ADELAIDE CITY COUNCIL ANNUAL REPORT 2014-15

ACKNOWLEDGEMENT TO COUNTRY

Adelaide City Council acknowledges the traditional Country of the Kaurna People of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna People living today.

WELCOME TO ADELAIDE CITY COUNCIL'S ANNUAL REPORT FOR 2014-15

Adelaide City Council provides infrastructure and programs to create a vibrant Adelaide – a city of great places for our community to live, work and play in. The Annual Report provides our customers, stakeholders and community with an overview of the projects and programs that have been invested in and implemented across the city throughout 2014-15.

The Adelaide City Council Annual Report 2014-15 has been produced in compliance with the *Local Government Act 1999* and provides a comprehensive account of Council's performance from 1 July 2014 to 30 June 2015. Council is committed to transparent reporting and accountability to all our stakeholders and the Annual Report is the primary means of advising on our performance during the financial year. There are two parts to the Report. The first section reports on how Council progressed against the outcomes and objectives in the City of Adelaide Strategic Plan 2012-16 and the 2014-15 Business Plan and Budget and is structured around Adelaide City Council's six strategic outcomes:

- City of Great Places
- Accessible City
- Creative City
- Liveable City
- Prosperous City
- Environmentally Sustainable City

Part Two of the Report provides the audited statements for Adelaide City Council and Council's subsidiaries: Adelaide Central Market Authority, Adelaide Park Lands Authority and Rundle Mall Management Authority. Council has an equity interest in both Waste Care SA and Council Solutions Regional Authority and their Annual Reports and audited financial statements are also included in this document. An online version of the Adelaide City Council Annual Report 2014-15 is available to view and download at adelaidecitycouncil.com.

To request a copy or provide feedback please contact Customer Centre in person at 25 Pirie Street, Adelaide 5000; via phone on 8203 7203; or email at city@adelaidecitycouncil.com. The Customer Centre hours are: Monday to Friday 8.30am – 5.30pm.

Your Say Adelaide is another way you can provide your feedback and ideas on Council's priorities and projects and help shape Council's future plans for Adelaide. To have Your Say, please visit the Council website: yoursay, adelaidecitycouncil.com



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22,690 RESIDENTS IN THE CITY

5,600

TERTIARY STUDENTS LIVE IN THE CITY



122,700 WORKERS IN THE

CITY OF ADELAIDE



228,673 DAILY VISITORS

\$700m

INTERNATIONAL STUDENTS SPEND IN 2014-15

ADELAIDE CITY COUNCIL ANNUAL REPORT 2014 -15

FAST FACTS

The following facts and numbers provide a further snapshot of the City of Adelaide in 2014-15



The city's Gross Regional Product **19.7%** of State's Gross State Product



Approximate increase in cycling into the city each year since 2009

Of those who visit the city:



53,933

Licenced venue capacity increased by over **57%** since 2011



commercial rooms and beds available for visitors: set to increase over the next year



economic impact value of Conferences in Adelaide



10% increase in dining seats from 2011–2014



25% of office space in the city rated

as green office space



students enrolled in city schools, vocational institutions and universities



are working

are studying



are eating

LORD MAYOR'S MESSAGE

WELCOME TO THE ADELAIDE CITY COUNCIL ANNUAL REPORT FOR 2014-2015.

The last 12 months have brought many changes for the City of Adelaide. A new Council was elected in November 2014, and we've initiated a renewed focus on supporting innovation, entrepreneurship, and internationalising the City of Adelaide.

In the past year Council has launched its first-ever Retail Strategy, several investment attraction initiatives, and inaugurated a Lord Mayor's business forum, to connect Council more closely to our business community.

We have maintained the outgoing Council's commitment to collaboration with all sectors of the community. We consulted with thousands of stakeholders as part of Picture Adelaide 2040, our consultation process that is now informing the development of Council's new Strategic Plan.

Council's relationship with State Government continues to strengthen, and we are excited to work with the State on its announcement for Adelaide to become the world's first carbon neutral city. Council is well-placed to further reduce both corporate and city emission levels through our Sustainable City Incentive Scheme and many other initiatives. In the past year Council has progressed and completed a range of infrastructure projects. The transformation of Rundle Mall has consolidated its place as South Australia's premier shopping district. We also launched our upgraded AdelaideFree Wi-Fi network, which is now one of the most comprehensive city networks in Australia, if not the world.

Council has also maintained its commitment to getting the basics right. Our Residential Streets Development Program has continued to create vibrant, attractive and liveable streets through co-creation with the community. We remain committed to our residential community and have been pleased to see a renewed level of interest in city living in the past 12 months. Council understands the importance of balancing new development with our city's heritage. In the past year we have delivered the \$1 million Heritage Incentives Scheme, which includes grants and promotion to support the conservation and restoration of our city's heritage-listed buildings.

Thank you for supporting the City of Adelaide and for working with us to create a city where we are all proud to live, work, study or visit.

Martin Haese LORD MAYOR

ELECTED MEMBERS OF COUNCIL

As at 30 June 2015



Martin Haese LORD MAYOR



Houssam Abiad DEPUTY LORD MAYOR CENTRAL WARD COUNCILLOR



Anne Moran AREA COUNCILLOR



Natasha Malani AREA COUNCILLOR



Sandy Wilkinson AREA COUNCILLOR



Robert Simms AREA COUNCILLOR



Susan Clearihan NORTH WARD COUNCILLOR



Phillip Martin NORTH WARD COUNCILLOR



Megan Hender CENTRAL WARD COUNCILLOR

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David Slama CENTRAL WARD COUNCILLOR



Alex Antic SOUTH WARD COUNCILLOR



Priscilla Corbell SOUTH WARD COUNCILLOR

OUR VISION

Adelaide: One City, Many Places

Adelaide City Council works towards outcomes as set out in the Adelaide: *One City, Many Places Strategic Plan 2012-16.* This plan was created with extensive community engagement through the first two stages of the Picture Adelaide consultation.

The Strategic Plan 2012-16 incorporates the ideas generated from Picture Adelaide into an exciting vision for the city and how that can be achieved by Council, business and community working together to make Adelaide a world class city:

- Adelaide is the dynamic heart of the state's pursuits in business and commerce, arts and culture, retail, education and innovation. The people of Adelaide are proud of their cleverly designed city in a park, its cultural boulevards, its gridded streets and heritage buildings sitting easily between the hills and the sea.
- Stunning contemporary architecture is home to a growing number of residents, businesses and creative enterprises. Outstanding design and artwork are a hallmark of its bustling streets and squares enjoyed by many, day and night. Adelaide is a city of great places for people; for living and community life. We have great places for businesses to start up and grow and great places for knowledge and creativity to flourish.

- People love living here. From students and young people relishing their affordable lifestyle close to universities, live music, shops and cheap eats, to families who enjoy the short walk or cycle to markets, community gardens, schools and childcare, to downsizers attracted to everything the city has to offer. The city's choices of housing meet the needs of a diverse range of people from those looking for affordable units to lovingly restored heritage homes or converted warehouses. People of all cultures, incomes and ages form a strong community in this welcoming city.
- Our forward-thinking city suits businesses and organisations. We have a start-up state of mind that supports new businesses and attracts investment. It's easy to do business and build networks as we provide free city-wide Wi-Fi networks and high speed internet and are supported by talented and creative people graduating from our highly regarded universities.
- People increase their fitness in the city's parks and squares and city workers often stay in the city in the evenings to enjoy the many great venues, restaurants and events Adelaide has to offer.

- Culture and creativity are at the heart of our city where passionate debates are held in public and private places and great ideas flourish with the support of Council initiatives and services. Public art can be seen all over Adelaide in the parks, squares, streets and on the side of buildings; and venues such as galleries, theatres and function halls are always humming with the energy of events and festivals that are supported by Council throughout the year.
- Outdoor dining is enjoyed by residents and visitors in well-lit streets that are clean, safe and attractive places to enjoy a meal and socialise. Quirky shops, street vendors and mobile food trucks help activate our laneways, streets and public spaces with performances and music that generate a wonderful atmosphere.

ADELAIDE OTY COUNCIL ANNUAL REPORT 2014 -15

- Our City of Great Places is safe and easy to get around on foot, bike, efficient public transport, or even an electric car that can be re-charged at city stations. We have an international reputation as a 'green' city and recycled water supports our parks and gardens with efficient and clean energy providing power for the city.
- Our walkways and public spaces are shaded by beautiful trees and our Park Lands cradle the city bringing the natural world right to the door of city residents and workers, while water ways support wildlife and provide an attractive backdrop for recreational activities around our beautiful city.

OUR PRIORITIES

Adelaide City Council adopted priority areas for action over the four years of the Strategic Plan from 1 July 2012 to 30 June 2016 and works towards achieving the shared vision for Adelaide of *One City*, *Many Places*.

These priority areas for action are aligned to six agreed outcomes that Council describe as the characteristics we would like the city to have thirty years from now: *City of Great Places; Accessible City; Creative City; Liveable City; Prosperous City; Environmentally Sustainable City.*

These priorities were agreed by Council in the context of their alignment with South Australia's Strategic Plan, the 30-Year Plan for Greater Adelaide and the results of Picture Adelaide 2040. The Annual Report outlines the progress made throughout 2014-15 by Council towards achieving these six outcomes and also reports on the key actions and objectives that were included in the City of Adelaide 2014-15 Business Plan and Budget.

Key priorities during 2014-15 included:

- Complete the transformation of **Rundle Mall** into an exciting and prosperous retail experience, maintaining its reputation as Adelaide's premier shopping district.
- Plan for **next stages** of Victoria Square/Tarntanyangga.

- Progress Digital Strategy initiatives and smart technology solutions to position Adelaide as a Smart city, including investing in an Internet of Things and opening up access to Council data for innovative reuse.
- Integrate public art into various city locations, including the Princess
 Elizabeth Playspace and Topham Mall.
- Continue to bring public spaces and laneways alive through the next phase of **Splash Adelaide** ensuring an exciting and broader range of events and activities in a variety of venues across the city.

- Focus on **safer and easier transport** routes for cyclists and pedestrians with further investment in the Smart Move Strategy, education programs for the community and improvements to the free City Connector service.
- Work with the State Government and our community to ensure we provide safer pathways throughout the city through provision of lighting, CCTV and wayfinding solutions.
- Continue with our **Neighbourhood** Development Projects to
 create vibrant, attractive, liveable
 streets that reflect the character of
 neighbourhoods and the needs of
 residents through collaboration and
 co-creation with the local community.

- Provide sponsorship funding support to eligible groups and organisations to ensure an exciting range of **cultural and artistic events and activities** are held in a variety of venues across the city and throughout the year.
- Deliver a sustainable makeover of the Adelaide Aquatic Centre, including energy efficient boilers and a co-generation heat and power plant.
- Deliver the \$1 million Heritage
 Incentives Scheme including built heritage management grants and built heritage promotion supporting the conservation and restoration of heritage listed buildings within the city.

- Provide significant investment in our road networks as part of Council's ongoing commitment to improving the standards of our critical assets.
- Continue to work with our community to enhance waste and recycling services to minimise waste disposal to landfill.
- Ensure a well presented clean and safe city by focusing on delivering high quality core services.

The following pages of this Annual Report provide more detail about the programs, initiatives and services that Council has delivered during the year and how the people who work as One Team in the Corporation of the City of Adelaide help to make a positive impact on our city.

PICTURE ADELAIDE 2040

Picture Adelaide captured the desires and needs of the people who make Adelaide one of the most liveable cities in the world – residents, business owners, community members, city workers and visitors from overseas, interstate and around South Australia.

- This extensive community engagement will help Council create its new plans for the City of Adelaide:
- Adelaide 2040
- Adelaide City Council Strategic Plan 2016– 2020
- Adelaide Park Lands Strategy
- Adelaide Market District Plan
- City of Adelaide Planning Strategy

All aspects of our lives will be impacted as the world around us continues to change rapidly. Predicting how this will play out is challenging. An agile approach to change and the ability to quickly adapt will be the hallmark of successful cities. Adelaide's inherent creativity sees us well placed to meet this challenge. Picture Adelaide 2040 was undertaken to help us understand what the community believes must be done to meet the challenges facing Adelaide.

Picture Adelaide 2040 embraced the widest possible reaches of the community, gathering 1,800 contributions from over 2,000 participants. More than 1,000 stories were collected, many community and stakeholder forums were held and we engaged hard-to-reach groups, met in-person with our partners and facilitated self-led and online discussions.

Over five stages in 12 months, we worked with the community and together we have developed their ideas into tangible outcomes for the city.

Stage 1: Build an understanding of the "now" and generate energy for the journey ahead

We started by asking the community for stories about what they love most about Adelaide. Story-collecting allowed people to tell us what is important to them in their own words as well as building energy and enthusiasm to continue following the program's journey. Participants' stories told us a lot about people's favourite places, why they care about them and the lifestyle that they value in Adelaide. Stories ranged from the romantic to the sad, from the inspiring to the reflective.

All stories are available on the Picture Adelaide 2040 website: pictureadelaide.com.au.

To reach over 1,000 stories, we used crowd-funding techniques by offering community rewards to encourage participation. From a story slam to stencil art to an edible garden – we had a great time organising some fun rewards each time we hit a milestone number of stories.

Story-teller demographics were analysed throughout this stage to ensure we heard from a diverse and representative sample of city users. We also pioneered the use of "pin-dropping" stories onto an interactive map on our Picture Adelaide 2040 website to give location-based context.

From the story-telling, we established Adelaide's favourite places:

- 1. Adelaide Central Market
- 2. Botanic Gardens
- 3. Rundle Mall
- 4. River Torrens
- 5. Adelaide Oval
- 6. North Terrace

- 7. Rundle Street
- 8. Victoria Square / Tarntanyangga
- 9. North Adelaide
- 10. Adelaide Zoo

Stage 2: Explore what the future could be and develop new partnerships with key partners

"What could Adelaide look like in 2040?" Over 30 community members explored this question at a community forum in the Town Hall. The forum was based on a "world café" model where people freely moved from table to table to discuss different themes and external thought leaders from varying sectors hosted discussions on their area of expertise.

A think-tank was also held with representatives and potential partners from State Government, business and not-forprofit organisations. These and subsequent public forums were all facilitated by an expert futurist to ensure continuity of narration throughout the entire project.

What we had heard so far was then summarised in the Picture Adelaide 2040 – Themes and Questions Paper that posed questions around tensions, challenges and opportunities and explored the five most popular themes:

- 1. Economy and Business
- 2. People and Community
- 3. City Spirit
- 4. People Movement
- 5. Environmental richness

The draft paper was reviewed by an advisory group of community members and stakeholders from previous forums to ensure it accurately represented what the community had told us so far. This ensured the community retained a unique and real voice in Picture Adelaide 2040.

Stage 3: Summarise what was heard so far to set the stage for subsequent community discussions

The Themes and Questions Paper was reviewed by the newly elected Adelaide City Council and endorsed for a final stage of community discussion.

Stage 4: Facilitate community dialogue and debate on the emerging tensions, challenges and opportunities

We finished by running a variety of community and online forums, bringing everyone together to explore the nuts and bolts of the key challenges and ideas. People shared their thoughts about everything ranging from retail to housing, from trees to transport. Three public forums were hosted at various locations and dates throughout the city as well as five online forums – one for each of the themes. The online forums were facilitated by theme experts and attracted over 80 participants.

A "going to the people" philosophy led everything we did. We spoke to people on their own turf and targeted hard-to-reach groups – older people, high-school and international students, Indigenous people, homeless and disadvantaged, people with disabilities, and people from non-English speaking and refugee backgrounds. Picture Adelaide 2040 went far beyond just conversations between Council and community. We purposely facilitated discussion between community members with different perspectives. Our online forums hosts had licence to provoke spirited debate. In addition to capturing the broadest possible range of views, this approach also helped people to understand the diversity of opinion in their own community and the complexity of city planning.

A user-friendly "self-help" kit was developed to help people and groups host their own discussions. This was an important new step in building community capability to participate in Council planning and decision-making.



Stage 5: Report back to the community and analyse and distribute the data to inform the new plans

The final stage was all about analysing and distributing the data to inform the development of Council's new plans and closing the loop with the community. Everything the community told us can be found in Picture Adelaide 2040 – What We Heard. This document provides a valuable picture of what people love about Adelaide, what they envisage for the future and how they believe that future vision can be achieved.

Themes and Directions

Throughout Picture Adelaide 2040, we consistently heard that we need to be adaptive and resilient to harness the opportunities presented by change while preserving the things that make Adelaide unique.

Several themes and directions important to the city's future emerged from our research and engagement. There are overlaps between the themes, and the directions cut across all of the themes. Five major themes echoed consistently throughout the stories shared and were affirmed at community and stakeholder forums.

- Economy and Business
- People
- City Experience
- People Movement
- Environmental Richness

The themes naturally overlap and together they describe an interconnected picture of the challenges and opportunities for the city.

The directions identified encompass the five themes and directly reflect the vision and aspirations of the community and stakeholders for the future of Adelaide. The directions are:

 Strong Growth: The city must grow in the right way to have a strong future.
 Opportunities need to be increased to grow, attract and retain talent.

- Sustainable Development: Facilitating growth while not causing long term harm to the economic, cultural, social and environmental fabric of the city is critical.
- Unique Places: Adelaide's unique places create the points of difference that distinguish our city from others. The diversity of places in the city and Park Lands, the differences between small places and broader districts and the range of people and characters in the city are highly valued by the community.
- World Class Infrastructure: The city must have infrastructure that meets changing community demands and is maintained to the highest possible standard.
- Governance: Partners and community called for more integration between the planning and services of State and Local Government; and more opportunities for longer-term partnerships with Council. The community also wanted to be more empowered to manage their own neighbourhoods, consistent with the Placemaking strategy.



OUTCOME 1: CITY OF GREAT PLACES

THE

OUTCOME 1: CITY OF GREAT PLACES

A city of outstanding buildings and beautiful places, sustainably designed for people and the environment. Attractive parks, streets and public spaces, distinctive heritage buildings conserved and adapted for housing venues and creative industries. The Park Lands and Karrawirra Pari (River Torrens) are treasured landscapes and places for diverse outdoor activities and events.

2014-15 saw more of Adelaide's great places develop – the Victoria Square/ Tarntanyangga redevelopment was completed and the Rundle Mall masterplan is in its final stages. Kids and kids-at-heart have begun to enjoy the new Princess Elizabeth Playspace, and the Park Lands continue to be a source of play, relaxation and enjoyment for the Adelaide community and its visitors.

Victoria Square/Tarntanyangga Master Plan

Investigations and planning for future stages of Victoria Square have been in progress, in association with the Central Market district planning work, to determine the future realisation of the remaining stages of the Victoria Square/ Tarntanyangga Master Plan.

A range of smaller staging options have also been prepared to coordinate future works with asset management plans, and will be presented to Council for consideration for future budget and business plan considerations.



Rundle Mall Redevelopment

Rundle Mall's redevelopment has been a catalyst project in the revitalisation of the Rundle Mall Precinct and the wider city. The redevelopment has resulted in a spacious and welcoming Mall a captivating and connected place, repositioning the Mall as the premier retail district in Adelaide.

Fast facts:

- The Rundle Mall Spheres artwork refurbished and relocated with new memorial plaque
- Rundle Mall fountain refurbished
 and relocated
- 11,800sqm of pavers laid
- 8.4km of electrical conduit installed
- 520 m of stormwater pipes installed
- 15,000 tonnes of excavated materials
- 59 benches and 5 podiums installed
- 44 semi-mature Chinese Elm trees planted
- Fabrication and installation of the Gawler Place canopy
- Installation of the new Adelaide Free Wi-Fi infrastructure

The redevelopment is now in its final stage, with the installation of catenary lighting expected to be completed in early 2015-16.

As a result of the redevelopment, Council has seen more than half a billion dollars in private investment in the Mall, including new international and local retailers, improvements by existing retailers and exciting changes in connecting laneways.

Relocation of an icon

The Rundle Mall Spheres (aka Mall's Balls) have been an icon of Adelaide for decades, and many residents and visitors to the Mall felt strongly about their relocation as part of the redevelopment.

Council worked closely with the family of Spheres' artist Burt Flugelman, Rundle Mall stakeholders and the community to find a solution that met design objectives, addressed stakeholder needs, avoided new infrastructure and provided the respect and prominence that the artwork deserved. Artist Bert Flugelman was also honoured in a plaque placed alongside his artwork. The outpouring of support and passion that the community demonstrated showed the city's love for the Mall's iconic artwork. We are pleased that the Spheres continue to be a central feature of Rundle Mall, to be enjoyed by generations to come.

"RUNDLE MALL OFFERS SO MUCH CULTURE AND A TASTE OF EVERYTHING. IT IS A GREAT SPACE FOR ALL AGES AND THE SHOPPING IS EVEN BETTER – SOMETHING I ENJOY DOING A LOT."

Claudia, Picture Adelaide 2040 storyteller

Hindley Street West Redevelopment: Stage 2

Design and planning has commenced for the next stage of upgrading Hindley Street West between Morphett Street and Register Street. Engagement with the businesses and land owners has been undertaken to formulate a concept design for the project, with the design and construction to be implemented in 2015-16.

Princess Elizabeth Playspace

The extensive upgrade of the awardwinning Princess Elizabeth Playspace was completed in 2014-15. The new playspace challenges, excites and engages the senses through the use of tactile materials such as reclaimed logs, brightly painted wayfinding poles, timber stepping planks, river pebbles and rock mulch, low plantings of different textures and sand.

In response to community feedback, play equipment with a point of difference was included – trampolines, a climbing net, a pod swing, a disability swing seat, blackboards and a medieval castle all feature in the space. Public art that enhances the playspace's theme and environment was also incorporated.

The playspace is now a lively activity hub that frequently sees over 500 visitors on weekends, as well as regular buses of school students, birthday parties, petanque tournaments and personal training sessions. The project's success was recognised with the People's Choice Award for the City of Adelaide Prize at the 2015 South Australian Architecture Awards. "THE REDEVELOPED PRINCESS ELIZABETH PLAYGROUND HAS A BIT OF EVERYTHING FOR EVERYONE INCLUDING SEASONAL SURPRISES AND BURSTS OF COLOUR WITH FLOWERING TREES IN SPRING."

Karen, Picture Adelaide 2040 storyteller



Heritage Management and Conservation

Adelaide's heritage buildings are a much valued link to the past and are a vital part of the city's charm. There are approximately 2,500 heritage listed places within Adelaide and North Adelaide.

Recognising the value of these heritage assets, Council established the Heritage Incentives Scheme in 1988, now acknowledged as one of the most substantial schemes in Australia. The Scheme reimburses owners of heritage listed places with part funding for conservation or restoration work which meet specific criteria.

Since the Scheme began, Council has provided approximately \$13 million in grants to heritage building owners. This enormous injection of funds has had a dramatic impact on conserving the historic character of the city. During 2014-15, Council allocated \$1.03 million to 122 heritage projects.

This consistent commitment to the conservation of heritage and unlisted historic character properties demonstrates the importance Council places on maintaining Adelaide's substantial heritage character.

"I LOVE TO WALK DOWN NORTH TERRACE. THERE IS SO MUCH BEAUTY HIDDEN IN THE ARCHITECTURE.THE ARE AND CULTURE... SYMBOLISES WHAT MAKES ADELAIDE SO SPECIAL."

Paul, Picture Adelaide 2040 storyteller

Adelaide Park Lands Authority

The Adelaide Park Lands Authority (APLA) continued its review of the Adelaide Park Lands Management Strategy. The Project Advisory Group, comprised of senior representatives from State Government and adjoining Councils, met on a monthly basis to advise on the Strategy review. This was complemented by a major consultation process that asked the public for ideas and feedback around the question, 'How will you shape the Adelaide Park Lands?' The revised Strategy will be finalised in 2015-16.

In accordance with its principal function, APLA also provided advice to Council and the State Government on a range of ongoing matters relating to the Park Lands, including:

- The O-Bahn City Access Project
- The proposal to redevelop the Adelaide Park Lands opposite Bowden by Renewal SA
- The Bureau of Meteorology proposal for a weather observation station in Tampawardli (Park 24)
- A draft Council policy for leasing and licencing in the Park Lands
- The Park Lands Naming Project, which aims to develop names for unnamed parks in the Park Lands and to determine joint non-Kaurna names for those parks that currently only have a Kaurna name.

APLA operates as a subsidiary of Adelaide City Council and further detail of its performance can be found in its Annual Report, included in Part Two of this document.

"THE PARK LANDS ARE ADELAIDE'S IDENTITY, OUR SOUL, UNIQUE TO OUR CITY ACROSS THE GLOBE."

Chris, Picture Adelaide 2040 storyteller

Streamlining planning and maintenance

Investment and maintenance of Council assets has been a key priority throughout 2014-15.

With the finalisation of Victoria Square and Rundle Mall, the opening of Adelaide Oval, as well as the delivery of a large volume of renewal projects around the city and North Adelaide, there has been an increased focus on lifting the standard of the city through ongoing maintenance and services.

The Fringe and Festival programs, the return of football to the city, night time activation and the increased patronage in Rundle Mall has resulted in Council investing in both resource and equipment to support these activities, as well the delivery of its daily services to the residential and business community.

