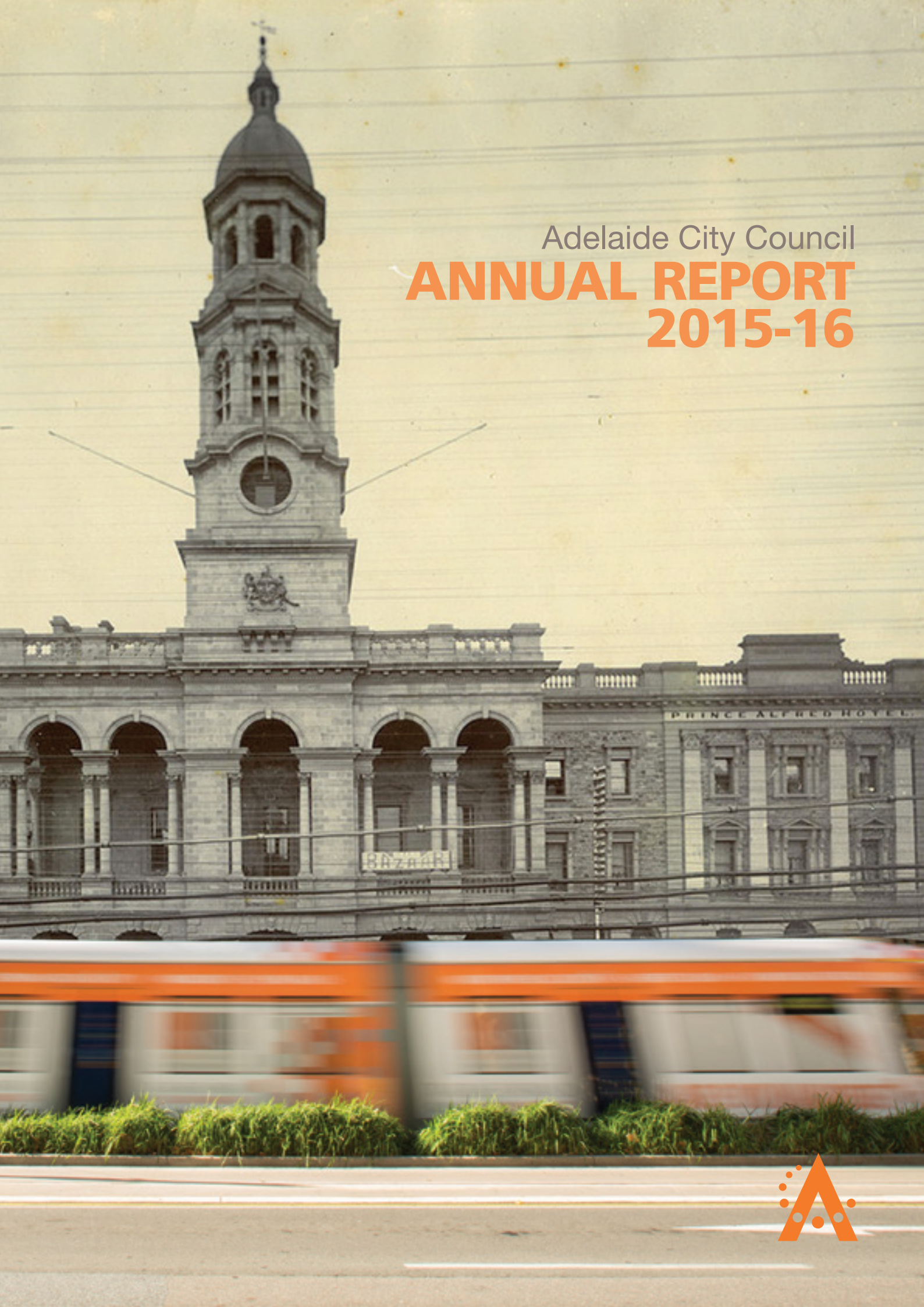


Adelaide City Council  
**ANNUAL REPORT**  
**2015-16**





# ACKNOWLEDGEMENT TO COUNTRY

Adelaide City Council tampinhi, ngadlu Kurna yartangka panpapanpalyarninhi (inparrinhi). Kurna miyurna yaitya mathanya Wama Tarntanyaku.

Parnaku yaitya, parnaku tapa purruna, parnaku yarta ngadlu tampinhi. Yalaka Kurna miyurna itu yaitya, tapa purruna, yarta kuma puru martinhi, puru warri-apinhi, puru tangka martulayinhi.

Adelaide City Council acknowledges the traditional country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present.

We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today.

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# WELCOME TO THE ADELAIDE CITY COUNCIL ANNUAL REPORT 2015-16

Adelaide City Council provides infrastructure and programs to create a vibrant Adelaide – a city of great places for our community to live, work and play. This Annual Report provides our stakeholders, customers and community with an overview of the projects and programs invested and implemented across the City of Adelaide throughout the year.

The Adelaide City Council Annual Report 2015-16 has been developed in compliance with the Local Government Act 1999 and provides a comprehensive and transparent account of Council's performance over the last financial year (1 July 2015 to 30 June 2016).

The first section of the two part report outlines Council's progress against the outcomes and objectives in the City of Adelaide Strategic Plan 2012-16 and the 2015-16 Business Plan and Budget and is based on the six strategic outcomes.

**City of Great Places**

**Accessible City**

**Creative City**

**Liveable City**

**Prosperous City**

**Environmentally Sustainable City.**

Part two of the report provides the audited statements for Adelaide City Council and Council's subsidiaries – Adelaide Central Market Authority, Adelaide Park Lands Authority and Rundle Mall Management Authority. The Council has an equity interest in Council Solutions Regional Authority and its annual report and audited financial statements are also included.

An online version of the Adelaide City Council Annual Report 2015-16 can be viewed and downloaded at [adelaidecitycouncil.com](http://adelaidecitycouncil.com)

To request a copy or to provide feedback please contact:

**Customer Centre**

**(Monday – Friday 8.30 am – 5.30 pm)**

**25 Pirie Street Adelaide 5000**

**T 8203 7203**

**E [city@adelaidecitycouncil.com](mailto:city@adelaidecitycouncil.com)**

Your Say Adelaide is another way you can provide feedback and ideas on Council's priorities and projects to help shape Council's future plans for Adelaide  
[yoursay.adelaidecitycouncil.com](http://yoursay.adelaidecitycouncil.com)



## CITY PROFILE

The following facts and numbers provide a snapshot of the City of Adelaide 2015-16:



**23,169**

RESIDENTS  
IN THE CITY



**5,055**

BUSINESSES  
IN THE CITY



**5,600**

TERTIARY STUDENTS  
LIVING IN THE CITY



**262,000**

DAILY VISITORS  
TO THE CITY



**10,860**

DWELLINGS  
IN THE CITY



**\$700m**

INTERNATIONAL  
STUDENT SPEND



**122,700**

WORKERS EMPLOYED  
BY CITY BUSINESSES



**5th**

MOST LIVEABLE CITY  
IN THE WORLD\*

\*ECONOMIST INTELLIGENCE UNIT



# FAST FACTS

The following facts and numbers provide a further snapshot of the City of Adelaide 2015-16:



**\$18.12b**

CITY OF ADELAIDE GROSS REGIONAL PRODUCT (GRP)



**53,933 (57%)**

LICENSED VENUE CAPACITY INCREASE BETWEEN 2011 AND 2014



**19.1%**

GRP AS A SHARE OF GROSS STATE PRODUCT (GSP)



**309,592**

INTERNATIONAL VISITORS TO THE CITY



**64,000**

STUDENTS ENROLLED IN CITY SCHOOLS, VOCATIONAL INSTITUTIONS AND UNIVERSITIES



**4,272,296**

INTERNATIONAL VISITOR NIGHTS IN THE CITY

## Top 3 reasons for being in the City:



**26%**

WORK



**21%**

SHOP



**21%**

STUDY



**35.2%**

20-29 YEARS OF AGE



**17.7%**

60+ YEARS OF AGE

## Travelling to the City:



**29%**

BUS



**29%**

DRIVE



**19%**

WALK/CYCLE



**10%**

TRAIN



# LORD MAYOR'S MESSAGE



## Welcome to the Adelaide City Council Annual Report for 2015-16.

In 2015, the City of Adelaide celebrated its 175th Anniversary. This was an important milestone for both South Australia and the nation, as the City of Adelaide was the first local government formed in Australia.

The last 12 months has seen great progress in the City of Adelaide, most significantly the preparation and endorsement of Council's new Strategic Plan 2016-20.

Based on two years of community consultation, the Strategic Plan forms the basis for what Council delivers over the next four years. There are 110 deliverable objectives based on four key themes to promote Adelaide becoming an increasingly Smart, Green, Liveable and Creative city.

In the past year Council has partnered with the Government of South Australia to endorse the Carbon Neutral Adelaide plan. This presents significant environmental and economic opportunities for our city to capitalise on the rapid growth of the sustainability and clean-tech sectors as we transition to a low-carbon economy.

As part of our commitment to being one of the world's Smart Cities, Council has successfully trialled several Smart City technologies with the focus to further improve the customer experience for city visitors. The results of these trials are informing how Council progresses with the adoption of Smart City technologies to increase the liveability and international competitiveness of the City of Adelaide.

Council has successfully advocated for the expansion of Adelaide's light rail network which resulted in the announcement of the AdeLINK North Terrace tram extension. This project plays an important role in supporting the renewal of the southern side of North Terrace, supporting the North Terrace Cultural and Education Precinct and underwriting the future of Adelaide's East End.

We have also committed to investing in upgrading the city's public realm announcing several key projects which will significantly add to Adelaide's liveability, support our city's many small businesses and boost the visitor economy.

As part of the North Terrace tramline extension project, Council has committed \$5 million to public realm upgrades along the southern side of North Terrace to compliment the award winning redevelopment on the north side.

A \$7 million redevelopment of Gawler Place will redefine the space and compliment the recent Rundle Mall redevelopment, ANZAC Centenary Memorial Walk and North Terrace streetscape works.

A \$6 million investment from Council coupled with a \$6 million investment by the Government of South Australia will deliver north-south and east-west cycling corridors, improve the design of current infrastructure on Frome Street and fund the commencement of a point-to-point bike share system.

The introduction of the Small Venue Licence has seen a rejuvenation of our city's laneways and small streets.

To support their ongoing success and to encourage further small business success in these spaces, the Council and Government of South Australia will undertake a \$14.6 million jointly funded program of works to upgrade the amenity of our city's laneways between the Adelaide Central Market and Riverbank precinct.

Our investment in international relations has paid dividends, with more City of Adelaide businesses now engaging in export activities, creating jobs and economic growth. As importantly, Council is also focussing on a wide range of social, cultural, sporting and recreational programs to further strengthen the fabric of our city community.

Thank you for supporting the City of Adelaide and for working with us to create a city where we are all proud to live, work, study, invest or visit.

Martin Haese  
**LORD MAYOR**



# ELECTED MEMBERS OF COUNCIL AS AT 30 JUNE 2016



Martin Haese  
LORD MAYOR



Megan Hender  
DEPUTY LORD MAYOR  
CENTRAL WARD  
COUNCILLOR



Anne Moran  
AREA COUNCILLOR



Natasha Malani  
AREA COUNCILLOR



Sandy Verschoor  
AREA COUNCILLOR



Sandy Wilkinson  
AREA COUNCILLOR



Susan Clearihan  
NORTH WARD  
COUNCILLOR



Phillip Martin  
NORTH WARD  
COUNCILLOR



Houssam Abiad  
CENTRAL WARD  
COUNCILLOR



David Slama  
CENTRAL WARD  
COUNCILLOR



Alex Antic  
SOUTH WARD  
COUNCILLOR



Priscilla Corbell  
SOUTH WARD  
COUNCILLOR







# OUR VISION

## Adelaide: One City, Many Places

Adelaide City Council works towards outcomes as set out in the Adelaide: One City, Many Places Strategic Plan 2012-16 which was developed through extensive community engagement as part of the first two stages of the Picture Adelaide consultation process.

The City of Adelaide 2012-16 Strategic Plan included ideas from Picture Adelaide and outlines an exciting vision for the city with Council, businesses and the community working together to create a world-class city.

Adelaide is paramount to the state's pursuit in business and commerce; arts and culture; retail, education and innovation. The people of Adelaide are proud of their expertly designed city, with gridded streets, heritage listed buildings and cultural boulevards, all surrounded by beautiful Park Lands and nestled neatly between the hills and the sea.

Stunning contemporary architecture and outstanding design is home to an increasing number of residents, businesses and creative enterprises. Public artwork can be found in our Park Lands, squares and on the sides of buildings which form an exciting backdrop to our city.

The city's vast array of housing choices meet the needs of a diverse range of people from all cultures, incomes and ages forming a strong community. People love living here, from those looking for reasonably priced units to lovingly restored heritage homes or converted warehouses. Students and young people relish their affordable lifestyle so close to universities, live music, shops and cheap eats and families enjoy the convenience of a short walk or cycle to the markets, community gardens, schools and childcare. Then there are the downsizers who are attracted by everything that our wonderful city has to offer.

Adelaide is a city of great places for people – for living and community life, knowledge and creativity to flourish and businesses to prosper. Culture and creativity are at the heart of our city where passionate debates are held in public and private forums and great ideas flourish with the support of Council initiative and services.

Innovation and forward thinking support new start-up businesses and attract investment. It is easy to do business and build networks through the provision of free city-wide Wi-Fi, high speed internet and the added benefit of talented and creative people graduating from our highly regarded universities.

Our city is safe and easy to get around on foot, on a bike and on efficient public transport or even better, in an electric car that can be re-charged at city stations. With an international reputation as a 'green' city, the use of recycled water supports our parks and gardens with efficient and clean energy providing power for the city.

Walkways and public spaces are shaded by beautiful trees and Park Lands surround the city bringing nature right to the door for city residents and workers. The water ways support wildlife and provide an attractive backdrop for recreational activities around our beautiful city.

Activities are abundant in our Park Lands and squares providing the perfect location for those into health and fitness.

The city's bustling streets and squares are busy during the day, after work and on weekends, with many workers staying in the city to enjoy the nightlife. Adelaide is well known for its cafes, restaurants and entertainment - from galleries, theatres and function centres, to the many exciting events and festivals that are a fixture on Adelaide's annual calendar.

Outdoor dining is enjoyed by residents and visitors in well-lit streets that are clean, safe and attractive places to socialise and enjoy a meal. Quirky shops, street vendors and mobile food trucks help activate our laneways, streets and public spaces which are enhanced with live performances and music that contributes to an exciting atmosphere.







# OUR PRIORITIES

Adelaide City Council adopted priority areas for action over the four years of the Strategic Plan from 1 July 2012 to 30 June 2016 and works towards achieving the shared vision for Adelaide of *One City, Many Places*.

These priority areas for action are aligned to six agreed outcomes that Council describe as the characteristics we would like the city to have thirty years from now: *City of Great Places; Accessible City; Creative City; Liveable City; Prosperous City; Environmentally Sustainable City*.

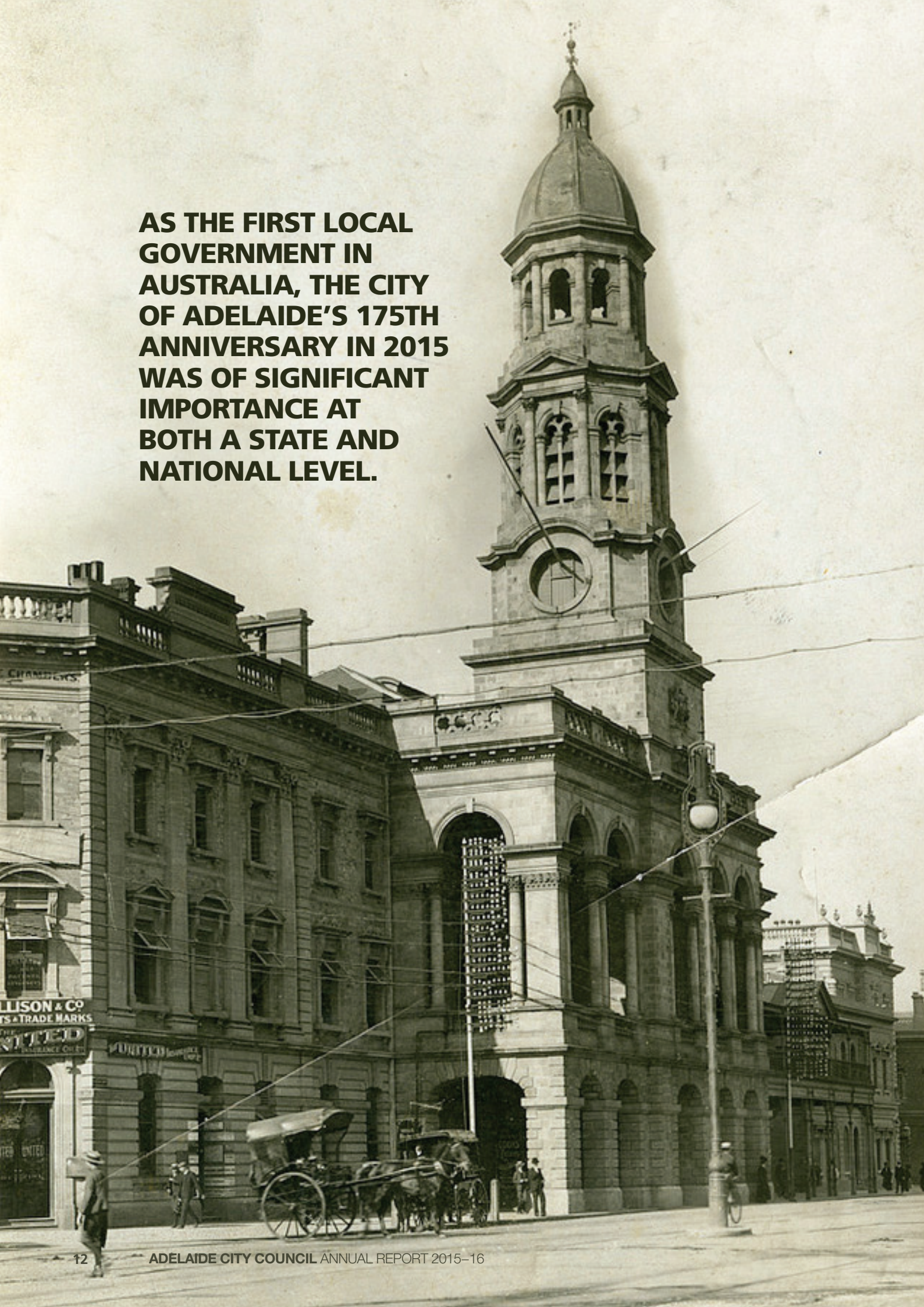
These priorities were agreed by Council in the context of their alignment with South Australia's Strategic Plan, the 30-Year Plan for Greater Adelaide and the results of Picture Adelaide 2040.

The Annual Report outlines the progress made throughout 2015-16 by Council towards achieving these six outcomes and also reports on the key actions and objectives that were included in the City of Adelaide 2015-16 Business Plan and Budget.

- Leveraging growth from extensive **new development activity** in the city to relieve cost of living and overhead cost pressures on city residents and businesses, **freezing the rate in the dollar** at 2014-15 levels.
- Strong commitment to a significant and **sustained increase in funding for maintenance and renewal of city infrastructure** to deliver better roads, footpaths, lighting, buildings and drainage assets, providing an **additional \$78 million** investment in these assets over the next 10 years.
- Continuing investment into the **environmental sustainability** of the city, through a new **Greener Streets** initiative, additional **Climate Change Initiatives** and the final construction stage of the **Adelaide Park Lands Trail**.
- Engaging with Government of South Australia, business and community sectors to develop **partnerships that support sustainable growth and activation** within the city and its districts/precincts.
- Delivering **community celebrations**, such as Christmas in the City and Adelaide's New Year's Eve, that are **open and inclusive** to the public providing a **safe, family friendly** environment in the city.
- Continuing to achieve measurable improvements in developing an **increased customer-focused** culture.
- Making the city safer with easier access through continued investment in **Smart Move** – improving the walkability and cyclability of the city's local street network. Undertaking transport and movement accessibility reviews and studies that will assist in future improvements to transport infrastructure (bicycle, bus and taxi). Undertaking **safety lighting projects** through community involvement with a strong focus on North Adelaide.
- Providing **sponsorship and grant funding support** to assist art, cultural, community and recreational groups and organisations to deliver **inspiring art, cultural and multicultural activities, events, programs or services** that make a positive and creative contribution to the city.
- Engaging with city businesses, the Government of South Australia and other stakeholders to **increase business growth and investment by promoting Adelaide as a key destination for business and investment**, targeting potential opportunities and facilitating new investment and business enquiries.
- Creating a plan to foster the **ongoing growth of the Central Market District** in collaboration with traders, businesses, residents and key groups in the area.
- Continuing Council's commitment to the delivery of the **Public Art Action Plan** with new commissioned artwork to **celebrate the city and for the Reconciliation Room** at the Adelaide Town Hall as well as initiatives **incorporating art and light**.
- Enhancing the city experience through **Connect Adelaide initiatives** that provide **smart and connected technology solutions** such as smart parking, enabling **community insight and innovation** through open and transparent high value Council data and delivering **customer-centric services** for city users.



**AS THE FIRST LOCAL  
GOVERNMENT IN  
AUSTRALIA, THE CITY  
OF ADELAIDE'S 175TH  
ANNIVERSARY IN 2015  
WAS OF SIGNIFICANT  
IMPORTANCE AT  
BOTH A STATE AND  
NATIONAL LEVEL.**





# 175TH ANNIVERSARY OF THE CITY OF ADELAIDE

In 1840, around 2,000 Adelaide residents signed a petition for the rights and privileges of their own council, with civic powers to benefit the community. As a result, on 31 October, Australia's first local government was formed in Adelaide with the election of a Mayor, three Alderman and 15 Councillors.

To commemorate a range of celebratory events and activities were held.

## Australia Day Citizen Ceremony

The Lord Mayor officially launched the City of Adelaide's 175th anniversary celebrations by placing the first item into a time capsule (see further information below) at the Adelaide Town Hall and presented the Australia Day Awards.

- **Community Event of the Year:**  
Feast Adelaide Queer Cultural Festival
- **Young Citizen of the Year:**  
Adam Chesters, co-founder of Rundle St music business SoundPond.net and
- **Citizen of the Year:**  
Frank Ford AM, for his service to the arts in Adelaide

## Time Capsule

To commemorate the City of Adelaide's 175th anniversary, an impressive time capsule was created with relevant items representing today's culture. The capsule has been buried outside the Town Hall and will be unearthed in 2040 as part of the city's 200th anniversary celebrations. Every month throughout 2015, relevant items pertaining to city activities and events were added and include the following, amongst other items.

- Australia Day Citizenship Ceremony list of names
- Statement of Friendship between Adelaide and Qingdao
- Haigh's Chocolates 100th birthday celebration photograph
- Lord Mayoral Reception program for 'Refugee Week' and the guest list
- Novita Children's Service 75th anniversary commemorative book

- Sporting memorabilia – Baggy red cap signed by Travis Head - Captain, West End Redbacks, Adelaide Rowing Club vest and cap
- City Library 1st Birthday celebrations
- Chinese wooden stationery set from City of Qingdao
- Various major event merchandise, images and marketing material
- City of Adelaide Lions Club 50th anniversary booklet

## Youth Council

Through the Youth Council program, city based secondary students formed their own youth council and held a Junior Council Meeting.

This initiative provided:

- an opportunity for Council to engage with the youth who study in the city;
- a purposeful work experience week to learn about local government, how it works, what role it plays, as well as employment opportunities within local government; and
- the continued support from the students and schools involved on particular issues including Park Lands, Picture Adelaide 2040, Sustainability and the Public Art Legacy Project.

Other commemorative activities included:

- the planting of 175 City of Adelaide roses in Brougham Gardens, North Adelaide;
- a picnic in Elder Park;
- a Ceremonial Council Meeting;
- social media activity highlighting key historical facts and figures; and
- promotional and education activities related to the 175th anniversary.

# CITY OF ADELAIDE 2016-20 STRATEGIC PLAN

**The City of Adelaide 2016-20 Strategic Plan sets out Council's vision for the future of our City:**

**ADELAIDE IS A  
WELCOMING AND  
DYNAMIC CITY FULL  
OF RICH AND DIVERSE  
EXPERIENCES.**

Adelaide is a wonderful city and its prosperity is vital to the future of South Australia. As unprecedented changes arise from major global, national and local trends be reassured that our proven record of creativity, innovation and social transformation will see Adelaide well placed to meet these adjustments. With clarity of purpose, inclusiveness and a shared resolve the most will be made of the future's many opportunities.

Two years ago, Adelaide City Council embarked on Picture Adelaide 2040 and the community shared their vision for the future of their city. Over 1,000 amazing stories were collected through meetings with partners, community and key stakeholder forums, successfully engaging "hard to reach" groups and facilitating self-led and online discussions. Over 2,000 people shared what they love about Adelaide, how they would like to see it grow and change and importantly, what must be protected and held onto.

