



Annual Report 2017-2018



CITY OF
ADELAIDE

Acknowledgement of Country

City of Adelaide acknowledges the traditional Country of the Kaurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kaurna people living today.

And we also extend that respect to other Aboriginal Language Groups and other First Nations.

Contents

Welcome	3
City Profile	4
Fast Facts	5
CEO's Message	6
Elected Members of Council	7
Our Vision	8
Our Priorities	9
SMART	10
GREEN	17
LIVEABLE	22
CREATIVE	34
Our Organisation	41
City Governance	46
Financial Statements	96
Associated Annual Reports	152

Welcome to the City of Adelaide

2017-18 Annual Report

The City of Adelaide's aim is to create a vibrant city through the rollout of new projects, programs and infrastructure. Its goal is to achieve Council's vision of making **Adelaide a welcoming and dynamic city full of rich and diverse experiences.**

This annual report provides our stakeholders, customers and community with an overview of the projects and programs invested in and implemented across the City of Adelaide throughout the year.

The City of Adelaide 2017-18 Annual Report has been developed in compliance with the *Local Government Act 1999 (SA)* and provides a comprehensive and transparent account of Council's performance over the last financial year (1 July 2017 to 30 June 2018). The first section of the two-part report outlines Council's progress against the outcomes and objectives in the City of Adelaide 2016-2020 Strategic Plan and the 2017-18 Integrated Business Plan and is based on the four strategic themes:

- Smart
- Green
- Liveable
- Creative

Part two of the report provides the audited statements for the City of Adelaide and Council's subsidiaries – Adelaide Central Market Authority, Adelaide Park Lands Authority and Rundle Mall Management Authority. The City of Adelaide has an equity interest in Council Solutions Regional Authority and Brownhill Keswick Creek Regional Authority and both annual reports and audited financial statements are also included.

An online version of the City of Adelaide 2017-18 Annual Report can be viewed and downloaded at www.cityofadelaide.com.au

To request a copy, please contact:
Customer Service Centre
(Monday – Friday 8.30am – 5.00pm)
25 Pirie Street Adelaide 5000
T 8203 7203
E city@cityofadelaide.com.au

Your Say Adelaide is another way you can provide feedback and ideas on Council's priorities and projects to help shape Council's future plans for Adelaide.

yoursay.cityofadelaide.com.au

City Profile

The following facts and figures provide a snapshot of the City of Adelaide in 2017-18:



10th

Most liveable city in the world*
*Economist Intelligence Unit



11,546

Private dwellings in the city



24,193

Residents in the city



115,250

Workers employed by city businesses



6,723

Tertiary students living in the city



5,196

Businesses in the city



315,469

Daily visitors to the city

Fast Facts

The following facts and figures provide a further snapshot of the City of Adelaide in 2017-18:



\$18.67b

CoA Gross Regional Product (GRP)



67,100

Students enrolled in city schools, vocational institutions and universities



18.5%

GRP as a share of Gross State Product



306,937

International visitors to the city



63,446

Dining seats in the city



4,399,109

International visitor nights in the city

Of the 24,193 residents in the city:

Top 3 reasons for being in the city:

Travelling to the city:



35%

20 – 29 years of age



21%

Shop



31%

Bus

18%

60+ years of age



17%

Work



21%

Drive



17%

Study



15%

Walk / cycle



9%

Train

CEO's Message



Welcome to the City of Adelaide Annual Report for 2017-18.

Over the past year the Elected Members and Council Administration have worked closely to deliver the key objectives and targets contained in our City of Adelaide 2016-2020 Strategic Plan.

From the spectacular New Year's Eve celebrations on the banks of the River Torrens (a gift to the people of South Australia), to rolling out our state-of-the-art Ten Gigabit Adelaide optical fibre network; from transforming our North-South Bikeway, to celebrating our 30th year of the popular Heritage Incentives Scheme. Much has been achieved, all while delivering business as usual services and maintaining our famous Park Lands.