With over 770 hectares of Park Lands, Council balances the need to activate with its need to provide well maintained public infrastructure and continues to provide green spaces for the community.

A new mobile platform to manage asset projects has streamlined process and improved planning. Field crews are now informed of new jobs in real time, enabling them to schedule and plan whilst on the road. Council's Renewal Program has been developed in a Geographic Information System (GIS) for the first time to spatially represent the quantum of works being completed over the next three years. By utilizing GIS, planning is improved by providing a helicopter view of all works, enabling cross-asset optimisation and improved cross-team functionality.

Future City Planning

During 2014-15 a range of consultative and research projects were progressed to support future planning in the city. Projects included consulting with stakeholders in the preparation of the North Adelaide Institutions and Colleges Development Plan Amendment, which will guide future development of large sights such as hospitals and residential student colleges.

Council provided input on various plans and projects to State Government, which included the O-Bahn City Access Project, the new Adelaide High School Campus and review of the revised population and worker targets for the city as part of the 30 Year Plan for Greater Adelaide. Submissions were made to an independent review of the State's planning system.

A Planning Strategy is being created to direct the development of future planning controls in the city. This Strategy will help Council achieve population, employment, tourism and education targets, whilst maintaining and strengthening the city's unique character and sense of place.

During 2015-16, consultation exercises will take place that seek to benchmark the services that are being provided, seek community's response in order to deliver sustainable services that are affordable with appropriate operational budgets.

Our aim is to ensure that we continue to deliver specific and innovative solutions to create a 'City of Great Places'.

Capital Works Major Projects

In 2014-15, Adelaide City Council funded the following capital works major projects:

Project Name	Approved Budget	Target Completion	Project Details
Rundle Mall Master Plan	\$9,500,000	August 2015	Last stages of the implementation of the Rundle Mall Master Plan
Gawler U-Park Fire Safety Upgrade	\$500,000	June 2015	Upgrade to fire safety equipment
Underground drainage replacement	\$735,000	June 2015	Replacement of various drainage infrastructure
Lighting	\$1,800,000	June 2015	Upgrade to energy efficient street and path lighting
Adelaide Park Lands Trail Stage 8	\$400,000	May 2015	Construction of a further stage of the trail
Traffic Signal Upgrades	\$875,000	May 2015	Upgrade to traffic signals throughout the city
Park Lands Landscape Program	\$470,000	June 2015	Various landscape improvements in the Park Lands
Residential Streets Development	\$1,000,000	December 2015	Working with the community to improve the amenity in residential streets
Sturt Street Affordable Housing	\$3,800,000	July 2015	Construction of Ergo Apartments in Sturt Street
Resurface roadways	\$7,000,000	June 2015	Resurfacing of various roads
Replace footpaths	\$1,600,000	May 2015	Replace footpaths at various locations throughout the city
CCTV Installation	\$880,000	November 2014	Essential works and upgrade to the Aquatic Centre

OUTCOME 2: ACCESSIBLE CITY

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OUTCOME 2: ACCESSIBLE CITY

A city of well-connected places that is easy to get around. Where streets are for people, with pedestrians and cyclists taking priority and there is quality public transport.

Adelaide City Council continued to deliver and expand safe and easy transport options in 2014-15 through the Smart Move strategy. Shared use paths and bikeways were developed throughout the Park Lands and in city streets, and the Free City Connector Bus Service continued to be a popular service amongst city residents and commuters. UPark payment facilities have been upgraded to allow for a more streamlined customer experience.

Smart Parking

Council provides convenient access to all city destinations with off-street parking and nine UPark stations.

During 2014-15, UPark launched online booking – Ubook@UPark. This enables the provision of event related and special online exclusive products unavailable at the gate. Customers can book their space in advance providing peace of mind with their park guaranteed. Combined with the live space availability on the UPark home page, customers are able to plan their parking and drive directly to their selected UPark, enhancing ease of use and satisfaction.



The nine UParks were upgraded with contactless readers at all entries, exits and pay stations during 2014-15. This initiative has increased the efficiency of ticketless parking; customers can simply 'wave' their credit card on entry and exit, eliminating the need to take a ticket and stop at a pay station to pay when exiting. By increasing the use of ticketless parking we will also reduce use of materials and associated waste.

In addition to the off street parking stations, Council provides parking to support major events in the Park Lands. During the 2014-15 period the two largest events, the Royal Adelaide Show and Cirque Du Soleil – Totem, together required car parking for approximately 50,000 vehicles. Council has continued to improve the Adelaide Oval Event Parking Plan through the creation of an Automatic Notification System where customers can register to receive updates via SMS or email informing them of when the event parking restrictions next apply. Council continues to assess parking technologies with the recent trial of in-ground sensors in Hutt and Gouger Streets as a data gathering exercise.

Council continues to work closely with key stakeholders to monitor all elements of the traffic and transport plan and will make progressive improvements where required. An increase in the number of ticket machines offering smart technology payment options has continued during the year.

Easy walking and cycling

Compton, Russell and Owen Streets form part of the city's **north-south 'active' cross city links** that provide an easy, stress-free and safe network for pedestrians and cyclists to navigate through the city. Construction of the link commenced in 2014-15 and will be completed in 2015-16. When completed, the link will implement safe, two-way lanes for cyclists; and pedestrians will experience improved facilities with the inclusion of continuous footpaths at intersections, widening of footpaths and upgrading of kerb ramps.

Throughout the design process, Council worked closely with businesses and residents to ensure the existing vehicle access and on-street parking was not lost and opportunities were explored with business owners to incorporate amenities for outdoor dining and greening.

The safety of pedestrians and

cyclists is paramount, and a number of improvements were made to roads and intersections in 2014-15. At the busy intersection of West Terrace, Grote Street and Sir Donald Bradman Drive, *Disability Discrimination Act 1992* compliant kerb ramps were installed, changes to signals for safer vehicle and bike movements were implemented and the on-street bike lane along Sir Donald Bradman Drive was extended.

All pedestrian crossings within the city now have countdown timers to improve pedestrian safety. A total of 25 timers were installed in 2014-15 to achieve this.



City residents, visitors and the community can enjoy a new **shared-use walking and cycling path**, which was designed and began construction in 2014-15 in the south Park Lands. The path runs parallel to South Terrace through Wita Wirra (Park 18), Pityarilla (Park 19) and Kurangga (Park 20), forming the final section of a 1.5km long, local neighbourhood walking and cycling loop through Kurangga (Park 20) and linking in with the city's existing and planned safe cycling routes.

"I LIKE WALKING AND RIDING MY BIKE, AND THE PARK LANDS TRAIL IS A GREAT PLACE TO DO BOTH. IT'S GREAT TO BE SURROUNDED BY NATURE SO CLOSE TO THE CITY AND NOT HAVE TO WORRY ABOUT TRAFFIC."

Matt, Picture Adelaide 2040 storyteller.

Encouraging Cycling in the City

Council actively encourages and supports people who choose to cycle to and within the city, providing Adelaide Free Bikes, as well as running a number of campaigns and initiatives to encourage cycling and educate city cyclists on safe strategies.

Residents, workers and visitors have continued to make use of **Adelaide Free Bikes**, with bike hire increasing by 25% from 2013-14. 2014-15 saw approximately 22,000 hires from 20 nodes across the city. To make the bikes more noticeable to customers, prominent signage including bike rack signs, vinyl window stickers, vinyl bike stop stickers and bike art murals were installed at nodes across the city. In addition, as a result of community requests, approximately **50 new bike racks in 30 locations** were installed across the city. For four weeks over January and February 2015, Adelaide City Council partnered with five neighbouring councils (Cities of Burnside, Charles Sturt, Unley, West Torrens, Norwood, Payneham and St Peters) to promote Adelaide's Love to Ride Challenge. The Challenge, run in collaboration with the Challenge for Change, was a competition encouraging commuters to cycle to work, with prizes awarded to businesses for the largest participation rate. The challenge resulted in 190 organisations and 1,870 individuals participating, including 430 new riders that were encouraged to get back on a bike as a result of the Love to Ride competition.

Fun on Frome was held in February 2015 to coincide with the last week of the Love to Ride Challenge. The event created a fun and interactive trail running through Kurangga (Park 20) and along the Frome Bikeway for families to get out on their bikes and discover the city. About 100 people, including young children, participated on the day.

Lack of confidence is a major barrier in getting people to ride a bike. As a result, Council held **free bike training and skills courses** for families and individuals as part of the Love to Ride Challenge. 70 people attended over eight courses, with participants finding the classes very valuable. The 'Wheely Good Fun in the City's South East' brochure and map was

developed not only to promote use of the Frome Bikeway, but also to offer safe routes into the city from inner rim suburbs such as Unley, Burnside and Norwood, Payneham and St Peters. The brochure is aimed at families and highlights lowstress routes through the Park Lands and surrounding suburbs as well as activities to do along the way.

Ride 2 Work Day was held in October 2014 in Hindmarsh Square / Mukata as a part of the national event and was hosted solely by Council with over 1,000 riders attending.

As a part of scheduled road resurfacing, opportunities were taken to install and improve upon existing **on-street bike lanes** as well as installing **green bike storage boxes** at signalised intersections where appropriate. Streets completed include Angas Street, Halifax Street, Tynte Street, Franklin Street and War Memorial Drive.

Public Transport

The new **free City Connector** bus service, a joint initiative between Council and the State Government, provides two routes connecting the city and North Adelaide. The service commenced operation at the beginning of 2014 and during its first year saw a steady increase in patronage numbers, extended operating hours during the 'Mad March' period and the continued upgrade of bus stops to provide shelters, bins and seating for waiting passengers.

The extended operating hours ran from 12 February – 15 March 2015, covering the period in which the Fringe Festival, Adelaide Festival, WOMADelaide and Clipsal 500 were held. The service ran every 30 minutes until midnight from Thursday to Sunday, carrying over 70,000 passengers. To increase awareness of the extended hours a promotional campaign was delivered including print material, online, press and radio advertising, special timetables and timetables at bus stops.

Approximately 17,676 passengers use the free City Connector every week, indicating an increase of 38% or 5,027 passengers compared with the former service in 2013.



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Road Networks

The Transportation Asset Team, in partnership with industry, has been trailing a specialised asphalt to improve heavy trafficked road corridors, intersections and bus stops in the city. If this trial is successful, the life of the road will be extended, achieving a significant reduction in maintenance costs and an increased level of service for the city's road network. Additionally, the use of recycled asphalt will be increased across the city and reduce carbon emissions.

Taxi Ranks

Council continued to work with the State Government and Taxi Council SA during 2014-15 to implement two new taxi ranks. New ranks are now operational on Grenfell Street (close to Adelaide Arcade) and Angas Street (adjacent to SA Water).

East End Parking Review

The East End Precinct on-street parking review, which included the Rundle Street area and surrounding side streets, saw improved and consistent parking controls implemented in February 2015. The review process was conducted over a number of months and saw Council work closely with stakeholders in the area to achieve the best outcome.

Features of the new parking controls include minimising the number of different controls, the addition of three taxi zones to cater for weekend night life, five additional motorcycle parks and parking time limits ending at 6pm, seven days a week. "I AM A QUADRIPLEGIC. HAVING A SOCIAL LIFE IS QUITE DIFFICULT AND SOMETIMES IMPOSSIBLE FOR WHEELCHAIR USERS. [ESPECIALLY OVERSEAS]. THAT'S WHY I WAS VERY SURPRISED ABOUT THE **PUBLIC TRANSPORT. ONE OF THE BEST THINGS I SAW IN ADELAIDE. I EXPERIENCED THE TOTAL ACCESSIBILITY OF THE TRAMS GOING INTO THE CITY AND TO GLENELG:** AND ONCE THERE I WENT **ALONG THE STREETS** AND PAVEMENTS AND I **DIDN'T MEET ANY HOLES OR OBSTACLES. DURING MY TIME IN ADELAIDE** I WAS ABLE TO GO **EVERYWHERE. SPENDING** THE MOST BEAUTIFUL DAYS OF MY LIFE."

Barbara, Picture Adelaide 2040 storyteller.

OUTCOME 3: CREATIVE CITY

OUTCOME 3: CREATIVE CITY

Art, culture and creative industries thrive, street art abounds, festivals and events occur throughout the year and vibrant streets and public places are part of daily life. New and creative ideas are incubated and developed, reinforcing the city's history of innovation. Quality and quirky cafes, restaurants, bars, vendors, venues and activities enrich the life of the city streets, laneways, riverbank and rooftops. Adelaide is a city with a passion to create, and during 2014-15, Adelaide City Council supported Adelaide's thriving art, cultural and creative communities through facilitation of events and festivals, developing innovative ideas, providing sponsorship funding for events and projects and implementing its Public Art program and Live Music Action Plan. These ideas, programs and events helped attract thousands of people to our vibrant city.



Events in the City

During 2014-15, Council facilitated 75 large scale events attracting approximately 1.7 million people to the city. In addition, Council managed over 450 small to medium events and in excess of 100 wedding ceremonies.

The top ten major events including Clipsal 500, SALA, The Adelaide Fringe and The Adelaide Festival generated an estimated \$74.4m in economic return to the city.

Council partnered with the ANZAC Day Committee of South Australia and RSL of South Australia to deliver the **ANZAC Day Youth Vigil, Dawn Service, Commemorative March and Cross of Sacrifice Service**. The 100th Anniversary of Gallipoli in 2015 saw an increased attendance of approximately 30,000 people in the city to pay tribute. To further commemorate the 100th Anniversary, Council partnered with The Advertiser and Sunday Mail to deliver an interactive poppy display around the Elder Park Heritage Rotunda.

"I'VE ALWAYS ENJOYED GOING TO THE ANZAC DAY LIGHT HORSE SERVICE. ALWAYS A MOVING SERVICE FOLLOWED BY A CHANCE TO GET UP CLOSE AND PERSONAL WITH THE BAROSSA LIGHT HORSE SOCIETY, BEFORE HEADING OFF TO BREAKFAST IN TOWN HAS ALWAYS BEEN A HIGHLIGHT FOR ME."

Fiona, Picture Adelaide 2040 storyteller

Adelaide's New Year's Eve 2014 brought in the New Year with a bang. Elder Park and the riverbank precinct played host to 45,000 people as they saw in the New Year. To enhance the event experience, Council built on established partnerships with a corporate partner and several media partners. The Rotunda stage showcased 25 talented South Australian musicians. The crowd were once again treated to two spectacular pyrotechnic displays. They were launched from river barges, Pinky Flat and – for the first time – directly off the Riverbank Bridge.

The popular **Waymouth Street Party** returned again in 2015 with the event held over the Fringe period, attracting over 3,000 people. Local businesses traded in the street and local bands, musicians and Fringe Festival Street Theatre acts performed live on the main stage.

Creative Endeavours and Partnerships

Funding has been provided for the National Play Festival, an annual highlight of Australia's cultural calendar that provides a snapshot of the finest craft and future talent to watch out for on stages. The Festival will come to Adelaide for the first time in July 2015. The Festival presents four days of new plays, artist talks, industry discussions and playwright masterclasses. It will not only provide industry colleagues from around the country a chance to experience the vibrancy of Adelaide's theatre community, but also will allow a national platform from which to promote our local artists and stories.

Two creative arts initiatives, **Tuxedo Cat Studios** and **Format Collective**, received support to establish new venues. Tuxedo Cat Studios will support writers, theatre and film makers, computer based artists and tech entrepreneurs and producers by offering individual lockable studios, meeting rooms, theatres and screening rooms.

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Format Collective incorporates a live music venue, rehearsal space, contemporary art gallery and retail space. The vision is for both collectives to become a growth centre for the arts and creative sectors in the city.

The **Peel Street Pilot Project**, run in partnership with State Government, allowed for trialling of several projects to inform future planning and design for the street. Two pilots were run in 2014-15 – a Friday afternoon to Monday morning street closure and a street modification supporting further outdoor dining in the street and a shared zone approach. The pilot will continue throughout 2015-16.

Splash Adelaide

Splash Adelaide gives people a way to try out their creative ideas without investing huge amounts of time and money. Council continues to be amazed at the breadth, scope and popularity of the ideas our community have envisioned to bring vibrancy to our streets. In 2014-15, 170 projects were funded through the Splash Adelaide program. An important part of Splash Adelaide is the provision of support and opportunities for the community to learn about how to manage their event, project or initiative. Following successful implementation in 2013-14, Splash Adelaide Masterclass and How to Splash Adelaide education sessions were again offered in 2014-15.

The **Splash Adelaide Master Class** was held in October 2014 in collaboration with GapFiller from New Zealand. This Master Class provided an opportunity for a wide variety of professionals from the arts, government and education sectors to come together and learn about the Splash Adelaide program and the work of GapFiller in Christchurch, NZ.

How to Splash Adelaide sessions focused on a variety of topics including social media and marketing, business planning, budgeting and risk management. The aim of these coaching and mentoring sessions was to provide the community with the tools to grow and develop their idea or concept to become sustainable in their own right.

Splash Highlights

The Adelaide Night Markets returned for their third season with an even larger selection of Adelaide's best street food and arts and craft stalls. They were held on the last Sunday of every month from October to March in the Prince Henry Gardens. The Markets were the winner of the inaugural City Award for Best Splash Initiative.

Honk! Pop Up Play Day was held in September in Ityamai-itpinna (Park 15). Kids took the lead, building wonderful things from natural and recycled materials. The works were creative, imaginative and a whole lot of fun.

Cardio Tennis in Light Square Working with Tennis SA, a life-sized tennis net along with bats and balls were put in the middle of Light Square/Wauwi for six weeks for the community to use. A Tennis SA coach was on-site weekly during the campaign to conduct a free cardio tennis class.

The Brave New World open-air

photographic exhibition by Sarmad Akkach was held in Prince Henry Gardens (North Terrace). The photographs were shot over 24 months in over 15 different countries, including Brazil, Colombia, Philippines, Cambodia, Sri Lanka, Hungary, Sweden, and France. The event was attended by over eighty guests and the majority of art work was sold.

Laneway Learning was a series of evening classes held in unconventional classrooms where students learnt about anything from DIY bicycle maintenance to building a vertical garden. These popular classes were held in city laneways and Park Lands as well as some more underground cafes and bars that would not normally be open on a weeknight. They were all hosted by members of the local community. Eight visual artists fought it out in Light Square / Wauwi to win the crowd's approval in a drop-out round robin flurry of paint, brushes, and music. The **Art Battle Spectacular** was a pop up event in conjunction with Adelaide College of the Arts' Arts Bazaar where eight local artists created artworks live in front of a crowd, revealing the much mystified creative processes of painters. Held on a summer afternoon, this event was attended by over 200 people and was held alongside the Adelaide College of Arts' end of year fashion parade.

"[SPLASH ADELAIDE IS] **HELPING BRING THE** LOCAL COMMUNITY OF **ADELAIDE TOGETHER** WITH CONSTANTLY **CHANGING EVENTS INCLUDING LANEWAY** LEARNING SESSIONS. **ADELAIDE NIGHT** MARKETS, POP-UPS, **MOVIE SCREENINGS** AND SO MUCH MORE, ALL OVER THE CITY. GET THEIR APP OR VISIT THE WEBSITE, GRAB YOUR FAMILY AND FRIENDS AND **BE PREPARED TO HAVE NEW EXPERIENCES.**"

Leann, Picture Adelaide storyteller

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Fringe Connect

Fringe Connect was a new program that supported fixed businesses over Adelaide's festival period, with three projects providing participating businesses and precincts with different opportunities to benefit from the Fringe.

The projects were:

- TREv and Friends Welcome Here: focused on the Gouger Street, Grote Street and Market precincts and was specifically targeted at Adelaide Fringe Artists and TREv Members.
- 10 Great Ways To Engage with Adelaide Fringe: Postcard and face to face engagement focusing on retail and dining businesses in the East End, Hutt Street, Grenfell Street and Currie Street.
- Fringe Dining on Rundle: an inaugural event that allowed fixed businesses between Frome Road and East Terrace to extend their business into the street to activate the existing road closure over the long weekend.

"LOVE THE [ADELAIDE FRINGE] ATMOSPHERE, PEOPLE WATCHING, THE FOOD AND THE PARADE; FROM THE WEIRD TO THE FABULOUS AND TO THE FANTASTIC MUSIC AND NIGHT LIFE. CAN'T BEAT IT."

Sue, Picture Adelaide 2040 storyteller

Public Art

Five artwork components were commissioned as part of the **Princess Elizabeth Playspace upgrade**, with seven artists contributing to integrated artworks that engage children and their families with a themed artistic narrative.

The Emerging Curator Program

continued into its second year, drawing up to 1,200 people to exhibition launches at the Adelaide Town Hall main foyer and delighting tens of thousands of unsuspecting viewers walking through the breezeway with exhibitions in Art Pod. 27 artists exhibited in 12 exhibitions across the year. The appointed emerging curator was able to secure lasting collaborative partnerships whilst gaining significant exposure through diverse stakeholder networks, furthering their career development and adding vital practical skills to their blossoming curatorial talents.

Three large-scale public artworks were commissioned by Council in partnership with Hindmarsh Pty Ltd for the **awardwinning Ergo Apartments development**. Artist Steven Cybulka explains that the integrated artworks 'enrich experience, both visually and practically for the residents and public who connect with the space'.

The **Mural Arts Program** supported the creation of 17 mural projects throughout the city. These included co-funded community driven projects by residents, business owners and arts organisations, large-scale street art commissions and targeted placemaking areas, allowing usually drab streetscapes to be transformed with vibrant imagery.

The Public Art and Placemaking teams worked together to produce **eight new co-funded murals** in various locations around the city, working with the Adelaide Festival Centre, UniSA, business owners and a not-for-profit organisation. A collaborative partnership between UniSA also saw the development of a new sculpture hire plinth in Topham Place, with a third-year arts graduate commissioned to create a temporary public art sculpture.

Funding was granted for 29 artists and artist groups for creative projects or community events through the **Arts and Cultural Grants Program**.

Three large portable **Mural Cubes** were designed and built by Adelaide City Council for use in public spaces for street art programs and events. With replaceable sheeting, they are adaptive and reusable for the community.

In partnership with the Australian Network for Art and Technology (ANAT), Council commissioned six artists to create artwork for the **'Light up the Lantern'** Rundle Lantern Workshops as part of the 2014 SALA Festival. Six digital workshops were facilitated by ANAT at the City Library, with artists producing 30 tweetable artworks.

Two artists/artist groups were commissioned to produce seven artworks each for biannual exhibition on the **Blyth Street Light Box Gallery**. The gallery not only creatively activates what would normally be a quiet, dark street, but contributes to pedestrians and passers-by feeling safer.

Through the **2014-2019 Public Art Action Plan**, Public Art will continue to play a significant role in achieving Council's vision of One City, Many Places and is a key factor in the development of a vibrant city culture. The plan fosters opportunities for established and emerging visual artists,



cultural and community groups and organisations to create new and innovative cultural works and experiences throughout the city.

Live Music

In the past year, Council has continued to implement the Live Music Action Plan 2014-2016. The Plan was developed to support and grow creative opportunities for live music acts in Adelaide, delivering great cultural and creative experiences and events in the city.

Adelaide's New Year's Eve provided a brilliant platform for 25 South Australian musicians to perform at Elder Park on the banks of the River Torrens in front of an energised audience of 45,000 people.

In a first for Council and in partnership with Fresh 92.7, an **online battle of the bands** was held for a 'win a gig' guest spot on the New Year's Eve stage of Adelaide's New Year's Eve. The online audience voted for the final three bands, who battled it out in front of a live audience in the studios of principle partner Channel 9, with support from event partner Bank SA. Continuing on from its success in 2014, the **balcony of Adelaide Town Hall** again held a series of performances by original SA artists over the five Fridays of the Adelaide Fringe. The events proved popular with city workers, with over 2,000 people enjoying the performances. The Balcony Bar will again open during the 2016 Fringe.

Council had representation at the inaugural **Music Industry Council** meeting. The meetings showed a commitment for collaboration, and aim to forge an agenda on the learnings of other states' recent successes. The meetings occurred throughout the year in response to the Martin Elbourne Thinker in Residence Report.

Music in the Space provided 20 SA musicians with the opportunity to perform Thursday and Friday lunches to spring and summer audiences in Victoria Square/ Tarntanyangga.

Event organisers successfully programmed the live music element of their events as per the new **Noise Mitigation Standard Operating Procedures**.

North Adelaide Activations

Two new locally developed events, Street Eat and Last Friday, were launched in North Adelaide early in 2015. The events were created by local visual artist and North Adelaide business owner, Emma Hack and supported by the North Adelaide Precinct Association and Council.

Last Friday has been integrated with Street Eat once a month and focuses on bringing together art, fashion and a food trail. The Last Friday initiative has been very successful with a large number of business and community members joining forces to run themed events on the last Friday of each month.

Street Eat aligns with events at Adelaide Oval and offers hawker-style street food to passers-by. The 'Street Eat' initiative however has had lower than expected participation numbers from local businesses, as they struggle to justify the extra costs associated with additional staffing compared to that of the extra revenue from their street-food sales.