The emerging trends facing Adelaide were researched and the strategies and studies that underpin the future for our city are now outlined in the City of Adelaide 2016-20 Strategic Plan.

To achieve our vision, Council will focus on four themes: Smart, Green, Liveable and Creative.





## Smart

Council's plan is to enrich Adelaide's lifestyle and boost its growth by becoming one of the world's smartest cities with a globally-connected and opportunity-rich economy. To ensure that by 2020, our city's economy will grow faster than the overall Australian economy, a range of initiatives will be pursued to increase the number of businesses from 5,000 to over 5,300 and workers from 89,000 to 94,000.

## Green

Adelaide will be one of the world's first carbon neutral cities and a global leader in sustainability and responding to environmental change. Our target is to reduce city carbon emissions by 35% by 2020 while increasing greenery in the city by 100,000 square metres.

## Liveable

Adelaide will be a beautiful, diverse city that has an enviable lifestyle and is welcoming to people at all stages of life. By 2020, the number of people living in the city from 23,000 to 28,000 and will be listed in the top three most liveable cities in the world.

## Creative

As a multicultural city with a passion to create, Adelaide's authentic and diverse range of experiences will be internationally renowned. To see an increase in the number of people visiting the city each day for shopping, leisure or entertainment from 111,000 to 117,000 and to see an increase in the number of people attending festivals and events and/or participating in arts and cultural activities.

Underpinning the four themes are a range of actions and initiatives that are either committed to, are being developed or are already underway. These projects are a mix of collaborations between the Government of South Australia and private enterprise, and are Council owned or funded and/or led by the Government of South Australia and the Australian Government.

The most consistent message from Picture Adelaide 2040 was also the simplest – our city must grow if we want to thrive. An economically sustainable Adelaide requires strong growth in the number of people currently in our city and a prosperous community equates to a thriving economy whilst being managed sustainably.

Accordingly, the Strategic Plan's primary goal is to strengthen the city economy by increasing the number of people living, working, playing, visiting and studying in the city every day.

Picture Adelaide 2040 highlighted all the wonderful things that people love about Adelaide and this won't be overlooked as we proudly take our city productively into the future. The City of Adelaide 2016-20 Strategic Plan includes key principles to guide city development whilst ensuring we remain uniquely Adelaide.



An aerial night photograph of Adelaide, South Australia, featuring a large blue triangle overlay. The triangle is positioned diagonally across the frame, with its base at the bottom left and its apex at the top right. The background shows a mix of historic and modern architecture. On the left, the St. Peter's Cathedral is prominent with its large dome and clock tower. To the right, a modern glass skyscraper is under construction, with two large cranes visible against the twilight sky. The city lights are visible, and a bus is seen on a street in the lower right.

# **OUTCOME 1: CITY OF GREAT PLACES**



**A city of outstanding buildings and beautiful places, sustainably designed for people and the environment. Attractive parks, streets and public spaces, distinctive heritage buildings conserved and adapted for housing venues and creative industries. The Park Lands and Karrawirra Pari (River Torrens) are treasured landscapes and places for diverse outdoor activities and events.**

## Adelaide Design Manual

The Adelaide Design Manual (ADM) was developed by Adelaide City Council and co-funded by the Government of South Australia's Department of Planning, Transport and Infrastructure (DPTI) through the Places for People Grant program. The ADM ensures consistency across multiple city projects and provides technical and strategic guidance to ensure that the city's public spaces are of high-quality, flexible, sustainable and encourage an attractive, comfortable and emerging city lifestyle well into the future.



## Future City Planning

During 2015-16 a number of planning initiatives were progressed to ensure planning policy guiding future developments supports the outcomes in Council's Strategic Plan 2016-20. This included progressing policy revisions for 11 institution and education sites in North Adelaide to provide the opportunity to grow sensitively within a historic residential area. There was a policy revision for the former Channel 9 television station site in North Adelaide in support of converting it to future residential development. A submission was made to the Government of South Australia on the review of policy guiding developments in the Adelaide Park Lands.

Council has continued to support the review of the state's planning system through new research and submissions to draft legislation which has now been passed by the Parliament of South Australia.

## Placemaking

The Topham to Market Place Plan 'Invigorate Your Senses' was accepted with a temporary footpath in Pitt Street and new Renew Adelaide businesses in Topham Mall.

A 10 year strategy for the Market District, 'Our Market District – the right ingredients for the future', was adopted and the Market District Reference Group commenced implementation with input into the Central Market Arcade redevelopment and fostering Sunday activation as priorities.

Through the Place Pilot program noted by Council, Melbourne Street and Hindley Street West received highly successful makeovers.

Council's website was updated with the Place Pilot programs and placemaking approach showcased at both national and state conferences (Urban Development Institute of Australia; Planning Institute of Australia; Main Street SA; Geography Teachers Association SA). Council noted the learnings of the Placemaking Strategy 2013-15 and its adoption through a cross-program approach.



## Capital Works Major Projects

Project Name	Approved budget	Project Details
<b>Deceased Workers Memorial</b>	\$102,000	The project established the surrounding landscape and formally recognises the value of the 'Deceased Workers Memorial Forest' in Tulya Wardli (Park 27). A seating wall and numerous picnic shelters at the site provide a great place for family and friends to gather and reflect. The once near forgotten plaque now takes pride of place in the middle of the memorial.
<b>Park 9</b>	\$660,000	Renewal of the lower North Adelaide Playspace and relocation from Warnpangga (Park 10) to Tidlangga (Park 9).
<b>Streetscape Landscape</b>	\$495,000	Landscape renewal along major and minor streets (Montefiore Road median, King William Street median, Grenfell Street to Gresham Street and corner median of Anzac Highway, South Terrace and West Terrace) which include plants and irrigation systems throughout Adelaide.
<b>Christmas In the City</b>	\$270,000	Provision and delivery of Christmas decorations and lighting.
<b>West Terrace – Currie Street to South Terrace</b>	\$2,125,000	Ongoing maintenance of existing infrastructure to ensure a high quality standard in accordance with the adopted three year capital works program, which included roadway repairs and new full-width asphalt surface.
<b>War Memorial Drive / Mackinnon Parade - Gross Pollutant Trap</b>	\$169,000	<p>The Gross Pollutant Trap intercepts sediment, litter, oils and organic material from entering Torrens Lake collected by Council's underground stormwater system from the catchments within the City of Adelaide.</p> <p>Intercepting the gross pollutants entering Torrens Lake will result in improved water quality and lower nutrient loads.</p>
<b>Victoria Park Heritage Grandstand</b>	\$472,000	The compliance upgrade to the lower level of the Victoria Park Heritage Grandstand was undertaken to conserve and activate a dilapidated and underutilised space. Adelaide City Council along with tenants Velo Precinct, have transformed this space into a café which includes a kids play zone and a high tech indoor cycling training studio.
<b>Waymouth Street Greening</b>	\$400,000	Installation of protuberances and greening to a section of Waymouth Street, including the installation of trees, understorey planting and infrastructure such as crossing points.

## Streamlining Planning and Maintenance

A main focus has been the delivery of the core maintenance of Council assets in line with endorsed standards and its Capital Works Program.

Key projects included footpath, kerb and water table upgrades, Park Lands Landscape Program, Irrigation Management Program, Nature Strip and Verge Development Program and the continued services associated with the presentation of the public realm, such as cleansing activities.

A significant Capital Works Program has also been delivered within allocated timeframes and budget. These included the completion of the Pulteney Street Masterplan between North Terrace and Rundle Street, West Terrace kerb and water table including median strip upgrade, Victoria Drive and upgrades to Franklin Street footpaths and the Gover Street pedestrian and accessibility safety upgrade.

Investment in footpath upgrades and auditing of street and Park Land trees, especially in areas of high risk such as playgrounds, bikeways and footpaths, have been carried out within the 770 hectares of Park Lands.

In recognition of Council's Strategy for Environmental Sustainability, an extensive program was undertaken to reduce carbon footprint through the replacement of incandescent public lighting with low energy LED lights and fittings, including on Council owned property eg. London Road Depot, Mile End.

During the year there was an increase in patronage at Fringe and Festival Events with Council investing in resources and equipment to support the success of these fantastic events and to make sure the public realm continues to deliver its core services over the city's busiest time.

The Public Realm Program continues to successfully deliver a planned, scheduled and safe service on behalf of Council and for our Community.

## Adelaide Park Lands

Throughout the year Council made changes to a broad range of Park Lands planning matters. Importantly, Council negotiated significant changes to the Park Lands Zone Development Plan Amendment led by the State Government to facilitate public infrastructure. Council also improved policy to guide the licencing and leasing of areas and buildings and developed a new management plan to support events.

In other planning matters related to the Park Lands, Council received from the Adelaide Park Lands Authority the draft of the revised **Adelaide Park Lands Management Strategy**. The review included extensive engagement with Park Lands' users, inner metropolitan Councils and the State Government.

The draft Strategy reflects the 1,500 ideas received as part of an extensive consultation process to form an aspirational vision for the future of the Park Lands which responds to the increasing expectations and needs of a diverse range of users.

The draft Strategy, which is currently being considered by Council, positions the Park Lands to support the forecast growth in the number of people living in the city and inner suburbs, whilst preserving the natural and cultural values of the Park Lands.

On a more practical level, Council worked with the State Government to make improvements to the O-Bahn City Access Project and to create a new recreational hub and community garden in the Park Lands opposite Bowden.

Council also considered a proposed redevelopment by the South Australian Cricket Association of its facilities in Narnungga (Park 25) in the West Park Lands and created a new play space in Tidlangga (Park 9) in the north-east Park Lands.



A nighttime photograph of the Adelaide city skyline, featuring illuminated skyscrapers and a historic building with a clock tower. In the foreground, a multi-lane road shows blurred motion of cars and buses. A large, semi-transparent purple geometric shape, composed of several triangles, is overlaid on the left and center of the image. The text 'OUTCOME 2: ACCESSIBLE CITY' is centered within this purple area in a bold, white, sans-serif font.

# **OUTCOME 2: ACCESSIBLE CITY**



# A city of well-connected places that is easy to get around and where streets are for people with pedestrians and cyclists taking priority and there is quality public transport.

## Integrated car parking services

Council provides convenient access to all city destinations with **off-street parking** at nine UPark stations.

The Adelaide Central Market UPark was fully automated with the installation of additional payment equipment. This completed UPark's automation project with all car parks now fully automated offering customers increased payment options and efficient entry and exit.

To increase customer convenience, the 'book in advance' period for UPark's on line booking system '**UBook@UPark**' was reduced from 24 hours to 30 minutes and usability from mobile devices was improved. Further product development and increased offerings enabled more diverse car parking options in support of city events and activities.

The UPark website was redeveloped to further improve customer experience and support UPark's targeted digital communication campaign, with real time car space availability a feature on the home page saving time.

In addition to off-street parking stations, Council provided parking to support major events in the Park Lands and the Royal Adelaide Show with around 54,000 cars utilising the Park Lands.

Council has continued to improve the **Adelaide Oval Event Parking Plan** and there has been a steady increase in subscriptions for the Automatic Notification System where customers receive updates on event parking restrictions via SMS or email.

As part of the Adelaide SMART City – **SMART Parking technology** trials, two in-ground sensor trials and one camera sensor trial have been completed. The data obtained from these trials has assisted Council in decision making for best SMART parking technologies. An increase in the number of ticket machines offering smart technology payment options continued throughout the year.

## Easy Walking and Cycling

Council continued to improve the quality and safety of walking and cycling infrastructure in the city encouraging more people to walk and cycle.

Through State Bicycle Funding, new shared use paths were completed along South Terrace, linking the Mike Turtur Bikeway at Peacock Road to the Frome Bikeway on Charlotte Street and in Kangatilla (Park 4) between Main North and Lefevre Roads. The new shared use path in Kangatilla (Park 4) forms the final part of a local neighbourhood walking and cycling loop through Parks 4 and 5 as well as the north-south Frome Bikeway route.

Other walking and cycling improvements in the city included upgrading the shared use path on West Terrace, between Anzac Highway and Glover Avenue, with an innovative walking and cycling priority crossing at Wylde Road implemented.

An upgrade of shared use path sections occurred in Ityamaitpina (Park 15), between Dequetteville Terrace and the temporary skate park, and in Kurangga (Park 20) between Greenhill Road and the Park Lands Trail.

Street improvements were completed on Compton, Russell and Owen Streets - a key north-south walking and cycling link between Gouger Street and South Terrace. While enhancements on Gouger Street saw the central median strip widened, street trees planted, bike racks installed and an improved entrance to the UPark.

On Gilbert Street, a zebra crossing was installed and the road was narrowed with landscaped kerb extensions to reduce the crossing distance for pedestrians, calm traffic and improve public amenity through the Way2Go Program.\* To improve pedestrian access and safety for the local community traffic signals were installed at Whitmore Square/Iparrityi and Sturt Street east intersection.

\*Partnership between Adelaide City Council, Sturt Street Community School and DPTI



## Encouraging Cycling in the City

After successful cycling promotional initiatives, Council continued to host Ride2Work Day and Bike2Market.

Four successful bike education courses were facilitated providing an increase in confidence to over 30 new and existing bike riders. In addition, Council facilitated three Guided Rides, Bike2Market, Winter Coat and Autumn Leaves showcased some of the city's attractions.

In October 2015, Council ran a successful Bike2Eat promotion, aimed at encouraging people to cycle into the city and North Adelaide more often. It was a platform to showcase businesses that support cyclists and to increase their customers.

Council continued to support the Government of South Australia's carpooling program and travel behaviour programs TravelSmart Households and Smarter Travel @ Work.

## Public Transport

Council continued to work with the Government of South Australia on improvements to the **City Connector Bus Service**. In collaboration with DPTI, a contract was awarded to trial a Smart Bus Stop at a free City Connector bus stop on Grote Street which is planned for late 2016.

Additional free City Connector Bus Services operated well into the night during the Festival Season (11 February and 14 March 2016) with an increase in patronage up 21% compared to the previous year.

## Studies

A number of studies were undertaken and included the following:

- a feasibility study to establish a helicopter landing site in the city;
- a feasibility study to establish a more sophisticated public bike share scheme in the city;
- a parking study in the Melbourne Street precinct to better understand how on-street parking is used in the precinct.

## Motorcycle Parking on Footpaths

A trial allowing motorcycles and scooters to park in dedicated areas on footpaths commenced in February with two locations selected at Victoria Square / Tarntanyangga and Light Square / Wauwi with a successful uptake. The trial was then expanded to Hindmarsh Square / Mukata, Grote and Wakefield Streets.

## Traffic Signal Operations

As part of the mutual Council and DPTI Operation Moving Traffic project, the traffic signal coordination along Hutt Street was improved with Black Spot funding. Funding was used to provide dedicated right turn control from Currie Street onto its signalised intersection with West Terrace and improving the traffic signals at the Morphett and Gilbert Street intersection.











# **OUTCOME 3: CREATIVE CITY**



**Art, culture and creative industries thrive, street art abounds, festivals and events occur throughout the year and vibrant streets and public places are part of daily life. New and creative ideas are incubated and developed, reinforcing the city's history of innovation. Quality and quirky cafes, restaurants, bars, vendors, venues and activities enrich the life of the city streets, laneways, riverbank and rooftops.**

### **Adelaide Park Lands Events Management Plan**

The Adelaide Park Lands Events Management Plan endorsed by Council on 24 May 2016 was developed in consultation with key stakeholders and the broader community to support event growth in the Park Lands. Stakeholder engagement took place during quarter two and involved a stakeholder workshop, feedback through Your Say Adelaide and one-on-one meetings with key stakeholders. The new plan includes simplified Policy and Guidelines for Park Lands Events, aiming to strike a balance between growing events and recognising the unique environmental needs of event sites and the nature of the local community. It sets out a clear four year Action Plan to achieve growth in high quality events including the provision of longer term licences for key major events.

Security of tenure for our best events enables improved long term planning as well as fostering an environment in which major events can engage quality artists for more than a one-year commitment. The Plan provides an overview of each event site and criteria, enabling the best fit between event type and site. Council welcomes all types of events that are suitable to the location and the surrounding precinct. As Council strives for carbon neutrality, event organisers will assist with promoting alternative transport options (public transport, walking and cycling routes).

### **City Research**

As part of making consistent, reliable and easy to access statistical information and insights available to staff and the community, Council continued to support a range of online products. These were extremely well utilised throughout the year with more than 20,000 users over 12 months. Significant research contributed to the development of a consistent data driven story and insight. The City Growth Story, a compilation of information about the city, its people and future growth prospects underpinned the development of the City of Adelaide Strategic Plan 2016-20 as well as providing options in the development of its targets and measures.

Major primary research completed during the year were the annual City User Profile Survey and the biennial Adelaide City Census of Land Use and Employment (ACCLUE), both providing data that directly measures progress against the City of Adelaide 2016-20 Strategic Plan.

Other primary research included the future marketing and services of the UPark business; a post-occupancy survey of the Ergo apartment project on Sturt Street to assess the experience of living there and to assist with future development; a City Shopper survey providing valuable intelligence on shopping habits, preferences and competitor markets which assisted in the implementation of the City Retail Strategy and business confidence providing additional insight into the findings of other major research such as ACCLUE.

To enhance data sharing and expectations of transparency in government, around 20 additional datasets were added to the Open Data Portal [data.sa.gov.au](http://data.sa.gov.au) which includes data on diverse topics from financial transactions to parking.



## Public Art

Through community consultation, South Australian artists Christine Cholewa and Deb Jones from CHEB Art and Design were commissioned to create the artwork 'Terrazzo Tree and Branchracks' in the Colonel Light Centre forecourt to commemorate City of Adelaide's 175th Year Anniversary.

**Public art infrastructure** – new artworks installed included a projector for Rundle Street, sound equipment in the breezeway at 25 Pirie Street and an artwork plinth at the Box Factory, Regent Street.

The **Emerging Curator Program** continued into its third year, activating the Art Pod and main foyer at the Adelaide Town Hall, showcasing the work of 53 artists over 10 exhibitions and drawing up to 1,200 people to exhibition launches. The appointed emerging curator formed new and lasting relationships with some of Adelaide's key cultural institutions receiving many positive critical reviews.

Through the **Arts and Cultural Grants Program**, 34 artists/arts and cultural organisations were funded for creative projects or community events.

An engaging artwork was installed at the **Adelaide Aquatic Centre**, improving customer experience by beautifying the entrance and surrounding amenities and a new large-scale ground artwork was installed at the temporary skate park facility at Ityamai-Itpina (Park 15).

To celebrate 150 years of the **Adelaide Town Hall**, an artwork was installed on the balcony to commemorate The Beatles visit to Adelaide in 1964.

## Live Music

In December 2015, Adelaide was named as a **UNESCO City of Music** by the United Nations. A vital element of achieving a City of Great Places is the success of live music and in early 2016 Premier Jay Weatherill announced an industry-led red tape reduction review aimed at supporting Adelaide's live music venues, Streamlining Live Music Regulation: 90-day Change@SA project with the support of Adelaide City Council. In August 2016, the Premier, Lord Mayor and General Manager of Music SA announced the eight key recommendations from the 90-day project which supports venues and musicians, reducing regulation and streamline processes to support and foster live music venues. Council will continue to work through the recommendations from the project to continue its work in facilitating live music in the city.

Furthermore, recent changes to building classifications in the **National Construction Code** have enabled another step to ease the regulatory process for live music venues.

Temporary parking in certain loading zones in the city enabled musicians to unload/load equipment without risk of expiation.

Council continues to work diligently on the safety of the city at night and educating people on how to have a safe and fun time enjoying live music. This included the development of safe transport options and managed taxi ranks, a strong focus on queue management keeping footpaths clear and navigable and easily accessible information on public transport and public conveniences.

To support the growth and sustainability of live music venues and to attract artists and cultural entrepreneurs to develop creative opportunities in the city, a review of the Live Music Action Plan 2017-20 was undertaken.



## Sponsorship Program

Over \$1.5 million in sponsorship funding from Council supported 26 festivals and events during 2015-16 including the Australian Masters Games, Adelaide Film Festival and Tasting Australia. These events brought over 4.2 million people into the city and generated an estimated economic benefit in excess of \$340 million.

Sponsored Event		Amount
<b>2015-16</b>	Adelaide Symphony Orchestra Concert Season	<b>\$30k</b>
<b>2015</b>	SALA Festival	<b>\$30k</b>
<b>2015</b>	OzAsia Festival	<b>\$35k</b>
<b>2015</b>	Indofest	<b>\$10k</b>
<b>2015</b>	Australian Masters Games	<b>\$60k</b>
<b>2015</b>	ITU Duathlon World Championships	<b>\$120k</b>
<b>2015</b>	Adelaide Film Festival	<b>\$25k</b>
<b>2015</b>	World Solar Challenge	<b>\$40k</b>
<b>2015</b>	Cheesefest	<b>\$15k</b>
<b>2015</b>	Adelaide Fashion Festival	<b>\$20k</b>
<b>2015</b>	Credit Union Christmas Pageant	<b>\$70k</b>
<b>2015</b>	Australian International 3 Day Event	<b>\$40k</b>
<b>2015</b>	Feast Festival	<b>\$20k</b>
<b>2015</b>	Glendi Greek Festival	<b>\$15k</b>
<b>2015</b>	Carols by Candlelight	<b>\$35k</b>
<b>2016</b>	Santos Tour Down Under	<b>\$205k</b>
<b>2016</b>	Australia Day in the City	<b>\$165k</b>
<b>2016</b>	Schutzenfest	<b>\$5k</b>
<b>2016</b>	Adelaide Fringe Festival	<b>\$255k</b>
<b>2016</b>	Clipsal 500 Adelaide	<b>\$50k</b>
<b>2016</b>	Lunar New Year Street Party	<b>\$15k</b>
<b>2016</b>	Adelaide Festival	<b>\$330k</b>
<b>2016</b>	2016 WOMADelaide	<b>\$35k</b>
<b>2016</b>	2016 Tasting Australia	<b>\$25k</b>
<b>2016</b>	2016 Adelaide Transitions Film Festival	<b>\$5k</b>
<b>2016</b>	2016 Adelaide Cabaret Festival	<b>\$30k</b>





## Splash Adelaide

Splash Adelaide provides the opportunity for people to try out creative ideas without investing huge amounts of time and money. Council continued to be astonished at the range, scope and popularity of the ideas envisioned to bring vibrancy to our streets. In 2015-16, the Splash Adelaide program supported a total of 121 projects and events across the city and North Adelaide.

An important component of Splash Adelaide is to provide support, opportunities, tools and resources for projects to grow and develop. Following successful education sessions the previous year, **How to Splash Adelaide** was offered and focussed on a variety of topics including social media, marketing, event management, business planning, budgeting and risk management.

### Splash Highlights

**Mud Play** in Walya Yerta (Park 21) saw over 3,000 children and their families take part in 'nature play' in support of getting back to nature with a fun-filled day for the whole family. Activities included man-made mud pits, a mud cooking station and giant foraging treasure hunts in an oversized sandpit tent.

**Proof of Life** held in various city locations around the city, promoted the 'world of busking' through three days of live performances by local musicians on purpose built 'stage-lets' in various locations across the city. The event culminated in the community voting for their favourite busker who received a 'Busking Key to the City' (12 month busking permit).

**Square Fire** a spectacular fire show in Victoria Square/Tarntanyangga, a first for South Australia, saw professional fire spinners showcasing their skills to over 500 people whilst raising awareness and promoting safe fire spinning practices. Other activities included a kids playspace, food carts and an interactive Fire Jam, where the public could learn the art of spinning under strict supervision.

**Nutella – Palooza** in April transformed Bonython Park/Tulya Wardli into a chocolate heaven for Australia's first free Nutella-themed festival. What began as a humble idea concocted by two Nutella-lovers one evening, ended up drawing an impressive crowd of over 10,000 for a day of Nutella-themed food, drink, cooking demonstrations and entertainment.

**Maker** by Treadly Bike Shop in Ebenezer Place was held during the Tour Down Under, this market for cycling fans, featured exhibitions from Australia's cycling world - frame builders, craftspeople, brands, organisations and artists who merged the new with old.

**Get Stoked BMX Sessions**, a popular school holiday activity in Kurangga (Park 20), put on by Lighthouse Youth Projects focussed on teaching and improving BMX skills to young and first-time BMX riders (5-18 years).

**At First Light** held in April was the first outdoor sunrise dance party held in Adelaide, overlooking the River Torrens. The pre-work participants enjoyed a series of easy-to-follow yoga stretches, high-energy dancing and special entertainment.