We have won recognition on the world stage as a Top 21 Smart City and Top Ten Liveable City.

We initiated our Stretch Reconciliation Action Plan 2018-2021, the first council in Australia to do so; and have gone out to Expression of Interest for the redevelopment of the Central Market Arcade, that has generated international interest.

The purchase of 88 O'Connell Street, through the support of the State Government, was a significant milestone for the Council and the residents of North Adelaide, as we embark on the development and activation of that site.

Our commitment to the carbon neutral agenda remains strong and we are tackling homelessness in the city head on and in collaboration with experts in this field.

We are a UNESCO City of Music and Adelaide has retained its crown as the premier festival and arts city in Australia.

Despite tough economic parameters we performed strongly against our approved budget, and for the third consecutive year, Council's rate in the dollar was put on hold.

We encourage readers to explore the detail of this Annual Report and discover the significant outcomes achieved by the City of Adelaide over the past 12 months.

We acknowledge and thank our many key stakeholders, partners, ratepayers, employees and volunteers who each year contribute so much to the cause of making Adelaide one of the truly great cities on the world stage.

A handwritten signature in black ink, appearing to read 'M Goldstone', with a long horizontal line extending to the right.

Mark Goldstone
CEO

Elected Members of Council

As at 30 June 2018



Martin Haese
Lord Mayor



Sandy Verschoor
Deputy Lord Mayor
Area Councillor



Anne Moran
Area Councillor



Sandy Wilkinson
Area Councillor



Natasha Malani
Area Councillor



Susan Clearihan
North Ward Councillor



Phillip Martin
North Ward Councillor



Houssam Abiad
Central Ward Councillor



Megan Hender
Central Ward Councillor



David Slama
Central Ward Councillor



Alex Antic
South Ward Councillor



Priscilla Corbell-Moore
South Ward Councillor

Our Vision

The City of Adelaide 2016-2020 Strategic Plan sets out the vision for the city: **Adelaide is a welcoming and dynamic city full of rich and diverse experiences.**

This vision is based on City of Adelaide's Picture Adelaide 2040 initiative, a comprehensive community consultation that captured the views of a wide cross-section of our community. Contributions gathered from over 2,000 participants helped Council to understand what participants love about Adelaide, as well as the challenges we face, and opportunities for the future.

We recognise that Adelaide's unique location, history and heritage, and the city's social, creative and commercial pursuits make it a wonderful place to live and visit, consistently ranked one of the world's most liveable cities.

We recognise that as South Australia's capital city, Adelaide has a vital role to play in shaping the future of our state. Given the current pace of global, national and local change, the City of Adelaide must continue to embrace innovation.

Our record of creativity, innovation and social transformation sees our city well-placed to lead the state in meeting these changes.

With implementation of Ten Gigabit Adelaide commencing in 2017-18, Adelaide is poised to become one of the world's smartest cities, to support a globally-connected and opportunity-rich economy.

Additionally, we have progressed our aim to be one of the world's first carbon neutral cities and a global leader in sustainability. Responding to environmental change, we have already decoupled the rate of economic growth in the City of Adelaide from the city's greenhouse gas emissions.

The purchase of the former Le Cornu site at 88 O'Connell Street, North Adelaide has also been celebrated as a catalyst for activation and sustainable growth of the precinct, to the benefit of the City of Adelaide's future visitors and residents alike. Our authentic and diverse range of experiences continues to be internationally renowned.

These key projects and others like them progress our aim that Adelaide will always be a beautiful, diverse city that has an enviable lifestyle and welcomes people at all stages and from all walks of life.

The four key themes of the City of Adelaide 2016-2020 Strategic Plan are critical to the realisation of our vision: **Smart, Green, Liveable and Creative.**

The themes are underpinned by actions and objectives designed to enable realisation of the vision for our city, which Council has either committed to, is developing or has commenced. These projects include partnerships with the State Government and private enterprise, Council initiatives, and those funded by the State and Federal governments, all of which add considerable value to Council's vision for the City of Adelaide.