Victoria Square / Tarntanyangga 2014-2015 Activations

To welcome in spring, **community vegetable patches** in old wooden boats were temporarily docked along the eastern promenade of Victoria Square/ Tarntanyangga, and city residents and workers were able to enjoy the herbs and veggies grown throughout October. The patches were created and maintained in partnership with SA Botanic Gardens and their community garden program participants, who maintained the patches daily.

A permanent recreational box was installed on the northern side of Victoria Square/ Tarntanyangga in July 2014. What's in the Box is open daily and available for users of the Square to enjoy. Equipment in the box includes tennis racquets, soccer balls, hacky sacks, hula hoops and footballs. The box encourages its users to be active and invites them to stay in the Square a little longer. It's not uncommon to see children and adults alike kicking around a ball or spinning a hula hoop on the event lawn! **Totem tennis** poles appeared sporadically on the northern end of the Square throughout 2014-15, and provided plenty of fun for those on their lunch breaks.

Over three nights in December, Victoria Square/Tarntanyangga got into the Christmas vibe with **Movies in the Square** – free screenings of festive themed movies. The first screening was in conjunction with the lighting of the Christmas Tree, formally opened by the Lord Mayor. On the Friday night Movies in the Square combined with Fork on the Road to present a joint evening of movies, food, music and fun.

Picnic in the Square was a series of lunchtime activations every Thursday throughout May. Picnic boxes containing local produce from the Adelaide Central Market were created by local caterers Sprout. Each week there were two box options, which could either be prepurchased online or bought onsite. To add to the experience, there was a different artist from Music SA who entertained the community while they enjoyed their lunch in the Square.



Throughout May, three 2m x 2m wooden **mural cubes** were installed on the event lawn at Victoria Square/Tarntanyangga. Through Council's Public Art program and in collaboration with Carclew, nine emerging artists and three professional graffiti artists were engaged to produce works on all walls of the cubes, which resulted in animated and energetic pieces for the public to enjoy.

Children's Programs

BMX Holiday Sessions were run in collaboration with Little Black Bike, City Dirt and Lighthouse Youth Projects. The sessions involved a workshop with local riders teaching children how to perfect their BMX skills. The BMX Holiday Sessions were sold out and the positive feedback received from the parents and community was astounding.

The **175 Youth Council** was an initiative to mark Adelaide City Council's 175th anniversary celebrations in 2015 with a week long program for year 10-11 students from St Aloysius, Christian Brothers College and Adelaide High School. Each school nominated five students to partake in the program.



The purpose of the Youth Council was to:

- Raise the profile of Local Government and the important role it plays in the community.
- Foster new and emerging community leaders.
- Promote Local Government as a career option.
- Seek input from young people on issues that are important to them.

The one week of activities involved an orientation to Council and its many departments and facets as well as professional development opportunities like public speaking, debating and media skills. The week ended with the students demonstrating what they had learnt throughout the week with a Youth Council meeting (held in a similar fashion to an Adelaide City Council meeting) and a Civic Reception. In Collaboration with Music SA, City Activation brought the Winter Jams school holiday workshop for children aged 13-17. The program involved spending an intensive three days with guest tutor Ricky Kradolfer from City Riots and music producer Dale Taylor to write, record and film their own song and music video. The students focused on song writing and the importance of crafting their own song, rehearsing and recording their own song and different recording techniques, and then filming their music video with the film and production experts. Participants and their friends and family were then invited back for a screening of the two music videos created over the three days.

Mobile Food Vending

The Mobile Food Vending Program continued into 2014-15 with 35 vendors trading in the winter season and 38 trading in the summer season. Popular trading locations included Victoria Square/ Tarntanyangga, Hindmarsh Square/ Mukata, North Terrace (East of King William Street), Light Square/Wauwi and Angus Street. The most popular days of trade were Wednesday, Thursday and Friday. The mobile food vending program was reviewed by Council, with the guidelines, locations, zones and fee structure all forming a key part of potential changes to the program which will be finalised in 2015-16.

Sponsorship Program

Council provided over \$1.6 million in sponsorship funding to support 23 events including CheeseFest, Come Out Children's Festival and Santos Tour Down Under. These events brought over 3.4 million people into the city and generated an estimated economic benefit in excess of \$170 million.

Sponsored Event	Amount
2014-2015 ASO Concert Season	\$30,000
2014-2015 Pop Up Science	\$5,000
2014 Adelaide International Guitar Festival	\$7,000
2014 Anime and Video Game Festival	\$5,000
2014 SALA Festival	\$25,000
2014 Oz-Asia Festival	\$30,000
2014 Adelaide Transitions Film Festival	\$5,000
2014 Cheesefest	\$15,000
2014 Credit Union Christmas Pageant	\$70,000
2014 Australian International 3 Day Event	\$50,000
2014 Feast Festival	\$20,000
2014 Shorts Film Festival	\$8,000
2014 Glendi Greek Festival	\$15,000
2014 Carols by Candlelight	\$40,000
2015 Santos Tour Down Under	\$210,000
2015 Australia Day in the City	\$165,000
2015 Adelaide Fringe Festival	\$265,000
2015 Lunar New Year Street Party	\$20,000
2015 Adelaide Festival	\$340,000
2015 WOMADelaide	\$40,000
2015 Indofest	\$15,000
2015 Come Out Festival	\$30,000
2015 Adelaide Cabaret Festival	\$25,000



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OUTCOME 4: LIVEABLE CITY
OUTCOME 4: LIVEABLE CITY

People of all ages, cultures and means actively participate in the life of the city. A diverse residential population supports a thriving city with neighbourhoods, streets and public spaces that are safe and welcoming places promoting social interaction. There are sustainable and diverse housing choices within walking distance of jobs, education, shops, services, parks and entertainment. Varied recreational opportunities support the wellbeing of city residents and visitors.

During 2014-15, Adelaide City Council continued to work with and support residents and the community by improving outdoor and recreational facilities in the city with the Aquatic Centre and Victoria Park/Pakapakanthi improvements; as well as helping to deliver communitydriven programs in the City Library and community centres. Resident safety was also a priority, with improved lighting and other safety projects being implemented.

Community Programs

2014-15 was **City Library's** first full year of operation. Over 2,400 fun, engaging and entertaining community-driven programs and exhibitions drew over 12,400 people into the Library and also saw a significant rise in volunteer numbers.

Partnerships with organisations including Adelaide Writers Week, Guildhouse, Come Out Festival, TAFE and the Adelaide Symphony Orchestra led to a wide range of exciting and innovative programs. Highlights over the year included regular artists and poets in residence, Adelaide Reads program, image digitisation, all-ages Lego Club and the Media Lab's animation and green screen technology. Training programs assisted the community in areas such as 3D printing, self-publishing and writing.

The community has continued to enjoy the city's three **Community Centres**, with over 1,600 programs running over the year. Programs are organised and run by the local community, covering a wide range of interests, including languages, cooking, gardening, craft, digital literacy and healthy lifestyle. Popular programs included Kaurna weaving workshops, multicultural cooking and language classes, the 'Feats in Socks' knitting project and 'Gardening in a Box'.

The local community has been instrumental in shaping the activities that will be available in a new community space in the Ergo apartment complex. The space is expected to open in October 2015.

"THE CITY LIBRARY IS MY FAVOURITE PLACE AS IT'S JUST SO DIFFERENT FROM ANY OTHER LIBRARY I'VE VISITED. THE ENVIRONMENT IS PEACEFUL AND QUIET, THE GLASS WALLS AND OPEN SPACE WITH PLENTY OF SUNSHINE MAKES IT A DESTINATION. THE OTHER GREAT THING ABOUT THE CITY LIBRARY IS THAT IT'S A GREAT PLACE TO STUDY."

Samantha, Picture Adelaide 2040 storyteller.





Community Development and Volunteering

Neighbourhood Development Projects focused on community-driven initiatives delivering attractive green spaces for the local residents to share and enjoy. Highlights included:

- Co-location of the Common Ground Community Garden with the new Joinery Community Space on Franklin Street.
- A Pocket Orchard pilot project was endorsed by Council and will be part of a new North Adelaide recreational activity hub.
- Local residents and Council worked together to complete the Garden East greening project, creating vibrant and colourful vegetable and ornamental garden beds.
- Shared plantings and road surface designs are features of the completed Reece's Lane residential street development.

In 2014-15, Council ran two programs which aimed to arm local residents with the skills and knowledge to deliver community projects.

"MY STORY IS ABOUT THE WONDERFULLY RICH AND QUIRKY SOUTH WEST CORNER OF THE **CITY. I LOVE THE PEOPLE THERE AND THAT IS REALLY WHAT MAKES** IT SO SPECIAL TO ME. **IT HAS SUCH A DIVERSE COMMUNITY AND SO** MANY GENEROUS AND WELCOMING PEOPLE. **IT ALSO HAS A LONG** AND PROUD HISTORY OF SUPPORTING COMMUNITY AND IT IS MUCH LOVED BY MANY."

Julie, Picture Adelaide 2040 storyteller.

The **Community Arts in Place program** allowed 13 artists to learn new skills to work in the community arts sector. As a result of the program, two new community projects were developed and run by the artists – the Wishing Tree community arts project in North Adelaide; and 2BLong, a creative project with vulnerable and isolated people in the south east of the city.

The Adelaide Community Leaders Program was delivered for the first time in 2014-15. The program developed leadership skills of 13 emerging community

leaders and mentored them through the development and delivery of three team projects in the community. A Little Library was established in the Glover Playground for the community to share children's books; a recycled art installation made from coffee cups was developed in Topham Mall; and an Amazing Race style geocaching event took participants on a journey through lower North Adelaide. Both the Community Arts in Place and Adelaide Community Leaders programs have been a success, with graduates having since created and collaborated on various projects in the CBD and North Adelaide.

Throughout 2014-15, 38 community organisations received **Community Development Grants** to encourage and increase community participation in their initiatives and events. Recipients included Access 2 Arts, Brian Burdekin Clinic, NAIDOC Committee as well as a suite of local activities celebrating Neighbour Day. Overall, \$430,000 was allocated across the 38 initiatives.

Council declared the city a **Refugee Welcome Zone** in August 2014. To commemorate this, Council celebrated Refugee Week during 14 to 20 June. Activities delivered in partnership with the Refugee Community included exhibitions, community film nights and gatherings, as well as civic welcome events by the Lord Mayor and the Lady Mayoress. Banners were also flown down King William Street to demonstrate Council's commitment to welcome refugees to the city. **Over 200 volunteers** help bring Council programs to life, and their enthusiasm and commitment help contribute to a vibrant Adelaide. 69 new volunteers joined Council in 2014-15.

Our volunteers participated in National Volunteer Week celebrations that included participation in the National Volunteer Week Parade, an Adelaide City Council Volunteers Recognition Morning Tea with the Lady Mayoress, creation of a video and montage showcasing the Adelaide City Council Volunteer Program. Citybased volunteers also received a special presentation by His Excellency the Honourable Hieu Van Le AO, Governor of South Australia.

Reconciliation Committee

The Adelaide City Council Reconciliation Committee was re-established by Council in 2014-15. The Committee is a formal Committee of Council that provides input and advice on reconciliation matters. The Committee has endorsed a work plan comprising a number of projects that acknowledge, celebrate, and provide space for Aboriginal and Torres Strait Islander expression, participation and cooperation.

The Lord Mayor's annual **NAIDOC** Morning Tea and Flag Raising Ceremony were also celebrated on 7 July 2014 with 350 guests.

Projects planned for 2015-16 include:

- Opening of a Reconciliation Room in the Town Hall in November 2015 as an education, exhibition and meeting space.
- A 'Place of Reflection' to honour the Stolen Generation is planned for the north-east corner the Lake in Rymill Park/Murlawirrapurka.
- A cultural marker is being planned for Reconciliation Plaza in Victoria Square/Tarntanyangga to highlight the significance of the naming of the Plaza.



Access and Inclusion

The Access and Inclusion Advisory Panel advises Council on accessibility issues, resulting in improved access and inclusion for people with disability. The Panel consists of 12 members who either are living with disability or work within the disability sector.

In 2014-15, the Panel advised on accessibility issues for Adelaide's New Year's Eve, Public Toilet Audit and the Adelaide Aquatic Centre Upgrade, which now includes pool ramps and lifts and accessible family change rooms. The Panel also conducted Disability Awareness Training for all Council staff.

The Panel has also reviewed the provision of **accessibility information** for the City of Adelaide. This review will contribute to the development of an online accessibility resource with significant potential for tourism, wayfinding and access. **Free recharge points** for electric wheelchairs and mobility scooters are available at 16 points across the city and North Adelaide. The Recharge Scheme, in partnership with Recharge Scheme Australia and local businesses was launched in December 2014 as part of International Day of People with Disability.

Currently, recharge points are available at all Council libraries and community centres, the Adelaide Aquatic Centre, Palace Nova Cinema, Adelaide Zoo, UniSA, Women's and Children's Hospital, the SA Museum, the State Library, Phat Kitchen and the Adelaide Bus Station.

Healthy Ageing

The number of residents aged over 65 in the city is increasing. The Ageing in the City project saw Council working with the local community to investigate how the city's populations will age, what people want from the city as they age and how Council could plan for this to deliver on residents' requests and address any expected challenges. Council provided the **Home and Community Care** (HACC) program to support people over 65 or younger disabled people to live independently through services such as personal care domestic duties or home and garden maintenance. In 2014-15 the program provided support to 167 frail aged and 32 younger disabled clients.

In a world first, Council partnered with the South Australian Health and Medical Research Institute (SAHMRI) to deliver a **Wellbeing and Resilience** prototype program to bolster the mental health of older people. 10 HACC clients participated in training to build their resilience and capacity to face day to day challenges. Three Council staff also participated in the training to increase their ability to foster resilience and capacity in the HACC clients they support. As a result of the training and support from staff, 24 HACC clients have increased their ability to live independently and no longer require Council's help through the HACC program.

Council continues to directly support older residents to connect with the local community. The **Social Support** program assisted people to access library and community centre activities by helping with transport, pairing people with buddies and hosting 24 special social group activities in the city.

The **Home Library Service** continued to deliver library materials directly into the homes of people who were unable to visit one of Council's libraries.



Active City

Residents, workers and visitors to the city (and their dogs) can take advantage of open spaces, programs and facilities to help keep them fit and active.

The **Sports Infrastructure Master Plan** was implemented throughout 2014-15. The Adelaide and Burnside Hockey Clubs presented a proposal for a multipurpose sports facility in Tuthangga (Park 17) to the Adelaide Park Lands Authority. Staff continued to work with sports organisations to progress sports infrastructure improvements planned for Narnungga (Park 25) and Tampawardli (Park 24).

Council has allocated \$50,000 in 2015-16 to continue to progress these projects whilst identifying opportunities to improve community use of these parks for both structured and unstructured recreation.

The **Active Ambassador Program** had over 7,300 participants in 2014-15, with activities including beach dodgeball, bocce, cycling, dragon boating, orienteering, geocaching, rowing and yoga.

32 different physical activity programs were delivered by 21 program partners, with a minimum of 25 activities offered per week. Over 2,000 people receive the monthly newsletter.

As part of the program and in partnership with Athletics SA, the **Women's Recreational Running Network** was launched in May 2015, with over 400 women signing up. A grant received from the State Government in 2014-15 will be used to increase opportunities for women's running through the establishment of a series of running events in the city in 2015-16 and beyond.

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Additionally, Council held the inaugural Active Ambassador Sports Awards to recognise people who have encouraged and inspired people in the city to get involved in sports and those inspiring success. Over 40 nominations were received across ten award categories.

Community organisations received **recreation and sports grants** totalling \$148,000 in 2014-15 to help them improve their facilities and deliver community sport programs. Highlights included:

- Assisting Croquet SA to connect irrigation to the Glenelg Adelaide Pipeline Recycled Water Scheme enabling their greens to be irrigated with recycled water.
- Activating the Park Lands by supporting 10 different organisations to deliver programs to 3,000 participants.

Stage 9 of the **Adelaide Park Lands Trail** was constructed with a new path in Nantu Wama (Park 6) and upgrades to Kingston Terrace and Mann Terrace to facilitate use of these quiet roads by both pedestrians and cyclists. When finished, the Park Lands Trail will be an 18km recreation loop around the city. The **new southern sports fields in Victoria Park/Pakapakanthi** were utilised for the first time over the summer cricket season, with the sport continuing to be played on the fields into winter thanks to a number of multicultural community organisations. Australian Rules football, soccer and rugby union also commenced play on the fields for the winter season.

Cycling groups enjoyed the **criterium track** (cycle race track), with weekly races and trainings held over the summer season. Bookings for the track remained strong throughout the year.

City dogs were able to enjoy an improved **North Adelaide Dog Park**, with \$97,500 in improvements made in 2014-15. The improvements included upgraded entrances and a range of elements to add interest for dogs using the park. Final upgrades are planned for 2015-16, with lighting and a public toilet to be installed.



Adelaide Aquatic Centre Upgrade

Local schools, families and the wider Adelaide community have been enjoying the significantly improved Adelaide Aquatic Centre since the upgrade was completed in December 2014. The upgrade included new recreational water play and splash pad areas, shallowing of the leisure water area, accessible lifts into the leisure water, installation of a ramp into the 50m pool and retiling of the facility improving access throughout.

To improve energy efficiency, reduce utility costs and help ensure financial stability, a new boiler, water filtration, air handling and pool covers were added. New family change rooms and accessible change room upgrades have also been completed.

The on-site café, Café Fusion, has been renovated and now offers a variety of healthy options for visitors with a new smoothie bar and healthy food range. Broadening of non-aquatic revenue has occurred with the introduction of new tenants including a massage therapist, three new personal trainers and a physiotherapist to maximize internal space and activate the Centre.

Visitation and membership at the Centre continues to increase (up by 12% from 2013-14) and over 2,000 children per week were enrolled in learn to swim classes in Term Two 2015.

North Adelaide Golf Course Upgrade

North Adelaide Golf Course has undergone a number of changes in 2014-15 to improve service delivery to our customers whilst achieving operational efficiencies.

Junior golfers have been a focus in 2014-15, with Junior Clinics introduced during holidays and a new PGA-qualified golf professional recruited to help grow junior participation through programs, lessons, membership and increasing casual rounds played by juniors and adults.

Continuous improvements to the condition of the courses have been undertaken including the commencement of a green replacement program and establishment of an on-site turf nursery.

Revenue diversification continued to be a focus during 2014-15 to maximise catering and function room space at the Pro Shop along with a vastly improved food and beverage offering for our function and events clients. A new organisational structure was implemented to assist delivery in key areas.



Ergo Development

Ergo is a unique residential development incorporating affordable housing that integrates excellence in design with sustainable living to provide quality homes for those seeking an inner-city life.

A key aspect of the design is the 'permeable' nature of the site, allowing residents to traverse and enjoy the site by way of footpaths and landscaped areas. The development will contribute to a vibrant neighbourhood in the south west corner of the city by allowing residents to be within walking distance of their jobs, educational facilities, shops, services, health care, parks and entertainment.

Stage 1 was completed in December 2013 and comprises 73 apartments and a commercial tenancy. This stage provides 72 affordable housing outcomes.

The remainder of the development is now complete incorporating a further 105 market housing outcomes, commercial tenancies, public art, new public realm connections and allocation of a Go-Get car space on Sturt Street.

Ergo's success was recently recognised, receiving the Property Council of Australia national award for the 'Best Affordable Housing' project of the year.

Following a significant community engagement process, the upgraded 'Minor Works Building' will be available for community use from October 2015.

A Safe City

During 2014-15 Council conducted 1,300 food-related inspections. 198 food service businesses were issued a certificate under the new voluntary Food Safety Rating Scheme, introduced in October 2014. The Scheme is being piloted by SA Health, with inspections conducted by Council, and allows businesses to voluntarily indicate to customers how well they comply with food safety standards.

Small bars in the city increased from 28 to 48 in 2014-2015, facilitated by Council in partnership with Renewal SA. Council collaborated with the licensing authority, Renewal SA and SAPOL to rollout a successful stand up drinking trial in licensed outdoor areas. Spaces and new furniture options for stand up drinking are now offered in 22 venues across the city.

The Safer Paths Project utilised a State Government grant to complete wayfinding signage and CCTV installation with a focus on Topham Mall, along the Railway to Central Market path. Side lighting of trees and wayfinding signage was also installed on the Adelaide Oval to Melbourne Street link. Community Safety Officers continue to facilitate safer public access around all major and minor development sites throughout the city.

The Emergency Response Guidelines

were completed and will guide Council staff in responding to an emergency event. The 24-hour City Wide Dry Area was granted an ongoing extension, with a timed trial Dry Area in place in the south Park Lands.

Annual safety lighting work focused on North Adelaide streets including a lit path through Pennington Gardens. Matched funding from the State Government supported the first phase of a project to improve Council's CCTV network. An Australian Government grant was won to improve lighting, install CCTV and wayfinding in North Adelaide. Underground works have commenced for this project. Guidelines and classifications are being developed for city lighting. These standards will provide a balance of safety, ambience and standards across the city.



Customer Service

Council's Customer Centre interacts with 15,000 people a month to a consistently high standard of service. Council led the implementation of the second cross-Council Customer Satisfaction Benchmarking Project, with eight other South Australian Councils. Council are now using the information received to enhance the standard of service offered to customers across the organisation.

Customer Experience Leadership Awareness workshops were undertaken with all Leaders in Council and action plans have been developed to deliver better service. Key actions have differed across the organisation and have included setting and reviewing service standards and timeframes for key customer requests; engaging with new customer segments to obtain feedback on our service and identify areas to improve; and developing proactive communication processes to provide customers with relevant information without needing to make contact with Council.

Residential Growth

Council continued to engage with key stakeholders in relation to the residential property market and affordable housing. Market failures and barriers have been reviewed and opportunities identified for future projects and partnerships. A review was undertaken of the progress made against Council's Residential Growth Strategy 2012-16, with actions recommended for its upcoming final year of implementation. The Capital City Committee and Council have also recently collaborated with the view to developing a joint action plan to increase the residential population of the city.



"MY FAVOURITE SPOT IN ADELAIDE IS THE MARKET SHED ON HOLLAND ST. THIS... CAR PARK IS **TRANSFORMED EVERY** SATURDAY NIGHT BY LOCAL, JONO KAITATZIS AND A FEW HELPERS. **INTO A BUSTLING** LOCAL PRODUCE **MARKET READY FOR BUSINESS EARLY SUNDAY MORNINGS. THE RESULT IS A VIBRANT PLACE** FOR THE COMMUNITY **TO SPEND A LEISURELY** SUNDAY ENJOYING **GOURMET FOOD AND COFFEE, FRESH LOCAL PRODUCE AND EACH OTHER'S COMPANY, AS IS HAPPENING HERE** WITH NEIGHBOURS **FROM THE NEW ERGO APARTMENTS AROUND THE CORNER FROM THE MARKET SHED."**

Priscilla, Picture Adelaide 2040 storyteller.

"MY PARTNER AND I BOUGHT A HOUSE IN THE CITY AND WE **CAN'T IMAGINE LIVING ELSEWHERE. WE LOVE ADELAIDE SUMMERS** WHERE WE SPEND WEEKEND AFTERNOONS WITH FRIENDS AND A **BOTTLE OF WINE ON** THE ROOF DECK. FROM HERE, WE CAN SEE THE **HUSTLE AND BUSTLE OF ADELAIDE. ON THE OTHER SIDE IS AN UNOBSTRUCTED VIEW OF THE HILLS, WHICH GRADUALLY TURN INTO** A MASS OF TWINKLING LIGHTS AT NIGHT TIME."

Raymund, Picture Adelaide 2040 storyteller.

OUTCOME 5: PROSPEROUS CITY

OUTCOME 5: PROSPEROUS CITY

The city has a clear competitive offering that attracts investment and talent, and a supportive business environment that assists city businesses and workforces to thrive and prosper. Innovative and entrepreneurial businesses collaborate to underpin a diverse economy and a city with a reputation for quality education and research.

Adelaide City Council continued to work towards its vision of making Adelaide an attractive place in which to operate, start or invest in a business. Council continued to support start-up businesses, as well as encouraging new investments and developments in the city. Adelaide is being positioned as a smart city, and has been chosen by CISCO as the first smart and connected Lighthouse City in Australia.

Enterprise Adelaide

Enterprise Adelaide provides support to start-up and existing businesses through advice, case management and referrals through its professional broker service.

As a result of a comprehensive review of Enterprise Adelaide services, a more targeted approach was implemented in 2014-15. This included the development of a professional services referral program and an integrated case management service across Council. In particular, the case management approach has resulted in businesses receiving a 'One Stop Shop' experience, where Enterprise Adelaide, planning and regulatory staff coordinate to provide valuable advice, information and data to businesses particularly when looking to start-up in the city. The 'One Stop Shop' for business has been established in Council's Customer Service Centre.



Fast facts:

- 530 businesses received support in 2014-15, an increase of 130 from 2013-14.
- Majority of support was given to business intenders and start-ups (289).
- 40% of support went to cafes, bars and restaurants; 20% to professional services; 13% to mobile good vendors.
- 26% of consultations were with business migrants, primarily from Western and Eastern Asia – the majority of whom were interested in establishing food businesses and bars, wholesale businesses and professional services.
- E-news sent to over 4,500 businesses highlighting business events, opportunities and Council initiatives.