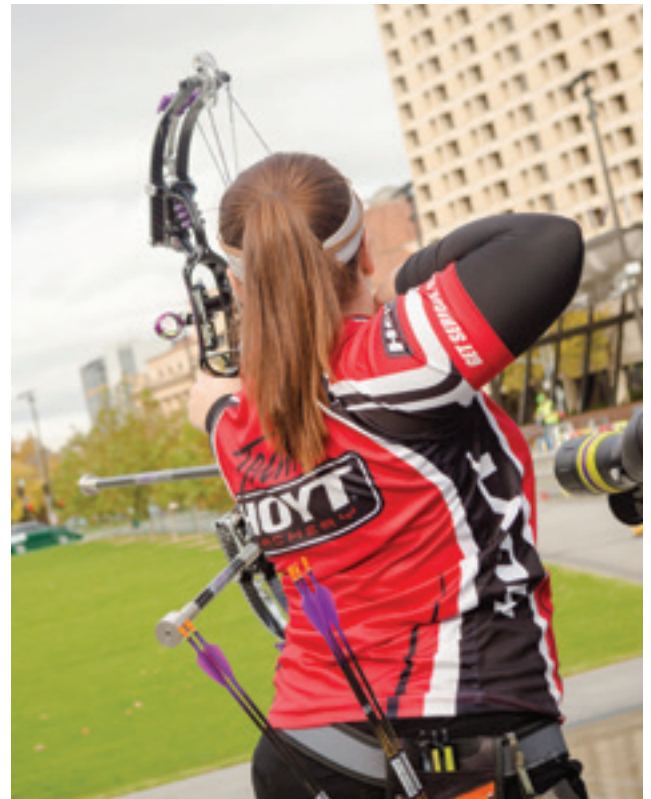
## Victoria Square / Tarntanyangga 2015-16 Activations

City Activation funded and working closely with the **Australian Dance Theatre** to deliver the Adelaide Embedded Project, a collaborative program including Ian Ice Cube performances, live outdoor rehearsal performances and dance workshops.

**Bubble Soccer and Archery** activities were held during each of the school holidays with high participation from children and their families.

During March and April, four edible garden benches supplied by **Productive Garden Co.** were installed in Victoria Square / Tarntanyangga as a part of the series of activations held during Park Lands remediation. The garden beds are watered using a sustainable wicking bed system, incorporating water reservoirs at the base of the furniture that feed the plant root systems.

During remediation in March, local artist and past Splash participant Monica Prichard created an **interactive fence installation** based on magnetic fridge poetry. A variety of words and images were printed on corflute and members of the public were encouraged to create the words/images together to form sentences with images posted under the hashtag #vicsquare.







# OUTCOME 4: LIVEABLE CITY

**People of all ages, cultures and means actively participate in the life of the city. A diverse residential population supports a thriving city with neighbourhoods, streets and public spaces that are safe and welcoming places promoting social interaction. There are sustainable and diverse housing choices within walking distance of jobs, education, shops, services, parks and entertainment. Varied recreational opportunities support the wellbeing of city residents and visitors.**

## **Libraries**

City libraries are recognised by the community as “great places to be”. They are A Place of Possibility where the community can connect, create and be inspired. The spaces are inviting and flexible where everyone is welcome to participate, relax or simply enjoy.

The libraries have held 2,000 programs across a range of areas during the year with over 12,200 community members connecting with each other through reading, writing, technology, new ideas, art and music.

Two highlights of the Adelaide Library’s program were Video Conferencing the World and the Libraries Residency Program.

Using video conferencing technology **Video Conferencing the World** enabled the community to connect with ideas and events from Adelaide, overseas and interstate. The program was launched at the City Library in 2015 and seven events have been held during the year.

These events included:

- two virtual excursions held in partnership with Questacon, provided younger members with a unique experience to learn about ‘flight’ and ‘under the sea’;
- Michael Mobbs led a tour of his sustainable home in Sydney and took part in an interactive Q&A session;
- City businesses participated in a City Switch presentation from Melbourne on becoming an accredited ‘green office’;

- members were invited to take a personalised tour of the Journeys exhibition at the National Museum of Australia;
- Adelaide Writers’ Week was streamed live, for the first time, to the City Library which saw the Digital Hub transformed into an indoor garden with 115 community members attending the sessions over two days.

The **Libraries Residency Program** is now a permanent feature of the City Library program and over the year it continued to build on the themes of lifelong learning, experimental learning and challenging conventional thinking. Among the highlights was the first Digital Musician in residence, John Denlay who transformed the Media Lab into a music-making garage, recording through a series of hands-on workshops and debuted at an Artist in Residence presentation held at the City Library in August.

Other highlights included:

- visual artist, Jimmy Dodd, sharing imaginary, wonderful and preposterous ideas for ‘Machines to Save a City’;
- digital artist, Michelle Britton, engaging with a live interactive, digital drawing session;
- Poet in Residence, Gareth Roi, using ‘books as a poetic playground’;
- Alysha Herrmann creating a series of ‘micro poems’ performed as whispers for one audience at a time in a paper garden created at the City Library.
- Theatre in Residence - “Sometimes I”, was developed and performed in a fun, interactive and visually exciting way.

Well known paranormal investigator Allen Tiller, was our Historian in Residence and in a world first, his four month residency focused on community experience of ghosts and the paranormal in Adelaide buildings. His residency attracted a significant amount of media attention.



## Community Development

Building the capacity of individuals and groups to lead positive action and change is central to developing a strong, inclusive and engaged community. The community development team worked on Council's volunteer program, the social inclusion program and the Community Home Support Program. Other activities are highlighted below.

The **Social Ventures Incubator Program** was designed to support the active development of 12 early-stage social ventures wanting to start up in the city. Through workshops, mentoring, peer-learning and digital platforms. The program attracted over 50 applications giving participants the knowledge and practical skills to develop, test and launch their social venture. As part of its commitment to supporting Social Enterprise, Council was also a founding sponsor of the inaugural Social Capital Conference in June 2016 with all activities receiving positive feedback from the broader social enterprise sector.

In partnership with OzHarvest, three six-week **Nutritional and Sustenance Education Tips (NEST)** programs were delivered for the first time. The program taught participants how to cook economical meals for one, often making use of left-overs and kitchen staples. More than 30 people, including international students, clients from community service organisations, people experiencing mental illness and community members keen to learn new skills, completed the program which also forged new friendships and connections.

Fifty prospective applicants sought **Community Development Grant program** information with a total of 24 grants funded across three categories - Major Grants, Minor Grants and Quick Response Grants. Activities ranged from \$150 to \$46,000 and included a city-wide orientation program for new refugee and asylum seekers and a community-run veggie swap in North Adelaide.

The annual **Neighbour Day** held on the last Sunday in March is Australia's annual celebration of community. It aims to build better relationships between people who live near each other to foster social connection and enhance community engagement and capacity. During 2016, Neighbour Day events were hosted by local residents, community groups and organisations and four groups held inaugural events which included picnics in parks and community gardens, street BBQs, shared meals, group plantings and shared garden tools and seed swaps.

Council also supported events for local and international students living at the University of Adelaide's 'The Village' and St Marks College to come together to meet fellow students and other neighbours.





## Community Planning

Planning for a future that is inclusive of all ages, backgrounds and abilities is key to the successful delivery of community facilities and programs that foster access, reconciliation and opportunities for all. Two areas of activity that have integrated into Council's annual planning and events are Reconciliation and Access and Inclusion. The development of the Reconciliation Room in the Adelaide Town Hall was a first in Australia and the Ageing in the City project won the LG Professionals SA 2016 Excellence in Age Friendly Communities Award.

The Lord Mayor's **NAIDOC Morning Tea and Flag Raising Ceremony** continued to grow with more than 350 guests attending in July. A suite of **reconciliation activities** providing opportunities for learning new skills and enhancing cultural understanding took place in the North Adelaide Community Centre and Library and attracted around 120 people.

The **Mankurri-api (to speak friendly together) /**

**Reconciliation Room**, a place where people can meet, share their stories and ideas and create a future characterised by co-operation and harmony. It was officially opened at a Civic Reception held on the 175th anniversary of the inaugural meeting of the Adelaide City Council and included the launch of Council's Three Year Stretch Reconciliation Plan and the unveiling of two commissioned artworks. The 'Reconciliation Spirit Tree', a wooden sculpture by internationally acclaimed artist Donald 'Blue' Roberts, and 'My Country, Our State', a curtain screen depicting all major Aboriginal grounds in South Australia by Paul Herzig.

The **Ageing in the City** project investigated Adelaide's aging population and sought from people what they want from their city as they grew older. Outcomes of the project have provided internal and external direction about planning across the life course in order to create an all-ages friendly community. The project was recognised at the 2016 LG Professionals SA Awards as an outstanding achievement and a lead example of innovation in local government.





## Active City

The **Active Ambassador program**, involving free and low costs physical activity programs and services in the city, has grown from 8,000 participants in 2014-15 to over 11,000 participants in 2015-16 due to the increase in organisations partnering with Council and providing assistance through Council's Recreation and Sport Grants.

The **Recreation and Sport Grants Program** supported a number of new initiatives including a sports oriented school holiday program and the establishment of the Bunyip Trail in Bonython Park, made possible by a partnership with the Children's University.

The **Women's Recreation Running Network** continued to expand increasing from two to five weekly sessions and the introduction of a new monthly 'women's run in the park'.

Renewal SA developed a new community activity hub opposite Bowden Village in the north-west Park Lands, with new play areas, a small scale skate and BMX space and Council's first community tennis and basketball courts with lighting. In the east Park Lands, Council partnered with the Government of South Australia to renew a series of formerly licenced tennis and basketball courts and create a new community skate and BMX facility using relocatable skate elements, along with several new three on three basketball courts.

Work also began on adding play areas to an activity hub in the north-east Park Lands. Previously licensed netball courts were renewed to create a series of tennis, basketball and free play community courts in the south Park Lands.

The **North Adelaide Dog Park** was improved with a public toilet and lighting installed in one of the two dog park sections with the other section to be completed in 2016-17.

Council continued to connect these recreation facilities with another stage of the Park Lands Trail being constructed in the north-west Park Lands, with construction of the 17.5 km walking and cycling loop nearing completion.

The work of city based recreation and sport volunteers, administrators and athletes through the **City of Adelaide Sports Awards** was recognised by Council. The event attracted 100 people from a variety of clubs and associations and was held at the North Adelaide Golf Course.

## A Safe City

Annual safety lighting projects were installed in some North Adelaide and city streets including Currie Street – between Light Square and King William Street, Strangways Terrace and Mills Terrace up to Ward Street.

The **Safer Paths Project** co-ordinates the development and implementation of creative projects to assist pedestrians to navigate Adelaide's lane ways in areas of high activity in the city. The project relies on a collaborative approach between Council programs, Government agencies and the community to create vibrant walkways that encourage positive social interaction and improve perceptions of safety. The project began in November 2013 with three of the four Safer Paths projects started and the final one to be completed in 2016-17.

**Safer Path A** links Adelaide Oval with the Market and includes a series of wayfinding signs, improved lighting and comprehensive CCTV coverage. Engaging light inspired public art will be installed along this link as the final stage of this project.

**Safer Path B** in North Adelaide was completed in October 2015 with a series of significant trees lit between Adelaide Oval and Melbourne Street encouraging pedestrian movement between the Oval and Melbourne Street.

**Safer Path C** is the Green Room in Produce Lane which is being explored as part of the redevelopment of the Hindley Street public toilets. Stakeholders have been consulted which proposes to recreate the space next to the redeveloped toilets into a safe engagement space for young people on Saturday nights and Sunday mornings. Two CCTV cameras linked to the Council's City Safe monitored network were installed in Produce Lane in May 2016.

The Australian Government funded Safer Streets Project, **Improving Safety in North Adelaide**, has recently been completed. This project aimed to increase safety and perceptions of safety in North Adelaide by developing safer walking paths by installing nine wayfinding signs, four CCTV cameras (in O'Connell and Melbourne Streets) that are linked to Council's monitored network and additional lighting added to pedestrian paths (Palmer Place and Pennington Terrace). Positive feedback regarding this project has been received from stakeholders including SA Police and a residential college.







# OUTCOME 5: PROSPEROUS CITY

**The city has a clear competitive offering that attracts investment and talent and a supportive business environment that assists city businesses and workforces to thrive and prosper. Innovative and entrepreneurial businesses collaborate to underpin a diverse economy and a city with a reputation for quality education and research.**

## Enterprise Adelaide

Enterprise Adelaide continues to support the small business community in the city through its business advisory service, training and networking program of events and the sharing of information through its newsletter and website.

The Business Advisors assisted 483 existing city businesses and potential businesses with business advice, information and referrals to the Professional Services Program. New businesses have been supported through the 'One Stop' shop service which provides advice on regulatory matters and approvals.

In total, 793 businesses attended 23 events that were held by Council, and/or in partnership with service providers. These events included an Economic Forum, Business Growth Breakfast, Social Enterprise information session and workshops on 90 Day Business Planning and how to leverage emerging Chinese market opportunities.

The Enterprise Adelaide monthly newsletter is distributed to around 5,000 businesses and stakeholders and continues to receive a good response from subscribers.

## Supporting Entrepreneurs

Since 2013, Council has contributed in very significant ways to the development of a vibrant entrepreneurial ecosystem in Adelaide.

Council has been an active supporter and a foundation sponsor of key events that have enabled the entrepreneurial community to come together to plan for the growth of the entrepreneurial ecosystem working closely with other stakeholders including the Government of South Australia and the universities to support the entrepreneurial community.

**A Connected Music City Challenge**, partnered with IBM, Musitec and the Music Development Office brought musicians and technology entrepreneurs together to develop innovative projects, some of which featured at Adelaide Fringe 2016. The Challenge was a resounding success and will be run again in 2016 with additional sponsors.

Council was instrumental in the development of the inaugural **Entrepreneurs Week** in 2015 and assisted in 2016 Entrepreneurs Week in June 2016 which consisted of 46 events across Adelaide attracting over 4,000 registrations.

Three of the key issues that the entrepreneurial community identified at its original Forum, are:

- giving greater visibility to the role of entrepreneurs in creating jobs and value in our economy;
- helping to develop role models that will inspire young people to create their own opportunities; and
- giving greater visibility to the support that is available for entrepreneurs.

Three key themes covered the significance of place, social innovation and entrepreneurial diversity (particularly women, seniors and migrants). Council was very active in curating and sponsoring events in order to realise these themes within the program.

A bid with Regional Development Australia was developed along with Adelaide Metro (on behalf of the Greater Adelaide) and was awarded Australia's **Most Innovative Region Award** in the 2015 Australian Technologies Competition. A key strength of the bid was the entrepreneurial ecosystem across Adelaide and the high level of coordination.

In a joint initiative with Cisco and the Department of State Development, the **Adelaide Smart City Studio** was launched on 26 November 2015 which is based on the ground floor of the Colonel Light Centre.

The Studio was established to act as a catalyst for innovation in the development and trialling of new Smart City products and services working closely with technology developers and entrepreneurs to encourage and facilitate the development of products and services that will help to define what a Smart City can be. Through global partnerships, it has also created opportunities for Adelaide companies to develop export markets for their Smart City products.



## Investment Attraction

Council has continued its efforts to attract new investment into the city to support the growth of businesses. In collaboration with the Government of South Australia and other agencies, Council has worked with a significant range of potential investors with a focus on commercial and residential property, technology, financial services and advanced manufacturing.

Improvements to the [investadelaide.com.au](http://investadelaide.com.au) website and new marketing materials showcasing Adelaide as an investment destination have been implemented. Significant support for Adelaide businesses has seen trade and investment opportunities in China and Malaysia, leveraging our Sister City relationships with the cities of Qingdao, Shandong Province and Georgetown, Penang.

## Retail Strategy

The first retailer forum was held in July 2015 and focused on identifying priority actions in the Retail Strategy which were then included in the **Retail Action Plan** endorsed by Council in September 2015.

Priority actions identified and delivered include:

- establishment of a Retailer Network through LinkedIn;
- establishment of a Retail Attraction Website;
- development of a Retail Leasing Brochure;
- establishment of a working group of key stakeholders including business, property owners and the Government of South Australia to develop a luxury goods precinct along North Terrace; and
- ongoing retail and hospitality engagement.

During 2015-16, 250 businesses attended a range of forums, bringing retailers together to hear professional speakers such as marketing staff from the Geelong City Centre and international guest speakers.

Initiatives also included extensive engagement with retailers and the creation of a city-wide retail and hospitality specific database.

- Activities and promotions undertaken to support retailers included:
- Spring and Autumn Fashion Promotions;
- Christmas in the City;
- Valentine's Promotion;
- Mother's Day; and
- The City Business Awards.

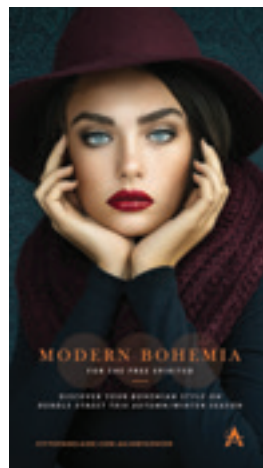
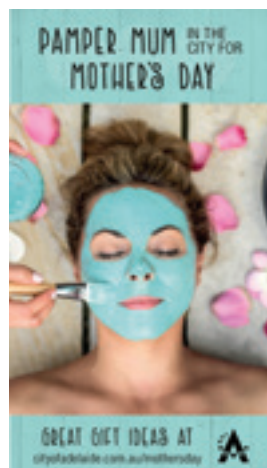
**Experience Spring Fashion in the City** included fashion boutiques from Rundle Street, Melbourne and O'Connell Streets and provided support to Rundle Mall and the Adelaide Fashion Festival in the City.

The **Christmas in the City** campaign included distribution of 100,000 Christmas guides promoting 30 small independent retailers and 10 city main streets. This was in addition to an extensive media program including The Advertiser, messenger newspapers, radio and social media.

The **Valentine's Day** promotion included 75 retailers (jewellers, florists and chocolatiers).

**Autumn Fashion Modern Bohemia** campaign and one day Sale engaged 31 fashion specialties along Rundle Street.

The **Mother's Day** campaign promoted health and beauty service retailers throughout the city.





The **City Business Awards** received an excellent response from customers and retailers in the City with over 8,000 City customers voting for their favourite stores in 20 categories. Extensive free editorial was achieved in the City Messenger and The Advertiser as part of this partnership. A double page Mainstreet advertorial was published to highlight 105 City retailers, hospitality businesses and attractions.

### City Wide Wi-Fi

During 2016, the total number of indoor and outdoor free Wi-Fi access points increased to 363 with the most popular points on King William Road, Kingston Street, Rundle Mall canopy, Central Market Hall, War Memorial Drive and Victoria Square.

In partnership with DPTI, additional data on vehicle traffic, Adelaide Metro bus network and cycling patterns has been collected and analysed to gain better insights into people movement across the city. To supplement this information, Council has worked in partnership with Flinders University and the private sector to develop people movement sensors that can be deployed across the city.

### Residential Growth

All obligations outlined in the **Ergo Project Development Agreement** has been achieved, with construction completed and apartments sold as forecast. A number of Council owned sites were sold to support development in the city and Council continued to actively manage development agreements associated with Council-owned land. The Population Growth Study on the drivers of city living undertaken in partnership with the Capital City Committee continued and is nearing completion.



## Visitor Information Services

Council continued to provide information services to visitors to the city and this year added the Cruise Ship Meet and Greet service. This collaborative service through South Australian Tourism Commission and Adelaide Metro assists visitors as they arrive at the Adelaide Railway Station.

Visitor Information Services is delivered by a dedicated group of volunteers across the following seven programs:

- Adelaide Visitor Information Centre;
- Central Market Information Booth;
- Adelaide Greeters;
- City Guides;
- Town Hall Tour Guides;
- Mobile Visitor Information Service; and
- Cruise Ship Meet and Greet.

Through these programs (excluding the Cruise Ship Meet and Greet service) 52,526 face to face visitor enquiries were facilitated in 2015-16. The Cruise Ship Meet and Greet program met nine cruise ship arrivals with an approximate total of 14,000 passengers visiting the city. Overall feedback from visitors and stakeholders has been that the service has improved the visitor arrival experience and is a valuable addition.

Program	Number of visitor enquiries 2015-16
Central Market	8,190
City Guides	5,462
Adelaide Greeters	273
Adelaide Visitor Information Centre	35,706
Mobile Visitor Information Service	1,028
Town Hall Tours	1,867
<b>TOTAL</b>	<b>52,526</b>

Visitors to the Adelaide Visitor Information Centre are 117,081 and of these, 35,706 people directly engaged with a volunteer for further information or assistance.





## Sister Cities

Council enjoys a strong international partnership with Sister Cities dating back more than 40 years. Adelaide currently has five Sister City relationships and two Friendly City relationships across three continents.

### Sister Cities

Christchurch, New Zealand (1972)

George Town, Malaysia (1973)

Himeji, Japan (1982)

Austin, USA (1983)

Qingdao, China (2013)

Friendly Cities

Chengdu, Dalian, China (2001)

The activities and achievements are focussed on mutually beneficial economic, social and cultural exchange for the cities involved and include the following.

- Provided funding to the Adelaide Fringe to support a showcase of Adelaide and South Australian culture at the Royal Adelaide Club as part of the 2016 Qingdao International Beer Festival to be held in August 2016.
- Participated in the Government of South Australia Trade Mission in April 2016 to mark the 30th anniversary of the Sister State relationship between South Australia and Shandong and the 15th anniversary of the relationship between Adelaide and Qingdao.
- Hosted two delegations from Qingdao in Adelaide in September 2015 and March 2016 in particular to showcase the Adelaide Fringe.
- Provided funding support to South Aussie with Cosi for the production and filming of a tourism television show including an Adelaide feature episode to be broadcast in Qingdao, China.
- Represented Adelaide City Council on a trade mission to South East Asia and Austin Texas.
- Hosted students on exchange from Himeji, Japan.
- Hosted students from South Hornby Primary School, Christchurch as part of an annual school choir exchange.



An aerial photograph of Adelaide, Australia, featuring a large green geometric overlay that frames the central text. The background shows a mix of urban infrastructure, including roads, buildings, and a large stadium on the left, alongside extensive green spaces and mature trees. A prominent church with multiple spires is visible in the upper right. The text 'OUTCOME 6: ENVIRONMENTALLY SUSTAINABLE CITY' is centered in a bold, white, sans-serif font.

# **OUTCOME 6: ENVIRONMENTALLY SUSTAINABLE CITY**



**A city that continues to adapt to climate change, uses water and energy efficiently and natural resources wisely. A city that reduces waste and has ecological systems and habitats that thrive.**

### **Carbon Neutral Adelaide**

The city's community has decoupled operational carbon emissions and economic growth and demonstrated to the world that a city can be a great place to live whilst being economically prosperous and environmentally sustainable.

The city continues to reduce carbon emissions and adapt to the impacts of climate change and in November 2015, Council and the Government of South Australia formalised their shared aspiration for Adelaide to be the world's first carbon neutral city through the Carbon Neutral Adelaide Sector Agreement.

Council endorsed the **Resilient East: Regional Climate Change Adaptation Plan** as the foundation for a co-ordinated and collaborative response to climate change with neighbouring Council's in our Region.

To support achievement of our carbon neutral goal, in November 2015, Council adopted the **Carbon Neutral Strategy 2015–25** which seeks the following outcomes for the City of Adelaide.

- Outcome 1 - A carbon neutral city where economic growth and carbon emissions are decoupled
- Outcome 2 - A carbon neutral Council that is effecting change in the community
- Outcome 3 - Leadership that embraces and shares great ideas and opportunities

The **Sustainable City Incentives Scheme** was a highly successful initiative to support community investments in environmentally sustainable technologies and reduce carbon emissions. In its first year of operation, the new Scheme supported more than 1 megawatt of new solar PV capacity to be installed in the city, more than 800 halogen downlights to be replaced with LEDS and installation of nine energy storage (battery) systems, total capacity of 90.4kWh.







Council has a long and successful history of reducing carbon emissions from our own operations. In October 2015, it was publicly reported that the strategic target set in 2011 was met by reducing energy use by 15.5% between 2009-10 and 2014-15 and carbon emissions were no higher than 14,000 tonnes CO<sub>2</sub>-e.

An expression of interest process for **Solar Savers** Adelaide attracted strong community support for Council to investigate a program that would remove the up-front cost of installing solar panels for tenants and low-income households.

Legislative reforms were secured to support the establishment of **Building Upgrade Finance** in South Australia that would enable more building owners and tenants to secure finance for environmental and heritage upgrades of existing buildings.

The **City Switch Green Office program** continues to support the business community to share experiences and celebrate sustainability achievements by improving energy efficiency, conserving resources and reducing operational carbon emissions.

Through 'greening' of the city's electricity supply and significant energy efficiency improvements in new and existing commercial buildings the community is well positioned to become one of the world's first carbon neutral cities.

## Waste and Recycling

In January 2016, Council commenced a 12-month trial of booked "at call" hard waste collections as part of the implementation of our new **Waste and Recycling Services Policy**. City residents now have far greater flexibility by requesting hard waste collections at a convenient time rather than waiting for a scheduled quarterly collection which is expected to reduce illegal dumping.

Council also commenced a trial of a new illegal dumping compliance process in June 2016. Rather than removing the items, Council highlights illegally dumped waste with high visibility tape before investigating its source and monitoring its removal which will assist in informing people of their options and reduce illegal dumping.