Importantly, actions and objectives under all four themes contribute to the State's economic development and job creation; both in short-term delivery and the long-term with each project stimulating further spin-off projects, new businesses, residential population and visitor growth, wealth creation and the strengthening of our brand – Adelaide.

Our Priorities

2017-18 was year two of Council's four-year Strategic Plan; delivering Council's vision of **Adelaide as a welcoming and dynamic city full of rich and diverse experiences** through the four themes: Smart, Green, Liveable and Creative.

The annual report outlines the progress made by Council throughout 2017-18 towards achieving these four themes and reports on the key actions and objectives that were included in the City of Adelaide 2017-18 Integrated Business Plan.

Highlights included:

- Leveraging growth from **new development activity** in the city to relieve cost of living and cost pressures on city residents and businesses by **freezing the rate in the dollar** for the third consecutive year.
- Strong commitment to significant and sustained funding for **investment in the city's capital works program of \$43 million per annum** over the next three years.
- Continuing Council's investment in the Rundle Mall Master Plan with the commencement of a **redesign and upgrade of Gawler Place** to be more people-focussed and provide an improved streetscape.
- Progressing climate change initiatives to deliver our strategic goal for the City of Adelaide to be one of the **world's first carbon neutral cities**.
- Exploring new and innovative ways to **enhance the visitor experience** through smart technologies and working with partners such as the South Australian Tourism Commission to leverage Adelaide's key markets.
- Delivering **community celebrations**, such as Christmas in the City, Adelaide's New Year's Eve and Australia Day in the City, that are open and inclusive and provide a safe and family friendly environment in the city.
- Creating an exciting and vibrant **connect between the Adelaide Central Market and the Adelaide Riverbank** in partnership with the State Government.

- **Working with our Strategic Partners** (such as Adelaide Convention Bureau, Renew Adelaide, StudyAdelaide, Festivals Adelaide and Music SA) to promote Adelaide as a destination to do business, study, visit and perform.
- Creating a **Smart City** through growing a smart, liveable and sustainable city with enhanced customer experience, enabled by smart technology (**Smart Organisation**).
- Delivering a collection of **memories and stories shared by Aboriginal Elders and members** of local Aboriginal communities through exhibitions in a variety of locations.
- Providing **sponsorship / grant funding support** to assist art, cultural and community groups and organisations to deliver inspiring art, cultural and multicultural activities, events, programs or services.
- Delivery of a **well-balanced transport network** to promote a more accessible city whilst working towards reducing the city's carbon emission through projects such as City Bikeways and contribution to the light rail extension.
- Supporting owners in the **conservation, upgrade and use of their heritage places** through the Heritage Incentives Scheme and Mainstreet Historic Façade Improvement Scheme.
- **Attracting new financial investment** and businesses to establish in the city, and **support existing businesses** to grow their presence in the city and expand into overseas markets.
- Further development and promotion of the 'Welcome Adelaide' WeChat platform and provision of support for city businesses to **leverage opportunities from increased visitors from China**.
- Progressing the **Central Market Arcade Redevelopment** into a thriving, mixed-use location to grow the market offer with expanded and complementary retail and market activities.



Smart

A smart city with a globally connected
and opportunity rich economy



Ten Gigabit Adelaide

The City of Adelaide partnered with TPG Telecom as the 'Official Network Provider' to implement the first and most visible element of Ten Gigabit Adelaide: the delivery and installation of a fibre optic network across the City of Adelaide, 10Gbps data transfer capability and a range of high-performance services for the business community.

Ten Gigabit Adelaide was officially launched in March 2018 with 600 attendees across a wide range of industries. The high-profile launch event held in the Town Hall helped raise the profile of the project and increased awareness amongst the business community. The target to sign up the first 1,000 buildings was reached in just nine weeks, months ahead of schedule.

88 O'Connell Street

88 O'Connell Street was purchased by the City of Adelaide in early 2018 as a strategic development project. The site is located on the main street in North Adelaide and presents an opportunity for the City of Adelaide to facilitate a development to enhance the vitality of the O'Connell Street precinct. The City of Adelaide is undertaking planning for a development that takes into account the needs of the community and results in early delivery of public amenity.