Enterprise Adelaide held or sponsored 26 business events during 2014-2015, with a total of 820 people attending. Events were held for stakeholders, start-ups, high growth businesses, retailers and professional services. They included several events for new migrants, a series of business breakfasts for growth companies, e-commerce and social media and the inaugural Lord Mayor Business Engagement Forum.

Experience Adelaide

'Experience Adelaide' – The Adelaide City Retail Strategy – was approved by Council in May 2015. The strategy was officially launched by the Lord Mayor in the Town Hall at an event attended by 120 retailers and other key stakeholders.

The business community is integral to the success of the strategy, which requires the community to work together to support and drive initiatives. Since its launch, the Strategy has been well received by members of the retail sector.

Other retail initiatives undertaken by Council in 2014-15 included:

- Launch and distribution of the Commercial Leasing Opportunities Brochure.
- Establishing the Adelaide City Retail website, providing information to retailers and investors.
- Adelaide City Retailers network established on Linked In.
- Partnering with the Confucius Institute to deliver an 'Understanding Chinese Customers' Workshop aimed at city retailers.

"RUNDLE MALL OFFERS SO MUCH CULTURE AND A TASTE OF EVERYTHING. IT IS A GREAT SPACE FOR ALL AGES AND THE SHOPPING IS EVEN BETTER – SOMETHING I ENJOY DOING A LOT."

Claudia, Picture Adelaide 2040 Storyteller

Investment Attraction

Council is passionate about attracting new investment to Adelaide and supporting the growth of existing city businesses. In 2014-15, there was a particular focus on commercial and residential property development, entrepreneurs, professional services, health, tourism, education and research and retail. As a result of this, a range of opportunities were identified and are being pursued. Launched in May, the website investadelaide.com.au aims to showcase the city's attributes as an investment location to interstate and overseas audiences. This was complimented by new investment attraction collateral, printed in both English and Mandarin that were used by the Lord Mayor on his visit to Shandong, China, in April.

Supporting Entrepreneurs

Entrepreneurs are critical to the economic growth of the city. Council has played a strategic role in supporting the development of a healthy entrepreneurial ecosystem in Adelaide. During 2014-15, Council continued to build upon the foundations laid at the entrepreneur's forum in 2013, where participants held strategic conversations about the needs of the ecosystem and the opportunities for growth.



2014-15 saw the launch of the inaugural **Entrepreneurs' Week**. Council played an important role in the development and coordination of the week, which celebrated the role of entrepreneurs and showcased the support that is available. 16 events were held throughout the week, attracting over 1,500 registrations and generating significant national media interest.

In conjunction with the University of South Australia's Centre for Business Growth, a series of Business Growth Breakfasts were held over the year. The breakfasts brought first-hand experience of globally successful entrepreneurs to the local business community, inspiring and educating all participants.

Council has also worked with other stakeholders to support research into the dynamics of the entrepreneurial ecosystem and its effectiveness in supporting new venture creation and business growth. A number of new programs for aspiring entrepreneurs were also launched with the support of Council. Existing programs such as Venture Dorm and Innovyz were supported to achieve important new business establishment and investment outcomes.

With support from Council, the Flinders University - New Venture Institute was able to offer prizes of trips to Adelaide's sister city in Austin, Texas, for the winning team in Venture Dorm. A collaboration between MEGA (run by the Majoran co-working space) and Venture Dorm was also supported, which will see the two programs coordinate delivery of their programs, share resources and collaborate on marketing.

Council has also provided active support for the co-creation of a proposal for building a world-leading innovation cluster for social enterprises in Adelaide.



"AS A YOUNG BUSINESS PERSON STARTING **OUT IN THE BIG CITY,** A FRIENDLY, HELPFUL, **THRIVING, YOUNG** MARKET IN THE CITY **CENTRE HAS OPENED** DOORS AND HELPED ME **GROW IN CONFIDENCE.** THE FLINDERS STREET MARKET **IS A GREAT LITTLE** MARKET WITH SOME **OUTSTANDING STALLS** AND STALLHOLDERS **BOASTING SOME OUTSTANDING PRODUCTS** FOR EVERYONE."

Alyssa, Picture Adelaide 2040 storyteller

Precincts and Subsidiaries

The Precinct Support Program provides support to seven Precinct Groups in the city. A focus for the Program in 2014-15 were the Hutt Street and O'Connell Street Precincts, where additional engagement brought local business, property owners and managers together to discuss and implement initiatives that could lead to more economically prosperous streets. The Program also held four Lord Mayor's Precinct Forums in 2014-15.

Ongoing strategic support was provided to Council's subsidiaries, the Adelaide Central Market Authority (ACMA) and the Rundle Mall Management Authority (RMMA).

The ACMA Strategic Plan 2015-2018 was endorsed by Council and a new General Manager commenced In March 2015. Council approved the appointment of three new ACMA Board members in July 2014 and a fourth member was appointed in March 2015. Recruitment was also undertaken at the RMMA when its long-serving Chairperson, Mr Theo Maras, resigned from the RMMA Board in December 2014. Council later approved Mr Eric Granger (formerly Deputy Chair) to the position of RMMA Chairperson in April 2015.

The Annual Reports of the subsidiaries are contained in Part Two of this Report.

"I LOVE THE ADELAIDE CENTRAL MARKET FOR THE PURE FRESHNESS OF THE PRODUCE, HOW FRIENDLY THE PEOPLE ARE AND THAT IT NEVER FEELS TOO CROWDED."

Michael, Picture Adelaide 2040 storyteller.

Study and Tourism

Council's long standing strategic partnerships with Study Adelaide and the Adelaide Convention Bureau (ACB) resulted in significant positive economic impact on the city in 2014-15 through the growth of international education and increased attraction of business events, delegate numbers and tourism and hospitality activity.

Council's partnership with ACB has been hugely successful, attracting meetings, conventions and business events totalling \$151 million in economic value – 50% over the established target. This, in turn, positively impacted city business activity generated by visiting delegates, particularly in the city's tourism and hospitality sector.

In 2014-15, ACB was successful in securing the International Aeronautical Conference to be held in September 2017. The conference is the largest to be secured for Adelaide.



Council partners with Study Adelaide to support the promotion of Adelaide as a study destination, and enhances the learning and living experience of international students in the city and throughout South Australia. A focus has been supporting and facilitating initiatives to increase access to suitable and affordable housing, including investment in purposebuilt student accommodation.

This partnership also supports Council's wider objectives of growing the education and research sector in the city, while also attracting investment in education infrastructure and amenities, including student accommodation.

Growth in international student numbers in the past decade has changed the life, character and economy of the city, and has been a major driver of increased city vibrancy. 2014-15 has seen a return to growth with over 30,000 students from overseas increasing international education in SA to its highest economic value, exceeding \$1 billion.

It is expected that student numbers will increase further as a result of the opening of Torrens University Australia. Council worked closely with the State Government and Laureate International to facilitate the opening of the Victoria Square/ Tarntanyangga and Wakefield Street campuses in 2014-15. Future campus expansion and enrolment growth is likely.

City Experience

Council has delivered a range of initiatives to promote the various experiences on offer in the city to local, domestic and international visitors. These have included:

- A revamp of the 'Explore the City' section of the website with two newly organised categories 'Visit Adelaide' and 'See and Do'.
- Seasonal awareness campaigns to promote what's on and what's happening in the city.
- A new 'Explore the City' map and desk pad have also been produced and distributed to tourism and accommodation providers across Adelaide, along with new extra-large maps within the Adelaide Central Bus Station and the Adelaide Central Market.

Good Evening, Adelaide is now in its second year; highlights this year included the extended operating hours of the City Free Connector Bus services during the February and March 2015 Festival period; and installation of a number of public art and lighting projects such as the Bank Street Lighting Project, the Blyth Street Light Boxes, Sensing with Light installation at Topham Mall and Moonta Street lighting improvements.

The first stage of the Christmas in the City Strategy and Action Plan was implemented which saw the development of a new look and feel, new flags and banners, a 'Santa in the City' augmented reality experience, a refreshed 'Lighting of the Christmas Tree' event, roving performers and an integrated marketing campaign to promote the Christmas event calendar and activities on offer.

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Visitor Information Services

Council continued to provide information services to visitors to the city. This year saw the addition of the Mobile Visitor Information Service. This service takes the information to the people while they are out and about in the city and at various major events. Council are an early adopter of providing this innovative service. Visitor Information Services is delivered by a dedicated group of volunteers across the following six programs:

- Adelaide Visitor Information Centre
- Central Market Information Booth
- Adelaide Greeters
- City Guides
- Town Hall Tour Guides
- Mobile Visitor Information Service.

These six programs facilitated 53,228 face to face visitor enquiries in 2014-15.

Program	Number of visitor enquires 2014-15
Central Market	8,045
City Guides	3,339
Adelaide Greeters	286
Adelaide Visitor Information Centre	37,490
Mobile Visitor Information Service	2,363
Town Hall Tours	1,705
TOTAL	53,228

The Adelaide Visitor Information Centre had 118,805 people through the door in 2014-15. Of these, 37,490 people directly engaged with a volunteer for further information or assistance.

Digital Strategy

Adelaide aims to be a globally-recognised smart city and a nerve-centre for digital innovation. To create better living conditions for our residents and new opportunities for businesses, workers and visitors, Council has developed strategic partnerships with the State Government and Cisco to establish an Internet of Things. The 'innovation hub and living lab' will be Adelaide's flagship digital innovation project in 2015-16.

New technology pilots will be undertaken in areas such as smart parking and smart lighting. These pilots will utilise the existing AdelaideFree Wi-Fi network, currently available through more than 200 outdoor access points across the city to showcase the value of this investment.

Adelaide has also been announced as Cisco's first smart and connected 'Lighthouse City' in Australia. 'Lighthouse City' status allows Adelaide to access to Cisco's global network, their Global Infrastructure Fund and Innovation Fund. It also provides an opportunity to position Council as an example of a smart and sustainable city as part of our aspiration to be globally connected. With the aim of increasing transparency and aligned with Council's open data principles, there are now over 50 Council datasets available for public use on the State Government's DataSA open data directory. Council data regularly appears in the top datasets accessed on the portal.

One of the most popular datasets available has been the 3D model of the City of Adelaide. The model, created in 2009, was a first for an Australian council; and it is now the first 3D city model available as open data for reuse by the community.

Sister Cities

Council continues its international partnerships through Sister City connections that date back more than 40 years. Adelaide enjoys relationships with five Sister Cities and two Friendly Cities across three continents. Over 2014-15, Council hosted inbound delegations, participated in outbound delegations and supported activities undertaken by a range of key stakeholders.

In April 2015, Council supported the Japan Australia Friendship Association event, the Koinobori Project and art installation of 100 Koinobori in Victoria Square/ Tarntanyangga. In addition, the iconic Himeji Castle re-opened after being closed for five years for restoration. In celebration the replica castle that was gifted from Himeji in the 1980s was put on display in the Adelaide Town Hall foyer. In May 2015, Lord Mayor Martin Haese and Councillor David Slama joined with representatives from 14 South Australian councils to attend the historic signing of the Shandong South Australia Local Government Economic Development Corporation Memorandum of Understanding followed by the inaugural Shandong South Australia Local Government Development Forum.

Council supported local South Australian fashion designer Christina Tridente to hold a fashion event featuring her label, Couture+Love+Madness, in Qingdao, China.

Lord Mayor Martin Haese participated in the Study Adelaide Amazing Ambassador launch. The aim of this program was to increase awareness of Adelaide as an international study destination, encourage more students from Qingdao to consider Adelaide and to leverage Adelaide's sister city announcement with Qingdao. Ms Dan Wang, a third year Chinese Literature student from Qingdao Agriculture University is the inaugural ambassador. Ms Dan Wang will visit Adelaide in 2015-16 on a four week study trip. In exchange she will promote Adelaide's Chinese social media channels to her community.



OUTCOME 6: ENVIRONMENTALLY SUSTAINABLE CITY

OUTCOME 6: ENVIRONMENTALLY SUSTAINABLE CITY

A city that continues to adapt to climate change, uses water and energy efficiently and natural resources wisely. A city that reduces waste and has ecological systems and habitats that thrive.

Adelaide City Council continues to make progress towards its goal of Adelaide being an Environmentally Sustainable City. Implementation of action plans are supporting change, empowering communities and realising environmental, social and economic benefits that improve the liveability and resilience of the city.

Climate Change Mitigation and Adaptation

Council continues to vigorously pursue initiatives that reduce carbon emissions (mitigation) and prepare Council and the community for the impacts of climate change (adaptation).

City emissions

Council prepared an inventory of carbon emissions from the city community and found that there had been a 19% reduction in total emissions between 2007 and 2013. This was due largely to energy efficiency improvements in new and existing commercial buildings, and 'greening of the grid' from widespread installation of renewable energy in South Australia (especially wind and solar).

Council remains committed to a continuing reduction of carbon emissions from the city and ensuring that Adelaide remains a leader in addressing climate change. The State Government announced an aim for Adelaide to be the world's first carbonneutral city, and Council is collaborating with the State on this aim. To demonstrate this collaboration, Council is now participating in the Compact of Mayors and the State Government has signed up to the Compact of States and Regions, parallel global agreements that commit to taking climate action and reporting on progress. This was the first instance of an Australian State and its capital city counterpart signing these agreements.

In a major step in defining its role in helping to reduce emissions from the city, Council revised its Sustainable City Incentives Scheme and opened it up to city businesses, residents, schools and community groups. In an Australian first, Council is now offering an incentive (up to \$5,000) for installing energy storage (batteries) as part of the expanded scheme. Incentives are also available to support investment in solar photovoltaic systems, energy efficiency works and electric vehicle charging points.

Council continued to support office tenants in the city to reduce energy use and carbon emissions through the CitySwitch Green Office Program. CitySwitch is an active network of tenants who share experiences and report annually on their achievements. Council also worked closely with the State Government on development of draft legislation for Building Upgrade Finance, a proposed mechanism for triggering widespread investment in environmental upgrades in commercial buildings.

Council's emissions

Council continues to lead by example in the city by pursuing energy efficiency and reducing carbon emissions from its own operations. Projects funded through the Climate Change Action Initiatives Fund include installation of energy efficient lighting and a condensing boiler system for the Adelaide Town Hall, installation of energy efficiency lighting for the Works Depot, installation of new lighting for UPark on Wyatt Street, and thermal works for the Adelaide Aquatic Centre.



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Resilient East climate change adaptation

To prepare for the impacts of climate change, Council has collaborated with other councils of the eastern metropolitan region to complete an integrated vulnerability assessment, which involves the selection of a range of 'indicators' that reflect the key features and aspects of the region. The indicators are assessed in terms of exposure, sensitivity, vulnerability and adaptive capacity to climate change impacts. This will provide the basis for preparing a regional climate change adaptation plan.

Waste and Recycling

Council adopted a new waste and recycling services policy that will improve services and increase recycling levels. In particular, Council now has a service available for high density residential dwellings that is more suited to these settings than the standard kerbside service, featuring larger shared bins and weekly collection of recycling and organics bins. Earlier pilots showed many benefits, including fewer bins stored on premises and presented on streets and an increase in recycling rate. The new services will be progressively implemented from 2015-16.

During 2014-15, Council's recycling rate for kerbside services was 44%. Council is continuing to improve our recycling rates with improved services increasing resource recovery such as 42 tonnes of electronic waste picked up as part of our kerbside hard waste service.

Increased participation with food organics disposal has led to a percentage point increased diversion from landfill.



2014-15 waste and recycling tonnages for Adelaide City Council



As the city grows, Council's ability to manage waste will be critical, with the introduction of e-waste disposal, increased focus on recycling and re-use of green waste from the Park Lands back to source. Council is committed in reducing its carbon footprint and will continue to work with the community to do so.

River Torrens water quality

Council continued to collaborate with Natural Resources Adelaide and Mount Lofty Ranges on managing the River Torrens to improve water quality and avoid blue-green algae outbreaks in the Torrens Lake. A delicate dosage of Sodium Carbonate Peroxyhydrate has achieved the removal of the algae while protecting the aquatic flora and fauna of the lake. Over summer, Natural Resources Adelaide and Mount Lofty Ranges undertook another trial release of water flows and was successful in ensuring that there was no closure due to blue-green algae outbreaks during the summer. Council continued to implement trials of re-establishing native aquatic plants with the long-term aim of achieving an ecologically healthy watercourse.

"THE TORRENS LINEAR PARKWAY IS A LOVELY PART OF ADELAIDE THAT IS WELL-MAINTAINED. THE NATURAL LANDSCAPING GIVES ME SOMETHING NICE TO LOOK AT WHEN I RIDE MY BIKE THROUGH THE PARK LANDS."

Max, Picture Adelaide 2040 storyteller

Brownhill Creek

Public consultation for Part B works of the Brown Hill Keswick Creek Stormwater Management Plan was completed in 2014-15. This is a major step towards preparing the project for endorsement by local councils and the Stormwater Management Authority. This project will include stormwater management across four council areas, improve recreation use of the river corridor, habitat, biodiversity and water quality. Additionally, an education centre will be built in Victoria Park/Pakapakanthi focusing on water quality, biodiversity and habitat for the Park Lands Creek. **"I LOVE THE COMMUTE ON MY BIKE THROUGH** WAR MEMORIAL DRIVE. THE BEAUTIFUL TREES. **GRASSED AREAS AND RIVER TORRENS REALLY GIVES ME A GREAT START TO THE DAY** (NOTWITHSTANDING THE BIKE LANE MAKES THE CYCLE A LITTLE EASIER). BUT I HAVE TO SAY MY HIGHLIGHT IS **ALWAYS WHEN I SEE THE DUCKS, SWANS OR LOCAL GALAHS. I CAN'T BELIEVE** HOW LUCKY WE ARE TO HAVE SO MUCH WILDLIFE **RIGHT IN THE HEART OF** THE CITY"

Chan, Picture Adelaide 2040 storyteller

HERRE ALTERNATION OF CITY, ONE TEAM

ONE CITY, ONE TEAM

Our Organisational Structure for 2014-15

Our organisational structure is designed to facilitate the delivery of our six strategic outcomes and is made up of five portfolios within which our associated programs sit. The structure continues to evolve to better support the outcomes of the Strategic Plan and the Corporation Plan while ensuring optimal use of resources. The organisational structure is represented below.



Our Leadership Group

Our Executive Leadership Group (ELG) is made up of the Chief Executive Officer (CEO) and five General Managers (GMs). Our ELG is responsible for leading and developing Council and Corporate programs, as well as building organisational capability and culture required to achieve Council's strategic outcomes.

As at 30 June 2015, the following six people (shown right) held Senior Executive Officer positions with Council.

Remuneration packages for Senior Executive Officers ranged from \$214,400 per annum to \$398,000 per annum and were inclusive of 9.3 % to 9.5% compulsory superannuation (where applicable).

All packages included the option of a motor vehicle for unrestricted private use and an allowance for membership fees for two relevant professional associations. All Senior Executive Officers were allocated \$5,000 per annum for their professional development in 2014-15.



Stephen Hains Acting Chief Executive Officer



Clare Mockler Acting General Manager City Culture and Community Services



Neil Brown General Manager City Infrastructure and Public Works



Jane Booth General Manager City and Organisational Development



David Chick General Manager City Planning and Design



Peter Scargill General Manager Strategic Finance and Business Services

Our Employees

At Adelaide City Council we aim to represent the community we serve through our workforce. As well as spanning a wide age range and many cultural backgrounds, we have demonstrable gender balance throughout our workforce.

We are committed to Aboriginal and Torres Strait Islander employment, demonstrated through our development this year of an Aboriginal and Torres Strait Islander Employment Strategy that supports our diversity and inclusion aspirations and forms part of Council's Stretch Reconciliation Action Plan.

We continue to see low levels of employee turnover and we are confident that, in addition to the various programs and benefits offered to our people (e.g. career progression, learning and development, tertiary study assistance and healthy lifestyle programs), this is because our people have the opportunity to be a part of something bigger. Our people tell us that the following are key to their high levels of engagement and talent retention:

- Our people get to work with an extraordinary team of people.
- At ACC you get to enjoy your work and your life as we offer flexibility and respect the importance of our employee's personal lives and commitments.
- Their work is diverse and brings challenge, variety and opportunity.
- They have the opportunity to be a bigger part of this amazing city.

Our Workplace

Our cultural safety mantra is about not letting the numbers drive our culture, but rather allowing our behaviours and our leadership to drive the change. This does not mean we have lost sight of the traditional safety KPIs, and this year sees our second year of significant improvement in the safety metrics across the board. The last 12 months has seen Council actively managing its own Employer Brand. This has been spearheaded by the development of the Employee Value Propositions (EVP) that describes Council's employment experience and support the attraction and engagement of our current and future workforce.

Year	No of Claims	No of LTIs	LTI Days	LTIFR	Duration rate	Incident Rate
2014	53	10	345	6	34.5	1.2
2015	44	8	257	4.7	32.1	0.9
Reduced by	20%	25%	34%	28%	7%	33%

Council's Lost Time Injury Frequency Rate (LTIFR) is the lowest it has been since we normalised injury reporting early in 2011 and is sitting where predicted.

As it evolves, our Fit for Work strategy will give Council the time and resources to focus on controlling the people risks (behaviours, capabilities, fitness for work and culture) to the same extent that we have done with the traditional 'process' safety (systems, operating procedures, plant and equipment) over the last three years.

The 2014-15 audit results are in and the LGAWCS score for our Key Performance Indicator audit is 89%. This is down on last year's score for the select 'By-pass Audit', however, given the amount of system change we have embarked on, this is a good outcome. The score acknowledges that although we did not manage to close out all the actions in our Plan, the LGAWCS assessor is able to see the direction we are progressing towards and supports our strategy.

We have challenged tradition, and undertaken the successful recruitment of several senior leadership roles normally recruited externally. This has allowed us to create innovative and unique recruitment campaigns aligned to our EVPs, which have showcased Adelaide and Council's vision on the national and international stage. These have delivered rich candidate pools and resulted in exceptional talent joining Council, as well as attracting recognition as being 'Best Practice' from industry leaders such as SEEK. Additionally, through this approach to talent acquisition, we have been able to deliver a significant cost saving, while strengthening our brand in the state and national market.

To ensure we deliver on our EVPs, Council has focused on better understanding our workforce and how they feel about working here. This year, we have completed a program of integrated measurement initiatives including:

- The Organisational Culture Inventory (OCI), which provides valuable insight into how Council is progressing towards our desired culture.
- The Your Voice Survey, an annual employee engagement measure. The result from Your Voice, together with the insights gathered from OCI, provide an integrated view of how we are delivering against our EVPs as well as providing feedback for improvement.
- The Lifestyles Inventory for all people leaders with over one year's service (over 100 leaders), allowing leaders to better understand themselves, the impact of their leadership style and their contribution to our organisational culture.

In addition to the above initiatives, we have continued to demonstrate our commitment to providing ongoing personal and professional development in order to meet organisational development needs as well as encouraging our people to pursue their own learning and development goals. This year, in addition to providing targeted and tailored development offerings, we focused on supporting our Customer Service Strategy and enhancing our Customer Experience by implementing a series of Customer Experience Leadership sessions.

Reward and Recognition

At Council, we recognise and reward positive behaviours and those times when employees go above and beyond their normal responsibilities or duties. This year, we have continued to recognise and reward our people this year through:

- Employee of the Month the Employee of the Month is awarded within portfolios to someone who has been nominated by peers or Managers for a significant achievement or exhibiting positive behaviour.
- Service Awards Monthly morning teas with the CEO are held for employees celebrating 15, 20, 25 years (or more), who also receive a certificate and gift.
- Blue Awards is an end of year celebration for all employees and volunteers to acknowledge their achievements across a range of categories.

This year we saw the following categories being celebrated:

- Emerging Leader Award
- CEO Leadership Award
- Employee of the Year Award
- Volunteer of the Year
- Advancing Women in Local Government
- One Team Award
- Innovation Award
- Customer Commitment Award
- Integrity Award
- Collaboration Award

CITY GOVERNANCE

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CITY GOVERNANCE

Council's Decision-Making Structure

Pursuant to Section 41 of the *Local Government Act 1999*, Council may establish committees to:

- assist it in the performance of its functions
- inquire into, and report on, matters within the ambit of its responsibilities
- provide advice
- exercise, perform or discharge delegated powers, functions or duties.

Council City Leadership and Legislative Responsibility

Council's Core Advisory Committees - 2014:

- City Planning and Development Committee
- City Infrastructure and Public Works Committee
- City Culture and Community Services Committee
- Finance and Corporate Governance Committee

Other Council Committees - 2014:

- Audit Committee
- Reconciliation Committee

Council's Core Advisory Committees - 2015:

- Strategy, Planning and Partnerships Committee
- Economic and Community Development Committee
- Infrastructure and Public Space Committee
- Finance and Business Services Committee

Other Council Committees - 2015:

- Audit Committee
- Reconciliation Committee

Panels - 2014-15:

• Development Assessment Panel (DAP)

Wholly owned subsidiaries - 2014-15:

- Adelaide Park Lands Authority (APLA)
- Rundle Mall Management Authority (RMMA)
- Adelaide Central Market Authority (ACMA)

Associated entities - 2014-15:

- Waste Care SA
- Council Solutions Regional Authority

The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making. All meetings for the purpose of decision-making of the Council or a committee are open to the public unless the meeting decides to exclude the public based on the relevant sections of the *Local Government Act 1999*.