Council has continued to transition high density residential sites from the standard kerbside wheelie bin service to a more suitable service with larger shared bins and weekly collection of waste, recycling and organics. By the end of June, twenty sites were transitioned resulting in around 330 less bins cluttering our city's streets on bin collection day.

During 2015-16, the recycling rate for kerbside services was 42%. Council continued to improve recycling and resource recovery rates, collecting over nine tonnes of electronic waste as part of the hard waste service.

The City of Adelaide Strategic Plan 2016-20 commits Council to reducing kerbside and general waste in the city and we will work closely with our community and partners over the next four years to fulfil this commitment.





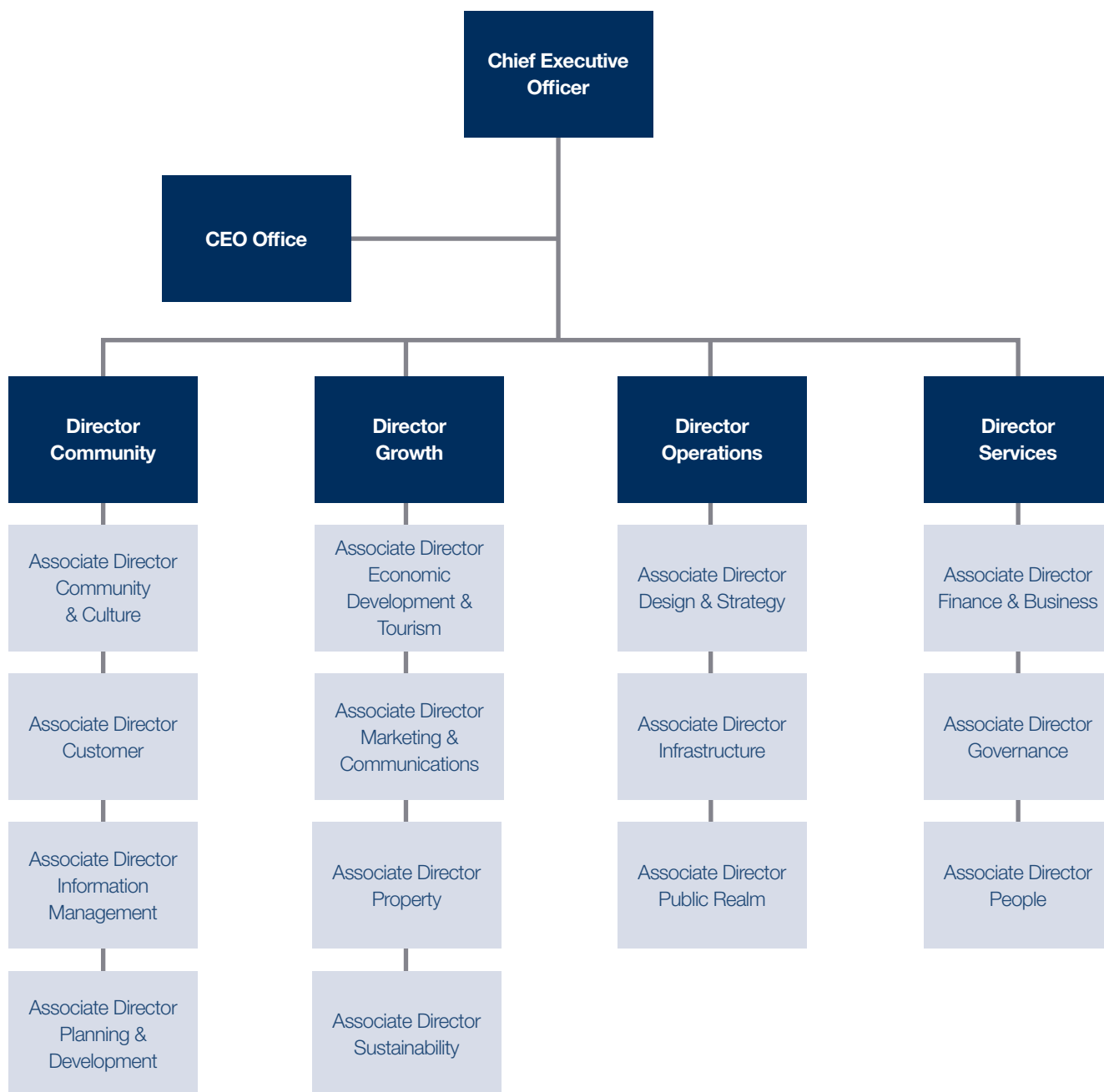
# ONE CITY, ONE TEAM



# ONE CITY, ONE TEAM

## Our Organisational Structure for 2015-16

During this period our organisational structure was reviewed and redesigned to align our organisation and its core functions to be best positioned to deliver the Strategic Plan 2016-2020 effectively and efficiently. As a result, the senior leadership team has been reduced and now comprises 4 Directors leading four portfolios and 14 Associate Directors. The organisational structure is represented in the diagram below.



## Our Leadership Group

Our Executive Leadership Team (ELT) is made up of the Chief Executive Officer (CEO) and four Directors. Our ELT is responsible for leading and developing Council and Corporate programs, as well as building organisational capability and culture required to achieve our strategic outcomes.

As at 30 June 2016, the following five people held Senior Executive Officer positions with Council:

Name	Position Title
Mark Goldstone	Chief Executive Officer
Steven Mathewson	Director Services
Clare Mockler	Director Community
Justin Commons	Director Growth
Beth Davidson-Park	Director Operations

Remuneration packages for Senior Executive Officers ranged from \$240,000 per annum to \$320,000 per annum and were inclusive of 9.3 % to 9.5% compulsory superannuation (where applicable).

All packages included an allowance for membership fees for two relevant professional associations together with an allocation of \$5,000 per annum for their professional development in 2015-16. Motor vehicles are no longer provided.

## Our Employees

With great diversity in the roles we have, the work we do and the community we support, at Adelaide City Council we continue to build on the strength of our workforce through the development of a Diversity and Inclusion Action Plan. This plan assists us to utilise the different talents, experiences and perspectives that a diverse workforce brings and allows us to better represent the diverse community we serve.

Key focus areas of the Diversity and Inclusion Action Plan include educating our employees on unconscious bias and disability awareness, reviewing our recruitment processes to identify any barriers to inclusion, adopting special leave provisions for victims of domestic violence and supporting our leaders to manage the impact of mental health issues in the workplace.

Adelaide City Council has also continued to deliver on our Stretch Reconciliation Action Plan, with progress reports on actions achieved under the Aboriginal and Torres Strait Islander Employment Action Plan presented at the Reconciliation Committee.

## Our Workplace

The performance we have seen in safety management demonstrates that our Risk Management Architecture works and our cultural approach to risk management implementation is effective. Obviously the leadership structure and our culture have had a huge impact but the MySafety planning processes as reflected in the Risk Management Architecture was instrumental in lowering the Lost Time Injury Frequency Rate (LTIFR) from 15.3 to 4.0 since its inception in 2014 by targeting the right issues in the right sequence and marshalling the commitment and resources to maintain focus even in the face of increasing demands from the business.

Year	No. of Claims	No. of LTIs	LTI Days	LTIFR	Duration Rate	Incident Rate
2015	45	8	307	4.7	38.4	0.9
2016	49	7	76	4	10.9	0.8
Changed by	-8%	14%	304%	18%	252%	13%



Adelaide City Council's LTIFR is the lowest it has been since we normalised injury reporting early in 2011, and is sitting where we predicted it should be (between 3 and 5). The actual number of claims increased by 8% as 2015-16 saw the last opportunity for injured workers to access benefits under the old legislation.

Our Fitness for Life strategy has two phases, and the last quarter of 2015-16 saw the research part of phase one kick off in our higher risk programs when researchers from Adelaide University conducted the Work Ability Index survey across the corporation. The Work Ability Index (WAI) is a globally validated instrument to assess the individual work ability of an employee. It measures their capacity and helps to detect possible work-related health risks so that appropriate action can be taken and the risks of declining capacity counteracted.

Our safety management system performance is monitored by the LGA Workers Compensation Scheme during its annual Key Performance Indicator Audit process. The process is managed by the WHS (MySafety) Team with the 'at risk' portion of the annual rebate based on assessed progress on the agreed Action Plan. The 2015-16 audit score for our Key Performance Indicator audit is 95%. Out of a possible maximum rebate of 55% of our total levy payments we will be receiving 42.35% which translates to a rebate cheque for \$1.38m.

The last 12 months has seen Adelaide City Council take an integrated approach to understanding our workforce and the development needs of our people. 2015 presented a unique opportunity for Council to analyse multiple sources of cultural data including the Organisational Cultural Inventory (OCI), our employee perception survey, performance management and exit interview data and focus group results.

This combined approach allowed us to gain a richer understanding into what our people think and feel, and also understand where we should focus our support and resources to improve how we are performing.

We have taken a strategic approach to the development of our training throughout Adelaide City Council, which has seen us build a calendar of offerings aligned to our corporate aspirations and the capabilities required to achieve these, as well as the current development needs of our people determined by analysis of our performance review and development data. As part of this strategic approach, we developed an innovative and experiential approach to our leadership program, utilising trained actors to immerse our leaders in real-life simulations and successfully build leadership capability.

Looking to deliver training more efficiently to large groups, Adelaide City Council has developed a number of online training programs, including an induction module using gamification techniques, bullying and harassment, disability awareness, and ICAC and Code of Conduct modules. The creation of this suite of online modules also allows for on-demand access, particularly beneficial for our part-time, casual and rostered employees.

In alignment with our Fitness for Life Strategy, Adelaide City Council has supported leaders and employees to better understand the impact of psychological health through the successful development and implementation of Wellness at Work workshops for leaders and employees.

## Reward and Recognition

At Adelaide City Council we recognise and reward positive behaviours and those times when employees go above and beyond their normal responsibilities or duties. We have continued to recognise and reward our people this year through:

- **Employee of the Month** - the Employee of the Month is awarded within portfolios to someone who has been nominated by peers or leaders for a significant achievement or exhibiting positive behaviour.
- **Service Awards** - monthly morning teas with the CEO are held for employees celebrating 15, 20, 25 years (or more), who also receive a certificate and gift.
- **ACC Awards** - is an end of year celebration for all employees and volunteers to acknowledge their achievements across a range of categories. This year, awards were aligned to our corporation plan and saw the following categories being celebrated:
  - Team Services Award
  - Team Function Award
  - Team Project Award
  - Employee of the Year
  - Volunteer of the Year

# CITY GOVERNANCE

## Council's Decision-making Structure

Pursuant to Section 41 of the *Local Government Act 1999*, Council may establish committees to:

- assist it in the performance of its functions
- inquire into, and report on, matters within the ambit of its responsibilities
- provide advice
- exercise, perform or discharge delegated powers, functions or duties.

## City Leadership and Legislative Responsibility

### Council's Core Advisory Committees:

- Economic & Community Development Committee
- Finance & Business Services Committee
- Infrastructure & Public Space Committee
- Strategy, Planning & Partnerships Committee

### Other Council Committees:

- Audit Committee
- Reconciliation Committee

### Panel:

- Development Assessment Panel (DAP)

### Wholly owned subsidiaries:

- Adelaide Park Lands Authority (APLA)
- Rundle Mall Management Authority (RMMA)
- Adelaide Central Market Authority (ACMA)

### Associated entities:

- Waste Care SA
- Council Solutions Regional Authority

The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making. All meetings for the purpose of decision-making of the Council or a committee are open to the public unless the meeting decides to exclude the public based on the relevant sections of the *Local Government Act 1999*.

Documentation for each meeting (agenda with reports, attachments and minutes) can be accessed on Council's website ([adelaidecitycouncil.com](http://adelaidecitycouncil.com)). Hard copies of the agendas (with reports and attachments) are made available to the public at the Customer Centre and in the meeting rooms before the meetings.

Hard copies of the minutes are available from the Customer Centre within five days of the meeting, without charge. Council met, on average, twice per month and its four core advisory committees met on a monthly basis. The Development Assessment Panel met, on average, twice per month. Council is the main decision-making body.

## Council and Council Meetings

### Public forum

In addition to requests to be heard as a deputation, a meeting of Council or Core Committee provides an opportunity for the Lord Mayor and Councillors to hear members of the public in a formal setting in relation to issues in which the Council has a direct interest or responsibility. Guidelines and a registration form for the public forum are available on Council's website ([adelaidecitycouncil.com](http://adelaidecitycouncil.com)).

### Role of Council and Council Meetings

The Council is established to provide for the government and management of the City of Adelaide area as the capital city of South Australia and at the local level and, in particular to act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area.



## Council Meetings

32 meetings of Council were held between 1 July 2015 and 30 June 2016.

Council Meeting Attendance	Meetings	Attended
<b>Lord Mayor Martin Haese (Presiding Member)</b>	32	29
<b>Deputy Lord Mayor Councillor Megan Hender<sup>1</sup> (Deputy Lord Mayor and Deputy Presiding Member)</b>	32	28
<b>Councillor Houssam Abiad<sup>2</sup> (former Deputy Lord Mayor and Deputy Presiding Member)</b>	32	25
<b>Councillor Alex Antic</b>	32	26
<b>Councillor Sue Clearihan</b>	32	22
<b>Councillor Priscilla Corbell</b>	32	28
<b>Councillor Natasha Malani</b>	32	28
<b>Councillor Phillip Martin</b>	32	31
<b>Councillor Anne Moran</b>	32	29
<b>Councillor Robert Simms<sup>3</sup></b>	7	7
<b>Councillor David Slama</b>	32	28
<b>Councillor Sandy Verschoor<sup>4</sup></b>	17	14
<b>Councillor Sandy Wilkinson</b>	32	29
<b>Councillor David Slama</b>	32	28
<b>Councillor Sandy Verschoor</b>	17	14
<b>Councillor Sandy Wilkinson</b>	32	29

<sup>1</sup> Cr Hender became Deputy Lord Mayor on 1 February 2016

<sup>2</sup> Cr Abiad was Deputy Lord Mayor until 31 January 2016

<sup>3</sup> Cr Simms' resignation as an Area Councillor effective 15 September 2015

<sup>4</sup> Cr Verschoor took office as an Area Councillor effective 15 December 2015

## Core Committees

These committees were formed under Section 41 of the *Local Government Act 1999* as advisory committees to Council. Council does not delegate any of its powers to the committees and accordingly, all decisions of committees constitute recommendations to Council. Meetings are operated in accordance with the provisions of the *Local Government Act 1999* and the provisions of parts 1, 2, 3 and 4, in particular, part 2 – Meetings of Councils and Key Committee contained in the Local Government (Procedures at Meetings) Regulations 2013.

### Pursuant to section 90(1) of the *Local Government Act 1999*

Adelaide City Council is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with section 90(1) of the *Local Government Act 1999 (the Act)*, all meetings held by Council and its committees were conducted in a place open to the public. On every occasion that the provision to exclude (within section 90(2) and (3) of *the Act*) was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with section 90(7) of *the Act*.

Adelaide City Council considers that possible embarrassment or loss of confidence in the Council or a committee is irrelevant when considering whether or not to exclude the public from a meeting. On every occasion that a meeting used the provision contained in section 91(7) of *the Act* to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in section 91(9) of *the Act*.

## Council Core Committees

### Strategy, Planning and Partnerships Committee

Council has established a Strategic Planning & Development policy committee (S101A *Development Act 1993*) which is known as the Strategy, Planning & Partnerships Committee.

#### Role

To make recommendations to Council focusing on Planning and Partnerships to deliver upon Council's strategic and corporate plan outcomes.

#### Functions

- Provide advice in relation to the extent to which the Council's strategic planning and development policies accord with the Planning Strategy.
- Provide advice in relation to creating a city that is well designed, planned and developed while respecting the city's unique heritage and Park Lands.
- Provide advice that will prepare the city for climate change and promote environmental sustainability.
- Provide advice in relation to major projects and initiatives being undertaken by the Council.
- Provide advice in relation to the implications for Council of major projects and initiatives being pursued by State Government and other key stakeholders in the City of Adelaide.
- Provide advice on the implementation of affordable housing policies set out in the Planning Strategy within the City of Adelaide.
- Provide advice in relation to strategic planning and development policy issues when preparing a Strategic Directions Report or a Development Plan Amendment proposal.
- Provide advice that supports effective and accountable city governance of the City of Adelaide.



<b>Strategy, Planning and Partnerships Committee Attendance</b>	<b>Meetings</b>	<b>Attended</b>
<b>Lord Mayor Martin Haese</b>	20	15
<b>Councillor Natasha Malani (Chair)</b>	20	20
<b>Councillor Robert Simms (Deputy Chair)<sup>1</sup></b>	6	6
<b>Councillor Sandy Verschoor (Deputy Chair)<sup>2</sup></b>	9	6
<b>Deputy Lord Mayor Megan Hender<sup>3</sup></b>	20	17
<b>Councillor Houssam Abiad (former Deputy Lord Mayor)<sup>4</sup></b>	20	17
<b>Councillor Alex Antic</b>	20	17
<b>Councillor Sue Clearihan</b>	20	15
<b>Councillor Priscilla Corbell</b>	20	17
<b>Councillor Phillip Martin</b>	20	17
<b>Councillor Anne Moran</b>	20	19
<b>Councillor David Slama</b>	20	16
<b>Councillor Sandy Wilkinson</b>	20	20

<sup>1</sup> Cr Simms' resignation as an Area Councillor and Deputy Chair effective 15 September 2015

<sup>2</sup> Cr Verschoor took office as an Area Councillor effective 15 December 2015 and Deputy Chair 21 January 2016

<sup>3</sup> Cr Hender became Deputy Lord Mayor on 1 February 2016

<sup>4</sup> Cr Abiad was Deputy Lord Mayor until 31 January 2016

## Infrastructure and Public Space Committee

### Role

To make recommendations to Council focusing on Infrastructure and Public Works to deliver upon Council's strategic and corporate plan outcomes.

### Functions

- Provide advice to ensure the public realm is clean, well presented and maintained.
- Provide advice in relation to the planning, coordination and execution of Council's capital works and infrastructure program.
- Provide advice in relation to major projects and initiatives being undertaken by the Council.
- Provide advice on planning and management of Council owned assets and properties.
- Provide advice that will prepare the city for climate change and promote environmental sustainability.

Infrastructure and Public Space Committee Attendance	Meetings	Attended
<b>Lord Mayor Martin Haese</b>	18	12
<b>Councillor Sandy Wilkinson (Chair)</b>	18	18
<b>Councillor Alex Antic (Deputy Chair)</b>	18	17
<b>Deputy Lord Mayor Councillor Megan Hender<sup>1</sup></b>	18	15
<b>Councillor Houssam Abiad (former Deputy Lord Mayor)<sup>2</sup></b>	18	17
<b>Councillor Sue Clearihan</b>	18	13
<b>Councillor Priscilla Corbell</b>	18	15
<b>Councillor Natasha Malani</b>	18	18
<b>Councillor Phillip Martin</b>	18	15
<b>Councillor Anne Moran</b>	18	17
<b>Councillor Robert Simms<sup>3</sup></b>	6	6
<b>Councillor David Slama</b>	18	14
<b>Councillor Sandy Verschoor<sup>4</sup></b>	7	5

<sup>1</sup> Cr Hender became Deputy Lord Mayor on 1 February 2016

<sup>2</sup> Cr Abiad was Deputy Lord Mayor until 31 January 2016

<sup>3</sup> Cr Simms' resignation as an Area Councillor effective 15 September 2015

<sup>4</sup> Cr Verschoor took office as an Area Councillor effective 15 December 2015



## Economic and Community Development Committee

### Role

To make recommendations to Council focusing on Economic Development, City Growth, Promotion and Attraction, Community, Social and Cultural Development to deliver upon Council's strategic and corporate plan outcomes.

### Functions

- Provide advice that promotes and supports economic prosperity, employment and investment in the city.
- Provide advice in relation to stimulating activity in the central city through increased residential population density and social mix.
- Provide advice to ensure the city is positioned as the hub of South Australia for sporting and other events, cultural, creative and artistic activities.
- Provide advice in integrating transport planning and land use planning and ensuring that transport and parking meets the needs of all visiting and moving around the city.
- Provide advice in relation to providing opportunities for the community to be active, maintain their health and participate in recreation and community sports programs.
- Provide advice that will facilitate the development of a strong and productive community, supporting all who choose to live in or use the city and promote participation, volunteering and strong community life.
- Provide advice that delivers services which help people live, use or visit the city safely.

Economic and Community Development Committee Attendance	Meetings	Attended
<b>Lord Mayor Martin Haese</b>	21	17
<b>Councillor Sandy Wilkinson (Chair)</b>	21	19
<b>Councillor Alex Antic (Deputy Chair)</b>	21	21
<b>Deputy Lord Mayor Councillor Megan Hender<sup>1</sup></b>	21	21
<b>Councillor Houssam Abiad (former Deputy Lord Mayor)<sup>2</sup></b>	21	20
<b>Councillor Sue Clearihan</b>	21	14
<b>Councillor Priscilla Corbell</b>	21	19
<b>Councillor Natasha Malani</b>	21	19
<b>Councillor Phillip Martin</b>	21	21
<b>Councillor Anne Moran</b>	4	4
<b>Councillor Robert Simms<sup>3</sup></b>	21	14
<b>Councillor David Slama</b>	10	10
<b>Councillor Sandy Verschoor<sup>4</sup></b>	21	20

<sup>1</sup> Cr Hender became Deputy Lord Mayor on 1 February 2016

<sup>2</sup> Cr Abiad was Deputy Lord Mayor until 31 January 2016

<sup>3</sup> Cr Simms' resignation as an Area Councillor effective 15 September 2015

<sup>4</sup> Cr Verschoor took office as an Area Councillor effective 15 December 2015

## Finance and Business Services Committee

### Role

To make recommendations to Council focusing on Finance and Business Services to deliver upon Council's strategic and corporate plan outcomes.

### Functions

- Provide advice that supports effective and accountable council governance and administration of the City of Adelaide.
- Provide advice to oversight those activities of Council which cut across multiple programs such as development of the business plan.
- Provide advice that supports the achievement of greater accountability for public expenditure.
- Provide advice on planning and management of Council owned assets and properties.
- Provide advice that supports an accessible city and procure value for money, goods and services.
- Provide oversight of business services delivered by Council (eg UPark).

Finance and Business Services Committee Attendance	Meetings	Attended
<b>Lord Mayor Martin Haese</b>	26	22
<b>Councillor Houssam Abiad (Chair) (former Deputy Lord Mayor)<sup>1</sup></b>	26	24
<b>Councillor Phillip Martin (Deputy Chair)</b>	26	23
<b>Deputy Lord Mayor Councillor Megan Hender<sup>2</sup></b>	26	24
<b>Councillor Alex Antic</b>	26	22
<b>Councillor Sue Clearihan</b>	26	15
<b>Councillor Priscilla Corbell</b>	26	25
<b>Councillor Natasha Malani</b>	26	24
<b>Councillor Anne Moran</b>	26	23
<b>Councillor Robert Simms<sup>3</sup></b>	4	4
<b>Councillor David Slama</b>	26	20
<b>Councillor Sandy Verschoor<sup>4</sup></b>	15	12
<b>Councillor Sandy Wilkinson</b>	26	25

1 Cr Hender became Deputy Lord Mayor on 1 February 2016

2 Cr Abiad was Deputy Lord Mayor until 31 January 2016

3 Cr Simms' resignation as an Area Councillor effective 15 September 2015

4 Cr Verschoor took office as an Area Councillor effective 15 December 2015



## Other Council Committees

### Reconciliation Committee

#### Role

- Recommend to Council a Reconciliation Action Plan (schedule of reconciliation initiatives) that demonstrates Council's commitment to reconciliation.
- Provide input to policy development and strategic advice to Council across areas likely to impact on Aboriginal and Torres Strait Islander people as requested by Council or resolved by the Committee.

- Promote a positive image to the general public of Aboriginal and Torres Strait Islander people, facilitate reconciliation between the City's diverse communities and contribute to the education and awareness of the City's communities about the diversity of Aboriginal and Torres Strait Islander cultures.
- Monitor the implementation of the guiding principles of Council's Reconciliation Vision Statement across Council.

The Reconciliation Committee operates in accordance with the provisions of the *Local Government Act 1999* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.