Having undertaken an extensive community consultation process and developed guiding principles for the site, the City of Adelaide has commenced a staged procurement process as it releases 88 O'Connell to the property market through an Expression of Interest process.

Mainstreets Development

Work was undertaken to achieve North Adelaide Precinct Association's (NAPA) desired enhancements to O'Connell Street. Additional engagement was undertaken with NAPA on the utilisation of 88 O'Connell Street, events and current planned activations so that businesses can leverage these activities.

The quarterly Lord Mayor Precinct Forums (LMPF) were well attended. Precinct groups have re-established a pre-LMPF meeting to discuss overarching issues to present at the forum.

Exploration of rates modelling data was undertaken to develop new options for funding and governance models for precinct and district management.

Four precinct groups received a Mainstreet Advancement Grant in the first half of 2018:

- China Town delivered additional lighting and marketing collateral for the Lunar New Year
- The Adelaide West End Association developed 'Future Hindley' Place, Branding and Marketing plan to be launched at their AGM in August
- The East End Coordination Group, in conjunction with Kukuni Arts, delivered 'East End Eats & Beats' as part of Umbrella Winter City Sounds, Adelaide Guitar Festival - Guitars in Bars and NAIDOC SA Week on 13 July
- The North Adelaide Precinct Association held a successful Classic Cars show in Tynte Street on 29 April.

Laneways Projects

Gawler Place Redevelopment Project

Gawler Place is one of the city's busiest pedestrian streets, with thousands of people, workers, tourists, delivery and private vehicles, taxis, people accessing car parks and accessible parking, using it to transfer from public transport, access Rundle Mall or shop at its many retailers each day, with this number set to grow.

An upgraded Gawler Place will provide a beautiful, high-quality space with widened footpaths, new paving, greening and lighting. These planned works are a long-term investment in future-proofing Gawler Place as a destination for people to shop, visit and spend time for generations to come.

The City of Adelaide undertook extensive stakeholder consultation for the planning and detailed design for construction of the Gawler Place redevelopment project in March and April 2018 following the earlier consultation in 2017.

This consultation has informed construction staging considerations to maintain a minimum level of service and accessibility to Gawler Place businesses i.e. pedestrian access to shops, access to Gawler Place UPark, access to private laneways, deliveries, waste services, accessible parking and exclusion periods for events.

Gawler Place has the most direct link to the heart of Rundle Mall. This project will improve pedestrian safety, while retaining easy access for emergency services. It will build upon the character, cultural experience and amenity of Rundle Mall to further activate the economic prosperity of the precinct with a high quality, appealing and inviting pedestrian focused connection between the Riverbank, North Terrace, Rundle Mall and the wider city as considered in the Rundle Mall Master Plan 2011.

Market to Riverbank

Building upon the growing laneway and entrepreneurial culture in the city, the Market to Riverbank (M2R) laneways redevelopment (Adelaide Central Market link to the Riverbank) commenced construction. The project, a \$14.7m investment between the City of Adelaide and Renewal SA includes the now completed redevelopment of Bank Street and Topham Mall North. Bentham Street upgrade works commenced, together with minor works in Leigh Street. Planning is underway for Topham Mall South. Pitt Street is the final link, with works anticipated to begin in 2019-20. The project will provide a high-quality, upgraded walking and cycling experience, integrating street trees, upgraded paving, lighting and furniture.



International Relations

Inbound Activity

During 2017-18, there were 15 diplomatic visits by international leaders, increasing awareness of Adelaide's profile and attributes as one of the world's most liveable cities.

In addition, City of Adelaide hosted three international delegations:

- Christchurch, New Zealand – The Mayor of Christchurch, Mayor Dalziel led a delegation to celebrate the 45th anniversary of the Sister City relationship.
- Harbin, China – Government officials including the Deputy Director General of Harbin Foreign and Overseas Chinese Office.
- Jaipur, India – Government officials from the Jaipur Development Authority including the Commissioner visited Adelaide and signed a Memorandum of Understanding with the City of Adelaide to collaborate on Smart City initiatives.