Documentation for each meeting (agenda with reports, attachments and minutes) can be accessed on Council's website (adelaidecitycouncil.com). Hard copies of the agendas (with reports and attachments) are made available to the public at the Customer Centre and in the meeting rooms before the meetings.

Hard copies of the minutes are available from the Customer Centre within five days of the meeting, without charge. Council met fortnightly and its four core advisory committees met on a monthly basis. The Development Assessment Panel met fortnightly. Council is the main decision making body.

Council and Council Meetings

Public forum

In addition to requests to be heard as a deputation, a meeting of Council or Core Committee provides an opportunity for the Lord Mayor and Councillors to hear members of the public in a formal setting in relation to issues in which the Council has a direct interest or responsibility. Guidelines and a registration form for the public forum are available on Council's website (adelaidecitycouncil.com).

Role of Council and Council Meetings

Adelaide City Council was established to provide for the government and management of the Council area at the local level and, in particular, to act as a representative, informed and responsible decision-maker in the interests of its community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area.

Council Meetings

13 meetings of Council were held between 1 July 2014 and 7 November 2014.

Council Meeting Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood (Presiding Member)	13	13
Deputy Lord Mayor Councillor Natasha Malani (Deputy Presiding Member)	13	11
Councillor Dr Michael Llewellyn-Smith AM*	10	5
Councillor Houssam Abiad	13	11
Councillor Susan Clearihan	13	12
Councillor Mark Hamilton	13	9
Councillor Megan Hender	13	7
Councillor Dr Michael Henningsen	13	11
Councillor David Plumridge AM	13	13
Councillor Anne Moran	13	13
Councillor Sandy Wilkinson	13	12
Councillor Anthony Williamson	13	12

21 meetings of Council were held between 18 November 2014 and 30 June 2015.

Council Meeting Attendance	Meetings	Attended
Lord Mayor Martin Haese (Presiding Member)	21	20
Deputy Lord Mayor Councillor Houssam Abiad * (Deputy Presiding Member)	21	20
Councillor Natasha Malani ** (former Deputy Lord Mayor and Deputy Presiding Member)	21	19
Councillor Alex Antic	21	19
Councillor Sue Clearihan	21	18
Councillor Priscilla Corbell	21	20
Councillor Megan Hender	21	19
Councillor Phillip Martin	21	20
Councillor Anne Moran	21	20
Councillor Robert Simms	21	20
Councillor David Slama	21	19
Councillor Sandy Wilkinson	21	19

*Cr Abiad became Deputy Lord Mayor on 1 February 2015 **Cr Malani was Deputy Lord Mayor until 31 January 2015

Core Committees 2014

These committees were formed under Section 41 of the *Local Government Act 1999* as advisory committees to Council. Council does not delegate any of its powers to the committees and accordingly, all decisions of committees constitute recommendations to Council. Meetings are operated in accordance with the provisions of the Local Government Act 1999 and the provisions of Parts 1, 2, 3 and 4, in particular, Part 2 – Meetings of Councils and Key Committee contained in the Local Government (Procedures at Meetings) Regulations 2013.

Pursuant to section 90(1) of the Local Government Act 1999

Council is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance. In accordance with section 90(1) of the *Local Government Act* 1999 (the Act), all meetings held by Council and its committees were conducted in a place open to the public. On every occasion that the provision to exclude (within section 90(2) and (3) of the Act) was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with section 90(7) of the Act.

Council considers that possible embarrassment or loss of confidence in the Council or a committee is irrelevant when considering whether or not to exclude the public from a meeting. On every occasion that a meeting used the provision contained in section 91(7) of the Act to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in section 91(9) of the Act.

City Planning and Development Committee

Council has established a Strategic Planning and Development Policy Committee (Section 101A of the *Development Act 1993*) which is known as the City Planning and Development Committee.

Role

To make recommendations to Council on the overall priorities, strategies and policies related to achieving Council's Strategic Plan 2012-16 outcomes: City of Great Places; Accessible City; Prosperous City; and Environmentally Sustainable City.

Functions

• Provide advice to Council in relation to the extent to which the Council's strategic planning and development policies accord with the planning strategy.

- Provide advice to Council in relation to creating a city that is well designed, planned and developed while respecting the city's unique heritage and Park Lands.
- Provide advice to Council in integrating transport planning and land use planning and ensuring that transport and parking meets the needs of all visiting and moving around the city.
- Provide advice to Council in relation to stimulating activity in the central city through increased residential population density and social mix.
- Provide advice to Council that promotes and supports economic prosperity and investment in the city.
- Provide advice to Council that will prepare the city for climate change and environmental sustainability.

City Planning and Development Committee Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood	6	3
Councillor Mark Hamilton (Chair)	6	5
Councillor David Plumridge AM (Deputy Chair)	6	5
Councillor Houssam Abiad	6	5
Councillor Susan Clearihan	6	6
Councillor Megan Hender	6	4
Councillor Dr Michael Henningsen	6	4
Councillor Dr Michael Llewellyn-Smith AM *	5	5
Deputy Lord Mayor Councillor Natasha Malani	6	6
Councillor Anne Moran	6	6
Councillor Sandy Wilkinson	6	5
Councillor Anthony Williamson	6	5

City Culture and Community Services Committee

Role

To make recommendations to Council on the overall priorities, strategies and policies related to achieving Council's Strategic Plan 2012-16 outcomes Creative City and Liveable City.

Functions

- Provide advice to Council in ensuring the city is positioned as the State's hub for recreation, culture, artistic activities and exciting events.
- Provide advice to Council in relation to providing opportunities for the community to be active, maintain their health and participate in recreation and community sports programs.
- Provide advice to Council that will facilitate the development of a strong and productive community, supporting all who choose to live in or use the city and promote participation, volunteering and strong community life.
- Provide advice to Council that delivers services which help people live, use or visit the city safely.

City Culture and Community Services Committee Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood	7	4
Councillor Megan Hender (Chair)	7	5
Councillor Susan Clearihan (Deputy Chair)	7	7
Councillor Houssam Abiad	7	4
Councillor Mark Hamilton	7	3
Councillor Dr Michael Henningsen	7	4
Councillor Dr Michael Llewellyn-Smith AM *	6	6
Deputy Lord Mayor Councillor Natasha Malani	7	7
Councillor Anne Moran	7	5
Councillor David Plumridge AM	7	7
Councillor Sandy Wilkinson	7	7
Councillor Anthony Williamson	7	5

City Infrastructure and Public Works Committee

Role

To make recommendations to Council on the planning, coordination and execution of major projects, capital and public works to support overall priorities, strategies and policies related to achieving Council's Strategic Plan 2012-16 outcome: City of Great Places. It is also concerned with the Corporation Plan 2012-16 aspiration of: Professional Administrator.

Functions

 Provide advice to Council in relation to the planning, coordination and execution of Council's capital works and infrastructure program.

- Provide advice to Council in relation to major projects and initiatives being undertaken by the Council.
- Provide advice to Council in relation to creating a city that is well designed, planned and developed while respecting the city's unique heritage and Park Lands.
- Provide advice to Council in ensuring the public realm is clean, presented well and maintained.
- Provide advice to Council that supports cost effective and efficient delivery and management of new and existing infrastructure and assets to achieve Council's priorities.

City Infrastructure and Public Works Committee Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood	7	5
Councillor Michael Henningsen (Chair)	7	7
Councillor Sandy Wilkinson (Deputy Chair)	7	7
Councillor Houssam Abiad	7	5
Councillor Susan Clearihan	7	5
Councillor Mark Hamilton	7	4
Councillor Megan Hender	7	5
Councillor Dr Michael Llewellyn-Smith AM*	5	3
Deputy Lord Mayor Councillor Natasha Malani	7	5
Councillor Anne Moran	7	7
Councillor David Plumridge AM	7	7
Councillor Anthony Williamson	7	7

Finance and Corporate Governance Committee

Role

To make recommendations to Council on the overall priorities, aspirations and policies related to corporate governance and finance to support the Corporation Plan 2012-16 aspirations of: Brilliant Service Provider; Trusted Partner; Professional Administrator; High Achieving Team; Best Practice Organisation.

Functions:

- Provide advice to Council that supports effective and accountable governance and administration for the City of Adelaide.
- Provide advice to Council to oversight those activities of Council which cut across multiple programs such as development of the Business Plan and Budget and monitoring performance through the city and Council scorecards.
- Provide advice to Council that supports the achievement of greater accountability for public expenditure.

Finance and Corporate Governance Committee Attendance	Meetings	Attended
Lord Mayor Stephen Yarwood	7	5
Councillor Houssam Abiad (Chair)	7	5
Councillor Anne Moran (Deputy Chair)	7	7
Councillor Susan Clearihan	7	5
Councillor Mark Hamilton	7	2
Councillor Megan Hender	7	5
Councillor Dr Michael Henningsen	7	7
Councillor Dr Michael Llewellyn-Smith AM *	5	3
Deputy Lord Mayor Councillor Natasha Malani	7	5
Councillor David Plumridge AM	7	7
Councillor Sandy Wilkinson	7	7
Councillor Anthony Williamson	7	7

Core Committees 2015

Strategy, Planning and Partnerships Committee

Council has established a strategic planning and development policy committee (Section 101A of the *Development Act 1993*) which is known as the Strategy, Planning and Partnerships Committee.

Role

To make recommendations to Council focusing on Planning and Partnerships to deliver upon Council's strategic and corporate plan outcomes.

Functions

- Provide advice in relation to the extent to which the Council's strategic planning and development policies accord with the Planning Strategy.
- Provide advice in relation to creating a city that is well designed, planned and developed while respecting the city's unique heritage and Park Lands.

- Provide advice that will prepare the city for climate change and promote environmental sustainability.
- Provide advice in relation to major projects and initiatives being undertaken by the Council.
- Provide advice in relation to the implications for Council of major projects and initiatives being pursued by State Government and other key stakeholders in the City of Adelaide.
- Provide advice on the implementation of affordable housing policies set out in the Planning Strategy within the City of Adelaide.
- Provide advice in relation to strategic planning and development policy issues when preparing a Strategic Directions Report or a Development Plan Amendment proposal.
- Provide advice that supports effective and accountable city governance of the City of Adelaide.

Strategy, Planning and Partnerships Committee Attendance	Meetings	Attended
Lord Mayor Martin Haese	8	8
Councillor Natasha Malani (Chair) (former Deputy Lord Mayor) *	8	8
Councillor Robert Simms (Deputy Chair)	8	8
Deputy Lord Mayor Councillor Houssam Abiad **	8	8
Councillor Alex Antic	8	7
Councillor Sue Clearihan	8	6
Councillor Priscilla Corbell	8	8
Councillor Megan Hender	8	7
Councillor Phillip Martin	8	8
Councillor Anne Moran	8	6
Councillor David Slama	8	8
Councillor Sandy Wilkinson	8	6

*Councillor Malani was Deputy Lord Mayor until 31 January 2015

**Councillor Abiad became Deputy Lord Mayor on 1 February 2015

Infrastructure and Public Space Committee

Role

To make recommendations to Council focusing on Infrastructure and Public Works to deliver upon Council's strategic and corporate plan outcomes.

Functions

• Provide advice to ensure the public realm is clean, well presented and maintained.

- Provide advice in relation to the planning, coordination and execution of Council's capital works and infrastructure program.
- Provide advice in relation to major projects and initiatives being undertaken by the Council.
- Provide advice on planning and management of Council owned assets and properties.
- Provide advice that will prepare the city for climate change and promote environmental sustainability.

Infrastructure and Public Space Committee Attendance	Meetings	Attended
Lord Mayor Martin Haese	9	9
Councillor Sandy Wilkinson (Chair)	9	6
Councillor Alex Antic (Deputy Chair)	9	8
Deputy Lord Mayor Councillor Houssam Abiad *	9	9
Councillor Sue Clearihan	9	6
Councillor Priscilla Corbell	9	9
Councillor Megan Hender	9	8
Councillor Natasha Malani (former Deputy Lord Mayor) **	9	9
Councillor Phillip Martin	9	9
Councillor Anne Moran	8	7
Councillor Robert Simms	9	9
Councillor David Slama	9	9

*Councillor Abiad became Deputy Lord Mayor on 1 February 2015 and Acting Chair on 3 March 2015 **Councillor Malani was Deputy Lord Mayor until 31 January 2015 and Acting Chair on 3 February 2015

Economic and Community Development Committee

Role

To make recommendations to Council focusing on Economic Development, City Growth, Promotion and Attraction, Community, Social and Cultural Development to deliver upon Council's strategic and corporate plan outcomes.

Functions

- Provide advice that promotes and supports economic prosperity, employment and investment in the city.
- Provide advice in relation to stimulating activity in the central city through increased residential population density and social mix.
- Provide advice to ensure the city is positioned as the hub of South Australia for sporting and other events, cultural, creative and artistic activities.

- Provide advice in integrating transport planning and land use planning and ensuring that transport and parking meets the needs of all visiting and moving around the city.
- Provide advice to ensure the city is positioned as the hub of South Australia for sporting and other events, cultural, creative and artistic activities.
- Provide advice in relation to providing opportunities for the community to be active, maintain their health and participate in recreation and community sports programs.
- Provide advice that will facilitate the development of a strong and productive community, supporting all who choose to live in or use the city and promote participation, volunteering and strong community life.
- Provide advice that delivers services which help people live, use or visit the city safely.

Economic and Community Development Committee Attendance	Meetings	Attended
Lord Mayor Martin Haese	11	11
Councillor Megan Hender (Chair)	11	10
Councillor Priscilla Corbell (Deputy Chair)	11	9
Deputy Lord Mayor Councillor Houssam Abiad *	11	11
Councillor Alex Antic	11	11
Councillor Sue Clearihan	11	8
Councillor Natasha Malani (former Deputy Lord Mayor) **	11	9
Councillor Phillip Martin	11	11
Councillor Anne Moran	11	11
Councillor Robert Simms	11	11
Councillor David Slama	11	11
Councillor Sandy Wilkinson	11	11

*Councillor Abiad became Deputy Lord Mayor on 1 February 2015 and Acting Chair on 20 January 2015 **Councillor Malani was Deputy Lord Mayor until 31 January 2015

Finance and Business Services Committee

Role

To make recommendations to Council focusing on Finance and Business Services to deliver upon Council's strategic and corporate plan outcomes.

Functions

- Provide advice that supports effective and accountable council governance and administration of the City of Adelaide.
- Provide advice to oversight those activities of Council which cut across multiple programs such as development of the business plan.
- Provide advice that supports the achievement of greater accountability for public expenditure.
- Provide advice on planning and management of Council owned assets and properties.
- Provide advice that supports an accessible city and procure value for money, goods and services.
- Provide oversight of business services delivered by Council (e.g. UPark).

Finance and Business Services Committee Attendance	Meetings	Attended
Lord Mayor Martin Haese	18	18
Deputy Lord Mayor Councillor Houssam Abiad (Chair)*	18	18
Councillor Phillip Martin (Deputy Chair)	18	18
Councillor Alex Antic	18	15
Councillor Sue Clearihan	18	14
Councillor Priscilla Corbell	18	18
Councillor Megan Hender	18	17
Councillor Natasha Malani (former Deputy Lord Mayor) **	18	15
Councillor Anne Moran	18	17
Councillor Robert Simms	18	18
Councillor David Slama	18	17
Councillor Sandy Wilkinson	18	11

*Councillor Abiad became Deputy Lord Mayor on 1 February 2015 **Councillor Malani was Deputy Lord Mayor until 31 January 2015
Other Council Committees

Reconciliation Committee

Role

- Recommend to Council an annual Reconciliation Action Plan (schedule of reconciliation initiatives) that demonstrates Council's commitment to reconciliation.
- Provide input to policy development and strategic advice to Council across areas likely to impact on Aboriginal and Torres Strait Islander people as requested by Council or resolved by the Committee.
- Promote a positive image to the general public of Aboriginal and Torres Strait Islander people, facilitate reconciliation between the city's diverse communities and contribute to the education and awareness of the city's communities about the diversity of Aboriginal and Torres Strait Islander cultures.
- Monitor the implementation of the guiding principles of the Reconciliation Vision Statement across Council.
- The Reconciliation Committee operates in accordance with the provisions of the Local Government Act 1999 and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.

Adelaide City Council Reconciliation Committee Attendance	Meeting	Attended
Lord Mayor Stephen Yarwood (Dual Chair)	1	-
Ms Yvonne Agius (Dual Chair) (Aboriginal and/or Torres Strait Islander Community Representative)	1	1
Councillor Megan Hender (Adelaide City Council Member)	1	-
Councillor Dr Michael Llewellyn-Smith AM (Adelaide City Council Member)	1	1
Councillor David Plumridge AM (Adelaide City Council Member)		1
Mr Ribnga Green (Strategic Agency Representative)	1	1
Mr Shouwn Oosting (Deputy Chairperson) (Strategic Agency Representative)		-
Ms Sharron Williams (Strategic Agency Representative)		1
Ms Lynette Crocker (Kaurna Nation Cultural Heritage Association Committee Representative)	1	1
Mr Ivan-Tiwu Copley (Aboriginal and/or Torres Strait Islander Community Representative)	1	1
Mr Andrew Birtwistle-Smith (Aboriginal and/or Torres Strait Islander Community Representative)	1	-
Mr Rod Kudnuitja O'Brien (Proxy)	-	-
Ms Vonda Last (Proxy) *	-	1

*Ms Vonda Last (Proxy for Mr Shouwn Oosting (Deputy Chairperson)

Audit Committee

The Audit Committee has been established for the purpose of addressing legislative function; monitoring the integrity of the financial statements of the Council, including its Annual Report, reviewing significant financial reporting issues and judgements which they contain; internal control and risk management systems; whistle blowing; strategic management plans and annual business plans; other Investigations; internal audit and external audit. The Audit Committee conducts its business in accordance with the provisions of the *Local Government Act 1999* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.

Adelaide City Council Audit Committee Attendance		Attended
Lord Mayor Stephen Yarwood		-
Mr Ross Haslam (Deputy Presiding Member)		1
Councillor David Plumridge AM	1	1
Mr David Powell	1	1
Councillor Megan Hender (Proxy for Councillor David Plumridge AM)	-	1
Councillor Dr Michael Llewellyn-Smith AM (Proxy for the Lord Mayor Stephen Yarwood)	-	-

Other Council Committees 2015

Reconciliation Committee

Role

- Recommend to Council a Reconciliation Action Plan (schedule of reconciliation initiatives) that demonstrates Council's commitment to reconciliation.
- Provide input to policy development and strategic advice to Council across areas likely to impact on Aboriginal and Torres Strait Islander people as requested by Council or resolved by the Committee.
- Promote a positive image to the general public of Aboriginal and Torres Strait Islander people, facilitate reconciliation between the city's diverse communities and contribute to the education and awareness of the city's communities about the diversity of Aboriginal and Torres Strait Islander cultures.
- Monitor the implementation of the guiding principles of Council's Reconciliation Vision Statement across Council.

The Reconciliation Committee operates in accordance with the provisions of the *Local Government Act 1999* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.

Adelaide City Council Reconciliation Committee Attendance	Meeting	Attended
Lord Mayor Martin Haese (Dual Chair)	2	2
Ms Yvonne Agius (Dual Chair) (Aboriginal and/or Torres Strait Islander Community Representative)	2	2
Mr Andrew Birtwistle-Smith (Deputy Chairperson) (Aboriginal and/or Torres Strait Islander Community Representative)	2	2
Councillor Priscilla Corbell (Adelaide City Council Member)	2	2
Councillor Megan Hender (Adelaide City Council Member)	2	-
Councillor Robert Simms (Adelaide City Council Member)		1
Mr Ribnga Green (Strategic Agency Representative - Aboriginal Affairs and Reconciliation, Department of State Development)		1
Mr Trevor Lovegrove (Strategic Agency Representative - Employment Programs Directorate, Department of State Development)		2
Mr Jeffrey Newchurch (Strategic Agency Representative - Kaurna Nation Cultural Heritage Association Committee Representative)	2	2
Ms Sharron Williams (Strategic Agency Representative – Reconciliation South Australia)	2	2
Mr Ivan-Tiwu Copley (Aboriginal and/or Torres Strait Islander Community Representative)	2	1
Ms Lynette Crocker (Proxy) *		1
Ms Deanne Hanchant-Nichols (Proxy) **	-	1

*Ms Lynette Crocker (Proxy for Mr Ivan-Tiwu Copley on 25 February 2015

**Ms Deanne Hanchant-Nichols (Proxy for Councillor Megan Hender on 25 February 2015

Audit Committee

Legislative Role

- Reviewing annual financial statements to ensure that they present fairly the state of affairs of the Council.
- Proposing and providing information relevant to a review of the Council's strategic management plans or annual business plan.
- Proposing and reviewing the excise of powers under Section 130A.
- If the Council has exempted a subsidiary from the requirement to have an Audit Committee, the functions that would, apart from the exemption, have been performed by the subsidiary's audit Committee.
- Liaising with the Council's auditor.
- Reviewing the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Council on a regular basis.

The Audit Committee conducts its business in accordance with the provisions of the *Local Government Act 1999* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.

Adelaide City Council Audit Committee Attendance		Attended
Lord Mayor Martin Haese	2	2
Mr David Powell (Presiding Member)	2	2
Mr Ross Haslam (Deputy Presiding Member)	2	2
Councillor Megan Hender	2	2
Mr Sean Tu	2	2
Councillor Phillip Martin (Proxy for the Lord Mayor Martin Haese)	-	2
Councillor David Slama (Proxy for Councillor Megan Hender)	-	-

Panels 2014-15

Development Assessment Panel (DAP)

The role of the Development Assessment Panel (DAP) is to facilitate the expeditious assessment of applications made to the Council. Council established the DAP as the relevant authority to exercise or perform its powers and functions in accordance with the Development Act 1993.

The *Local Government Act 1999* does not apply to, or relate to, the DAP (including with respect to its members when acting under Section 56A or its processes or procedures). The DAP has Terms of Reference, a Code of Conduct, an Instrument of Delegation and a Policy for Applying Delegations which was determined by Council and is reviewed annually by Council. All meetings of the panel are open to the public unless the meeting decides to exclude the public having taken into account the relevant requirements of the *Development Act 1993*. The DAP generally meets twice monthly in the Colonel Light Room in the Adelaide Town Hall. Agendas for DAP meetings are available from the Customer Centre prior to the meeting, on Council's website and the meeting venue. Hard copies of the minutes are available from the Customer Centre and on Council's website within five days of the meeting.

The DAP operates in accordance with the provisions of the *Development Act 1993*, its Terms of Reference, Code of Conduct, Instrument of Delegation and a Policy for Applying Delegations.

Development Assessment Panel Attendance 2014 (July to 17 November)		Attended
Mr John Hodgson (Presiding Member)	9	7
Mr Ruan Perera (Deputy Presiding Member)	9	9
Councillor Houssam Abiad	9	7
Mr Ross Bateup (Specialist Member)	9	9
Ms Wendy Bell (Specialist Member)	9	9
Councillor Michael Henningsen *	8	7
Ms Iris Iwanicki (Specialist Member)	9	6
Councillor Anne Moran	9	9
Councillor Sandy Wilkinson	9	9

*Councillor Henningsen not an ACC Councillor as at 7 November 2014

Development Assessment Panel Attendance 2015 (18 November >)		Attended
Mr John Hodgson (Presiding Member)	8	6
Mr Ruan Perera (Deputy Presiding Member)	8	8
Councillor Houssam Abiad (Deputy Lord Mayor)*	8	8
Mr Ross Bateup (Specialist Member)	8	8
Ms Wendy Bell (Specialist Member) **	6	5
Mr Graeme Hopkins (Specialist Member) ***	2	2
Ms Iris Iwanicki (Specialist Member)	8	8
Councillor Natasha Malani (Former Deputy Lord Mayor) ****	8	8
Councillor Anne Moran	8	7
Councillor David Slama	8	8

*Councillor Abiad became Deputy Lord Mayor on 1 February 2015 **Ms Wendy Bell no longer a Panel Member as at 30 April 2015 ***Mr Graeme Hopkins appointed effective 1 May 2015 ****Councillor Malani was Deputy Lord Mayor until 31 January 2015

Subsidiary 2014-15

Adelaide Park Lands Authority (APLA)

The Adelaide Park Lands Authority is a partnership between the State Government and Adelaide City Council to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the Adelaide Park Lands Act 2005.

- Membership of the Adelaide Park Lands Authority comprises:
- The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by the Adelaide City Council; and
- Four other members appointed by Council; and
- Five members appointed by the Minister responsible for the Adelaide Park Lands Act 2005.