Adelaide City Council Reconciliation Committee Attendance	Meetings	Attended
Lord Mayor Martin Haese (Dual Chair)	4	3
Ms Yvonne Agius (Dual Chair) (Aboriginal and/or Torres Strait Islander Community Representative)	4	4
Mr Andrew Birtwistle-Smith (Deputy Chairperson) (Aboriginal and/or Torres Strait Islander Community Representative)	4	1
Councillor Sue Clearihan (Adelaide City Council Member) <sup>1</sup>	2	2
Councillor Priscilla Corbell (Adelaide City Council Member)	4	2
Councillor Megan Hender (Adelaide City Council Member) <sup>2</sup>	-	-
Councillor Robert Simms (Adelaide City Council Member) <sup>3</sup>	1	1
Councillor David Slama (Adelaide City Council Member) <sup>4</sup>	2	-
Mr Ribnga Green (Strategic Agency Representative - Aboriginal Affairs and Reconciliation, Department of State Development)	4	4

<b>Adelaide City Council Reconciliation Committee Attendance</b>	<b>Meetings</b>	<b>Attended</b>
<b>Mr Trevor Lovegrove (Strategic Agency Representative - Employment Programs Directorate, Department of State Development)</b>	4	2
<b>Mr Jeffrey Newchurch (Strategic Agency Representative - Kurna Nation Cultural Heritage Association Committee Representative)</b>	4	1
<b>Ms Vicky Welgraven (Strategic Agency Representative - Reconciliation South Australia)<sup>5</sup></b>	1	1
<b>Ms Sharron Williams (Strategic Agency Representative - Reconciliation South Australia)</b>	2	1
<b>Mr Ivan-Tiwu Copley (Aboriginal and/or Torres Strait Islander Community Representative)</b>	4	4
<b>Ms Lynette Crocker (Proxy)<sup>6</sup></b>	4	4
<b>Ms Deanne Hanchant-Nichols (Proxy)<sup>7</sup></b>	4	4

1 Cr Clearihan became a Committee Member from 9 February 2016

2 Cr Hender resignation as a Committee Member effective 24 August 2015

3 Cr Simms' resignation as an Area Councillor and Committee Member effective 15 September 2015

4 Cr Slama became a Committee Member from 9 February 2016

5 Ms Vicky Welgraven became a Committee Member replacing Ms Sharron Williams 2 March 2016

6 Ms Lynette Crocker - Proxy for Mr Andrew Birtwistle-Smith on 25 August 2015

6 Ms Lynette Crocker - Proxy for Mr Andrew Birtwistle-Smith on 18 November 2015

6 Ms Lynette Crocker - Proxy for Mr Andrew Birtwistle-Smith on 2 March 2016

6 Ms Lynette Crocker - Proxy for Councillor Priscilla Corbell on 25 May 2016

7 Ms Deanne Hanchant-Nichols - Proxy for Councillor Megan Hender on 25 August 2015

7 Ms Deanne Hanchant-Nichols - Proxy for Ms Sharron Williams on 18 November 2015

7 Ms Deanne Hanchant-Nichols - Proxy for vacant Strategic Agency Rep position on 2 March 2016

7 Ms Deanne Hanchant-Nichols - Proxy for Councillor David Slama on 25 May 2016



## Audit Committee

### Legislative Role

- Reviewing annual financial statements to ensure that they present fairly the state of affairs of the Council.
- Proposing and providing information relevant to a review of the Council's strategic management plans or annual business plan.
- Proposing and reviewing the exercise of powers under Section 130A.

- If the Council has exempted a subsidiary from the requirement to have an Audit Committee, the functions that would, apart from the exemption, have been performed by the subsidiary's audit Committee.
- Liaising with the Council's auditor.
- Reviewing the adequacy of the accounting, internal control, reporting and other financial management systems and practices of the Council on a regular basis.

The Audit Committee conducts its business in accordance with the provisions of the *Local Government Act 1999* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013.

Adelaide City Council Audit Committee Attendance	Meetings	Attended
Lord Mayor Martin Haese	5	4
Mr David Powell (Presiding Member)	5	5
Mr Ross Haslam (Deputy Presiding Member)	5	4
Deputy Lord Mayor Councillor Megan Hender <sup>1</sup>	5	4
Mr Sean Tu	5	5
Councillor Phillip Martin (Proxy for the Lord Mayor Martin Haese) <sup>2</sup>	5	5
Councillor David Slama (Proxy for Councillor Megan Hender)	1	-

<sup>1</sup> Cr Hender became Deputy Lord Mayor on 1 February 2016

<sup>2</sup> Cr Martin participated as Proxy for the Lord Mayor Martin Haese for one meeting

## Panel

### Development Assessment Panel (DAP)

The role of the Development Assessment Panel is to facilitate the expeditious assessment of applications made to the Council, Council established the City of Adelaide Development Assessment Panel as the relevant authority to exercise or perform its powers and functions in accordance with the *Development Act 1993*.

The *Local Government Act 1999* does not apply to, or relate to, the Development Assessment Panel (including with respect to its members when acting under Section 56A or its processes or procedures). The Panel has Terms of Reference, a Code of Conduct, an Instrument of Delegation and a Policy for Applying Delegations which was determined by Council and is reviewed annually by Council.

All meetings of the panel are open to the public unless the meeting decides to exclude the public having taken into account the relevant requirements of the *Development Act 1993*. The Panel generally meets twice monthly in the Colonel Light Room in the Adelaide Town Hall. Agendas for Panel meetings are available from the Customer Centre prior to the Panel meeting, on Council's website and the meeting venue. Hard copies of the minutes are available from the Customer Centre and on Council's website within five days of the meeting.

The City of Adelaide Development Assessment Panel operates in accordance with the provisions of the *Development Act 1993*, its Terms of Reference, Code of Conduct, Instrument of Delegation and a Policy for Applying Delegations.

Adelaide City Council Development Assessment Panel Attendance	Meetings	Attended
Mr John Hodgson (Presiding Member)	19	16
Mr Ruan Perera (Deputy Presiding Member)	19	19
Councillor Houssam Abiad (former Deputy Lord Mayor) <sup>1</sup>	19	17
Mr Ross Bateup (Specialist Member)	19	19
Mr Graeme Hopkins (Specialist Member)	19	17
Ms Iris Iwanicki (Specialist Member)	19	16
Councillor Natasha Malani	19	18
Councillor Anne Moran	19	18
Councillor David Slama	19	14

<sup>1</sup> Cr Abiad was Deputy Lord Mayor until 31 January 2016



## Subsidiary

### Adelaide Park Lands Authority (APLA)

The Adelaide Park Lands Authority is a partnership between the State Government and Adelaide City Council to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005*.

Membership of the Adelaide Park Lands Authority comprises:

- The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by the Adelaide City Council; and
- Four other members appointed by Council; and
- Five members appointed by the Minister responsible for the *Adelaide Park Lands Act 2005*.

The Authority is the principal advisor to both Council and State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands is responsible for:

- preparing and maintaining the Adelaide Park Lands Management Strategy;
- delivering the Strategy by providing policy advice on the full range of issues involving the Park Lands;
- guiding Council and State Government agencies in management of the Park Lands; and
- ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

The Authority meets monthly in the Colonel Light Room in the Adelaide Town Hall. Agendas for meetings are available from the Customer Centre prior to the Board meeting, on Council's website and the meeting venue. Hard copies of the minutes are available from the Customer Centre and on Council's website within five days of the meeting.

APLA Board Meeting Attendance	Meetings	Attended
<b>Lord Mayor Martin Haese (Presiding Member)</b>	15	11
<b>Dr Anne Sharp (Deputy Presiding Member)<sup>1</sup></b>	6	5
<b>Ms Mary Marsland (former Deputy Presiding Member)<sup>2</sup></b>	9	9
<b>Councillor Alex Antic</b>	15	9
<b>Ms Jane Chapman</b>	15	12
<b>Councillor Priscilla Corbell</b>	15	12
<b>Ms Stephanie Johnston<sup>3</sup></b>	8	8
<b>Councillor Anne Moran</b>	15	13
<b>Professor Emeritus Damien Mugavin<sup>4</sup></b>	7	6
<b>Councillor Robert Simms<sup>5</sup></b>	2	1
<b>Dr Anne Sharp</b>	9	8
<b>Councillor Sandy Verschoor<sup>6</sup></b>	7	5
<b>Ms Carolyn Wigg<sup>7</sup></b>	6	6
<b>Mr Roger Zubrinich</b>	15	12
<b>Ms Elaine Bensted (Proxy for Mr Roger Zubrinich)</b>	3	1

<b>APLA Board Meeting Attendance (continued)</b>	<b>Meetings</b>	<b>Attended</b>
<b>Mr Jim Daly (Proxy for Ms Stephanie Johnston)<sup>8</sup></b>	-	-
<b>Ms Stephanie Johnston (Proxy for Professor Emeritus Damien Mugavin)<sup>9</sup></b>	1	1
<b>Councillor Sandy Verschoor (Observer)</b>	1	1
<b>Ms Carolyn Wigg (Observer)</b>	2	2

<sup>1</sup> Dr Anne Sharp became Deputy Presiding Member effective 10 March 2016, Board Member to 12 February 2016

<sup>2</sup> Ms Mary Marsland concluded appointment 9 March 2016

<sup>3</sup> Ms Stephanie Johnston concluded appointment 12 February 2016

<sup>4</sup> Professor Emeritus Damien Mugavin took office as a Board Member 18 February 2016

<sup>5</sup> Cr Robert Simms' resignation as a Board Member effective 15 September 2015

<sup>6</sup> Cr Sandy Verschoor took office as a Board Member effective 1 February 2016

<sup>7</sup> Ms Carolyn Wigg took office as a Board Member 10 March 2016

<sup>8</sup> Mr Jim Daly (Proxy for Ms Stephanie Johnston) concluded appointment 12 February 2016

<sup>9</sup> Ms Stephanie Johnston (Proxy for Professor Emeritus Damien Mugavin) effective 18 February 2016

## Allowances for Elected Members of Council

The Lord Mayor and Councillors received the following annual allowances from Council for performing and discharging official functions and duties.

<b>APLA Board Meeting Attendance</b>	<b>Meetings Annual Allowance (Includes Chair of Prescribed Committee Allowance)</b>
<b>Lord Mayor Martin Haese</b>	168,501.00
<b>Deputy Lord Mayor Megan Hender</b>	36,764.00
<b>Councillor Anne Moran</b>	24,510.00
<b>Councillor Sandy Wilkinson</b>	30,637.00
<b>Councillor Natasha Malani</b>	30,637.00
<b>Councillor Sandy Verschoor (Jan-Jun 16)</b>	24,510.00
<b>Councillor Susan Clearihan</b>	24,510.00
<b>Councillor Phillip Martin</b>	24,510.00
<b>Councillor Houssam Abiad</b>	30,637.00
<b>Councillor David Slama</b>	24,510.00
<b>Councillor Alex Antic</b>	24,510.00
<b>Councillor Priscilla Corbell</b>	24,510.00
<b>Councillor Robert Simms (Jun – Sep 15)</b>	24,510.00



## Training and Development – Elected Members of Council

Elected Member	Elected Member Training and Development
<b>Lord Mayor Martin Haese</b>	<ul style="list-style-type: none"> <li>• Mandarin lessons (3)</li> <li>• LGA Conference</li> </ul>
<b>Deputy Lord Mayor Councillor Megan Hender (&gt;1 February 2016)</b>	
<b>Councillor Houssam Abiad (Deputy Lord Mayor until 31 January 2016)</b>	
<b>Councillor Alexander Antic</b>	
<b>Councillor Susan Clearihan</b>	<ul style="list-style-type: none"> <li>• Property Council of Australia, Adelaide Placemaking 101 Breakfast</li> <li>• Local Government Association AGM (2)</li> <li>• National General Assembly of Local Government</li> </ul>
<b>Councillor Priscilla Corbell</b>	<ul style="list-style-type: none"> <li>• CEDA, Women and Leadership Series: Male Chief's for Gender Equality Conference attended on behalf of the Lord Mayor</li> <li>• SA – Greater China Future Leaders Dialogue</li> <li>• Chinese lessons (2)</li> <li>• SHE Votes 2016 Pre Election Forum</li> <li>• Diploma – Local Government – Professional Interviews - Training</li> </ul>
<b>Councillor Natasha Malani</b>	<ul style="list-style-type: none"> <li>• American Chamber of Commerce – iiNet Business Luncheon - Innovation</li> <li>• Property Council – SA Retail Business Lunch</li> <li>• South Australia Business Index</li> <li>• UDIA SA Christmas Luncheon</li> <li>• SA Press Club Luncheon</li> <li>• UDIA Luncheon on behalf of the Lord Mayor</li> <li>• SouthStart Conference and Expo</li> <li>• SAFederal Election Preview Luncheon - Property Council of SA</li> </ul>
<b>Councillor Phillip Martin</b>	<ul style="list-style-type: none"> <li>• Commonwealth Club Luncheon Meeting (3)</li> <li>• Main Street SA Conference</li> <li>• AIUS "Reviewing, reforming, revitalising and rejuvenating – just buzz words or the stuff of Transformational Change in the Planning System"</li> </ul>
<b>Councillor Anne Moran</b>	
<b>Councillor Robert Simms</b>	
<b>Councillor David Slama</b>	<ul style="list-style-type: none"> <li>• Wallmans Lawyers, Pruning, Planting and Planning Seminar</li> <li>• Property Council – SA Retail Business Lunch</li> <li>• Business SA, Back to Business Event</li> <li>• Mandarin lessons (3)</li> <li>• SouthStart Conference and Expo</li> </ul>
<b>Councillor Sandy Verschoor</b>	<ul style="list-style-type: none"> <li>• Business SA, Back to Business Event</li> </ul>
<b>Councillor Sandy Wilkinson</b>	<ul style="list-style-type: none"> <li>• Mainstreet SA Conference and Worksho</li> <li>• Commonwealth Club Luncheon Meeting</li> <li>• Norman Waterhouse Seminar – Planning, Development and Infrastructure Bill 2015</li> </ul>

## Confidentiality Provisions Pursuant to Sections 90 and 91 of the Act

Section 90(2) of the *Local Government Act 1999* (the Act) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in section 90(3) of *the Act*. The table below identifies the total number of orders made at each meeting.

Number of times confidentiality provisions used during the 2015-16 financial year:

	Section 90(2) Order to Exclude	Section 91(7) Confidentiality Order
<b>Council</b>	43	47
<b>Strategic, Planning &amp; Partnerships Committee</b>	8	8
<b>Infrastructure &amp; Public Space Committee</b>	8	8
<b>Economic &amp; Community Development Committee</b>	8	8
<b>Finance &amp; Business Services Committee</b>	15	15
<b>Audit Committee</b>	10	10
<b>Total</b>	92	96

The date, meeting, subject matter and basis for confidentiality for Section 90(2) and Section 91(7) orders in the 2015-16 financial year is enclosed.

The date and subject of each Section 91(7) order remaining operative dated from 15 November 2010 to the end of the 2015-16 financial year is enclosed.



The table below identifies the number of times a given provision under Section 90 (3) of the *Local Government Act 1999* was utilised to exclude the public:

(a) Information, the disclosure of which, would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	10
(b) Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	5
(c) Information, the disclosure of which would reveal a trade secret	-
(d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	12
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	-
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	5
(h) Legal advice	-
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	4
(j) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person, or (ii) on balance, be contrary to the public interest	14
(k) Tenders for the supply of goods, the provision of services or the carrying out of works	6
(m) Information relating to a proposed amendment to a Development Plan under the <i>Development Act 1993</i> before a Plan Amendment Report relating to the amendment is released for public consultation under that Act	2
(n) Information relevant to the review of a determination of a Council under the <i>Freedom of Information Act 1991</i>	-
(b) & (d) Combination of provisions above	36
(h) & (i) Combination of provisions above	2

## Procurement Policies and Procedures

Council's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers;
- Obtaining value for money;
- Negotiated outcomes;
- Ensuring probity, accountability and transparency;
- Effective management of the end to end procurement lifecycle;
- Identification and management of risks;
- Consideration of community impact, including 'buy local' where allowed, and
- Delegated signing authority.

Council reserves the right to undertake open or selected tenders whenever it considers appropriate. In circumstances where Council enters into purchasing contracts other than those resulting from a tender process, Council will record the reasons for entering into those contracts and retain the records as appropriate. When Council is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$100,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$100,000 Council will usually call for formal tenders.

Council is committed to achieving value for money in the procurement of goods and services that provide benefit to the community and to supporting the economic, environmental, cultural and social life of the city.

The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The processes for tenders, formal quotes and registrations of interest are built to deliver value, achieve high quality and manage the attendant risks, including sustaining appropriate standards of workplace health and safety.

The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. Other standards, codes and guidelines may be relevant to Council's tendering practices. The principles of the policy are consistent with national codes and standards.

## Contract Management

A central team provides support and advice across Council to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally and a software system allows Council to administer contract data and provides additional tools to improve process rigour.

Council is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description on internal controls and risk management, contributing to the governance of Council.

## National Competition Policy

### Competitive Neutrality

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market.

Council has a complaints mechanism in place and in 2015-16 no complaints were received with regard to competitive neutrality.

### Significant Business Activities

In 2015-16, the Regional Subsidiary 'Waste Care' was wound-up by mutual agreement of the partners, and Council's beneficial interest in the entity's net assets was realised. In addition, Council's residual investment in the 'Ergo' property development project no longer represents a significant business activity. There have been no other changes in the significant business activities controlled by Council and competitive neutrality principles relevant to each significant business activity continue to apply.



Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million:

Business Activity	Type	CRP/COR/COM*	Comments
<b>UPark</b>	Council	COM	Providing 5,130 car parking spaces at eight multi-story car parks (exc. Central Market). In addition, the eight UParks have 86 accessibility spaces and 45 motorcycle spaces.
<b>Adelaide Aquatic Centre</b>	Council	COM	Recreation, leisure and aquatic sports facility
<b>North Adelaide Golf Course</b>	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse
<b>Adelaide Central Market</b>	Council Subsidiary	COM	A world renowned food market with 74 stalls and ancillary car parking

Category 2 applies to all other significant business activities:

Business Activity	Type	CRP/COR/COM*	Comments
<b>Council Solutions</b>	Regional Subsidiary	COM	Joint subsidiary of six councils to manage collaborative procurement activities
<b>Adelaide Town Hall</b>	Council	COM	Venue hire for a range of events and catered functions.

\*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

All Council business activities include checks for competitive neutrality. In setting fees and charges, Council has taken into account relevant Government legislation and policies, community service obligations and impact on residents, ratepayers and visitors to the City of Adelaide, efficient allocation of Council resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies and Council policies.

## Risk Management Framework

The Audit Committee was established pursuant to *Section 126 of the Local Government Act 1999*, to assist the Council discharge its responsibilities. Reporting to Adelaide City Council, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regards to financial reporting, internal controls, risk management, whistle-blowing, internal audit and external audit.

Adelaide City Council maintains an Internal Audit function which reports to management and the Audit Committee. The role of the Internal Auditor is to identify more efficient and effective processes and to assist Council and the Chief Executive Officer meet their assurance obligations. The Internal Audit function is contracted to KPMG for a period of 2 years, expiring in 2017. The Internal Audit plan is reviewed and endorsed by the Audit Committee and the committee is presented with the internal audit findings biannually.

Pursuant to *Section 128 of the Local Government Act 1999*, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

### Enterprise Risk Management

Adelaide City Council manages strategic, emerging, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000.

The framework ensures risks are identified, assessed and properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

The success of the Enterprise Risk Management model is a result of a strong executive involvement through monthly reporting of risk and internal audit matters to the Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit Committee.

The Strategic Risk and Internal Audit Group comprises of management and Internal Auditors.

## Internal Control Framework

Pursuant to *Section 125 of the Local Government Act 1999*, Council must ensure that appropriate policies and procedures of internal controls are implemented and reviewed to assist Council to carry out its activities in an efficient manner to achieve its strategic objectives. Council's Internal Controls are processes for assuring Council's achievement of objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies. Internal Controls include a range of activities such as approvals, delegations, security of assets and segregation of duties.

## Registers and Codes Requires to be Kept

### List of registers

List of registers required to be kept under the *Local Government Act 1999*, *Local Government (Elections) Act 1999* and the *City of Adelaide Act 1998*:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- Officers Register of Interests
- Officers Register of Gifts and Benefits
- Campaign Donations & Expenses Returns
- Register of Community Land
- Register of Public Roads
- By-Laws and Certified Copies

### Codes of Conduct or Practice

List of Codes of Conduct or Practice required to be kept under the *Local Government Act 1999*, *Local Government (Elections) Act 1999* and the *City of Adelaide Act 1998*:

- Code of Conduct for Council Members
- Code of Practice for Access to Meetings and Documents
- Code of Practice for the Conduct of Council/Committee meetings when the Local Government (Procedures at Meetings) Regulations 2013 are varied
- Code of Conduct for Employees Agendas and minutes, policies, the strategic plan, and annual reports are available from Council's website [adelaidecitycouncil.com](http://adelaidecitycouncil.com)



## Freedom of Information Applications

There were 56 active requests for information from 1 July 2015 to 30 June 2016 made under the *Freedom of Information Act*. In summary:

<b>New Applications</b>	48
<b>Applications brought forward from previous year</b>	8
<b>Access granted in full</b>	16
<b>Access granted in part</b>	22
<b>Access refused (includes records which do not exist)</b>	8
<b>Transferred</b>	1
<b>Closed/Withdrawn</b>	2
<b>Undetermined at 30 June</b>	7
<b>Internal Review – Decision Confirmed</b>	0
<b>Internal Review – Decision Varied</b>	0

### Enquiries or requests for information under the Freedom of Information Act should be forwarded to:

Freedom of Information Request, Adelaide City Council, GPO Box 2252, Adelaide SA 5000

## Section 270 Reviews

During 2015-16, Council received four applications under *Section 270 of the Local Government Act 1999*, for the review of decisions made by Council or its employees. The details of these reviews are as follows:

Date	Matter	Outcome
<b>July 2015</b>	Decisions to issue permits to State Government for drilling in Park Lands for O-Bahn	Permits issued appropriately and within legislative and policy provisions.
<b>December 2015</b>	Dispute of parking expiation - overstayed time limit on ticket	Expiation issued, and initial review conducted appropriately. Standard breach is not trifling offence, and reason for overstaying not sufficient to warrant waiving the expiation.
<b>February 2016</b>	Dispute of 10 parking expiations - overstaying time limits	Expiations issued appropriately. No evidence supplied that vehicle was moved, chalk marking indicating it had not.
<b>May 2016</b>	Dispute of parking expiation - overstayed time limit	Expiation issued appropriately. Standard breach is not trifling offence, and reason for overstaying not sufficient to warrant waiving the expiation.

## Council's Representation Quota

The total representation quota is the number of electors for each Elected Member, including the Lord Mayor.

As at 29 February 2016, the total representation quota for Adelaide City Council was 1:2,071 and the total number of electors was 24,856 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table below.

The representative structure is as follows:

The Lord Mayor is elected at large, and 11 Councillors elected as representative of three wards and the area as a whole. The North and South Wards are represented by two Ward Councillors, the Central Ward is represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

A review of the representative structure was completed in December 2013. The community was invited to participate in the Representation Review process and make submissions in accordance with the *Local Government Act 1999*, and the Council's Public Communication and Consultation Policy.

The Representation Review process resulted in a new Representation structure, which was in place for the November 2014 elections.

The timing of reviews of Council's representation structure is determined by regulation, and as at 30 June 2016, Adelaide City Council's next review has not yet been scheduled. At the time of the next review, electors will be provided with various opportunities to provide their views and make submissions on Council's representation structure.

Council	Number of Electors	Representation Quota
Adelaide	24,856	1:2,071
Charles Sturt	80,628	1:4,742
Marion	62,759	1:4,827
Port Adelaide Enfield	79,895	1:4,438
Salisbury	91,305	1:5,370
Tea Tree Gully	72,561	1:5,581
Onkaparinga	118,774	1:5,655

## Community Land and Council Facilities

### Infrastructure and Property Management

Council is required under the *Local Government Act 1999* to appropriately manage its property and infrastructure assets.

Council has endorsed updated draft Asset Management Plans for its infrastructure and property assets and continues to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city now and into the future.

During 2015-16, the Infrastructure and Property Management programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned maintenance works and management of various community and commercial leases and licences.

### Park Lands Leasing and Licensing Policy

In January 2016, Council endorsed the Park Lands Leasing and Licensing Policy (superseding the Park Lands Property Strategy (PLPS)) with the aim to provide a consistent framework for the establishment and management of leasing and licensing arrangements for the Park Lands. The essence of the PLPS is deeply embedded in the Policy which continues to provide a clear and consistent approach to rental assessment and responsibility for repairs, maintenance and capital replacement. The new Policy introduces an Expression of Interest process so that the Council remains transparent in its dealings over Community Land as well as an assessment criteria for long term leasing arrangements in the Park Lands. The Policy also continues to support and assist Lessees and Licensees to increase activation through measures to encourage sharing of properties by sub-letting or licensing.

### Community and Land Management Plans

Council is required under the *Local Government Act 1999* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under its care control and management. CLMPs aim to ensure the consistent and coherent management of community land. They identify appropriate land uses, provide clear guidance on maintenance and management, and ensure that the future needs of the community are adequately considered.

CLMPs reflect community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice. Council has CLMPs in place for all of Adelaide's Park Lands, Squares and other community land.