Outbound Activity

In August we participated in the Arts SA initiative 'Made in Adelaide' delegation to Edinburgh which supported South Australian businesses and artists at the 2017 Edinburgh Fringe Festival and promoted South Australia's art, culture and tourism.

In November we took part in a State Government led mission to India which provided an opportunity to strengthen cultural and economic ties as well as support city businesses for sustained growth in the Indian market.

Other International Activity

- Celebratory event held for the 35th anniversary of the Sister City relationship with Himeji which included a cultural exhibition in the City Library for the month of July.
- Hosted an Austin Roundtable with stakeholders interested in the Austin-Adelaide relationship to discuss and consider strategies for developing the relationship.

- Hosted a 'Doing business with China breakfast' to assist city-based businesses prepare for future mission participation.
- Celebrated Chinese New Year with city dressing, including hanging lanterns and decorations around the Customer Centre, street banners along Grote Street and designed and distributed 'Ang Paus'.
- Organised the official opening event for the Adelaide-Qingdao Rose Garden in Veale Gardens on 25 February 2018.
- Partnered with the Australia China Business Council to deliver support programs for local businesses to do business with China.
- Hosted a lunch and workshop with County Mayors from Shandong Province.
- Organised a briefing information session on Adelaide's Smart City initiatives, Ten Gigabit Adelaide and Carbon Neutral Adelaide for eight offshore based South Australian Austrade representatives.
- Supported State Government with organising a Lord Mayoral hosted dinner for Shandong business delegates.
- Organised a briefing information session on Smart City and Ten Gigabit Adelaide for five visiting officials from the Ministry of Foreign Affairs Thailand.
- Organised and hosted high school exchange students from Himeji to a morning tea with the Lord Mayor, guided tour of the Town Hall and lunch at the Adelaide Central Market; and
- Organised and hosted six StudyAdelaide Student Ambassadors from China.

StudyAdelaide

Council continued co-funding StudyAdelaide to promote Adelaide as a destination for International Students, recognising their positive economic impact and contribution to city vibrancy. In 2017-18 there were nearly 36,000 International Student enrolments in South Australia, contributing \$1.5 billion to the State economy.



Investment Attraction

Over the 2017-18 period we introduced an investment case management process to identify and develop investment leads and facilitate the implementation of inbound investment in a range of development projects. This involved extensive stakeholder engagement and lead generation activity through to managed assistance and cross agency collaboration to inform and assist proponents through each stage of the investment continuum including aftercare steps on completion. This resulted in more than 100 significant lead activities generated and over 25 prospective investment cases managed.

A high quality, international audience-focused investment prospectus was developed which showcased unique attributes, trends and opportunities available in Adelaide.

The Invest Adelaide website was updated and enhanced, including provision of good news stories and the launch of the Economic Insights Dashboard in August 2017. This project was acknowledged by local government industry and obtained two awards.

The current value of investment cases based on actual construction projects is in excess of \$500 million which does not include the economic impact associated with population growth in workers, students, visitors and residents.

Business Engagement & Support

The City of Adelaide continued to support businesses in the city and those considering starting in the city through a range of events, engagement initiatives, training workshops, networking programs, and business advice and support.

Across 2017-18 there was a sizable increase in business engagement on the previous year with 3,166 people attending 29 events held by the City of Adelaide, or in partnership with service providers. These events varied in content, delivery and audience, to meet a variety of business capability needs. The program focussed on increasing awareness and assisting city businesses prepare for the emerging opportunities arising in the digital economy.

The City of Adelaide's Business Advisors assisted over 550 existing or potential city businesses with tailored advice, information and referrals to various professional service providers. Business customers were supported via a case management model which provided a central point for advice and guidance across a range of City of Adelaide services and general business matters. Advisors also attended numerous forums to discuss and promote starting a business in the city.