The Authority is the principal advisor to both Council and State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands is responsible for:

- Preparing and maintaining the Adelaide Park Lands Management Strategy.
- Delivering the Strategy by providing policy advice on the full range of issues involving the Park Lands.
- Guiding Council and State Government agencies in management of the Park Lands.
- Ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

The Authority meets monthly in the Colonel Light Room in the Adelaide Town Hall. Agendas for meetings are available from the Customer Centre prior to the Board meeting, on Council's website and the meeting venue. Hard copies of the minutes are available from the Customer Centre and on Council's website within five days of the meeting.

APLA Board Meeting Attendance 2014 (July to 7 November)	Meetings	Attended
Lord Mayor Stephen Yarwood (Presiding Member)	4	1
Ms Mary Marsland (Deputy Member)	4	4
Ms Jane Chapman	4	2
Councillor Michael Henningsen	4	4
Ms Stephanie Johnston	4	4
Councillor Anne Moran	4	4
Councillor David Plumridge AM	4	4
Dr Anne Sharp	4	3
Councillor Anthony Williamson	4	3
Mr Roger Zubrinich	4	3
Ms Elaine Bensted (Proxy for Mr Roger Zubrinich)	1	1
Mr Jim Daly (Proxy for Ms Stephanie Johnston)	-	-

APLA Board Meeting Attendance 2015 (18 November >)	Meetings	Attended
Lord Mayor Martin Haese (Presiding Member)	6	6
Ms Mary Marsland (Deputy Member)	6	5
Councillor Alex Antic	6	4
Ms Jane Chapman	6	5
Councillor Priscilla Corbell	6	5
Ms Stephanie Johnston	6	6
Councillor Anne Moran	6	4
Dr Anne Sharp	6	5
Councillor Robert Simms	6	5
Mr Roger Zubrinich	6	6
Ms Elaine Bensted (Proxy for Mr Roger Zubrinich)	-	-
Mr Jim Daly (Proxy for Ms Stephanie Johnston)	-	-

Allowances for Elected Members of Council

The Lord Mayor and Councillors received the following annual allowance from Council for performing and discharging official functions and duties.

Re Elected Members 2014-2015	Allowance
Deputy Lord Mayor Houssam Abiad	\$38,543.00
Councillor Susan Clearihan	\$22,008.00
Councillor Alexander Wilkinson	\$27,008.00
Councillor Anne Moran	\$28,486.50
Councillor Natasha Malani	\$30,014.00
Councillor Megan Hender	\$26,543.00

New Elected Members November 2014-July 2015	Allowance
Lord Mayor Martin Haese	\$110,000.00
Councillor Priscilla Corbell	\$16,643.75
Councillor Robert Simms	\$16,695.25
Councillor Phillip Martin	\$16,000.00
Councillor Alex Antic	\$16,540.75
Councillor David Slama	\$20,450.00

Elected Members July 2014-November 2014 who were not re elected	Allowance
Lord Mayor Stephen Yarwood	\$42,156.00
Councillor Dr Michael Llewellyn - Smith	\$4,410.00
Councillor David Plumridge AM	\$6,317.00
Councillor Anthony Williamson	\$6,291.25
Councillor Mark Hamilton	\$7,543.00
Councillor Dr Michael Henningsen	\$7,903.50

Training and Development - Elected Members of Council

Elected member	Training and development
Lord Mayor Martin Haese	
Deputy Lord Mayor Houssam Abiad	
Councillor Alexander Antic	
Councillor Susan Clearihan	 Main Street Seminar and Walking Tour Local Government Association AGM (2) Australian Local Government Women's Association National Conference Main Street Conference National General Assembly of Local Government Canberra
Councillor Priscilla Corbell	Australian Local Government Women's Association National Conference
Councillor Megan Hender	
Councillor Natasha Malani	The Australia India Address ConferenceUDIA "Opportunities and Challenges of SA" conference
Councillor Phillip Martin	 Main Street Seminar and Walking Tour Main Street Conference AIUS "Reviewing, reforming, revitalising and rejuvenating – just buzz words or the stuff of Transformational Change in the Planning System
Councillor Anne Moran	
Councillor Robert Simms	
Councillor David Slama	SouthStart Conference and ExpoRotary Club of Port Adelaide Business Networking
Councillor Sandy Wilkinson	 Norman Waterhouse Local Government Conference Main Street Seminar and Walking Tour Main Street Conference AIUS "Reviewing, reforming, revitalising, and rejuvenating – just buzz words or the stuff of Transformational Change in the Planning System
Councillor David Plumridge (2010 – 2014 term)	Local Government Association AGM
Councillor Anthony Williamson (2010 – 2014 term)	Norman Waterhouse Local Government ConferenceMain Street Seminar and Walking Tour

Confidentiality Provisions – Pursuant to Sections 90 and 91 of the Act

Section 90(2) of the *Local Government Act 1999* (the Act) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in section 90(3) of the Act. The table below identifies the total number of orders made at each meeting.

Number of times confidentiality provisions used during the 2014-15 financial year:

	Section 90(2) Order to Exclude	Section 91(7) Confidentiality Order
Council	56	67
City Planning & Development Committee	9	9
City Culture & Community Services Committee	1	1
City Infrastructure & Public Works Committee	7	8
Finance & Corporate Governance Committee	5	5
Strategic, Planning & Partnerships Committee	3	3
Infrastructure & Public Space Committee	3	3
Economic & Community Development Committee	3	3
Finance & Business Services Committee	8	8
Audit Committee	10	10
Total	105	117

The date, meeting, subject matter and basis for confidentiality for Section 90(2) and Section 91(7) orders in the 2014-15 financial year is enclosed.

The date and subject of each Section 91(7) order remaining operative dated from 15 November 2010 to the end of the 2014-15 financial year is enclosed.

The table below identifies the number of times a given provision under Section 90 (3) of the *Local Government Act 1999* was utilised to exclude the public:

(a) Information, the disclosure of which, would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	11
 (b) Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest 	4
(c) Information, the disclosure of which would reveal a trade secret	-
 (d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest 	24
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	1
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	-
(h) Legal advice	4
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	1
 (i) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person, or (ii) on balance, be contrary to the public interest 	10
(k) Tenders for the supply of goods, the provision of services or the carrying out of works	3
(m) Information relating to a proposed amendment to a Development Plan under the <i>Development Act 1993</i> before a Plan Amendment Report relating to the amendment is released for public consultation under that Act	5
(n) Information relevant to the review of a determination of a Council under the Freedom of Information Act 1991	-
(b) & (d) Combination of provisions above	41
(h) & (i) Combination of provisions above	7
(d) & (g) Combination of provisions above	2
(a) & (e) Combination of provisions above	1
(a), (e) & (h) Combination of provisions above	3
(a), (b) & (d) Combination of provisions above	1

Procurement Policies and Procedures

Council's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers
- Obtaining value for money
- Negotiated outcomes
- Ensuring probity, accountability and transparency
- Effective management of the end to end procurement lifecycle
- Identification and management of risks
- Consideration of community impact, including 'buy local' where allowed; and
- Delegated signing authority

Council reserves the right to undertake open or selected tenders whenever it considers appropriate. In circumstances where Council enters into purchasing contracts other than those resulting from a tender process, Council will record the reasons for entering into those contracts and retain the records as appropriate. When Council is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$100,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$100,000 Council will usually call for formal tenders.

Council is committed to achieving value for money in the procurement of goods and services that provide benefit to the community and to supporting the economic, environmental, cultural and social life of the city. The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The processes for tenders, formal quotes and registrations of interest are built to deliver value, achieve high quality and manage the attendant risks, including sustaining appropriate standards of workplace health and safety.

The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. Other standards, codes and guidelines may be relevant to Council's tendering practices. The principles of the policy are consistent with national codes and standards.

Contract Management

A central team provides support and advice across Council to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally and a software system allows Council to administer contract data and provides additional tools to improve process rigour.

Council is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description on internal controls and risk management, contributing to the governance of Council.

National Competition Policy

Competitive Neutrality

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market. Council has a complaints mechanism in place and in 2014-15 no complaints were received with regard to Competitive Neutrality.

Significant Business Activities

In 2014-15, there has been no commencement or cessation of significant business activities controlled by Council and the competitive neutrality measure applied to each significant business activity has continued.

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million:

Business Activity	Туре	CRP/COR/COM*	Comments
UPark	Council	COM	Providing 6,088 car parking spaces at nine multi-story car parks.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility
Adelaide Golf Links	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse
Central Market	Subsidiary	COM	A world renowned food market with 85 stalls

Category 2 applies to all other significant business activities:

Business Activity	Туре	CRP/COR/COM*	Comments
Waste Care	Regional Subsidiary	COM	Joint subsidiary of six councils to operate a transfer station for waste
Adelaide Town Hall	Council	COM	Venue hire for a range of events and functions.
Ergo (Sturt Street Housing Project)	Council	COM	A property development project of 177 apartments in partnership with Hindmarsh Development Australia. Project completed during 2014-15.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

All Council business activities include checks for competitive neutrality. In setting fees and charges, Council has taken into account relevant Government legislation and policies, community service obligations and impact on residents, ratepayers and visitors to the City of Adelaide, efficient allocation of Council resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies and Council policies.

Risk Management Framework

The Audit Committee was established pursuant to Section 126 of the *Local Government Act 1999*, to assist the Council discharge its responsibilities. Reporting to Council, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by the Committee and Council in regards to financial reporting, internal control and risk management systems, whistle-blowing, strategic management plans and annual business plans, other investigations, internal audit and external audit.

Council maintains an Internal Audit function which reports to management and the Audit Committee. The role of the Internal Auditor is to assist Council and the Chief Executive Officer meet their assurance obligations relating to the corporate governance, systems of internal controls and identifying more efficient and effective processes. The Internal Audit function is contracted to KPMG for a period of 2 years, expiring in 2017. The Internal Audit plan is reviewed and endorsed by the Audit Committee and the committee is presented with the audit findings each quarter.

Pursuant to Section 128 of the *Local Government Act 1999*, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Adelaide City Council manages strategic, emerging, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000. Supporting this framework is a high level Strategic Risk and Internal Audit Group comprising of management, Internal Auditors and the members of the Audit Committee by invitation. Council's Risk Management Framework provides for annual and ongoing risk assessments of business plans and initiatives. Risks identified through this process are managed and mitigated through the inclusion in various work plans and programs of the Council for implementation throughout the financial year, including the Internal Audit function.

The framework ensures risks and internal controls are identified, assessed and properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

Registers and codes required to be kept

List of registers

List of registers required to be kept under the *Local Government Act 1999, Local Government (Elections) Act 1999* and the *City of Adelaide Act 1998*:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- Officers Register of Interests
- Officers Register of Gifts and Benefits
- Campaign Donations & Expenses Returns
- Register of Community Land
- Register of Public Roads
- By-Laws and Certified Copies

Codes of Conduct or Practice

List of Codes of Conduct or Practice required to be kept under the Local Government Act 1999, Local Government (Elections) Act 1999, City of Adelaide Act 1998, Adelaide Park Lands Authority Charter and the Development Act 1993:

- Caretaker Policy
- Code of Conduct for Council Members
- Code of Practice for Access to Meetings and Documents
- Code of Practice for the Conduct of Council/Committee meetings when the Local Government (Procedures at Meetings) Regulations 2013 are varied
- Code of Conduct for Employees
- Code of Conduct (Board members of the Adelaide Park Lands Authority) and Adelaide Park Lands Authority Charter
- Code of Conduct (Development Assessment Panel)

Agendas and minutes, policies, the strategic plan, and annual reports are available from Council's website www.adelaidecitycouncil.com

Freedom of Information Requests

There were 66 requests for information from 1 July 2014 to 30 June 2015 made under the Freedom of Information Act. In summary:

New Applications	66
Applications brought forward from previous year	2
Access granted in full	23
Access granted in part	20
Access refused (includes records which do not exist)	9
Transferred	4
Closed/Withdrawn	0
Undetermined at 30 June	12
Internal Review – Decision Confirmed	1
Internal Review – Decision Varied	1

Enquiries or requests for information under the Freedom of Information Act should be forwarded to:

Freedom of Information Request Adelaide City Council, GPO Box 2252, Adelaide SA 5000

Section 270 Reviews

During 2014-15, Council received 10 applications for the review of decisions made under Section 270 of the Local Government Act 1999.

The details of these reviews are as follows:

Date	Matter	Outcome
July 2014	Dispute of parking infringement. Ticket machine fault.	Infringement issued appropriately. Multiple inspections of machine, no fault found and ticket machine takings correct.
July 2014	Dispute of revocation of busking permit and 6 month ban.	Decision appropriate. Permit revoked and ban issued due to breaches of permit conditions.
August 2014	Dispute of decision to not re-issue residential parking permit.	Decision in accordance with Council policy and guidelines. Recommendations made in relation to procedural issues around communication with applicant.
September 2014	Dispute of conditions imposed on street preaching permit.	Decision appropriate and implemented fairly. Conditions in line with the terms of Street Permit Policy and Operating Guidelines.
November 2014	Dispute of parking infringement issued due to parking in a No Stopping Zone.	Infringement issued appropriately. Signage and line marking appropriate and visible, parking is prohibited on Local Government Land, unless specifically set aside for parking.
January 2015	Dispute of parking infringement for Stopping in No Stopping Zone, due to mechanical breakdown.	Infringement issued appropriately. Signage legal and visible, no evidence of vehicle breakdown provided when requested.
February 2015	Dispute of Council decision to remove street tree.	Decisions appropriate and Council acted appropriately. Extensive consultation undertaken although not required, broadly indicating support of removal prior to decision being made.
March 2015	Dispute of infringement issued due to Parking in Bus Lane.	Infringement issued appropriately. Signage and line marking visible in numerous locations.
March 2015	Dispute of parking infringement. Stopping in No Stopping Zone.	Infringement issued appropriately but waived, due to appropriate evidence being submitted to meet provision under Road Rules.
April 2015	Dispute of Council decision to not close unnamed road off Symonds Place.	Council's decision appropriate. Road process procedures properly followed and conducted in accordance with legislation.

Council's Representation Quota

The total representation quota is the number of electors for each Elected Member, including the Lord Mayor.

In February 2015, the total representation quota was 1:2015 and the total number of electors was 24,183 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table below.

The representative structure is as follows:

Lord Mayor to be elected at large and 11 Councillors elected as representative of three wards and the area as a whole. The North and South Wards are represented by two Councillors, the Central Ward is represented by three Councillors and the area as a whole is represented by four Area Councillors.

A review of the representative structure was completed in December 2013. The community was invited to participate in the Representation Review process and make submissions in accordance with Council's Public Communication and Consultation Policy.

The Representation Review process resulted in a new Representation structure, which was in place for the November 2014 elections.

The timing of reviews of Council's representation structure is determined by regulation, and as at 30 June 2015, Adelaide City Council's next review has not yet been scheduled. At the time of the next review, electors will be provided with various opportunities to provide their views and make submissions on Council's representation structure.

Council	Number of Electors	Representation Quota
Adelaide	24,183	1:2015
Charles Sturt	78,195	1:4599
Marion	61,097	1:4699
Port Adelaide Enfield	76,671	1:4259
Salisbury	87,720	1:5160
Tea Tree Gully	71,274	1:5482
Onkaparinga	115,399	1:5495

Community Land and Council Facilities

Infrastructure and Property Management

Council is required under the *Local Government Act 1999* to appropriately manage its property and infrastructure assets. Council has endorsed updated draft Asset Management Plans for its major infrastructure and property assets and continues to drive towards best practice in accordance with International Standards to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city now and into the future. During 2014-15, the Infrastructure and Property Management program contributed significantly to the ongoing successful custodianship of Council assets through the delivery of a comprehensive targeted asset renewal and replacement program, implementation of planned maintenance works and execution of various community and commercial leases and licences.

Park Lands Property Strategy

Council has developed a Park Lands Property Strategy to address current tenure and building condition relating to buildings in the Park Lands that are leased to third parties. Implementation of The Park Lands Property Strategy commenced after its endorsement in January 2012. Eleven new leases were completed in 2014-15. The Park Lands Property Strategy aims to establish standard Lease and Licence Agreements which provide a clear and consistent approach to rental assessment and responsibility for repairs, maintenance and capital replacement. It will also support and encourage greater sharing and utilisation of Park Land properties.

Community and Land Management Plans

Council is required under the *Local Government Act 1999* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under its care control and management. CLMPs aim to ensure the consistent and coherent management of community land. They identify appropriate land uses, provide clear guidance on maintenance and management, and ensure that the future needs of the community are adequately considered.

CLMPs reflect community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice. Council has CLMPs in place for all of Adelaide's Park Lands, Squares and other community land.

Operative Confidentiality Orders

From 15 November 2010 to 30 June 2015

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
1	6/12/2010	Contractual Arrangements for Physical Security Services [Item 14.1] (b) & (d)
2	6/12/2010	Lien Heng Asian Grocery, Adelaide Central Market, Lease Update [Item 14.2] (b) & (d)
3	6/12/2010	Grote Street Retail Tenancy, Adelaide Central Bus Station [Item 14.3] (b) & (d)
4	19/1/2011	Contractual Sponsorship Negotiations [Item 2] (d) & (j)
5	19/1/2011	Physical Security Services Procurement [Item 8] (b) & (d)
6	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
7	19/1/2011	Workshop - Adelaide Oval Update [Item 10] (b) & (d)
8	31/1/2011	Safety Framework [Item 13.1] (j)
9	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
10	31/1/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Physical Security Services Procurement [Item 13.4] (b) & (d)
11	31/1/2011	Councillor Hamilton – Motion on Notice – Physical Securities Services Procurement [Item 13.5] (b) & (d)
12	1/2/2011	Sturt Living Project [Item 5] (b) & (d)
13	22/2/2011	City Design & Character Policy Committee Meeting Recommendation – Sturt Living Project [Item 14.1 (b) & (d)
14	22/2/2011	Adelaide Oval Redevelopment [Item 14.3] (b) & (d)
15	1/3/2011	Council Land at 116/122 Waymouth Street, Adelaide [Item 10] (b) & (d)
16	8/3/2011	Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 14] (b) & (d)
17	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
18	22/3/2011	City Development & Sustainability Committee Meeting Recommendation – Council Land at 116-122 Waymouth Street Adelaide [Item 31] (b) & (d)
19	22/3/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation – Park 17 Horticultural Hub [Item 32 – Recommendation 32.1] (b) & (d)
20	22/3/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation – Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 32 – Recommendation 32.2] (b) & (d)
21	25/3/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 5] (h) & (i)
22	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)
23	3/5/2011	Confidential Item Presentation – Rundle Mall Draft Masterplan: Progress Report [Item 5] (d)
24	3/5/2011	Confidential Workshop – Sturt Street Update [Item 7] (b) & (d)
25	10/5/2011	Adelaide City Council's half interest in the former Dean Rifle Range (DRR) Land [Item 16] (b) & (d)
26	17/5/2011	Adelaide Oval Redevelopment [Item 3] (b), (d) & (h)
27	19/5/2011	Adelaide Aquatic Centre [Item 4] (b) & (d)

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
28	31/5/2011	City Design & Character Policy Committee Meeting Recommendation - Rundle Mall Draft Masterplan: Progress Report [Item 31] (d)
29	31/5/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Adelaide City Council's half interest in the former Dean Rifle Range (DRR) Land [Item 32 – Recommendation 32.3] (b) & (d)
30	31/5/2011	Early Bird Parking at UPark [Item 33] (b)
31	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
32	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
33	2/6/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 5] (h) & (i)
34	7/6/2011	"Drop Top" Housing [Item 8] (b) & (d)
35	14/6/2011	Workshop – Council Submission on the Draft Liquor Licensing (Miscellaneous) Amendment Bill 2011 [Item 4] (j)
36	14/6/2011	Coglin Street Migrant Resource Centre [Item 15] (b) & (d)
37	28/6/2011	City Development & Sustainability Committee Meeting Recommendation - "Drop Top" Housing [Item 32] (b) & (d)
38	28/6/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Coglin Street Migrant Resource Centre [Item 34] (b) & (d)

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
1	5/7/2011	Rundle Mall Precinct Masterplan [Item No. 12] (d)
2	5/7/2011	Balfours Bus Station Redevelopment Project Progress Report [Item 7] (b) & (d)
3	15/7/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 12] (h) & (i)
4	15/7/2011	Strategic Risk Assessment and Update of Internal Audit Plan for FY12 [Item 13] (b) & (d)
5	26/7/2011	Councillor Hamilton – Motion on Notice – Development Proposal [Item 33] (b)
6	26/7/2011	City Design & Character Policy Committee Meeting Recommendation - Rundle Mall Precinct Masterplan [Item 34] (d)
7	26/7/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
8	26/7/2011	Presiding Member's Report – Contractual Matter for the Chief Executive Officer [Item 36] (a)
9	2/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 14] (d)
10	2/8/2011	Sturt Street Affordable Housing Development [Item 9] (b) & (d)
11	9/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 2] (d)
12	9/8/2011	Adelaide West End Safety Action Plan [Item 11] (j)
13	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
14	9/8/2011	Grote Street Retail Tenancy [Item 11] (b) & (d)
15	23/8/2011	City Development & Sustainability Committee Meeting Recommendation - Sturt Street Affordable Housing Development [Item 36.1] (b) & (d)
16	23/8/2011	Community Services, Events & Facilities Committee Meeting Recommendation - Adelaide West End Safety Action Plan [Item 37] (j)
17	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 - Adelaide Central Bus Station [Item 38.1] (i)

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
18	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.2 - Grote Street Retail Tenancy [Item 38.2] (b) & (d)
19	23/8/2011	Presiding Member's Report – Contractual Matter for the Chief Executive Officer [Item 39] (a)
20	2/9/2011	Information Report: External Audit Interim Management Letter [Item 9] (b) & (d)
21	23/9/2011	Report on particular matters arising from 2010/11 External Audit [Item 3] (b) & (d)
22	27/9/2011	Presiding Member Report – Confidentiality of Information [Item 33] (a)
23	4/10/2011	Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 8] (b) & (d)
24	11/10/2011	Adelaide Central Market – Independent Entity Operating Model [Item 4] (b) & (d)
25	21/10/2011	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
26	25/10/2011	City Development & Sustainability Committee Meeting Recommendation - Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 39] (b) & (d)
27	25/10/2011	Award of Contract – Rundle Mall Management Authority Governance Review [Item 41] (b) & (d)
28	8/11/2011	Preliminary Investigation into a centralised library [Item 6] (b) & (d)
29	8/11/2011	Le Cornu Report [Item 19] (b)
30	22/11/2011	Community Services, Events & Facilities Committee Meeting Recommendation - Preliminary Report on Library Business Case [Item 34] (b) & (d)
31	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation - LeCornu Report [Item 35] (b)
32	6/12/2011	Balfours Update [Item 15] (b) & (d)
33	13/12/2011	Rundle Mall Kiosks [Item 24] (b) & (d)
34	20/12/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Update [Item 29] (b) & (d)
35	20/12/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation - Rundle Mall Kiosks [Item 30.2] (b) & (d)
36	20/12/2011	Chief Executive Officer Performance Review Panel Update [Item 31] (a)
37	24/1/2012	Contractual Matter - 116-122 Waymouth Street, Adelaide [Item 9] (b) & (d)
38	24/1/2012	Appointment of Chair Elect for the Adelaide Central Market Authority [Item 16] (a)
39	24/1/2012	Contract Matter – 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 17] (b) & (d)
40	31/1/2012	City Development & Sustainability Committee Meeting Recommendation - Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 26] (b) & (d)
41	31/1/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 27.2] (b) & (d)
42	31/1/2012	Rundle Mall Redevelopment – Procurement Strategy for Design Consultant [Item 28] (b) & (d)
43	7/2/2012	Adelaide Connector Bus Service Review [Item 14] (b) & (d)
44	14/2/2012	Balfours Update [Item 3] (b) & (d)
45	14/2/2012	Conference Contractual Matter [Item 4] (b) & (d)
46	17/2/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)
47	28/2/2012	City Design & Character Policy Committee Meeting Recommendation - Adelaide Connector Bus Service: Review of Outsourcing Options [Item 30] (b) & (d)

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
48	28/2/2012	Tabled Confidential Lord Mayor Report - Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 35] (b) & (d)
49	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
50	27/3/2012	Wellington Square Food and Wine Festival [Item 32] (d)
51	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
52	27/3/2012	Kaurna Native Title Claim (ILUA) [Item 34] (h)
53	27/3/2012	South Australian Motor Sport Board – Board Matter [Item 35] (j)
54	24/4/2012	Redevelopment of Rundle Street North Footpath (East Terrace to Pulteney Street) [Item 41] (b) & (d)
55	24/4/2012	Rundle Mall Redevelopment – Award of Contract to Design Consultant [Item 42] (b) & (d)
56	24/4/2012	Presiding Member Report – Contractual Matter for the Chief Executive Officer [Item 44] (a)
57	27/4/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
58	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
59	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
60	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
61	1/5/2012	Development Policy Considerations [Item 12] (m)
62	8/5/2012	Central City Library – Property Investigation [Item 10] (b) & (d)
63	8/5/2012	Waste Management Service Obligations [Item] (h)
64	8/5/2012	To close a portion of the unnamed public road between Market Street and Coglin Street and merge it with the adjoining Allotment [Item 22] (b) & (d)
65	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Central City Library Business Case [Item 34.1] (b) & (d)
66	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Waste Management Service Obligations [Item 34.2] (h)
67	22/5/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - To close a portion of the unnamed public road between Market Street and Coglin Street and merge it with the adjoining Allotment [Item 35] (b) & (d)
68	22/5/2012	Rundle Mall Redevelopment [Item 39] (b) & (d)
69	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
70	12/6/2012	Revocation of Community Land – Coglin Street Community Centre [Item 14] (b) & (d)
71	14/6/2012	Request from SATC [Item 2] (j)
72	26/6/2012	Contractual Matter for the Chief Executive Officer [Item 37] (a)
73	26/6/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Revocation of Community Land – Coglin Street Community Centre [Item 33] (b) & (d)
74	26/6/2012	"Drop Top" Housing Progress Report [Item 34] (b) & (d)
75	26/6/2012	Balfours / Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

