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Rec 21.2] (b) & (d)	
				96	Tennis SA – Leasing Matters [Rec 21.3] (b) & (d)	
				97	Rundle Mall Redevelopment – March 2014 [Rec 21.4] (b) & (d)	Resolution [excluding parts 1 & 2] released in Minutes

CITY GOVERNANCE

REPORT ON THE USE OF 90(2) AND 91(7)

(90) Meeting (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
91	25/3/2014	Council	Recommendation of the Finance and Corporate Governance Committee meeting held in confidence on 18 March 2014 [Item 22] New Direction for Waste Care SA [Rec 22.1] (d) & (g)	98	New Direction for Waste Care SA [Rec 22.1] (d) & (g)	
92	25/3/2014	Council	Charitable Request [Item 23] (a)	99	Charitable Request [Item 23] (a)	
93	1/4/2014	City Planning and Development Committee	Sturt Street Housing Update [Item 22] (b) & (d)	100	Sturt Street Housing Update [Item 22] (b) & (d)	
94	8/4/2014	2014/15 Business Plan and Budget Sub-Committee	2014-15 Business Plan and Budget – Operating Projects and New Assets [Item 6] (b)	101	Presentation by CEO on Operating Budgets [Item 6] (b)	
95	8/4/2014	Council	Recommendation of the City Planning and Development Committee meeting held in confidence on 1 April 2014 [Item 13] Sturt Street Housing Update [Rec 13.1] (b) & (d)	102	Sturt Street Housing Update [Rec 13.1] (b) & (d)	
96	8/4/2014	Council	Waymouth Street Update [Item 14] (b) & (d)	103	Waymouth Street Update [Item 14] (b) & (d)	
97	8/4/2014	Council	Deputy Lord Mayor (Councillor Malani) – Confidential Motion on Notice – Adelaide Promotional Opportunity [Item 15] (d)	104	Deputy Lord Mayor (Councillor Malani) – Confidential Motion on Notice – Adelaide Promotional Opportunity [Item 15] (d)	
98	11/4/2021	2014/15 Business Plan and Budget Sub-Committee	2014-15 Business Plan and Budget – Operating Revenue [Item 7] (b) & (d)	105	2014-15 Business Plan and Budget – Operating Revenue [Item 7] (b) & (d)	
99	15/4/2014	City Infrastructure and Public Works Committee	Adelaide Aquatic Centre Works [Item 16] (d)	106	Adelaide Aquatic Centre Works [Item 16] (d)	Report [excluding Attachment A] released in Council Minutes 22/4/2014

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
100	15/4/2014	Finance and Corporate Governance Committee	Adelaide Central Market Authority – Employment of ACMA CEO [Item 19] (a)	107	Adelaide Central Market Authority – Employment of ACMA CEO [Item 19] (a)	
101	15/4/2014	Finance and Corporate Governance Committee	Capital City Committee Update [Item 20] (j)	108	Capital City Committee Update [Item 20] (j)	
102	15/4/2014	Finance and Corporate Governance Committee	2014-15 Budget-Advice/ Recommendation of the 2014/15 Business Plan and Budget Sub-Committee – Operating Revenue [Item 21] (b) & (d)	109	2014-15 Budget-Advice/ Recommendation of the 2014/15 Business Plan and Budget Sub-Committee – Operating Revenue [Item 21] (b) & (d)	
103	22/4/2014	Council	Recommendation of the City Infrastructure and Public Works Committee meeting held in confidence on 22 April 2014 [Item 22] Adelaide Aquatic Centre Works [Rec 22.1] (d)	110	Adelaide Aquatic Centre Works [Rec 22.1] (d)	Resolution of Council and Item 16 [excluding Attachment A] on the Agenda for the meeting of the City Infrastructure and Public Works Committee held on 15 April 2014 released in Minutes
104	22/4/2014	Council	Recommendations of the Finance and Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Adelaide Central Market Authority – Employment of ACMA CEO [Rec 23.1] (a) Capital City Committee Update [Rec 23.2] (j) 2014-15 Budget-Advice/ Recommendation of the 2014/15 Business Plan and Budget Sub-Committee – Operating Revenue [Rec 23.3] (b) & (d)	111	Adelaide Central Market Authority – Employment of ACMA CEO [Rec 23.1] (a)	
				112	Capital City Committee Update [Rec 23.2] (j)	
				113	2014-15 Budget-Advice/ Recommendation of the 2014/15 Business Plan and Budget Sub-Committee – Operating Revenue [Rec 23.3] (b) & (d)	
105	22/4/2014	Council	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)	114	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)	
106	22/4/2014	Council	Expression of Interest: - Consultant to Support CEO Performance Review Process [Item 25] (b) & (d)	115	Expression of Interest: - Consultant to Support CEO Performance Review Process [Item 25] (b) & (d)	