## Operative Confidentiality Orders

### Adelaide City Council Operative Confidentiality Orders – 2010-11

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason:Section 90(3)
1	6/12/2010	Contractual Arrangements for Physical Security Services [Item 14.1] (b) & (d)
2	6/12/2010	Lien Heng Asian Grocery, Adelaide Central Market, Lease Update [Item 14.2] (b) & (d)
3	6/12/2010	Grote Street Retail Tenancy, Adelaide Central Bus Station [Item 14.3] (b) & (d)
4	19/1/2011	Contractual Sponsorship Negotiations [Item 2] (d) & (j)
5	19/1/2011	Physical Security Services Procurement [Item 8] (b) & (d)
6	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
7	19/1/2011	Workshop - Adelaide Oval Update [Item 10] (b) & (d)
8	31/1/2011	Safety Framework [Item 13.1] (j)
9	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
10	31/1/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Physical Security Services Procurement [Item 13.4] (b) & (d)
11	31/1/2011	Councillor Hamilton – Motion on Notice – Physical Securities Services Procurement [Item 13.5] (b) & (d)
12	1/2/2011	Sturt Living Project [Item 5] (b) & (d)
13	22/2/2011	City Design & Character Policy Committee Meeting Recommendation – Sturt Living Project [Item 14.1] (b) & (d)
14	22/2/2011	Adelaide Oval Redevelopment [Item 14.3] (b) & (d)
15	1/3/2011	Council Land at 116/122 Waymouth Street, Adelaide [Item 10] (b) & (d)
16	8/3/2011	Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 14] (b) & (d)
17	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
18	22/3/2011	City Development & Sustainability Committee Meeting Recommendation – Council Land at 116-122 Waymouth Street Adelaide [Item 31] (b) & (d)
19	22/3/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation – Park 17 Horticultural Hub [Item 32 – Recommendation 32.1] (b) & (d)
20	22/3/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation – Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 32 – Recommendation 32.2] (b) & (d)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>21</b>	25/3/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 5] (h) & (i)
<b>22</b>	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)
<b>23</b>	3/5/2011	Confidential Item Presentation – Rundle Mall Draft Masterplan: Progress Report [Item 5] (d)
<b>24</b>	3/5/2011	Confidential Workshop – Sturt Street Update [Item 7] (b) & (d)
<b>25</b>	10/5/2011	Adelaide City Council's half interest in the former Dean Rifle Range (DRR) Land [Item 16] (b) & (d)
<b>26</b>	17/5/2011	Adelaide Oval Redevelopment [Item 3] (b), (d) & (h)
<b>27</b>	19/5/2011	Adelaide Aquatic Centre [Item 4] (b) & (d)
<b>28</b>	31/5/2011	City Design & Character Policy Committee Meeting Recommendation - Rundle Mall Draft Masterplan: Progress Report [Item 31] (d)
<b>29</b>	31/5/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Adelaide City Council's half interest in the former Dean Rifle Range (DRR) Land [Item 32 – Recommendation 32.3] (b) & (d)
<b>30</b>	31/5/2011	Early Bird Parking at UPark [Item 33] (b)
<b>31</b>	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
<b>32</b>	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
<b>33</b>	2/6/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 5] (h) & (i)
<b>34</b>	7/6/2011	"Drop Top" Housing [Item 8] (b) & (d)
<b>35</b>	14/6/2011	Workshop – Council Submission on the Draft Liquor Licensing (Miscellaneous) Amendment Bill 2011 [Item 4] (j)
<b>36</b>	14/6/2011	Coglin Street Migrant Resource Centre [Item 15] (b) & (d)
<b>37</b>	28/6/2011	City Development & Sustainability Committee Meeting Recommendation - "Drop Top" Housing [Item 32] (b) & (d)
<b>38</b>	28/6/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Coglin Street Migrant Resource Centre [Item 34] (b) & (d)

## Adelaide City Council Operative Confidentiality Orders – 2011-12

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>1</b>	5/7/2011	Rundle Mall Precinct Masterplan [Item No. 12] (d)
<b>2</b>	5/7/2011	Balfours Bus Station Redevelopment Project Progress Report [Item 7] (b) & (d)
<b>3</b>	15/7/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 12] (h) & (i)
<b>4</b>	15/7/2011	Strategic Risk Assessment and Update of Internal Audit Plan for FY12 [Item 13] (b) & (d)
<b>5</b>	26/7/2011	Councillor Hamilton – Motion on Notice – Development Proposal [Item 33] (b)
<b>6</b>	26/7/2011	City Design & Character Policy Committee Meeting Recommendation - Rundle Mall Precinct Masterplan [Item 34] (d)
<b>7</b>	26/7/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
<b>8</b>	26/7/2011	Presiding Member's Report – Contractual Matter for the Chief Executive Officer [Item 36] (a)
<b>9</b>	2/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 14] (d)
<b>10</b>	2/8/2011	Sturt Street Affordable Housing Development [Item 9] (b) & (d)
<b>11</b>	9/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 2] (d)
<b>12</b>	9/8/2011	Adelaide West End Safety Action Plan [Item 11] (j)
<b>13</b>	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
<b>14</b>	9/8/2011	Grote Street Retail Tenancy [Item 11] (b) & (d)
<b>15</b>	23/8/2011	City Development & Sustainability Committee Meeting Recommendation - Sturt Street Affordable Housing Development [Item 36.1] (b) & (d)
<b>16</b>	23/8/2011	Community Services, Events & Facilities Committee Meeting Recommendation - Adelaide West End Safety Action Plan [Item 37] (j)
<b>17</b>	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 - Adelaide Central Bus Station [Item 38.1] (i)
<b>18</b>	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.2 - Grote Street Retail Tenancy [Item 38.2] (b) & (d)
<b>19</b>	23/8/2011	Presiding Member's Report – Contractual Matter for the Chief Executive Officer [Item 39] (a)
<b>20</b>	2/9/2011	Information Report: External Audit Interim Management Letter [Item 9] (b) & (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>21</b>	23/9/2011	Report on particular matters arising from 2010/11 External Audit [Item 3] (b) & (d)
<b>22</b>	27/9/2011	Presiding Member Report – Confidentiality of Information [Item 33] (a)
<b>23</b>	4/10/2011	Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 8] (b) & (d)
<b>24</b>	11/10/2011	Adelaide Central Market – Independent Entity Operating Model [Item 4] (b) & (d)
<b>25</b>	21/10/2011	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
<b>26</b>	25/10/2011	City Development & Sustainability Committee Meeting Recommendation - Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 39] (b) & (d)
<b>27</b>	25/10/2011	Award of Contract – Rundle Mall Management Authority Governance Review [Item 41] (b) & (d)
<b>28</b>	8/11/2011	Preliminary Investigation into a centralised library [Item 6] (b) & (d)
<b>29</b>	8/11/2011	Le Cornu Report [Item 19] (b)
<b>30</b>	22/11/2011	Community Services, Events & Facilities Committee Meeting Recommendation - Preliminary Report on Library Business Case [Item 34] (b) & (d)
<b>31</b>	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation - LeCornu Report [Item 35] (b)
<b>32</b>	6/12/2011	Balfours Update [Item 15] (b) & (d)
<b>33</b>	13/12/2011	Rundle Mall Kiosks [Item 24] (b) & (d)
<b>34</b>	20/12/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Update [Item 29] (b) & (d)
<b>35</b>	20/12/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation - Rundle Mall Kiosks [Item 30.2] (b) & (d)
<b>36</b>	20/12/2011	Chief Executive Officer Performance Review Panel Update [Item 31] (a)
<b>37</b>	24/1/2012	Contractual Matter - 116-122 Waymouth Street, Adelaide [Item 9] (b) & (d)
<b>38</b>	24/1/2012	Appointment of Chair Elect for the Adelaide Central Market Authority [Item 16] (a)
<b>39</b>	24/1/2012	Contract Matter – 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 17] (b) & (d)
<b>40</b>	31/1/2012	City Development & Sustainability Committee Meeting Recommendation - Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 26] (b) & (d)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>41</b>	31/1/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 27.2] (b) & (d)
<b>42</b>	31/1/2012	Rundle Mall Redevelopment – Procurement Strategy for Design Consultant [Item 28] (b) & (d)
<b>43</b>	7/2/2012	Adelaide Connector Bus Service Review [Item 14] (b) & (d)
<b>44</b>	14/2/2012	Balfours Update [Item 3] (b) & (d)
<b>45</b>	14/2/2012	Conference Contractual Matter [Item 4] (b) & (d)
<b>46</b>	17/2/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)
<b>47</b>	28/2/2012	City Design & Character Policy Committee Meeting Recommendation - Adelaide Connector Bus Service: Review of Outsourcing Options [Item 30] (b) & (d)
<b>48</b>	28/2/2012	Tabled Confidential Lord Mayor Report - Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 35] (b) & (d)
<b>49</b>	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
<b>50</b>	27/3/2012	Wellington Square Food and Wine Festival [Item 32] (d)
<b>51</b>	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
<b>52</b>	27/3/2012	Kaurna Native Title Claim (ILUA) [Item 34] (h)
<b>53</b>	27/3/2012	South Australian Motor Sport Board – Board Matter [Item 35] (j)
<b>54</b>	24/4/2012	Redevelopment of Rundle Street North Footpath (East Terrace to Pulteney Street) [Item 41] (b) & (d)
<b>55</b>	24/4/2012	Rundle Mall Redevelopment – Award of Contract to Design Consultant [Item 42] (b) & (d)
<b>56</b>	24/4/2012	Presiding Member Report – Contractual Matter for the Chief Executive Officer [Item 44] (a)
<b>57</b>	27/4/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
<b>58</b>	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
<b>59</b>	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
<b>60</b>	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>61</b>	1/5/2012	Development Policy Considerations [Item 12] (m)
<b>62</b>	8/5/2012	Central City Library – Property Investigation [Item 10] (b) & (d)
<b>63</b>	8/5/2012	Waste Management Service Obligations [Item] (h)
<b>64</b>	8/5/2012	To close a portion of the unnamed public road between Market Street and Coglin Street and merge it with the adjoining Allotment [Item 22] (b) & (d)
<b>65</b>	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Central City Library Business Case [Item 34.1] (b) & (d)
<b>66</b>	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Waste Management Service Obligations [Item 34.2] (h)
<b>67</b>	22/5/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - To close a portion of the unnamed public road between Market Street and Coglin Street and merge it with the adjoining Allotment [Item 35] (b) & (d)
<b>68</b>	22/5/2012	Rundle Mall Redevelopment [Item 39] (b) & (d)
<b>69</b>	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
<b>70</b>	12/6/2012	Revocation of Community Land – Coglin Street Community Centre [Item 14] (b) & (d)
<b>71</b>	14/6/2012	Request from SATC [Item 2] (j)
<b>72</b>	26/6/2012	Contractual Matter for the Chief Executive Officer [Item 37] (a)
<b>73</b>	26/6/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Revocation of Community Land – Coglin Street Community Centre [Item 33] (b) & (d)
<b>74</b>	26/6/2012	“Drop Top” Housing Progress Report [Item 34] (b) & (d)
<b>75</b>	26/6/2012	Balfours / Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

## Adelaide City Council Operative Confidentiality Orders – 2012-13

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason:Section 90(3)
1	3/7/2012	116-122 Waymouth Street, Adelaide [Item 12] (b) & (d)
2	3/7/2012	Adelaide Wireless Network Feasibility Study [Item 13] (b) & (d)
3	10/7/2012	116-122 Waymouth Street, Adelaide [Item 11.1] (b) & (d)
4	10/7/2012	Adelaide Wireless Network Feasibility Study [Item 11.2] (b) & (d)
5	10/7/2012	Victoria Square / Tarndanyangga Contract Agreement [Item 12] (b) & (d)
6	12/7/2012	Leasing Matters of the Park Lands [Item 14] (b) & (d)
7	17/7/2012	Contractual Property Matters [Item 17] (b) & (d)
8	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
10	17/7/2012	West-End Activation / Hindley Street Redevelopment Project [Item 13] (b) & (d)
11	20/7/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
12	24/7/2012	Information Relating to Actual Litigation [Item 28] (h) & (i)
13	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation - Contractual Matter [Item 25.1] (b) & (d)
14	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Leasing Matters of the Park Lands [Item 25.2] (b) & (d)
15	24/7/2012	Information Relating to Actual Litigation - Cost Enforcement Federal Court - Henderson vs Corporation of the City of Adelaide [Item 29] (h) & (i)
16	24/7/2012	Finance & Corporate Governance Committee Meeting Recommendation – West-End Activation / Hindley Street Redevelopment Project [Item 26.2] (h)
17	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
18	31/7/2012	Central Market Fire Safety Upgrade Stage [Item 3] (k)
19	31/7/2012	Information Relating to Actual Litigation [Item 4] (h) & (i)
20	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation - Central Market Fire Safety Upgrade Stage [Item 5.1] (k)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>21</b>	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation - Information Relating to Actual Litigation [Item 5.2] (h) & (i)
<b>22</b>	24/8/2012	Internal Audit Plan 2012-2015 [Item 3] (b) & (d)
<b>23</b>	24/8/2012	Information Report: External Audit Interim Management Letter [Item 4] (b) & (d)
<b>24</b>	4/9/2012	116-122 Waymouth Street, Adelaide [Item 17] (b) & (d)
<b>25</b>	4/9/2012	Workshop – Central City Library Business Case [Item 8] (b) & (d)
<b>26</b>	11/9/2012	City Planning & Development Committee Meeting – 116-122 Waymouth Street, Adelaide [Item 16] (b) & (d)
<b>27</b>	11/9/2012	City Planning & Development Committee Meeting Recommendation – Central City Library Business Case [Item 17](b) & (d)
<b>28</b>	18/9/2012	Progress Report – Dean Rifle Range [Item 17] (b) & (d)
<b>29</b>	18/9/2012	Progress Report – Lot 25 Wingfield Waste & Recycling Centre [Item 18] (b) & (d)
<b>30</b>	18/9/2012	Victoria Square / Tarndanyangga Procurement Report [Item 14] (b) & (d)
<b>31</b>	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
<b>32</b>	18/9/2012	UPark Trial Data [Item 16] (b)
<b>33</b>	25/9/2012	City Infrastructure & Public Works Committee Meeting Recommendation - Progress Report – Lot 25 Wingfield Waste & Recycling Centre [Item 22.2] (b) & (d)
<b>34</b>	25/9/2012	UPark Trial Data [Item 25] (b)
<b>35</b>	2/10/2012	Rundle Mall Redevelopment [Item 2] (b), (d) & (h)
<b>36</b>	2/10/2012	Confidential Presentation - Adelaide Wireless Network [Item 6] (b) & (d)
<b>37</b>	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
<b>38</b>	2/10/2012	Central City Library Business Case [Item 14] (b) & (d)
<b>39</b>	2/10/2012	Velo-City Update [Item 16] (b) & (d)
<b>40</b>	9/10/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Development Scheme Variation [Item 12] (b) & (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>41</b>	9/10/2012	City Culture & Community Services Committee Meeting Recommendation – Velo-City Report [Item 13] (b) & (d)
<b>42</b>	16/10/2012	Victoria Park – Award of Contract [Item 14] (b) & (d)
<b>43</b>	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
<b>44</b>	19/10/2012	Report on particular matters arising from 2011/2012 External Audit [Item 13] (b) & (d)
<b>45</b>	19/10/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 15] (h) & (i)
<b>46</b>	23/10/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Victoria Park – Award of Contract [Item 26] (b)&(d)
<b>47</b>	23/10/2012	UPark Trial Results [Item 28] (b)
<b>48</b>	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
<b>49</b>	30/10/2012	Coglin Street, Adelaide [Item 4] (b) & (d)
<b>50</b>	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
<b>51</b>	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
<b>52</b>	20/11/2012	Update on Visual Identity [Item 18] (j)
<b>53</b>	20/11/2012	Central City Library [Item 19] (b)&(d)
<b>54</b>	27/11/2012	Finance & Corporate Governance Committee Meeting Recommendation – Update on Visual Identity [Item 24.1] (j)
<b>55</b>	27/11/2012	Finance & Corporate Governance Committee Meeting Recommendation – Central City Library [Item 24.2] (b) & (d)
<b>56</b>	27/11/2012	CEO Contractual Matter – CEO Performance Panel [Item 25] (a)
<b>57</b>	4/12/2012	Rundle Mall Management Authority – Board Appointment [Item 11] (a)
<b>58</b>	4/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 12] (h)
<b>59</b>	11/12/2012	Finance & Corporate Governance Committee Meeting Recommendation - Rundle Mall Management Authority – Board Appointment [Item 26.1] (a)
<b>60</b>	11/12/2012	Head Contract and Catenary Lighting Contract for Rundle Mall Redevelopment [Item 27] (b) and (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>61</b>	11/12/2012	Building & Construction Works at the Central Market Arcade to Install Fire Services [Item 28] (b) & (d)
<b>62</b>	11/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 29] (h)
<b>63</b>	23/1/2013	Presentation – Central Library Project Briefing Update [Item 6] (b) & (d)
<b>64</b>	23/1/2013	Presentation – Clipsal & World Solar Challenge [Item 7] (b) & (d)
<b>65</b>	23/1/2013	To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 13] (b)
<b>66</b>	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
<b>67</b>	23/1/2013	East End Separate Rate Council Workshop [Item 13] (d)
<b>68</b>	29/1/2013	Victoria Square Budget [Item 2] (d)
<b>69</b>	29/1/2013	Rundle Mall Kiosks [Item 3] (b), (d) & (h)
<b>70</b>	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation - To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 25.1] (b)
<b>71</b>	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation - To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
<b>72</b>	29/1/2013	City Infrastructure & Public Works Committee Special Meeting - Victoria Square Project Budget [Item 26.1] (d)
<b>73</b>	29/1/2013	Councillor Henningsen – Confidential Question on Notice – 248 South Terrace [Item 27] (b) & (d)
<b>74</b>	29/1/2013	Councillor Wilkinson - Confidential Question without Notice – Information relating to Actual Litigation [Item 28] (i)
<b>75</b>	5/2/2013	Presentation - Redevelopment Proposal for Park 25 [Item 6] (j)
<b>76</b>	5/2/2013	Rundle Mall Kiosks [Item 18] (b), (d) & (h)
<b>77</b>	12/2/2013	City Planning & Development Committee Meeting Recommendation - Rundle Mall Kiosks [Item 15.1] (b), (d) & (h)
<b>78</b>	12/2/2013	City Culture & Community Services Committee Meeting Recommendation - Confidential Presentation – Redevelopment Proposal for Park 25 [Item 16.1] (j)
<b>79</b>	12/2/2013	Matter relating to Actual Litigation [Item 19] (i)
<b>80</b>	15/2/2013	Information Report: Quarterly Internal Audit Update, December 2012 [Item 7] (b) & (d)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>81</b>	15/2/2013	Information Report: Update on the Activities of the Strategic Risk & Internal Audit Group [Item 8] (h) & (i)
<b>82</b>	15/2/2013	Report on particular matters arising from 2011/2012 External Audit [Item 9] (b) & (d)
<b>83</b>	19/2/2013	Marketing the City [Item 12] (j)
<b>84</b>	19/2/2013	Workshop – Discussion on 2013-14 Business Plan & Budget [Item 13] (b) & (d)
<b>85</b>	27/2/2013	Finance & Corporate Governance Committee Meeting Recommendation - Marketing the City [Item 23] (j)
<b>86</b>	5/3/2013	Torrens Lake Management [Item 16] (j)
<b>87</b>	5/3/2013	Workshop – Anti Social Behaviour in the South Park Lands [Item 10] (j)
<b>88</b>	12/3/2013	City Planning & Development Committee Meeting Recommendation – Torrens Lake Management [Item 14.1] (j)
<b>89</b>	12/3/2013	Wingfield & Dean Rifle Range Review [Item 15] (b) & (d)
<b>90</b>	19/3/2013	Victoria Square / Tarntanyangga Award of Contract [Item 2] (b) & (d)
<b>91</b>	19/3/2013	Leasing of North Adelaide Railway Station [Item 12] (b) & (d)
<b>92</b>	19/3/2013	Park 24 - Tampawardli Major Event Space – Stage 2 Landscaping [Item 13] (b) & (d)
<b>93</b>	19/3/2013	Internal Audit Report [Item 19] (b) & (d)
<b>94</b>	19/3/2013	Workshop - 2013-14 Business Plan & Budge [Item 17] (b) & (d)
<b>95</b>	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Leasing of North Adelaide Railway Station [Item 22.1] (b) & (d)
<b>96</b>	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Tampawardli Major Event Space - Stage 2 Landscaping [Item 22.2] (b) & (d)
<b>97</b>	26/3/2013	Report tabled by Lord Mayor – Property Licence Matter [Item 23] (i), (b) & (d)
<b>98</b>	9/4/2013	Strategic Property Update [Item 2] (b) & (d)
<b>99</b>	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
<b>100</b>	18/4/2013	Confidential Report & Workshop – Draft 2013-14 Business Plan & Budget [Item 3] (b) & (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>101</b>	23/4/2013	Discussion held in Confidence - Draft 2013-14 Business Plan & Budget for Public Consultation [Item 5] (b) & (d)
<b>102</b>	7/5/2013	Sturt Street Land Transfer [Item 18] (b) & (d)
<b>103</b>	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
<b>104</b>	14/5/2013	City Planning & Development Committee Meeting Recommendation - Sturt Street Land Transfer [Item 11.1] (b) & (d)
<b>105</b>	14/5/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Work [Item 12] (d)
<b>106</b>	30/5/2013	Leasing Matter - Victoria Park / Pakapakanthi (Park 16) [Item 15] (b) & (d)
<b>107</b>	30/5/2013	Leasing Matter - Adelaide Bowling Club [Item 16] (b) & (d)
<b>108</b>	30/5/2013	Leasing Matter - North Adelaide Railway Station [Item 17] (b) & (d)
<b>109</b>	4/6/2013	Connector Service Development [Item 22] (b) & (d)
<b>110</b>	4/6/2013	Adelaide Aquatic Centre Works [Item 14] (d) & (j)
<b>111</b>	11/6/2013	City Planning & Development Committee Meeting Recommendation - Connector Service Development [Item 14.1] (b) & (d)
<b>112</b>	11/6/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Works [Item 15.1] (d) & (j)
<b>113</b>	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
<b>114</b>	18/6/2013	Victoria Park / Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)
<b>115</b>	18/6/2013	Relocation of Office for the Rundle Mall Management Authority (RMMA) [Item 15] (b) & (d)
<b>116</b>	18/6/2013	Draft Adelaide Central Market Authority Business Plan and Budget for 2013/14 [Item 12] (d)
<b>117</b>	25/6/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Victoria Park / Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 20.1] (b) & (d)
<b>118</b>	25/6/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Relocation of Office for the Rundle Mall Management Authority (RMMA) [Item 20.2] (b) & (d)
<b>119</b>	25/6/2013	Finance & Corporate Governance Committee Meeting Recommendation - Draft Adelaide Central Market Authority Business Plan and Budget for 2013/14 [Item 21.1] (b) & (d)