1 97/2012 116-122 Waymouth Street, Adalatia [Item 12] (b) & (d) 2 97/2012 Adalatia Wireless Network Feasbilly Study (Item 13) (b) & (d) 3 107/2012 116-122 Waymouth Street, Adalatia [Item 11.1] (b) & (d) 4 107/2012 Adalatia Wireless Network Feasbilly Study (Item 11.2] (b) & (d) 5 107/2012 Adalatia Wireless Network Feasbilly Study (Item 11.2] (b) & (d) 6 127/2012 Leasing Matters of the Park Lands (Item 14] (b) & (d) 7 177/2012 Contractual Property Matters [Item 17] (b) & (d) 8 177/2012 Contractual Property Matters [Item 18] (b) & (d) 10 177/2012 Information Relating to Actual Lingsiton [Item 28] (b) & (d) 11 207/2012 Information Relating to Actual Lingsiton [Item 28] (b) & (d) 12 247/2012 City Infrastructure & Public Works Committee Meeting Recommendation - Contractual Matter [Item 25.1] (c) & (d) 13 247/2012 Information Relating to Actual Lingsiton [Item 28] (b) & (d) 14 247/2012 Information Relating to Actual Lingsiton [Item 28] (b) & (d) 15 247/2012 Information Relating to Actual Lingsiton [Item 28] (b) & (d) 16 <		Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
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31 18/9/2012 Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)	29	18/9/2012	Progress Report – Lot 25 Wingfield Waste & Recycling Centre [Item 18] (b) & (d)
	30	18/9/2012	Victoria Square / Tarndanyangga Procurement Report [Item 14] (b) & (d)
32 18/9/2012 UPark Trial Data [Item 16] (b)	31	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
	32	18/9/2012	UPark Trial Data [Item 16] (b)

1	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
33	25/9/2012	City Infrastructure & Public Works Committee Meeting Recommendation - Progress Report – Lot 25 Wingfield Waste & Recycling Centre Item 22.2] (b) & (d)
34	25/9/2012	UPark Trial Data [Item 25] (b)
35	2/10/2012	Rundle Mall Redevelopment [Item 2] (b), (d) & (h)
41	2/10/2012	Confidential Presentation - Adelaide Wireless Network [Item 6] (b) & (d)
37	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
38	2/10/2012	Central City Library Business Case [Item 14] (b) & (d)
39	2/10/2012	Velo-City Update [Item 16] (b) & (d)
40	9/10/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Development Scheme Variation [Item 12] (b) & (d)
41	9/10/2012	City Culture & Community Services Committee Meeting Recommendation – Velo-City Report [Item 13] (b) & (d)
42	16/10/2012	Victoria Park – Award of Contract [Item 14] (b) & (d)
43	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
44	19/10/2012	Report on particular matters arising from 2011/2012 External Audit [Item 13] (b) & (d)
45	19/10/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 15] (h) & (i)
46	23/10/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Victoria Park – Award of Contract [Item 26] (b)&(d)
47	23/10/2012	UPark Trial Results [Item 28] (b)
48	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
49	30/10/2012	Coglin Street, Adelaide [Item 4] (b) & (d)
50	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
51	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
52	20/11/2012	Update on Visual Identity [Item 18] (j)
53	20/11/2012	Central City Library [Item 19] (b)&(d)
54	27/11/2012	Finance & Corporate Governance Committee Meeting Recommendation – Update on Visual Identity [Item 24.1] (j)
55	27/11/2012	Finance & Corporate Governance Committee Meeting Recommendation – Central City Library [Item 24.2] (b) & (d)
56	27/11/2012	CEO Contractual Matter – CEO Performance Panel [Item 25] (a)
57	4/12/2012	Rundle Mall Management Authority – Board Appointment [Item 11] (a)
58	4/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 12] (h)
59	11/12/2012	Finance & Corporate Governance Committee Meeting Recommendation - Rundle Mall Management Authority – Board Appointment [Item 26.1] (a)
60	11/12/2012	Head Contract and Catenary Lighting Contract for Rundle Mall Redevelopment [Item 27] (b) and (d)
61	11/12/2012	Building & Construction Works at the Central Market Arcade to Install Fire Services [Item 28] (b) & (d)
62	11/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 29] (h)
63	23/1/2013	Presentation – Central Library Project Briefing Update [Item 6] (b) & (d)

B4 S21/2013 Presentation – Cipsal & World Solar Chalenge (tem 7) (b) & (d) B5 S21/2013 To close a portion of the unmaned public road between Market Street and Cogin Street and merge it with the adjoining Allotment (time 13) (b) G6 S21/2013 To close a not transfer Fern Pace to University of South Australia and to close the northern portion of Fern Pace to University of South Australia and to close the northern portion of Fern Pace to University of South Australia and to close the northern portion of Fern Pace to University of South Australia and to close the northern portion of Fern Pace to University of South Australia and to close the northern portion of Fern Pace to University of South Australia and to close the northern portion of the unmaned public road between Market Street and Cogin Street and inerge it with the adjoining Allotment (tem 25.1 (b) 71 Sp1/2013 Rindle Mark Koales (tem 7) (b) & (c) 72 Sp1/2013 Columbrative & Public Works Committee Meeting Percommendation - To close a portion of the unmaned public road between Narket Street and Cogin Street and inerge it with the adjoining Allotment (tem 25.1 (b) 73 Sp1/2013 Columbrative & Public Works Committee Meeting Percommendation - To close a portion of the unmaned public voltas e tem orthern portion of Fern Pace to traftic (tem 26.1) (c) 74 Sp2/2013 Roundle Mark Koles (tem 119) (c) Councilor Warks Street and Cogin Street and Incore (tem 27) (b) & (d) 75 Sp2/2013 Roundle Mark Koles (tem 119) (c)		Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
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68 29/1/2013 Victoria Square Budget [Item 2] (d) 69 29/1/2013 Bundle Mall Klocks [Item 3] (b), (d) & (h) 70 29/1/2013 City Infrastructure & Public Works Committee Meeting Recommendation - To close a portion of the unnamed public read between Market Street and Cogin Street and merge It with the adjoining Alorment [Item 25.1] (b) 71 29/1/2013 City Infrastructure & Public Works Committee Meeting Recommendation - To close and transfer Fem Place to University of South Australia and to close the northern portion of Fem Place to traffic [Item 25.2] (h) 72 29/1/2013 Councilor Henningsen - Confidential Question on Notice - 248 South Terrace [Item 27] (b) & (d) 74 29/1/2013 Councilor Wilkinson - Confidential Question without Notice - Information relating to Actual Litigation [Item 28] (h) 75 5/2/2013 Rundle Mall Klocks [Item 18] (b), (d) & (h) 76 5/2/2013 Rundle Mall Klocks [Item 18] (b), (d) & (h) 77 12/2/2013 City Planning & Development Proposal for Park 25 [Item 6] (h) 78 12/2/2013 City Planning & Development Proposal for Park 25 [Item 6] (h) 79 12/2/2013 Information Report: Quertery Internal Audit Update, December 2012 [Item 7] (b) & (d) 79 12/2/2013 Information Report: Quetery Internal Audit Update, Decem	66	23/1/2013	
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93 19/3/2013 Internal Audit Report [Item 19] (b) & (d)	91	19/3/2013	Leasing of North Adelaide Railway Station [Item 12] (b) & (d)
	92	19/3/2013	Park 24 - Tampawardli Major Event Space – Stage 2 Landscaping [Item 13] (b) & (d)
94 19/3/2013 Workshop - 2013-14 Business Plan & Budge [Item 17] (b) & (d)	93	19/3/2013	Internal Audit Report [Item 19] (b) & (d)
	94	19/3/2013	Workshop - 2013-14 Business Plan & Budge [Item 17] (b) & (d)

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason :Section 90(3)
95	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Leasing of North Adelaide Railway Station [Item 22.1] (b) & (d)
96	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Tampawardli Major Event Space - Stage 2 Landscaping [Item 22.2] (b) & (d)
97	26/3/2013	Report tabled by Lord Mayor – Property Licence Matter [Item 23] (i), (b) & (d)
98	9/4/2013	Strategic Property Update [Item 2] (b) & (d)
99	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] ()
100	18/4/2013	Confidential Report & Workshop – Draft 2013-14 Business Plan & Budget [Item 3] (b) & (d)
101	23/4/2013	Discussion held in Confidence - Draft 2013-14 Business Plan & Budget for Public Consultation [Item 5] (b) & (d)
102	7/5/2013	Sturt Street Land Transfer [Item 18] (b) & (d)
103	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
104	14/5/2013	City Planning & Development Committee Meeting Recommendation - Sturt Street Land Transfer [Item 11.1] (b) & (d)
105	14/5/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Work [Item 12] (d)
106	30/5/2013	Leasing Matter - Victoria Park / Pakapakanthi (Park 16) [Item 15] (b) & (d)
107	30/5/2013	Leasing Matter - Adelaide Bowling Club [Item 16] (b) & (d)
108	30/5/2013	Leasing Matter - North Adelaide Railway Station [Item 17] (b) & (d)
109	4/6/2013	Connector Service Development [Item 22] (b) & (d)
110	4/6/2013	Adelaide Aquatic Centre Works [Item 14] (d) & (j)
111	11/6/2013	City Planning & Development Committee Meeting Recommendation - Connector Service Development [Item 14.1] (b) &(d)
112	11/6/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Works [Item 15.1] (d) & (j)
113	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
114	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)
115	18/6/2013	Relocation of Office for the Rundle Mall Management Authority (RMMA) [Item 15] (b) & (d)
116	18/6/2013	Draft Adelaide Central Market Authority Business Plan and Budget for 2013/14 [Item 12] (d)
117	25/6/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Victoria Park / Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 20.1] (b) & (d)
118	25/6/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Relocation of Office for the Rundle Mall Management Authority (RMMA) [Item 20.2] (b) & (d)
119	25/6/2013	Finance & Corporate Governance Committee Meeting Recommendation - Draft Adelaide Central Market Authority Business Plan and Budget for 2013/14 [Item 21.1] (b) & (d)

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1	2/7/2013	River Torrens Event [Item 11] (d) & (j)
2	9/7/2013	Recommendation of City Culture & Community Services Committee meeting held in confidence on 2 July 2013 [Item 13] - River Torrens Events [Rec 13.1] (d) & (j)
3	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
4	19/7/2013	Information Report: Quarterly Internal Audit Update, March & June 2013 [Item 8] (b) & (d)
5	19/7/2013	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
6	23/7/2013	Contractual Matter [Item 22] (b) & (d)
7	6/8/2013	Sturt Street Housing Project Update [Item 22] (b) & (d)
8	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
9	13/8/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 6 August 2013 – Sturt Street Housing Project Update [Item 15] [Rec 15.2] (b) & (d)
10	13/8/2013	Project Update [Item 16] (d) & (j)
11	13/8/2013	Capital City Committee [Item 17] (j)
12	13/8/2013	Chief Executive Officer Performance Review - 1 July 2012 to 30 June 2013 [Item 13] (a)
13	20/8/2013	Confidential Lord Mayor's Report – Chief Executive Officer's Performance Review – 1 July 2012 to 30 June 2013 [Item 4] (a)
14	20/8/2013	Determination of the Issues for Resolution - 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
15	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] - Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
16	27/8/2013	CEO update – Standing Orders Matter [Item 22] (a), (d) & (h)
17	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
18	1/10/2013	International Relations [Item 11] (a) & (j)
19	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] - Connector Service Development [Rec 12.1] (b), (d) & (j)
20	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 – [Item 12] - International Relations [Rec 12.2] (a) & (j)
21	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
22	15/10/2013	Visitor Information Services [Item 14] (d) & (j)
23	15/10/2013	Property Transaction [Item 15] (a)
24	18/10/2013	Report on particular matters arising from 2012/2013 External Audit [Item 7] (b) & (d)
25	18/10/2013	Confidential Discussion with the External Auditors [Item 8] (b) & (d)
26	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)
27	22/10/2013	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 15 October 2013 – [Item 25] Property Transaction [Rec 25.1] (a)
28	22/10/2013	Electricity Supply Award of Contract [Item 26] (b) & (d)
29	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
30	5/11/2013	Adelaide Visitor Information Centre [Item 15] (d) & (j)

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32	12/11/2013	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 5 November 2013 – [Item 17] Adelaide Visitor Information Centre [Rec 17.1] (d) & (j)
33	12/11/2013	Ergo Update [Item 19] (b) & (d)
34	12/11/2013	Capital City Committee [Item 20] (j)
35	12/11/2013	Chief Executive Officer's Performance Review [Item 21] (a)
36	19/11/2013	Wingfield Progress Report [Item 16] (b) & (d)
37	19/11/2013	Rundle Mall Innovation Fund [Item 15] (d)
38	26/11/2013	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 19 November 2013 – [Item 24] Rundle Mall Innovation Fund [Rec 24.2] (d)
39	29/11/2013	Internal Audit Program – Detailed One Year Plan + Two Year Outlook [Item 4] (b) & (d)
40	29/11/2013	Internal Audit Update up to October 2013 [Item 5] (b) & (d)
41	29/11/2013	Internal Audit Update up to October 2013 [Item 5] (b) & (d)
42	29/11/2013	Update on the Activities of the Strategic Risk and Internal Audit Group [Item 6] (h) & (i)
43	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
44	3/12/2013	Rundle Mall Lighting [Item 12] (d)
45	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
46	10/12/2013	Chief Executive Officer's Performance Review [Item 34] (a)
47	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
48	10/12/2013	Recommendation of City Infrastructure & Public Works Committee meeting held in confidence on 3 December 2013 [Item 29] Rundle Mall Lighting [Rec 29.1] (d)
49	10/12/2013	Planning Matters [Item 30] (i)
50	10/12/2013	Appointment of Audit Committee Presiding Member [Item 31] (a)
51	21/1/2014	ERGO Update [Item 11] (b) & (d)
52	21/1/2014	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 10] (b) & (d)
53	21/1/2014	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)
54	28/1/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 21 January 2014 [Item 23] Ergo Update [Rec 23.1] (b) & (d)
55	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
56	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2 (b) & (d)
57	4/2/2014	Planning Matters [Tabled Item 3] (m)
58	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
59	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)
60	4/2/2014	Adelaide Aquatic Centre Works Procurement Report [Item 14] (b) & (d)
61	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)

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62	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works [Rec 15.1] (d)
63	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works – Prudential Report [Rec 15.2] (b) & (d)
64	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works Procurement Report [Rec 15.3] (b) & (d)
65	11/2/2014	Visitor Information Centre [Tabled Item 16] (b)
66	18/2/2014	Central Market Contractual Arrangements – Legal Advice [Item 3] (h)
67	18/2/2014	Rundle Mall Innovation Fund [Item 15] (b) & (d)
68	26/2/2014	Report tabled by the Lord Mayor – Adelaide Central Bus Station Business Opportunity [Item 23] (d)
69	4/3/2014	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)
70	4/3/2014	Commercial Property Matter [Item 20] (d)
71	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d)
72	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Commercial Property Matter [Rec 18.2] (d)
73	11 & 12/3/2014	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 27 February 2014 [Item 19] Tennis SA Lease [Item 19.1] (b) & (d)
74	11 & 12/3/2014	Charitable Item [Item 20] (a)
75	11 & 12/3/2014	Central Market Contractual Arrangements – Legal Advice [Item 21] (a) & (h)
76	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
77	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
78	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
79	18/3/2014	Rundle Mall Redevelopment - March 2014 [Item 18] (b) & (d)
80	18/3/2014	Victoria Square Stage 1 Redevelopment - Southern End Remediation Works [Item 19] (b) & (d)
81	18/3/2014	Childcare Facilities in the City [Item 22] (j)
82	18/3/2014	New Direction for Waste Care SA [Item 23] (d)
83	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Assignment of Lease 86 Grote Street, Adelaide [Rec 21.1] (b) & (d)
84	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Rec 21.2] (b) &(d)
85	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Tennis SA – Leasing Matters [Rec 21.3] (b) & (d)
86	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Rundle Mall Redevelopment – March 2014 [Rec 21.4] (b) & (d)
87	25/3/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 18 March 2014 [Item 22] New Direction for Waste Care SA [Rec 22.1] (d) & (g)
88	25/3/2014	Charitable Request [Item 23] (a)
89	1/4/2014	Sturt Street Housing Update [Item 22] (b) & (d)
90	8/4/2014	2014-15 Business Plan and Presentation by CEO on Operating Budgets [Item 6] (b)

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91	8/4/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 1 April 2014 [Item 13] Sturt Street Housing Update [Rec 13.1] (b) & (d)
92	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
93	8/4/2014	Deputy Lord Mayor (Councillor Malani) – Confidential Motion on Notice - Adelaide Promotional Opportunity [Item 15] (d)
94	11/4/2021	2014-15 Business Plan & Budget – Operating Revenue [Item 7] (b) & (d)
95	15/4/2014	Adelaide Aquatic Centre Works [Item 16] (d)
96	15/4/2014	Adelaide Central Market Authority – Employment of ACMA CEO [Item 19] (a)
97	15/4/2014	Capital City Committee Update [Item 20] (j)
98	15/4/2014	2014-15 Budget-Advice/Recommendation of the 2014/15 Business Plan & Budget Sub-Committee – Operating Revenue [Item 21] (b) & (d)
99	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Adelaide Central Market Authority – Employment of ACMA CEO [Rec 23.1] (a)
100	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
101	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] 2014-15 Budget-Advice/Recommendation of the 2014/15 Business Plan & Budget Sub- Committee – Operating Revenue [Rec 23.3] (b) & (d)
102	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
103	22/4/2014	Expression of Interest: - Consultant to Support CEO Performance Review Process [Item 25] (b) & (d)
104	2/5/2014	Internal Audit Progress Report [Item 7] (b) & (d)
105	2/5/2014	Update on Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)
106	20/5/2014	Rundle Mall Redevelopment Project Update [Item 17] (d)
107	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
108	20/5/2014	Capital City Committee Update [Item 19] (j)
109	20/5/2014	Central Market Governance Issues [Item 20] (a)
110	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
111	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Adelaide Central Market Governance Issues [Rec 22.2] (a)
112	17/6/2014	Workshop - Rundle Mall Redevelopment Project [Item 17] (d)
113	17/6/2014	Rundle Mall Redevelopment Project Update [Item 18] (d)
114	17/6/2014	Adelaide Aquatic Centre Works Procurement Report [Item 19] (b) & (d)
115	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)
116	17/6/2014	Confidential Verbal Report - Adelaide Central Market Board Selection Process [Item 22] (a)
117	17/6/2014	Planning Matter [Item 23] (h)
118	24/6/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Rundle Mall Redevelopment Project Update [Rec 23.1] (d)
119	24/6/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Adelaide Aquatic Centre Works Procurement Report [Rec 23.2] (b) & (d)

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120	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)
121	24/6/2014	Adelaide Central Market Authority Board – Appointment of Chair [Item 25] (a)
122	24/6/2014	Presiding Members Report - Hindley Street Redevelopment [Item 26] (j)

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1	1/7/2014	Confidential Supplementary Report the Supply of Catering Services for Adelaide City Council T2014/0081 [Item 4] (b) & (d)
2	1/7/2014	Property Investigation [Item 16] (b) & (d)
3	8/7/2014	Property Investigation [Rec 14.1] (b) & (d)
4	11/7/201	Planning – Legal Matter [Item 4] (h) & (i)
5	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
6	15/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)
7	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
8	22/7/2014	Franklin Street Site Activation [Rec 23.1] (b) & (d)
9	22/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest- Leasing of Buildings [Rec 23.2] (b) & (d)
10	22/7/2014	Tennis SA – Park Lands Lease [Rec 23.3] (b) & (d)
11	22/7/2014	Adelaide Central Market Authority – Appointment of Board Members [Item 24] (a)
12	22/7/2014	Capital City Committee [Item 25] (j)
13	25/7/2014	Information Report: External Audit Interim Management Letter [Item 8] (b) & (d)
14	25/7/2014	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
15	5/8/2014	Opportunity to progress Smart & Connected Cities initiatives [Item 24] (b) & (d)
16	5/8/2014	Balfours Update [Item 25] (b) & (d)
17	5/8/2014	ERGO - Stage 3 Update [Item 26] (b) & (d)
18	5/8/2014	Property Matter - 116-122 Waymouth Street [Item 27] (b) & (d)
19	5/8/2014	Out of Session Information Papers to Note Planning Matters [Item 28] (h)
20	5/8/2014	Out of Session Information Papers to Note Attachment 1 - Event Information/Attachment 2 - Registration of Interest for Victoria Square/Tarntanyangga during Fringe [Item 20] (b) & (d)
21	12/8/2014	Opportunity to progress Smart & Connected Cities Initiatives [Rec 18.1] (b) & (d)
22	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
23	12/8/2014	ERGO - Stage 3 Update [Rec 18.3] (b) & (d)
24	12/8/2014	Property Matter – 116-122 Waymouth Street [Rec 18.4] (b) & (d)
25	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
26	19/8/2014	Legal Matter – Development Act [Item 20] (h)
27	26/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Rec 20.1] (b) & (d)

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28	26/8/2014	Legal Matter – Development Act [Rec 21.1] (h)
29	26/8/2014	Capital City Committee Update [Item 22] (j)
30	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
31	26/8/2014	Report of the CEO Performance Review Panel – CEO remuneration 2014/15 [Item 24] (a)
32	2/9/2014	Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Item 27] (b) & (d)
33	2/9/2014	Property Investigation - Dunn Street Car Park Investigations [Item 28] (d)
34	2/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Item 29] (b) & (d)
35	9/9/2014	Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Rec 16.1] (b) & (d)
36	9/9/2014	Property Investigation - Dunn Street Car Park Investigations [Rec 16.2] (d)
37	9/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Rec 16.3]) (b) & (d)
38	11/9/2014	Planning - Legal Matter [Item 5] (h) & (i)
39	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
40	16/9/2014	Discussion on Park Lands issues (d)
41	16/9/2014	Wingfield Update [Item 14] (h) & (i)
42	23/9/2014	Wingfield Update [Rec 21.1] (h) & (i)
43	23/9/2014	Capital City Committee [Item 22] (j)
44	2/10/2014	City Wide Dry Area Review [Item 4] (j)
45	14/10/2014	Construction of the Convention Centre - Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
46	21/10/2014	Confidential Discussion with the External Auditors [Item 7] (b)
47	21/10/2014	Rundle Mall Redevelopment Project Update [Item 21] (d)
48	21/10/2014	Out of Session Information Papers to Note Lease Proposal [Item 22] (d)
49	21/10/2014	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary [Item 16] (d)
50	21/10/2014	Rundle Mall Innovation Fund [Item 17] (d)
51	21/10/2014	Out of Session Information Papers to Note Property Matter Item 18 (d)
52	28/10/2014	Rundle Mall Redevelopment Project Update [Rec 22.1] (d)
53	28/10/2014	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary to December 2013 [Rec 23.1] (d)
54	28/10/2014	Rundle Mall Innovation Fund [Rec 23.2] (d)
55	25/11/2014	Electricity Supply Award of Contract [Item 27] (b) & (d)
56	25/11/2014	CEO Performance Review Panel – Appointment of Panel Members [Item 28] (a)
57	2/12/2014	Rundle Mall Innovation Fund [Item 4] (d)
58	9/12/2014	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q1 2014/15 [Item 30] (d)
59	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)