CITY GOVERNANCE

REPORT ON THE USE OF 90(2) AND 91(7)

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
107	2/5/2014	Audit Committee	Internal Audit Progress Report [Item 7] (b) & (d)	116	Internal Audit Progress Report [Item 7] (b) & (d)	
108	2/5/2014	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)	117	Update on Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)	Resolution released in Minutes
109	20/5/2014	City Infrastructure and Public Works Committee	Rundle Mall Redevelopment Project Update [Item 17] (d)	118	Rundle Mall Redevelopment Project Update [Item 17] (d)	
110	20/5/2014	Finance and Corporate Governance Committee	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)	119	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)	
111	20/5/2014	Finance and Corporate Governance Committee	Capital City Committee Update [Item 19] (j)	120	Capital City Committee Update [Item 19] (j)	
112	20/5/2014	Finance and Corporate Governance Committee	Central Market Governance Issues [Item 20] (a)	121	Central Market Governance Issues [Item 20] (a)	
113	28/5/2014	Council	Recommendations of the Finance and Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d) Adelaide Central Market Governance Issues [Rec 22.2] (a)	122	Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)	
				123	Adelaide Central Market Governance Issues [Rec 22.2] (a)	
114	17/6/2014	City Infrastructure and Public Works Committee	Workshop – Rundle Mall Redevelopment Project [Item 17] (d)	124	Workshop – Rundle Mall Redevelopment Project [Item 17] (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter and Reason : Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter and Reason : Section 90(3)	Information available for inspection
115	17/6/2014	City Infrastructure and Public Works Committee	Rundle Mall Redevelopment Project Update [Item 18] (d)	125	Rundle Mall Redevelopment Project Update [Item 18] (d)	
116	17/6/2014	City Infrastructure and Public Works Committee	Adelaide Aquatic Centre Works Procurement Report [Item 19] (b) & (d)	126	Adelaide Aquatic Centre Works Procurement Report [Item 19] (b) & (d)	
117	17/6/2014	Finance & Corporate Governance Committee	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)	127	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)	
118	17/6/2014	Finance & Corporate Governance Committee	Confidential Verbal Report - Adelaide Central Market Board Selection Process [Item 22] (a)	128	Confidential Verbal Report - Adelaide Central Market Board Selection Process [Item 22] (a)	
119	17/6/2014	Finance & Corporate Governance Committee	Planning Matter [Item 23] (h)	129	Planning Matter [Item 23] (h)	
120	24/6/2014	Council	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Rundle Mall Redevelopment Project Update [Rec 23.1] (d) Adelaide Aquatic Centre Works Procurement Report [Rec 23.2] (b) & (d)	130 131	Rundle Mall Redevelopment Project Update [Rec 23.1] (d) Adelaide Aquatic Centre Works Procurement Report [Rec 23.2] (b) & (d)	
121	24/6/2014	Council	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)	132	Planning Matter [Rec 24.1] (h)	
122	24/6/2014	Council	Adelaide Central Market Authority Board – Appointment of Chair [Item 25] (a)	133	Adelaide Central Market Authority Board – Appointment of Chair [Item 25] (a)	
123	24/6/2014	Council	Presiding Members Report - Hindley Street Redevelopment [Item 26] (j)	134	Presiding Members Report - Hindley Street Redevelopment [Item 26] (j)	