## Adelaide City Council Operative Confidentiality Orders – 2013-14

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason:Section 90(3)
1	2/7/2013	River Torrens Event [Item 11] (d) & (j)
2	9/7/2013	Recommendation of City Culture & Community Services Committee meeting held in confidence on 2 July 2013 [Item 13] - River Torrens Events
3	10/7/2012	116-122 Waymouth Street, Adelaide [Item 11.1] (b) & (d)
4	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
5	19/7/2013	Information Report: Quarterly Internal Audit Update, March & June 2013 [Item 8] (b) & (d)
6	19/7/2013	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
7	23/7/2013	Contractual Matter [Item 22] (b) & (d)
8	6/8/2013	Sturt Street Housing Project Update [Item 22] (b) & (d)
9	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
10	13/8/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 6 August 2013 – Sturt Street Housing Project Update [Item 15]
11	20/7/2012	Information Relating to Actual Litigation [Item 28] (h) & (i)
12	13/8/2013	Project Update [Item 16] (d) & (j)
13	13/8/2013	Capital City Committee [Item 17] (j)
14	13/8/2013	Chief Executive Officer Performance Review - 1 July 2012 to 30 June 2013 [Item 13] (a)
15	20/8/2013	Confidential Lord Mayor's Report – Chief Executive Officer's Performance Review – 1 July 2012 to 30 June 2013 [Item 4] (a)
16	20/8/2013	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
17	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] - Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
18	27/8/2013	CEO update – Standing Orders Matter [Item 22] (a), (d) & (h)
19	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
20	1/10/2013	International Relations [Item 11] (a) & (j)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>21</b>	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation - Information Relating to Actual Litigation [Item 5.2] (h) & (i)
<b>22</b>	24/8/2012	Internal Audit Plan 2012-2015 [Item 3] (b) & (d)
<b>23</b>	24/8/2012	Information Report: External Audit Interim Management Letter [Item 4] (b) & (d)
<b>24</b>	4/9/2012	116-122 Waymouth Street, Adelaide [Item 17] (b) & (d)
<b>25</b>	4/9/2012	Workshop – Central City Library Business Case [Item 8] (b) & (d)
<b>26</b>	11/9/2012	City Planning & Development Committee Meeting – 116-122 Waymouth Street, Adelaide [Item 16] (b) & (d)
<b>27</b>	11/9/2012	City Planning & Development Committee Meeting Recommendation – Central City Library Business Case [Item 17](b) & (d)
<b>28</b>	18/9/2012	Progress Report – Dean Rifle Range [Item 17] (b) & (d)
<b>29</b>	18/9/2012	Progress Report – Lot 25 Wingfield Waste & Recycling Centre [Item 18] (b) & (d)
<b>30</b>	18/9/2012	Victoria Square / Tarndanyangga Procurement Report [Item 14] (b) & (d)
<b>31</b>	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
<b>32</b>	18/9/2012	UPark Trial Data [Item 16] (b)
<b>33</b>	25/9/2012	City Infrastructure & Public Works Committee Meeting Recommendation - Progress Report – Lot 25 Wingfield Waste & Recycling Centre [Item 22.2] (b) & (d)
<b>34</b>	25/9/2012	UPark Trial Data [Item 25] (b)
<b>35</b>	2/10/2012	Rundle Mall Redevelopment [Item 2] (b), (d) & (h)
<b>36</b>	2/10/2012	Confidential Presentation - Adelaide Wireless Network [Item 6] (b) & (d)
<b>37</b>	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
<b>38</b>	2/10/2012	Central City Library Business Case [Item 14] (b) & (d)
<b>39</b>	2/10/2012	Velo-City Update [Item 16] (b) & (d)
<b>40</b>	9/10/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Development Scheme Variation [Item 12] (b) & (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>41</b>	29/11/2013	Internal Audit Update up to October 2013 [Item 5] (b) & (d)
<b>42</b>	29/11/2013	Update on the Activities of the Strategic Risk and Internal Audit Group [Item 6] (h) & (i)
<b>43</b>	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
<b>44</b>	3/12/2013	Rundle Mall Lighting [Item 12] (d)
<b>45</b>	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
<b>46</b>	10/12/2013	Chief Executive Officer's Performance Review [Item 34] (a)
<b>47</b>	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
<b>48</b>	10/12/2013	Recommendation of City Infrastructure & Public Works Committee meeting held in confidence on 3 December 2013 [Item 29] Rundle Mall Lighting [Rec 29.1] (d)
<b>49</b>	10/12/2013	Planning Matters [Item 30] (i)
<b>50</b>	10/12/2013	Appointment of Audit Committee Presiding Member [Item 31] (a)
<b>51</b>	21/1/2014	ERGO Update [Item 11] (b) & (d)
<b>52</b>	21/1/2014	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 10] (b) & (d)
<b>53</b>	21/1/2014	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)
<b>54</b>	28/1/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 21 January 2014 [Item 23] Ergo Update [Rec 23.1] (b) & (d)
<b>55</b>	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
<b>56</b>	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)
<b>57</b>	4/2/2014	Planning Matters [Tabled Item 3] (m)
<b>58</b>	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
<b>59</b>	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)
<b>60</b>	4/2/2014	Adelaide Aquatic Centre Works Procurement Report [Item 14] (b) & (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>61</b>	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
<b>62</b>	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works [Rec 15.1] (d)
<b>63</b>	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works – Prudential Report [Rec 15.2] (b) & (d)
<b>64</b>	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works Procurement Report [Rec 15.3] (b) & (d)
<b>65</b>	11/2/2014	Visitor Information Centre [Tabled Item 16] (b)
<b>66</b>	18/2/2014	Central Market Contractual Arrangements – Legal Advice [Item 3] (h)
<b>67</b>	18/2/2014	Rundle Mall Innovation Fund [Item 15] (b) & (d)
<b>68</b>	26/2/2014	Report tabled by the Lord Mayor – Adelaide Central Bus Station Business Opportunity [Item 23] (d)
<b>69</b>	4/3/2014	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)
<b>70</b>	4/3/2014	Commercial Property Matter [Item 20] (d)
<b>71</b>	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d)
<b>72</b>	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Commercial Property Matter [Rec 18.2] (d)
<b>73</b>	11 & 12/3/2014	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 27 February 2014 [Item 19] Tennis SA Lease [Item 19.1] (b) & (d)
<b>74</b>	11 & 12/3/2014	Charitable Item [Item 20] (a)
<b>75</b>	11 & 12/3/2014	Central Market Contractual Arrangements – Legal Advice [Item 21] (a) & (h)
<b>76</b>	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
<b>77</b>	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
<b>78</b>	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
<b>79</b>	18/3/2014	Rundle Mall Redevelopment - March 2014 [Item 18] (b) & (d)
<b>80</b>	18/3/2014	Victoria Square Stage 1 Redevelopment - Southern End Remediation Works [Item 19] (b) & (d)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>81</b>	18/3/2014	Childcare Facilities in the City [Item 22] (j)
<b>82</b>	18/3/2014	New Direction for Waste Care SA [Item 23] (d)
<b>83</b>	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Assignment of Lease 86 Grote Street, Adelaide [Rec 21.1] (b) & (d)
<b>84</b>	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Rec 21.2] (b) & (d)
<b>85</b>	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Tennis SA – Leasing Matters [Rec 21.3] (b) & (d)
<b>86</b>	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Rundle Mall Redevelopment – March 2014 [Rec 21.4] (b) & (d)
<b>87</b>	25/3/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 18 March 2014 [Item 22] New Direction for Waste Care SA [Rec 22.1] (d) & (g)
<b>88</b>	25/3/2014	Charitable Request [Item 23] (a)
<b>89</b>	1/4/2014	Sturt Street Housing Update [Item 22] (b) & (d)
<b>90</b>	8/4/2014	2014-15 Business Plan and Presentation by CEO on Operating Budgets [Item 6] (b)
<b>91</b>	8/4/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 1 April 2014 [Item 13] Sturt Street Housing Update [Rec 13.1] (b) & (d)
<b>92</b>	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
<b>93</b>	8/4/2014	Deputy Lord Mayor (Councillor Malani) – Confidential Motion on Notice - Adelaide Promotional Opportunity [Item 15] (d)
<b>94</b>	11/4/2021	2014-15 Business Plan & Budget – Operating Revenue [Item 7] (b) & (d)
<b>95</b>	15/4/2014	Adelaide Aquatic Centre Works [Item 16] (d)
<b>96</b>	15/4/2014	Adelaide Central Market Authority – Employment of ACMA CEO [Item 19] (a)
<b>97</b>	15/4/2014	Capital City Committee Update [Item 20] (j)
<b>98</b>	15/4/2014	2014-15 Budget-Advice/Recommendation of the 2014/15 Business Plan & Budget Sub-Committee – Operating Revenue [Item 21] (b) & (d)
<b>99</b>	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Adelaide Central Market Authority – Employment of ACMA CEO [Rec 23.1] (a)
<b>100</b>	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
<b>101</b>	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] 2014-15 Budget-Advice/Recommendation of the 2014/15 Business Plan & Budget Sub-Committee – Operating Revenue [Rec 23.3] (b) & (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>102</b>	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
<b>103</b>	22/4/2014	Expression of Interest: - Consultant to Support CEO Performance Review Process [Item 25] (b) & (d)
<b>104</b>	2/5/2014	Internal Audit Progress Report [Item 7] (b) & (d)
<b>105</b>	2/5/2014	Update on Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)
<b>106</b>	20/5/2014	Rundle Mall Redevelopment Project Update [Item 17] (d)
<b>107</b>	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
<b>108</b>	20/5/2014	Capital City Committee Update [Item 19] (j)
<b>109</b>	20/5/2014	Central Market Governance Issues [Item 20] (a)
<b>110</b>	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
<b>111</b>	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Adelaide Central Market Governance Issues [Rec 22.2] (a)
<b>112</b>	17/6/2014	Workshop - Rundle Mall Redevelopment Project [Item 17] (d)
<b>113</b>	17/6/2014	Rundle Mall Redevelopment Project Update [Item 18] (d)
<b>114</b>	17/6/2014	Adelaide Aquatic Centre Works Procurement Report [Item 19] (b) & (d)
<b>115</b>	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)
<b>116</b>	17/6/2014	Confidential Verbal Report - Adelaide Central Market Board Selection Process [Item 22] (a)
<b>117</b>	17/6/2014	Planning Matter [Item 23] (h)
<b>118</b>	24/6/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Rundle Mall Redevelopment Project Update [Rec 23.1] (d)
<b>119</b>	24/6/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Adelaide Aquatic Centre Works Procurement Report [Rec 23.2] (b) & (d)
<b>120</b>	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)
<b>121</b>	24/6/2014	Adelaide Central Market Authority Board – Appointment of Chair [Item 25] (a)
<b>122</b>	24/6/2014	Presiding Members Report - Hindley Street Redevelopment [Item 26] (j)

## Adelaide City Council Operative Confidentiality Orders – 2014-15

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason:Section 90(3)
1	1/7/2014	Confidential Supplementary Report the Supply of Catering Services for Adelaide City Council T2014/0081 [Item 4] (b) & (d)
2	1/7/2014	Property Investigation [Item 16] (b) & (d)
3	8/7/2014	Property Investigation [Rec 14.1] (b) & (d)
4	11/7/201	Planning – Legal Matter [Item 4] (h) & (i)
5	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
6	15/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)
7	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
8	22/7/2014	Franklin Street Site Activation [Rec 23.1] (b) & (d)
9	22/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest- Leasing of Buildings [Rec 23.2] (b) & (d)
10	22/7/2014	Tennis SA – Park Lands Lease [Rec 23.3] (b) & (d)
11	22/7/2014	Adelaide Central Market Authority – Appointment of Board Members [Item 24] (a)
12	22/7/2014	Capital City Committee [Item 25] (j)
13	25/7/2014	Information Report: External Audit Interim Management Letter [Item 8] (b) & (d)
14	25/7/2014	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
15	5/8/2014	Opportunity to progress Smart & Connected Cities initiatives [Item 24] (b) & (d)
16	5/8/2014	Balfours Update [Item 25] (b) & (d)
17	5/8/2014	ERGO - Stage 3 Update [Item 26] (b) & (d)
18	5/8/2014	Property Matter - 116-122 Waymouth Street [Item 27] (b) & (d)
19	5/8/2014	Out of Session Information Papers to Note Planning Matters [Item 28] (h)
20	5/8/2014	Out of Session Information Papers to Note Attachment 1 - Event Information/Attachment 2 - Registration of Interest for Victoria Square/Tarntanyangga during Fringe [Item 20] (b) & (d)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>21</b>	12/8/2014	Opportunity to progress Smart & Connected Cities Initiatives [Rec 18.1] (b) & (d)
<b>22</b>	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
<b>23</b>	12/8/2014	ERGO - Stage 3 Update [Rec 18.3] (b) & (d)
<b>24</b>	12/8/2014	Property Matter – 116-122 Waymouth Street [Rec 18.4] (b) & (d)
<b>25</b>	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
<b>26</b>	19/8/2014	Legal Matter – Development Act [Item 20] (h)
<b>27</b>	26/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Rec 20.1] (b) & (d)
<b>28</b>	26/8/2014	Legal Matter – Development Act [Rec 21.1] (h)
<b>29</b>	26/8/2014	Capital City Committee Update [Item 22] (j)
<b>30</b>	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
<b>31</b>	26/8/2014	Report of the CEO Performance Review Panel – CEO remuneration 2014/15 [Item 24] (a)
<b>32</b>	2/9/2014	Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Item 27] (b) & (d)
<b>33</b>	2/9/2014	Property Investigation - Dunn Street Car Park Investigations [Item 28] (d)
<b>34</b>	2/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Item 29] (b) & (d)
<b>35</b>	9/9/2014	Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Rec 16.1] (b) & (d)
<b>36</b>	9/9/2014	Property Investigation - Dunn Street Car Park Investigations [Rec 16.2] (d)
<b>37</b>	9/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Rec 16.3] (b) & (d)
<b>38</b>	11/9/2014	Planning - Legal Matter [Item 5] (h) & (i)
<b>39</b>	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
<b>40</b>	16/9/2014	Discussion on Park Lands issues (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>41</b>	16/9/2014	Wingfield Update [Item 14] (h) & (i)
<b>42</b>	23/9/2014	Wingfield Update [Rec 21.1] (h) & (i)
<b>43</b>	23/9/2014	Capital City Committee [Item 22] (j)
<b>44</b>	2/10/2014	City Wide Dry Area Review [Item 4] (j)
<b>45</b>	14/10/2014	Construction of the Convention Centre - Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
<b>46</b>	21/10/2014	Confidential Discussion with the External Auditors [Item 7] (b)
<b>47</b>	21/10/2014	Rundle Mall Redevelopment Project Update [Item 21] (d)
<b>48</b>	21/10/2014	Out of Session Information Papers to Note Lease Proposal [Item 22] (d)
<b>49</b>	21/10/2014	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary [Item 16] (d)
<b>50</b>	21/10/2014	Rundle Mall Innovation Fund [Item 17] (d)
<b>51</b>	21/10/2014	Out of Session Information Papers to Note Property Matter Item 18 (d)
<b>52</b>	28/10/2014	Rundle Mall Redevelopment Project Update [Rec 22.1] (d)
<b>53</b>	28/10/2014	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary to December 2013 [Rec 23.1] (d)
<b>54</b>	28/10/2014	Rundle Mall Innovation Fund [Rec 23.2] (d)
<b>55</b>	25/11/2014	Electricity Supply Award of Contract [Item 27] (b) & (d)
<b>56</b>	25/11/2014	CEO Performance Review Panel – Appointment of Panel Members [Item 28] (a)
<b>57</b>	2/12/2014	Rundle Mall Innovation Fund [Item 4] (d)
<b>58</b>	9/12/2014	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q1 2014/15 [Item 30] (d)
<b>59</b>	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
<b>60</b>	16/12/2014	Wingfield Update [Item 30] (i)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>61</b>	16/12/2014	Out of Session Information Papers to Note RMMA Board [Item 32] (d)
<b>62</b>	16/12/2014	Tabled Presiding Member's Report Property Purchase Opportunity (b)
<b>63</b>	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
<b>64</b>	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
<b>65</b>	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
<b>66</b>	27/1/2015	Audit Committee Appointment of Independent Members [Rec 29.1](a)
<b>67</b>	27/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 30] (m)
<b>68</b>	3/2/2015	Confidential Workshop - City Safe CCTV: Future Directions [Item 8] (e)
<b>69</b>	10/2/2015	Temporary Skate Park Opportunity [Item 18] (j)
<b>70</b>	10/2/2015	Capital City Committee [Item 19] (j)
<b>71</b>	17/2/2015	Confidential Workshop - Event Proposal for Adelaide [Item 8] (b) & (d)
<b>72</b>	24/2/2015	Event Proposal for Adelaide [Rec 21.1] (b) & (d)
<b>73</b>	24/2/2015	International Conference Opportunity [Item 22] (d)
<b>74</b>	24/2/2015	Lord Mayor's Verbal Report in Confidence – Governance Matter (a), (e) & (h)
<b>75</b>	27/2/2015	Internal Audit Progress Update [Item 12] (b) & (d)
<b>76</b>	27/2/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)
<b>77</b>	9/3/2015	Lord Mayor's Report in Confidence – Governance Matter [Item 4] (a), (e) & (h)
<b>78</b>	10/3/2015	Adelaide Central Market Authority – Appointment of Board Member [Item 19] (a)
<b>79</b>	10/3/2015	Lord Mayor's Verbal Report in Confidence – Governance (a), (e) & (h)
<b>80</b>	24/3/2015	City Promotion Partnership Opportunity [Item 25] (b)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>81</b>	24/3/2015	Out of Session Information Papers to Note Promotional Activity [Item 26] (b)
<b>82</b>	24/3/2015	Other Business – Motion without Notice – Councillor Martin – Process for the Selection and Appointment of an Acting Chief Executive Officer (a), (b), (d)
<b>83</b>	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)
<b>84</b>	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
<b>85</b>	14/4/2015	2015/16 Integrated Business Plan – Business Operations [Item 5] (b) & (d)
<b>86</b>	21/4/2015	Commercial Property Investigation [Item 14] (d)
<b>87</b>	21/4/2015	Property Matter [Item 15] (d)
<b>88</b>	28/4/2015	Commercial Property Investigation[Rec 28.1] (d)
<b>89</b>	28/4/2015	Property Matter[Rec 28.2] (d)
<b>90</b>	28/4/2015	Contract Matters [Item 29] (b) & (d)
<b>91</b>	28/4/2015	Contract Matters [Item 29] (b) & (d)
<b>92</b>	28/4/2015	Rundle Mall Management Authority - Appointment of Chairperson [Item 30] (a)
<b>93</b>	28/4/2015	Out of Session Information Papers to Note Contract Management Item [Item 31] (d)
<b>94</b>	28/4/2015	Lord Mayor's Verbal Report – Disposal of an Asset of the Corporation (a) & (e)
<b>95</b>	5/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 14] (b) & (d)
<b>96</b>	12/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 18.1] (b) & (d)
<b>97</b>	19/5/2015	Events in the Park Lands – Temporary Activation [Item 19] (j)
<b>98</b>	26/5/2015	Events in the Park Lands – Temporary Activation [Rec 25.1] (j)
<b>99</b>	26/5/2015	Out of Session Information Papers to Note Adelaide Convention Bureau- Quarterly Report to Council – Q3 2014/2015 [Item 27] (d)
<b>100</b>	9/6/2015	Property Lease Registers [Item 18] (b) & (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>101</b>	12/6/2015	Brown Hill Keswick Creek Audit Information [Item 8] (j)
<b>102</b>	12/6/2015	Appointment of Internal Auditor [Item 9] (k)
<b>103</b>	12/6/2015	Internal Audit Progress Update [Item 10] (b) & (d)
<b>104</b>	12/6/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)
<b>105</b>	23/6/2015	Award of Contract Extension for the Waste Collection Services [Item 21] (b) & (d)
<b>106</b>	23/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Item 22] (k)
<b>107</b>	23/6/2015	Strategic Property Update [Item 23] (d)
<b>108</b>	23/6/2015	Waste Care SA [Item 24] (d) & (g)
<b>109</b>	30/6/2015	Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) & (d)
<b>110</b>	30/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k)
<b>111</b>	30/6/2015	Strategic Property Update [Rec 23.3] (d)
<b>112</b>	30/6/2015	Waste Care SA [Rec 23.4] (d) & (g)

## Adelaide City Council Operative Confidentiality Orders – 2015-16

	Date	Operative Confidentiality Order (91) (7) Subject Matter & Reason:Section 90(3)
1	7/7/2015	Seeking to Vary the Encroachment Policy [Item 14] (j)
2	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
3	8/7/2015	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Item 12] (b) & (d)
4	14/7/2015	Seeking to Vary the Encroachment Policy [Rec 14.1] (j)
5	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
6	14/7/2015	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Rec 15.1] (b) & (d)
7	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
8	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
9	28/7/2016	Lounders Boathouse – Lease Agreements [Advice 1] (b) & (d)
10	28/7/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 25] (a)
11	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
12	11/8/2015	Lounders Boathouse – Lease Agreements [Rec 14.1] (b) & (d)
13	11/8/2015	Confidential Tabled Presiding Member's Report – Delegation of Authority for Award of Contract for Roadworks (k)
14	18/8/2015	Public Art Round Table - Interim Composition [Item 17] (a)
15	25/8/2015	Public Art Round Table - Interim Composition [Rec 18.1] (a)
16	25/8/2015	Confidential Lord Mayor's Verbal Report –Ongoing Acting Chief Executive Officer Arrangements (a)
17	26/8/2015	Confidential Report of the CEO Selection Panel – Process for the Selection and Appointment of the Chief Executive Officer [Item 4] (a)
18	1/9/2015	Lease Agreement for Hungry Jack's[Item 14] (b) & (d)
19	4/9/2015	Confidential Discussion with the Internal Auditors [Item 12] (b)
20	4/9/2015	Confidential Discussion with the Internal Auditors [Item 12] (b)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>21</b>	4/9/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)
<b>22</b>	7/9/2015	Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)
<b>23</b>	15/9/2015	Out of Session Information Papers to Note: Attachment 1 – Adelaide Convention Bureau – Quarterly Report Q4 [Item19] (d)
<b>24</b>	15/9/2015	Capital City Committee Update [Item 13] (j)
<b>25</b>	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
<b>26</b>	22/9/2015	Capital City Committee Update[Rec 21.1] (j)
<b>27</b>	2/10/2015	Internal Audit Progress Update [Item 9] (b) & (d)
<b>28</b>	2/10/2015	Confidential Discussion with the External Auditors [Item 10] (j)
<b>29</b>	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
<b>30</b>	6/10/2015	Land Tenure Arrangements [Item 22] (j)
<b>31</b>	6/10/2015	Out of Session Information Papers to Note: Attachment 1 - Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)
<b>32</b>	13/10/2015	Land Tenure Arrangements [Rec 17.1] (j)
<b>33</b>	13/10/2015	Contractual Matter - Land Tenure Arrangements [Rec 17.1] (j)
<b>34</b>	20/10/2015	Property Matter [Item 14] (d)
<b>35</b>	27/10/2015	Property Matter [Rec 23.1] (d)
<b>36</b>	3/11/2015	Agreement with the Government of South Australia [Item 15] (j)
<b>37</b>	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
<b>38</b>	10/11/2015	Agreement with the Government of South Australia – Carbon Neutral Adelaide Sector Agreement [Rec 16.1] (j)
<b>39</b>	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
<b>40</b>	17/11/2015	To Determine the Terms of Sale for the Disposal of Bath Lane South [Item 13] (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>41</b>	17/11/2015	Out of Session Information Papers to Note Attachment 1 - Adelaide Convention Bureau – Quarterly Report to Council – Q1, 2015/2016 [Item 14] (b)
<b>42</b>	17/11/2015	Quarter 1 Business Operations Report 2015/16 – September YTD [Item 19] (b) & (d)
<b>43</b>	17/11/2015	Strategic Property Matter [Item 20] (d)
<b>44</b>	24/11/2015	To Determine the Terms of Sale for the Disposal of Bath Lane South [Rec 21.1] (b) & (d)
<b>45</b>	10/12/2015	Appointment of External Auditor [Item 2] (k)
<b>46</b>	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
<b>47</b>	15/12/2015	Civic Recognition Activity [Item 29] (a)
<b>48</b>	19/1/2016	Hindley Street [Item 13] (b) & (d)
<b>49</b>	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
<b>50</b>	27/1/2016	Hindley Street [Rec 24.1] (b) & (d)
<b>51</b>	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
<b>52</b>	27/1/2016	CEO Performance Review Process [Item 25] (a)
<b>53</b>	9/2/2016	Presiding Members Report's - CEO Performance Review Process – Re-presented from Council on 27 January 2016 [Item 19] (a)
<b>54</b>	16/2/2016	Out of Session Information Papers to Note Attachment 1 - Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
<b>55</b>	16/2/2016	Quarter 2 Business Operations Report 2015/16 – December YTD [Item 15] (b) & (d)
<b>56</b>	26/2/2016	Quarter 2 Business Operations Report 2015/16 – December YTD [Item 15] (b) & (d)
<b>57</b>	26/2/2016	23-25 James Place, Adelaide [Item 18] (b)
<b>58</b>	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
<b>59</b>	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
<b>60</b>	16/3/2016	Workshop - 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)

	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>61</b>	22/3/2016	Wingfield Update [Rec 23.2] (i)
<b>62</b>	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
<b>63</b>	22/3/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 24] (a)
<b>64</b>	5/4/2016	Rundle Mall Innovation Fund update and Rundle Mall Master Plan progression [Item 17] (d)
<b>65</b>	12/4/2016	Rundle Mall Innovation Fund update and Rundle Mall Master Plan progression [Rec 19.1] (d)
<b>66</b>	19/4/2016	Adelaide Promotional Opportunity [Item 18] (b) & (d)
<b>67</b>	19/4/2016	Options for the Community Land at 159-161 O’Connell Street, North Adelaide [Item 13] (b) & (d)
<b>68</b>	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
<b>69</b>	22/4/2016	Internal Audit Progress Update [Item 8] (d)
<b>70</b>	22/4/2016	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (i)
<b>71</b>	26/4/2016	Adelaide Promotional Opportunity [Rec 26.1] (b) & (d)
<b>72</b>	26/4/2016	Options for the Community Land at 159-161 O’Connell Street, North Adelaide [Rec 27.1] (b) & (d)
<b>73</b>	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
<b>74</b>	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
<b>75</b>	3/5/2016	Out of Session Information Papers to Note Attachment 1 - 2016 The City Awards [Item 17] (d)
<b>76</b>	10/5/2016	Capital City Committee Update [Item 23] (g)
<b>77</b>	17/5/2016	Workshop - Adelaide Town Hall Business Operations [Item 13] (b) & (d)
<b>78</b>	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)
<b>79</b>	24/5/2016	Rundle Mall Management Authority – Appointment of Chairperson [Item 27] (a)
<b>80</b>	7/6/2016	State Government’s \$20m Adelaide Park Lands Demonstration Project Fund [Item 13] (j)