To promote the support available, social media channels were used and the Enterprise Adelaide monthly newsletter continued to be regularly distributed to over 5,000 businesses and stakeholders.

Internally, the City of Adelaide launched a new system for managing business contacts and records, enabling us to enhance our case management approach. In addition, through the development of the newly formed Business Centre team, many of the approval and assessment functions associated with business customers have been centralised, allowing improvements to the service and ensure a smooth and consistent experience for business customers.

Retail Strategy

2017-18 saw a realignment of the activities in the five-year 'Experience Adelaide' retail strategy towards emerging consumer behaviours resulting from technological advancements. The New Retail Program activities included:

- Attracting luxury retail brands to Adelaide through a range of activities including a 3D Model version of North Terrace, visits to Sydney to meet with interested brands, investors and leasing agents as well as the creation of a luxury brand investment brochure;
- Working with start-ups and technology companies to increase the digital and technology offering of city retailers whilst educating businesses; and

- Supporting retailers to leverage city events and activations including Vogue Fashion Festival, Tour Down Under, Tasting Australia, Christmas in the City, Summer in the City and Winter in the City.

City Business Awards

A total of 168 businesses were nominated for the City Awards receiving almost 19,500 votes in total and 44 businesses were nominated for the Business Excellence Awards 2018. The Business Excellence Awards obtained almost \$180,000 in marketing value due to public relations and social media activity.

Entrepreneur in Residence Program

Launched as a key activity of the Adelaide Smart City Studio, the program ran 17 events on start-up capability building and galvanising the community around Adelaide's five Smart City economic priority areas. The events were supported by more than 50 industry leaders and attended by more than 700 entrepreneurs.

Renew Adelaide

The City of Adelaide has been supporting Renew Adelaide with a focus on Melbourne Street, North Adelaide. In 2017-18, there were 24 projects supported throughout the city and North Adelaide, from which three have opened on Melbourne Street ensuring a complementary mix of businesses. Renew Adelaide is continuing to promote to landlords and start-up businesses in all areas of the city.





People Movement

A network of 60 sensors was installed around the city to better understand how people move in and around our city. This network allows a greater and more in-depth understanding of city usage and pedestrian movements. This information can be used by the City of Adelaide for improved asset and event planning. Businesses and the community will also have access to some of this information to assist with their own events and business growth. Benefits include operational cost savings in people movement surveys (reduction in consulting expenditure) and empowered decision making with timely and accurate data.

Smart Waste Bins

The City of Adelaide installed a number of solar-powered 'Smart Bins' and 'Smart Bin Sensors' in key areas of the city to help keep our streets cleaner and more attractive. By using smart waste technology, the bins can be emptied on an as-need basis, preventing rubbish from overflowing and spilling onto the footpath and thus ensuring cleaner and more hygienic streets and public spaces. Waste collection can be inefficient when using static routes and schedules – some bins are nearly empty, making waste collection unnecessary, whilst other bins are overflowing with waste causing unnecessary clean-up costs. The bins will also increase operational effectiveness in the waste collection chain, reducing costs and labour associated with rubbish removal.

Smart Environmental Monitoring

The Smart Environment Monitor project will collect a variety of information, which will be made available to the public via open data. The sensors will monitor a range of environmental factors such as CO₂, dust and temperature. This data can then be used to create innovative solutions to improve the experience of the city. The first set of five sensors were deployed around the city with data to be published in the next financial year.

Enterprise Architecture

The City of Adelaide has implemented an Enterprise Architecture approach to how we look at our Information System / Technology investments. Enterprise Architecture is a well-defined practice for conducting enterprise analysis, design, planning and implementation, using a holistic approach for the successful development and execution of strategy. Enterprise Architecture applies principles and practices to guide organisations through the business, information, process and technology changes necessary to execute their strategies. Effective Enterprise Architecture provides pragmatic artefacts such as conceptual models, guiding principles and specifications that describe the next major stage of evolution of an organisation. It analyses the gaps between future state and current state and provides the road maps that support the evolution of the enterprise to the future state by closing the gaps.