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60	16/12/2014	Wingfield Update [Item 30] (i)
61	16/12/2014	Out of Session Information Papers to Note RMMA Board [Item 32] (d)
62	16/12/2014	Tabled Presiding Member's Report Property Purchase Opportunity (b)
63	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
64	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
65	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
66	27/1/2015	Audit Committee Appointment of Independent Members [Rec 29.1](a)
67	27/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 30] (m)
68	3/2/2015	Confidential Workshop - City Safe CCTV: Future Directions [Item 8] (e)
69	10/2/2015	Temporary Skate Park Opportunity [Item 18] (j)
70	10/2/2015	Capital City Committee [Item 19] (j)
71	17/2/2015	Confidential Workshop - Event Proposal for Adelaide [Item 8] (b) & (d)
72	24/2/2015	Event Proposal for Adelaide [Rec 21.1] (b) & (d)
73	24/2/2015	International Conference Opportunity [Item 22] (d)
74	24/2/2015	Lord Mayor's Verbal Report in Confidence – Governance Matter (a), (e) & (h)
75	27/2/2015	Internal Audit Progress Update [Item 12] (b) & (d)
76	27/2/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)
77	9/3/2015	Lord Mayor's Report in Confidence – Governance Matter [Item 4] (a), (e) & (h)
78	10/3/2015	Adelaide Central Market Authority – Appointment of Board Member [Item 19] (a)
79	10/3/2015	Lord Mayor's Verbal Report in Confidence – Governance (a), (e) & (h)
80	24/3/2015	City Promotion Partnership Opportunity [Item 25] (b)
81	24/3/2015	Out of Session Information Papers to Note Promotional Activity [Item 26] (b)
82	24/3/2015	Other Business – Motion without Notice – Councillor Martin – Process for the Selection and Appointment of an Acting Chief Executive Officer (a), (b), (d)
83	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)
84	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
85	14/4/2015	2015/16 Integrated Business Plan – Business Operations [Item 5] (b) & (d)
86	21/4/2015	Commercial Property Investigation [Item 14] (d)
87	21/4/2015	Property Matter [Item 15] (d)
88	28/4/2015	Commercial Property Investigation[Rec 28.1] (d)
89	28/4/2015	Property Matter[Rec 28.2] (d)
90	28/4/2015	Contract Matters [Item 29] (b) & (d)
91	28/4/2015	Contract Matters [Item 29] (b) & (d)

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92	28/4/2015	Rundle Mall Management Authority - Appointment of Chairperson [Item 30] (a)
93	28/4/2015	Out of Session Information Papers to Note Contract Management Item [Item 31] (d)
94	28/4/2015	Lord Mayor's Verbal Report – Disposal of an Asset of the Corporation (a) & (e)
95	5/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 14] (b) & (d)
96	12/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 18.1] (b) & (d)
97	19/5/2015	Events in the Park Lands – Temporary Activation [Item 19] (j)
98	26/5/2015	Events in the Park Lands – Temporary Activation [Rec 25.1] (j)
99	26/5/2015	Out of Session Information Papers to Note Adelaide Convention Bureau- Quarterly Report to Council – Q3 2014/2015 [Item 27] (d)
100	9/6/2015	Property Lease Registers [Item 18] (b) & (d)
101	12/6/2015	Brown Hill Keswick Creek Audit Information [Item 8] (j)
102	12/6/2015	Appointment of Internal Auditor [Item 9] (k)
103	12/6/2015	Internal Audit Progress Update [Item 10] (b) & (d)
104	12/6/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)
105	23/6/2015	Award of Contract Extension for the Waste Collection Services [Item 21] (b) & (d)
106	23/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Item 22] (k)
107	23/6/2015	Strategic Property Update [Item 23] (d)
108	23/6/2015	Waste Care SA [Item 24] (d) & (g)
109	30/6/2015	Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) & (d)
110	30/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k)
111	30/6/2015	Strategic Property Update [Rec 23.3] (d)
112	30/6/2015	Waste Care SA [Rec 23.4] (d) & (g)

Report on the Use of 90(2) and 91(7) Order to Exclude and Confidentiality Orders

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
1	1/7/2014	Special Council	Confidential Supplementary Report the Supply of Catering Services for Adelaide City Council T2014/0081 [Item 4] (b) & (d)	1	Confidential Supplementary Report the Supply of Catering Services for Adelaide City Council T2014/0081 [Item 4] (b) & (d)	
2	1/7/2014	City Planning & Development Committee	Property Investigation [Item 16] (b) & (d)	2	Property Investigation [Item 16] (b) & (d)	
3	8/7/2014	Council	Recommendation of the City Planning & Development Committee meeting held in confidence on 1 July 2014 – Property Investigation [Item 14] [Rec 14.1] (b) & (d)	3	Property Investigation [Rec 14.1] (b) & (d)	
4	11/7/2014	Special Council	Planning – Legal Matter [Item 4] (h) & (i)	4	Planning – Legal Matter [Item 4] (h) & (i)	
5	15/7/2014	City Infrastructure & Public Works Committee	Franklin Street Site Activation [Item 16] (b) & (d)	5	Franklin Street Site Activation [Item 16] (b) & (d)	
6	15/7/2014	City Infrastructure & Public Works Committee	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)	6	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)	Resolution, Report [Excluding parts in marked up document & Attachments D, E, F & G] & Minute released from confidence 29/5/2015
7	15/7/2014	City Infrastructure & Public Works Committee	Tennis SA – Park Lands Lease [Item 18] (b) & (d)	7	Tennis SA – Park Lands Lease [Item 18] (b) & (d)	Resolution, Report [Excluding para's 18.1-18.6, figure in para 23.3, date in para 30 and para 30 parts 1-4 & Attachment B] & Minutes released from confidence 29/5/2015
8	22/7/2014	Council	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 July 2014 [Item 23] Franklin Street Site Activation [Rec 23.1] (b) & (d) Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest- Leasing of Buildings [Rec 23.2] (b) & (d) Tennis SA – Park Lands Lease [Rec 23.3] (b) & (d)	8	Franklin Street Site Activation [Rec 23.1] (b) & (d)	
				9	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest- Leasing of Buildings [Rec 23.2] (b) & (d)	
				10	Tennis SA – Park Lands Lease [Rec 23.3] (b) & (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
9	22/7/2014	Council	Adelaide Central Market Authority – Appointment of Board Members [Item 24] (a)	11	Adelaide Central Market Authority – Appointment of Board Members [Item 24] (a)	Resolution – Parts 1,2,3,4,5 & 7 released from confidence 24/7/2014
10	22/7/2014	Council	Capital City Committee [Item 25] (j)	12	Capital City Committee [Item 25] (j)	
11	25/7/2015	Audit Committee	Information Report: External Audit Interim Management Letter [Item 8] (b) & (d)	13	Information Report: External Audit Interim Management Letter [Item 8] (b) & (d)	
12	25/7/2015	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)	14	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)	Resolution released in Minutes
13	5/8/2014	City Planning & Development Committee	Opportunity to progress Smart & Connected Cities initiatives [Item 24] (b) & (d)	15	Opportunity to progress Smart & Connected Cities initiatives [Item 24] (b) & (d)	
14	5/8/2014	City Planning & Development Committee	Balfours Update [Item 25] (b) & (d)	16	Balfours Update [Item 25] (b) & (d)	
15	5/8/2014	City Planning & Development Committee	ERGO - Stage 3 Update [Item 26] (b) & (d)	17	ERGO - Stage 3 Update [Item 26] (b) & (d)	
16	5/8/2014	City Planning & Development Committee	Property Matter - 116-122 Waymouth Street [Item 27] (b) & (d)	18	Property Matter - 116-122 Waymouth Street [Item 27] (b) & (d)	
17	5/8/2014	City Planning & Development Committee	Out of Session Information Papers to Note [Item 28] (h)	19	Out of Session Information Papers to Note [Item 28] (h)	
18	5/8/2014	City Culture & Community Services Committee	Out of Session Information Papers to Note [Item 20] (b) & (d)	20	Out of Session Information Papers to Note Attachment 1 - Event Information Attachment 2 - Registration of Interest for Victoria Square/ Tarntanyangga during Fringe [Item 20] (b) & (d)	Attachment 2 of Report [Excluding Attachment A to Attachment 2] released from confidence 28/8/2014
19	12/8/2014	Council	Recommendations of the City Planning & Development Committee meeting held in confidence on 5 August 2014 [Item 18] Opportunity to progress Smart & Connected Cities Initiatives [Rec 18.1] (b) & (d) Balfours Update [Rec 18.2] (b) & (d) ERGO - Stage 3 Update [Rec 18.3] (b) & (d) Property Matter – 116-122 Waymouth Street [Rec 18.4] (b) & (d)	21	Opportunity to progress Smart & Connected Cities Initiatives [Rec 18.1] (b) & (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
				22	Balfours Update [Rec 18.2] (b) & (d)	
				23	ERGO - Stage 3 Update [Rec 18.3] (b) & (d)	
				24	Property Matter – 116-122 Waymouth Street [Rec 18.4] (b) & (d)	
20	19/8/2014	City Infrastructure & Public Works Committee	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)	25	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)	
21	19/8/2014	Finance & Corporate Governance Committee	Legal Matter – Development Act [Item 20] (h)	26	Legal Matter – Development Act [Item 20] (h)	
22	26/8/2014	Council	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 19 August 2014 [Item 20] Lease Agreement for 110 Pirie Street, Adelaide [Rec 20.1] (b) & (d)	27	Lease Agreement for 110 Pirie Street, Adelaide [Rec 20.1] (b) & (d)	
23	26/8/2014	Council	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 19 August 2014 [Item 21] Legal Matter – Development Act [Rec 21.1] (h)	28	Legal Matter – Development Act [Rec 21.1] (h)	Resolution released in Minutes
24	26/8/2014	Council	Capital City Committee Update [Item 22] (j)	29	Capital City Committee Update [Item 22] (j)	
25	26/8/2014	Council	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)	30	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)	
26	26/8/2014	Council	Report of the CEO Performance Review Panel – CEO remuneration 2014/15 [Item 24] (a)	31	Report of the CEO Performance Review Panel – CEO remuneration 2014/15 [Item 24] (a)	Part 1 of Resolution released in Minutes
27	2/9/2014	City Planning & Development Committee	Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Item 27] (b) & (d)	32	Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Item 27] (b) & (d)	
28	2/9/2014	City Planning & Development Committee	Property Investigation [Item 28] (d)	33	Property Investigation - Dunn Street Car Park Investigations [Item 28] (d)	Attachment B of Report released in Minutes of Council 9/9/2014

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
29	2/9/2014	City Planning & Development Committee	Award of Contract for the receipt and disposal of kerbside- collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Item 29] (b) & (d)	34	Award of Contract for the receipt and disposal of kerbside- collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Item 29] (b) & (d)	
30	9/9/2014	Council	Recommendations of the City Planning & Development Committee meeting held in Confidence on 2 September 2014 [Item 16] Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Rec 16.1] (b) & (d) Property Investigation - Dunn Street Car Park Investigations [Rec 16.2] (d) Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Rec 16.3]) (b) & (d)	35	Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Rec 16.1] (b) & (d)	
				36	Property Investigation - Dunn Street Car Park Investigations [Rec 16.2] (d)	Resolution of Council and Attachment B to Item 28 on the Agenda for the meeting of the City Planning & Development Committee held on 2 /9/2014 released in Minutes
				37	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Rec 16.3]) (b) & (d)	
31	11/9/2014	Special Council	Planning - Legal Matter [Item 5] (h) & (i)	38	Planning - Legal Matter [Item 5] (h) & (i)	
32	16/9/2014	City Infrastructure & Public Works Committee	Out of Session Information Papers to Note [Item 17] (h)	39	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)	
33				40	Discussion on Park Lands issues (d)	
34	16/9/2014	Finance & Corporate Governance Committee	Wingfield Update [Item 14] (h) & (i)	41	Wingfield Update [Item 14] (h) & (i)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
35	23/9/2014	Council	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 16 September 2014 [Item 21] Wingfield Update [Rec 21.1] (h) & (i)	42	Wingfield Update [Rec 21.1] (h) & (i)	
36	23/9/2014	Council	Capital City Committee Item 22 (j)	43	Capital City Committee Item 22 (j)	
37	2/10/2014	Special Council	City Wide Dry Area Review [Item 4] (j)	44	City Wide Dry Area Review [Item 4] (j)	Resolution released in Minutes
38	14/10/2014	Council	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 25 September 2014 Construction of the Convention Centre - Stage 2 – lease for works compound [Advice 16.1] (b) & (d)	45	Construction of the Convention Centre - Stage 2 – lease for works compound [Advice 16.1] (b) & (d)	
39	21/10/2014	Special Audit Committee	Confidential Discussion with the External Auditors [Item 7] (b)	46	Confidential Discussion with the External Auditors [Item 7] (b)	
40	21/10/2014	City Infrastructure & Public Works Committee	Rundle Mall Redevelopment Project Update [Item 21] (d)	47	Rundle Mall Redevelopment Project Update [Item 21] (d)	
41	21/10/2014	City Infrastructure & Public Works Committee	Out of Session Information Papers to Note [Item 22] (d)	48	Out of Session Information Papers to Note Lease Proposal [Item 22] (d)	
42	21/10/2014	Finance & Corporate Governance Committee	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary [Item 16] (d)	49	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary [Item 16] (d)	
43	21/10/2014	Finance & Corporate Governance Committee	Rundle Mall Innovation Fund [Item 17] (d)	50	Rundle Mall Innovation Fund [Item 17] (d)	
44	21/10/2014	Finance & Corporate Governance Committee	Out of Session Information Papers to Note Item 18 (d)	51	Out of Session Information Papers to Note Property Matter Item 18 (d)	
45	28/10/2014	Council	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 21 October 2014 [Item 22] Rundle Mall Redevelopment Project Update [Rec 22.1] (d)	52	Rundle Mall Redevelopment Project Update [Rec 22.1] (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
46	28/10/2014	Council	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 21 October 2014 [Item 23] Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary to December 2013 [Rec 23.1] (d) Rundle Mall Innovation Fund [Rec 23.2] (d)	53	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary to December 2013 [Rec 23.1] (d)	
				54	Rundle Mall Innovation Fund [Rec 23.2] (d)	
47	25/11/2014	Council	Electricity Supply Award of Contract [Item 27] (b) & (d)	55	Electricity Supply Award of Contract [Item 27] (b) & (d)	Resolution and Report [excluding Attachment A released in Minutes
48	25/11/2014	Council	CEO Performance Review Panel – Appointment of Panel Members [Item 28] (a)	56	CEO Performance Review Panel – Appointment of Panel Members [Item 28] (a)	
49	2/12/2014	Special Council	Rundle Mall Innovation Fund [Item 4] (d)	57	Rundle Mall Innovation Fund [Item 4] (d)	Resolution, Minute and Report [excluding Paragraph 2 of Background, Figure in Paragraph 4.1, Paragraph 6, Paragraph 1 & 2 of Attachment A] released from confidence 23/6/2015
50	9/12/2014	Council	Out of Session Information Papers to Note [Item 30] (d)	58	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q1 2014/15 [Item 30] (d)	
51	16/12/2014	Council	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)	59	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)	
52	16/12/2014	Council	Wingfield Update [Item 30] (i)	60	Wingfield Update [Item 30] (i)	
53	16/12/2014	Council	City of Adelaide Australia Day Awards [Item 31] (a)	61	City of Adelaide Australia Day Awards [Item 31] (a)	Matter released from confidence 23/1/2015
54	16/12/2014	Council	Out of Session Information Papers to Note [Item 32] (d)	62	Out of Session Information Papers to Note RMMA Board [Item 32] (d)	
55	16/12/2014	Council	Tabled Presiding Member's Report Property Matter (b)	63	Tabled Presiding Member's Report Property Purchase Opportunity (b)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
56	20/1/2015	Strategy, Planning & Partnerships Committee	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)	64	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)	
57	20/1/2015	Economic & Community Development Committee	Out of Session Papers to Note [Item 14] (d)	65	Out of Session Papers to Note [Item 14] (d)	
58	20/1/2015	Finance & Business Services Committee	Audit Committee Appointment of Independent Members [Item 15] (a)	66	Audit Committee Appointment of Independent Members [Item 15] (a)	
59	27/1/2015	Council	Recommendation of the Finance & Business Services Committee meeting held in confidence on 20 January 2014 [Item 29] Audit Committee Appointment of Independent Members [Rec 29.1](a)	67	Audit Committee Appointment of Independent Members [Rec 29.1](a)	Resolution released in Minutes
60	27/1/2015	Council	North Adelaide Large Colleges and Institutions DPA [C] [Item 30] (m)	68	North Adelaide Large Colleges and Institutions DPA [C] [Item 30] (m)	Attachments A, B, C & G released in Minutes
61	3/2/2015	Infrastructure & Public Space Committee	Confidential Workshop - City Safe CCTV: Future Directions [Item 8] (e)	69	Confidential Workshop - City Safe CCTV: Future Directions [Item 8] (e)	
62	10/2/2015	Council	Temporary Skate Park Opportunity [Item 18] (j)	70	Temporary Skate Park Opportunity [Item 18] (j)	
63	10/2/2015	Council	Capital City Committee [Item 19] (j)	71	Capital City Committee [Item 19] (j)	
64	17/2/2015	Economic & Community Development Committee	Confidential Workshop - Event Proposal for Adelaide [Item 8] (b) & (d)	72	Confidential Workshop - Event Proposal for Adelaide [Item 8] (b) & (d)	
65	24/2/2015	Council	Recommendation of the Economic & Community Development Committee meeting held in confidence on 17 February 2015 [Item 21] Event Proposal for Adelaide [Rec 21.1] (b) & (d)	73	Event Proposal for Adelaide [Rec 21.1] (b) & (d)	
66	24/2/2015	Council	International Conference Opportunity Item 22 (d)	74	International Conference Opportunity Item 22 (d)	Resolution released in Minutes
67	24/2/2015	Council	Lord Mayor's Verbal Report in Confidence – Governance Matter (a), (e) & (h)	75	Lord Mayor's Verbal Report in Confidence – Governance Matter (a), (e) & (h)	
68	27/2/2015	Audit Committee	Internal Audit Progress Update [[tem 12] (b) & (d)	76	Internal Audit Progress Update [ltem 12] (b) & (d)	
69	27/2/2015	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)	77	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)	Resolution released in Minutes

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
70	3/3/2015	Strategy, Planning & Partnerships Committee	Heritage Status of 137 MacKinnon Parade, North Adelaide [Item 15] (m)	78	Heritage Status of 137 MacKinnon Parade, North Adelaide [Item 15] (m)	Matter in its entirety released in Minutes of the meeting of the Council on 10/3/2015
71	9/3/2015	Special Council	Lord Mayor's Report in Confidence – Governance Matter [Item 4] (a), (e) & (h)	79	Lord Mayor's Report in Confidence – Governance Matter [Item 4] (a), (e) & (h)	
72	10/3/2015	Council	Recommendation of the Strategy, Planning & Partnerships Committee meeting held in confidence on 3 March 2015 [Item 18] Heritage Status of 137 MacKinnon Parade, North Adelaide [Rec 18.1] (m)			Resolution & Minute released in Minutes
73	10/3/2015	Council	Adelaide Central Market Authority – Appointment of Board Member [Item 19] (a)	80	Adelaide Central Market Authority – Appointment of Board Member [Item 19] (a)	Resolution, Report [Excluding Attachment B] & Minutes released from confidence 11/3/2015
74	10/3/2015	Council	Lord Mayor's Verbal Report in Confidence - Governance (a), (e) & (h)	81	Lord Mayor's Verbal Report in Confidence - Governance (a), (e) & (h)	
75	24/3/2015	Council	City Promotion Partnership Opportunity [Item 25] (b)	82	City Promotion Partnership Opportunity [Item 25] (b)	
76	24/3/2015	Council	Out of Session Information Papers to Note [Item 26] (b)	83	Out of Session Information Papers to Note Promotional Activity [Item 26] (b)	
77	24/3/2015	Council	Other Business – Motion without Notice – Councillor Martin – Process for the Selection and Appointment of an Acting Chief Executive Officer (a), (b), (d)	84	Other Business – Motion without Notice – Councillor Martin – Process for the Selection and Appointment of an Acting Chief Executive Officer (a), (b), (d)	
78	7/4/2015	Special Council	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)	85	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)	
79	7/4/2015	Strategy, Planning & Partnerships Committee	Out of Session Information Papers to Note [Item 21] (a)	86	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term Item 21 (a)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
80	14/4/2015	Special Finance & Business Services Committee	2015/16 Integrated Business Plan – Business Operations [Item 5] (b) & (d)	87	2015/16 Integrated Business Plan – Business Operations [Item 5] (b) & (d)	
81	21/4/2015	Finance & Business Services Committee	Commercial Property Investigation [Item 14] (d)	88	Commercial Property Investigation [Item 14] (d)	
82	21/4/2015	Finance & Business Services Committee	Property Matter [Item 15] (d)	89	Property Matter [Item 15] (d)	
83	28/4/2015	Council	Recommendations of the Finance & Business Services Committee meeting held in confidence on 21 April 2015 [Item 28] Commercial Property Investigation [Rec 28.1] (d) Property Matter [Rec 28.2] (d)	90	Commercial Property Investigation [Rec 28.1] (d)	
				91	Property Matter [Rec 28.2] (d)	
84	28/4/2015	Council	Contract Matters [Item 29] (b) & (d)	92	Contract Matters [Item 29] (b) & (d)	
				93	Contract Matters [Item 29] (b) & (d)	
85	28/4/2015	Council	Rundle Mall Management Authority - Appointment of Chairperson [Item 30] (a)	94	Rundle Mall Management Authority - Appointment of Chairperson [Item 30] (a)	Resolution, Report [excluding Attachment B and Minute released in Minutes
86	28/4/2015	Council	Out of Session Information Papers to Note [Item 31] (d)	95	Out of Session Information Papers to Note Contract Management Item [Item 31] (d)	
87	28/4/2015	Council	Lord Mayor's Verbal Report – Disposal of an Asset of the Corporation (a) & (e)	96	Lord Mayor's Verbal Report – Disposal of an Asset of the Corporation (a) & (e)	
88	5/5/2015	Infrastructure & Public Works Committee	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 14] (b) & (d)	97	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 14] (b) & (d)	
89	12/5/2015	Council	Recommendation of the Infrastructure & Public Space Committee meeting held in confidence on 5 May 2015 [Item 18] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 18.1] (b) & (d)	98	Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 18.1] (b) & (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
90	19/5/2015	Economic & Community Development Committee	Events in the Park Lands – Temporary Activation [Item 19] (j)	99	Events in the Park Lands – Temporary Activation [Item 19] (j)	Resolution, Minute and Report in Part [Excluding part of Paragraphs 5, 6, 8, 9, 18 & 33] released from confidence 12/6/2015
91	19/5/2015	Finance & Business Services Committee	2015-16 Integrated Business Plan – Business Operations [Item 17] (b) & (d)	100	2015-16 Integrated Business Plan – Business Operations [Item 17] (b) & (d)	Available 1 July 2015
92	26/5/2015	Council	Recommendation of the Economic & Community Development Committee meeting held in confidence on 19 May 2015 [Item 25] Events in the Park Lands – Temporary Activation [Rec 25.1] (j)	101	Events in the Park Lands – Temporary Activation [Rec 25.1] ()	
93	26/5/2015	Council	Recommendation of the Finance & Business Services Committee meeting held in confidence on 19 May 2015 [Item 26] 2015-16 Integrated Business Plan – Business Operations [Rec 26.1] (b) & (d)	102	2015-16 Integrated Business Plan – Business Operations [Rec 26.1] (b) & (d)	Available 1 July 2015
94	26/5/2015	Council	Out of Session Information Papers to Note [Item 27] (d)	103	Out of Session Information Papers to Note Adelaide Convention Bureau- Quarterly Report to Council – Q3 2014/2015 [Item 27] (d)	
95	9/6/2015	Special Council	Integrated Transport Planning [Item 4] (j)	104	Integrated Transport Planning [Item 4] (j)	Matter released from confidence 10/6/2015
96	9/6/2015	Infrastructure & Public Space Committee	Property Lease Registers [Item 18] (b) & (d)	105	Property Lease Registers [Item 18] (b) & (d)	
97	12/6/2015	Audit Committee	Brown Hill Keswick Creek Audit Information [Item 8] (j)	106	Brown Hill Keswick Creek Audit Information [Item 8] (j)	
98	12/6/2015	Audit Committee	Appointment of Internal Auditor [Item 9] (k)	107	Appointment of Internal Auditor [Item 9] (k)	Resolution released in Minutes
99	12/6/2015	Audit Committee	Internal Audit Progress Update [Item 10] (b) & (d)	108	Internal Audit Progress Update [Item 10] (b) & (d)	Resolution released in Minutes
100	12/6/2015	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)	109	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)	Resolution released in Minutes
101	23/6/2015	Finance & Business Services Committee	Award of Contract Extension for the Waste Collection Services [Item 21] (b) & (d)	110	Award of Contract Extension for the Waste Collection Services [Item 21] (b) & (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) Subject Matter & Reason :Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason :Section 90(3)	Information available for inspection
102	23/6/2015	Finance & Business Services Committee	Delegation of Authority for Award of Contract for Telecommunication Services [Item 22] (k)	111	Delegation of Authority for Award of Contract for Telecommunication Services [Item 22] (k)	
103	23/6/2015	Finance & Business Services Committee	Strategic Property Update [Item 23] (d)	112	Strategic Property Update [Item 23] (d)	
104	23/6/2015	Finance & Business Services Committee	Waste Care SA [Item 24] (d) & (g)	113	Waste Care SA [Item 24] (d) & (g)	
105	30/6/2015	Council	Recommendations of the Finance & Business Services Committee meeting held in confidence on 23 June 2015 [Item 23] Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) & (d) Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k) Strategic Property Update [Rec 23.3] (d) Waste Care SA [Rec 23.4] (d) & (g)	114	Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) & (d)	Resolution released in Minutes
				115	Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k)	
				116	Strategic Property Update [Rec 23.3] (d)	
				117	Waste Care SA [Rec 23.4] (d) & (g)	