	<b>Date</b>	<b>Operative Confidentiality Order (91) (7) Subject Matter &amp; Reason:Section 90(3)</b>
<b>81</b>	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
<b>82</b>	14/6/2016	2016-17 Integrated Business Plan – Review of Business Fees and Charges [Item 9] (b) & (d)
<b>83</b>	14/6/2016	State Government's \$20m Adelaide Park Lands Demonstration Project Fund [Rec 24.1] (j)
<b>84</b>	14/6/2016	State Government's \$20m Adelaide Park Lands Demonstration Project Fund [Rec 25.1] (j)
<b>85</b>	14/6/2016	City Infrastructure Development Proposal [Item 26] (g)
<b>86</b>	14/6/2016	Capital City Committee Update [Item 27] (g)
<b>87</b>	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)
<b>88</b>	14/6/2016	Other Business – Councillor Wilkinson – Motion without Notice – Development Opportunity [Item 29] (b)
<b>89</b>	21/6/2016	2016-17 Integrated Business Plan – Review of Business Fees and Charges [Item 4] (b) & (d)
<b>90</b>	21/6/2016	Workshop - Tennis SA - Lease Agreement [Item 8] (b) & (d)
<b>91</b>	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
<b>92</b>	22/6/2016	North Adelaide Large Institutions and Colleges Development Plan Amendment [Item 4] (m)
<b>93</b>	28/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Rec 25.1] (k)
<b>94</b>	28/6/2016	North Adelaide Large Institutions and Colleges Development Plan Amendment [Rec 26.1] (m)
<b>95</b>	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Rec 27.1] (b) & (d)
<b>96</b>	28/6/2016	Capital City Development Program 2016/17 – Infrastructure [Item 28] (g)

## Report on the Use of 90(2) and 91(7) Order to Exclude and confidentiality Orders

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) & (7) Subject Matter & Reason: Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason: Section 90(3)	Information available For inspection
1	7/7/2015	Strategy, Planning & Partnerships Committee	Seeking to Vary the Encroachment Policy [Item 14] (j)	1	Seeking to Vary the Encroachment Policy [Item 14] (j)	
2	7/7/2015	Strategy, Planning & Partnerships Committee	Creative Partnership Opportunity [Item 15] (b)	2	Creative Partnership Opportunity [Item 15] (b)	
3	8/7/2015	Infrastructure & Public Space Committee	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Item 12] (b) & (d)	3	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Item 12] (b) & (d)	
4	14/7/2015	Council	Recommendations of the Strategy, Planning & Partnerships Committee meeting held in confidence on 7 July 2015 [Item 14] Seeking to Vary the Encroachment Policy [Rec 14.1] (j) Creative Partnership Opportunity [Rec 14.2] (b) & (d)	4	Seeking to Vary the Encroachment Policy [Rec 14.1] (j)	
				5	Creative Partnership Opportunity [Rec 14.2] (b) & (d)	
5	14/7/2015	Council	Recommendation of the Infrastructure & Public Space Committee meeting held in Confidence on 7 July 2015 [Item 15] Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Rec 15.1] (b) & (d)	6	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Rec 15.1] (b) & (d)	
6	21/7/2016	Finance & Business Services Committee	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)	7	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)	
7	28/7/2016	Council	Recommendation of the Finance & Business Services Committee meeting held in confidence on 21 July 2015 Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)	8	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)	

<b>(90) (2)</b>	<b>Meeting Date</b>	<b>Meeting</b>	<b>Order to Exclude (90) (2) &amp; (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>(91) (7)</b>	<b>Confidentiality Orders (91) (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>Information available For inspection</b>
<b>8</b>	28/7/2016	Council	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 23 July 2015 Lounders Boathouse – Lease Agreements [Advice 1] (b) & (d)	<b>9</b>	Lounders Boathouse – Lease Agreements [Advice 1] (b) & (d)	
<b>9</b>	28/7/2016	Council	Rundle Mall Management Authority – Appointment of Board Members [Item 25] (a)	<b>10</b>	Rundle Mall Management Authority – Appointment of Board Members [Item 25] (a)	Resolution, report (excluding Attachments A and B) and minute released in minutes
<b>10</b>	4/8/2015	Infrastructure & Public Space Committee	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)	<b>11</b>	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)	
<b>11</b>	11/8/2015	Finance & Business Services Committee	Recommendation of the Infrastructure & Public Space Committee meeting held in confidence on 4 August 2015 Lounders Boathouse – Lease Agreements [Rec 14.1] (b) & (d)	<b>12</b>	Lounders Boathouse – Lease Agreements [Rec 14.1] (b) & (d)	
<b>12</b>	11/8/2015	Council	Confidential Tabled Presiding Member's Report – Delegation of Authority for Award of Contract for Roadworks (k)	<b>13</b>	Confidential Tabled Presiding Member's Report – Delegation of Authority for Award of Contract for Roadworks (k)	
<b>13</b>	18/8/2015	Economic & Community Development Committee	Public Art Round Table - Interim Composition [Item 17] (a)	<b>14</b>	Public Art Round Table - Interim Composition [Item 17] (a)	Committee Resolution, Report (excluding Attachment B) and Committee Minute released in Council Minutes 25/8/2015
<b>14</b>	25/8/2015	Council	Recommendation of the Economic & Community Development Committee meeting held in confidence on 18 August 2015 Public Art Round Table - Interim Composition [Rec 18.1] (a)	<b>15</b>	Public Art Round Table - Interim Composition [Rec 18.1] (a)	Council resolution & minute released in minutes
<b>15</b>	25/8/2015	Council	Confidential Lord Mayor's Verbal Report – Ongoing Acting Chief Executive Officer Arrangements (a)	<b>16</b>	Confidential Lord Mayor's Verbal Report –Ongoing Acting Chief Executive Officer Arrangements (a)	Resolution released in minutes



<b>(90) (2)</b>	<b>Meeting Date</b>	<b>Meeting</b>	<b>Order to Exclude (90) (2) &amp; (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>(91) (7)</b>	<b>Confidentiality Orders (91) (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>Information available For inspection</b>
<b>16</b>	26/8/2015	Special Council	Confidential Report of the CEO Selection Panel – Process for the Selection and Appointment of the Chief Executive Officer [Item 4] (a)	<b>17</b>	Confidential Report of the CEO Selection Panel – Process for the Selection and Appointment of the Chief Executive Officer [Item 4] (a)	
<b>17</b>	1/9/2015	Infrastructure & Public Space Committee	Lease Agreement for Hungry Jack's [Item 14] (b) & (d)	<b>18</b>	Lease Agreement for Hungry Jack's [Item 14] (b) & (d)	
<b>18</b>	4/9/2015	Audit Committee	Internal Audit Program – Detailed Two Year Plan [Item 11] (b) & (d)	<b>19</b>	Internal Audit Program – Detailed Two Year Plan [Item 11] (b) & (d)	Resolution released in minutes
<b>19</b>	4/9/2015	Audit Committee	Confidential Discussion with the Internal Auditors [Item 12] (b)	<b>20</b>	Confidential Discussion with the Internal Auditors [Item 12] (b)	Resolution released in minutes
<b>20</b>	4/9/2015	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)	<b>21</b>	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)	
<b>21</b>	7/9/2015	Council	Recommendation of the Infrastructure & Public Space Committee meeting held in confidence on 1 September 2015 Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)	<b>22</b>	Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)	
<b>22</b>	15/9/2015	Economic & Community Development Committee	Out of Session Information Papers to Note [Item 19] (d)	<b>23</b>	Out of Session Information Papers to Note: Attachment 1 – Adelaide Convention Bureau – Quarterly Report Q4 [Item 19] (d)	
<b>23</b>	15/9/2015	Finance & Business Services Committee	Capital City Committee Update [Item 13] (j)	<b>24</b>	Capital City Committee Update [Item 13] (j)	
<b>24</b>	15/9/2015	Finance & Business Services Committee	Tabled Presiding Members Report – Wingfield Update (i)	<b>25</b>	Tabled Presiding Members Report – Wingfield Update (i)	
<b>25</b>	22/9/2015	Council	Recommendation of the Finance & Business Services Committee meeting held in confidence on 15 September 2015 Capital City Committee Update [Rec 21.1] (j)	<b>26</b>	Capital City Committee Update [Rec 21.1] (j)	

<b>(90) (2)</b>	<b>Meeting Date</b>	<b>Meeting</b>	<b>Order to Exclude (90) (2) &amp; (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>(91) (7)</b>	<b>Confidentiality Orders (91) (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>Information available For inspection</b>
<b>26</b>	2/10/2015	Audit Committee	Internal Audit Progress Update [Item 9] (b) & (d)	<b>27</b>	Internal Audit Progress Update [Item 9] (b) & (d)	Resolution released in minutes
<b>27</b>	2/10/2015	Audit Committee	Confidential Discussion with the External Auditors [Item 10] (j)	<b>28</b>	Confidential Discussion with the External Auditors [Item 10] (j)	
<b>28</b>	2/10/2015	Audit Committee	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)	<b>29</b>	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)	
<b>29</b>	6/10/2015	Strategy, Planning & Partnerships Committee	Land Tenure Arrangements [Item 22] (j)	<b>30</b>	Land Tenure Arrangements [Item 22] (j)	
<b>30</b>	6/10/2015	Strategy, Planning & Partnerships Committee	Out of Session Information Papers to Note: [Item 23] (j)	<b>31</b>	Out of Session Information Papers to Note: Attachment 1 - Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)	
<b>31</b>	13/10/2015	Council	Recommendation of the Strategy, Planning & Partnerships Committee meeting held in confidence on 6 October 2015 Land Tenure Arrangements [Rec 17.1] (j)	<b>32</b>	Land Tenure Arrangements [Rec 17.1] (j)	
<b>32</b>	13/10/2015	Council	Advice of the Adelaide Park Lands Authority Board meeting held on 1 October 2015 Land Tenure Arrangements [Rec 17.1] (j)	<b>33</b>	Contractual Matter - Land Tenure Arrangements [Rec 17.1] (j)	
<b>33</b>	20/10/2015	Audit Committee	Property Matter [Item 14] (d)	<b>34</b>	Property Matter [Item 14] (d)	
<b>34</b>	27/10/2015	Council	Recommendation of the Finance & Business Services Committee meeting held in confidence on 20 October 2015 Property Matter [Rec 23.1] (d)	<b>35</b>	Property Matter [Rec 23.1] (d)	
<b>35</b>	3/11/2015	Strategy, Planning & Partnerships Committee	Agreement with the Government of South Australia [Item 15] (j)	<b>36</b>	Agreement with the Government of South Australia [Item 15] (j)	
<b>36</b>	3/11/2015	Infrastructure & Public Space Committee	Telstra Lease Agreement [Item 14] (b) & (d)	<b>37</b>	Telstra Lease Agreement [Item 14] (b) & (d)	

<b>(90) (2)</b>	<b>Meeting Date</b>	<b>Meeting</b>	<b>Order to Exclude (90) (2) &amp; (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>(91) (7)</b>	<b>Confidentiality Orders (91) (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>Information available For inspection</b>
<b>37</b>	10/11/2015	Council	Recommendation of the Strategy, Planning & Partnerships Committee meeting held in confidence on 3 November 2015 Agreement with the Government of South Australia [Rec 16.1] (j)	<b>38</b>	Agreement with the Government of South Australia – Carbon Neutral Adelaide Sector Agreement [Rec 16.1] (j)	Resolution released in minutes
<b>38</b>	10/11/2015	Council	Recommendation of the Infrastructure & Public Space Committee meeting held in confidence on 3 November 2015 Telstra Lease Agreement [Rec 17.1] (b) & (d)	<b>39</b>	Telstra Lease Agreement [Rec 17.1] (b) & (d)	
<b>39</b>	17/11/2015	Economic & Community Development Committee	To Determine the Terms of Sale for the Disposal of Bath Lane South [Item 13] (d)	<b>40</b>	To Determine the Terms of Sale for the Disposal of Bath Lane South [Item 13] (d)	
<b>40</b>	17/11/2015	Economic & Community Development Committee	Out of Session Information Papers to Note [Item 14] (b)	<b>41</b>	Out of Session Information Papers to Note Attachment 1 - Adelaide Convention Bureau – Quarterly Report to Council – Q1, 2015/2016 [Item 14] (b)	
<b>41</b>	17/11/2015	Finance & Business Services Committee	Quarter 1 Business Operations Report 2015/16 – September YTD [Item 19] (b) & (d)	<b>42</b>	Quarter 1 Business Operations Report 2015/16 – September YTD [Item 19] (b) & (d)	
<b>42</b>	17/11/2015	Finance & Business Services Committee	Strategic Property Matter [Item 20] (d)	<b>43</b>	Strategic Property Matter [Item 20] (d)	
<b>43</b>	24/11/2015	Council	Recommendation of the Economic & Community Development Committee meeting held in confidence on 17 November 2015 To Determine the Terms of Sale for the Disposal of Bath Lane South [Rec 21.1] (b) & (d)	<b>44</b>	To Determine the Terms of Sale for the Disposal of Bath Lane South [Rec 21.1] (b) & (d)	
<b>44</b>	10/12/2015	Special Audit Committee	Appointment of External Auditor [Item 2] (k)	<b>45</b>	Appointment of External Auditor [Item 2] (k)	Resolution released in minutes



(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) & (7) Subject Matter & Reason: Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason: Section 90(3)	Information available For inspection
45	15/12/2015	Council	Recommendation of the Adelaide City Council Audit Committee Special meeting held in confidence on 10 December 2015 Appointment of External Auditor [Rec 28.1] (k)	46	Appointment of External Auditor [Rec 28.1] (k)	
46	15/12/2015	Council	Civic Recognition Activity [Item 29] (a)	47	Civic Recognition Activity [Item 29] (a)	
47	19/1/2016	Infrastructure & Public Space Committee Infrastructure & Public Space Committee	Hindley Street [Item 13] (b) & (d)	48	Hindley Street [Item 13] (b) & (d)	
48	19/1/2016	Infrastructure & Public Space Committee	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)	49	Quarter 1 Business Operations Report 2015/16 – September YTD [Item 19] (b) & (d)	
49	27/1/2016	Council	Recommendations of the Infrastructure & Public Space Committee meeting held in confidence on 19 January 2016 Hindley Street [Rec 24.1] (b) & (d) Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)	50	Hindley Street [Rec 24.1] (b) & (d)	
				51	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)	
50	27/1/2016	Council	CEO Performance Review Process [Item 25] (a)	52	CEO Performance Review Process [Item 25] (a)	Resolution released in minutes
51	9/2/2016	Council	CEO Performance Review Process [Item 19] (a)	53	Presiding Members Report's - CEO Performance Review Process – Re-presented from Council on 27 January 2016 [Item 19] (a)	
52	16/2/2016	Economic & Community Development Committee	Out of Session Information Papers to Note Attachment 1 - Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)	54	Out of Session Information Papers to Note Attachment 1 - Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)	

<b>(90) (2)</b>	<b>Meeting Date</b>	<b>Meeting</b>	<b>Order to Exclude (90) (2) &amp; (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>(91) (7)</b>	<b>Confidentiality Orders (91) (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>Information available For inspection</b>
<b>53</b>	16/2/2016	Finance & Business Services Committee	Quarter 2 Business Operations Report 2015/16 – December YTD [Item 15] (b) & (d)	<b>55</b>	Quarter 2 Business Operations Report 2015/16 – December YTD [Item 15] (b) & (d)	
<b>54</b>	26/2/2016	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)	<b>56</b>	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)	Resolution released in minutes
<b>55</b>	8/3/2016	Council	23-25 James Place, Adelaide [Item 18] (b)	<b>57</b>	23-25 James Place, Adelaide [Item 18] (b)	
<b>56</b>	15/3/2016	Finance & Business Services Committee	Central Market Arcade Redevelopment [Item 14] (d)	<b>58</b>	Central Market Arcade Redevelopment [Item 14] (d)	
<b>57</b>	15/3/2016	Finance & Business Services Committee	Wingfield Update [Item 15] (i)	<b>59</b>	Central Market Arcade Redevelopment [Item 14] (d)	
<b>58</b>	16/3/2016	Finance & Business Services Committee	Workshop - 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)	<b>60</b>	Workshop - 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)	
<b>59</b>	22/3/2016	Council	Recommendations of the Finance & Business Services Committee meeting held in confidence on 15 March 2016 Central Market Arcade Redevelopment [Rec 23.1] (d) Wingfield Update [Rec 23.2] (i)	<b>61</b>	Wingfield Update [Rec 23.2] (i)	
				<b>62</b>	Central Market Arcade Redevelopment [Rec 23.1] (d)	Part 7 and 10 of Resolution released in minutes
<b>60</b>	22/3/2016	Council	Rundle Mall Management Authority – Appointment of Board Members [Item 24] (a)	<b>63</b>	Rundle Mall Management Authority – Appointment of Board Members [Item 24] (a)	Resolution, Report [excluding Attachments A and B] and Minute released in minutes
<b>61</b>	5/4/2016	Infrastructure & Public Space Committee	Rundle Mall Innovation Fund update and Rundle Mall Master Plan progression [Item 17] (d)	<b>64</b>	Rundle Mall Innovation Fund update and Rundle Mall Master Plan progression [Item 17] (d)	

(90) (2)	Meeting Date	Meeting	Order to Exclude (90) (2) & (7) Subject Matter & Reason: Section 90(3)	(91) (7)	Confidentiality Orders (91) (7) Subject Matter & Reason: Section 90(3)	Information available For inspection
62	12/4/2016	Council	Recommendation of the Infrastructure & Public Space Committee meeting held in confidence on 5 April 2016 Rundle Mall Innovation Fund update and Rundle Mall Master Plan progression [Rec 19.1] (d)	65	Rundle Mall Innovation Fund update and Rundle Mall Master Plan progression [Rec 19.1] (d)	
63	19/4/2016	Economic & Community Development Committee	Adelaide Promotional Opportunity [Item 18] (b) & (d)	66	Adelaide Promotional Opportunity [Item 18] (b) & (d)	
64	19/4/2016	Finance & Business Services Committee	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Item 13] (b) & (d)	67	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Item 13] (b) & (d)	Attachment A of Item 13 released in Council minutes 26/4/2016
65	19/4/2016	Finance & Business Services Committee	Potential Property Purchase [Item 14] (b) & (d)	68	Potential Property Purchase [Item 14] (b) & (d)	
66	22/4/2016	Audit Committee	Internal Audit Progress Update [Item 8] (d)	69	Internal Audit Progress Update [Item 8] (d)	Resolution and Report [excluding Attachments] released in minutes
67	22/4/2016	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (i)	70	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (i)	Resolution released in minutes
68	26/4/2016	Council	Recommendation of the Economic & Community Development Committee meeting held in confidence on 19 April 2016 Adelaide Promotional Opportunity [Rec 26.1] (b) & (d)	71	Adelaide Promotional Opportunity [Rec 26.1] (b) & (d)	
69	26/4/2016	Council	Recommendations of the Finance & Business Services Committee meeting held in confidence on 19 April 2016 Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Rec 27.1] (b) & (d) Potential Property Purchase [Rec 27.2] (b) & (d)	72	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Rec 27.1] (b) & (d)	Resolution and Attachment A of Item 13 [19/4/2016] released in minutes
				73	Potential Property Purchase [Rec 27.2] (b) & (d)	

<b>(90) (2)</b>	<b>Meeting Date</b>	<b>Meeting</b>	<b>Order to Exclude (90) (2) &amp; (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>(91) (7)</b>	<b>Confidentiality Orders (91) (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>Information available For inspection</b>
<b>70</b>	26/4/2016	Council	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 21 April 2016 Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)	<b>74</b>	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)	
<b>71</b>	3/5/2016	Strategy, Planning & Partnerships Committee	Out of Session Information Papers to Note Attachment 1 - 2016 The City Awards [Item 17] (d)	<b>75</b>	Out of Session Information Papers to Note Attachment 1 - 2016 The City Awards [Item 17] (d)	
<b>72</b>	10/5/2016	Council	Capital City Committee Update [Item 23] (g)	<b>76</b>	Capital City Committee Update [Item 23] (g)	Resolution released in minutes
<b>73</b>	17/5/2016	Economic & Community Development Committee	Workshop - Adelaide Town Hall Business Operations [Item 13] (b) & (d)	<b>77</b>	Workshop - Adelaide Town Hall Business Operations [Item 13] (b) & (d)	
<b>74</b>	17/5/2016	Finance & Business Services Committee	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)	<b>78</b>	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)	
<b>75</b>	24/5/2016	Council	Rundle Mall Management Authority – Appointment of Chairperson [Item 27] (a)	<b>79</b>	Rundle Mall Management Authority – Appointment of Chairperson [Item 27] (a)	Resolution, Report and Minute released in minutes
<b>76</b>	7/6/2016	Strategy, Planning & Partnerships Committee	State Government's \$20m Adelaide Park Lands Demonstration Project Fund [Item 13] (j)	<b>80</b>	State Government's \$20m Adelaide Park Lands Demonstration Project Fund [Item 13] (j)	
<b>77</b>	7/6/2016	Infrastructure & Public Space Committee	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)	<b>81</b>	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)	
<b>78</b>	14/6/2016	Special Finance & Business Services Committee	2016-17 Integrated Business Plan – Review of Business Fees and Charges [Item 9] (b) & (d)	<b>82</b>	2016-17 Integrated Business Plan – Review of Business Fees and Charges [Item 9] (b) & (d)	
<b>79</b>	14/6/2016	Council	Recommendation of the Strategy, Planning & Partnerships Committee meeting held in confidence on 7 June 2016 State Government's \$20m Adelaide Park Lands Demonstration Project Fund [Rec 24.1] (j)	<b>83</b>	State Government's \$20m Adelaide Park Lands Demonstration Project Fund [Rec 24.1] (j)	



<b>(90) (2)</b>	<b>Meeting Date</b>	<b>Meeting</b>	<b>Order to Exclude (90) (2) &amp; (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>(91) (7)</b>	<b>Confidentiality Orders (91) (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>Information available For inspection</b>
<b>80</b>	14/6/2016	Council	Advice of the Adelaide Park Lands Authority Board Special meeting held in Confidence on 2 June 2016 State Government's \$20m Adelaide Park Lands Demonstration Project Fund [Rec 25.1] (j)	<b>84</b>	State Government's \$20m Adelaide Park Lands Demonstration Project Fund [Rec 25.1] (j)	
<b>81</b>	14/6/2016	Council	City Infrastructure Development Proposal [Item 26] (g)	<b>85</b>	City Infrastructure Development Proposal [Item 26] (g)	
<b>82</b>	14/6/2016	Council	Capital City Committee Update [Item 27] (g)	<b>86</b>	Capital City Committee Update [Item 27] (g)	Resolution released in minutes
<b>83</b>	14/6/2016	Council	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)	<b>87</b>	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)	Resolution released in minutes
<b>84</b>	14/6/2016	Council	Other Business – Councillor Wilkinson – Motion without Notice – Development Opportunity [Item 29] (b)	<b>88</b>	Other Business – Councillor Wilkinson – Motion without Notice – Development Opportunity [Item 29] (b)	
<b>85</b>	21/6/2016	Council	2016-17 Integrated Business Plan – Review of Business Fees and Charges Recommendation of the Finance & Business Services Committee Special meeting held in Confidence on 14 June 2016 [Item 4] (b) & (d)	<b>89</b>	2016-17 Integrated Business Plan – Review of Business Fees and Charges [Item 4] (b) & (d)	
<b>86</b>	21/6/2016	Economic & Community Development Committee	Workshop - Tennis SA - Lease Agreement [Item 8] (b) & (d)	<b>90</b>	Workshop - Tennis SA - Lease Agreement [Item 8] (b) & (d)	
<b>87</b>	21/6/2016	Finance & Business Services Committee	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)	<b>91</b>	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)	
<b>88</b>	22/6/2016	Special Strategy, Planning & Partnerships Committee	North Adelaide Large Institutions and Colleges Development Plan Amendment [Item 4] (m)	<b>92</b>	North Adelaide Large Institutions and Colleges Development Plan Amendment [Item 4] (m)	Resolution released in minutes

<b>(90) (2)</b>	<b>Meeting Date</b>	<b>Meeting</b>	<b>Order to Exclude (90) (2) &amp; (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>(91) (7)</b>	<b>Confidentiality Orders (91) (7) Subject Matter &amp; Reason: Section 90(3)</b>	<b>Information available For inspection</b>
<b>89</b>	28/6/2016	Council	Recommendation of the Finance & Business Services Committee meeting held in confidence on 21 June 2016 Delegation of Authority for Award of Contract for Transactional Banking [Rec 25.1] (k)	<b>93</b>	Delegation of Authority for Award of Contract for Transactional Banking [Rec 25.1] (k)	Resolution released in minutes
<b>90</b>	28/6/2016	Council	Recommendation of the Strategy, Planning & Partnerships Committee Special meeting held in confidence on 22 June 2016 North Adelaide Large Institutions and Colleges Development Plan Amendment [Rec 26.1] (m)	<b>94</b>	North Adelaide Large Institutions and Colleges Development Plan Amendment [Rec 26.1] (m)	
<b>91</b>	28/6/2016	Council	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 23 June 2016 The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Rec 27.1] (b) & (d)	<b>95</b>	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Rec 27.1] (b) & (d)	
<b>92</b>	28/6/2016	Council	Capital City Development Program 2016/17 – Infrastructure [Item 28] (g)	<b>96</b>	Capital City Development Program 2016/17 – Infrastructure [Item 28] (g)	