Green

Adelaide will become one of the world's first carbon neutral cities and an international leader in environmental change



Carbon Neutral Adelaide

Carbon Neutral Adelaide Partners Program

Launched in May 2017, there are now 150 partners including small, medium and large organisations, universities, utilities, the not-for profit sector and peak bodies. Carbon Neutral Adelaide Partners are a broad and active leadership community that is innovating, advocating, collaborating and commercialising Adelaide's transition to carbon neutrality.

Sustainability Incentives Scheme

The Sustainability Incentives Scheme is designed to reduce carbon emissions from the city community and conserve energy, water and natural resources. In partnership with the State Government, we have been providing rebates for the installation of energy and water saving devices for properties within the City of Adelaide boundary. Rebates are available for city businesses, building owners, residents, tenants, sporting groups and community organisations.

In 2017-18:

- 212 applications were approved with rebates totalling \$430,604.
- Total project investment was in excess of \$2.2 million with \$7.67 spent for every \$1 invested in rebates.
- Total installed solar photovoltaic (PV) generation capacity was 754.69kW.
- Total installed energy storage capacity was 460.68kWh.

Solar Savers Adelaide

The Solar Savers Adelaide Program was initiated by the City of Adelaide to assist low income households to address barriers to renewable energy uptake such as upfront finance and splitting of incentives between landlords and tenants. The City of Adelaide project managed and provided funding for the upfront purchase and installation of solar PV systems and monitoring on 40 dwellings, with the cost being paid back by property owners over ten-years.

Cool or Cosy, an Adelaide based company and Australian manufacturer of solar PV panels installed 2kW solar PV systems on 40 properties. The City of Adelaide also provided educational support to assist households to effectively use their systems.

Reducing City of Adelaide's Organisational Carbon Emissions

Between 2016 and 2017, the City of Adelaide's organisational carbon emissions reduced by 10%. As part of the City of Adelaide's commitment to achieving carbon neutrality within our operations, a 150kW solar PV system and a 64kWh lithium ion battery for energy storage were installed at the City of Adelaide's London Road Depot.

Council also committed up to \$1.9 million for the installation of additional solar PV on our assets including: Adelaide Town Hall, Adelaide Aquatic Centre, Pirie Street and Topham Mall UParks which will:

- Increase solar capacity by up to additional 930kW
- Reduce total electricity use by up to 9% per year
- Reduce carbon emissions by up to 6% per year
- Reduce electricity costs by up to \$240,000 per year.

EV Charging Stations

With 27% of the city's carbon emissions coming from transport, and over 90% of that from private passenger cars, we saw the need to provide infrastructure and incentives to encourage electric and low-emission vehicle use. Our aim is to accelerate the transition to zero emission electric vehicles (EV), which will in turn reduce transport carbon emissions and improve air quality.

The initiative was jointly funded by the City of Adelaide, the State Government of South Australia, Mitsubishi Motors Australia and SA Power Networks, in collaboration with Tesla.

Over 40 EV charging points have been installed throughout the City of Adelaide including:

- City of Adelaide Electric Vehicle Charging Hub, Franklin Street (8)
- Adelaide Central Market UPark (11)
- Rundle St UPark (11)
- Wyatt Street UPark (4)
- Topham UPark (4)
- Light Square (2)
- Hindmarsh Square (2)
- Jerningham Street, North Adelaide (2)

The first hour of charging is free, after which the cost is approximately a quarter to half the cost of charging at home (10-20 cents/kWh).





Integrated Biodiversity and Water Management

Integrated Biodiversity Management Plan 2018-2023

The Integrated Biodiversity Management Plan 2018-2023 was adopted by Council and provides a strategic approach to enhance the city's biodiversity, connect people with nature and incorporate Kaurna knowledge in the management of the city's biodiversity.

The plan identifies six key biodiversity areas within the Park Lands that will benefit from individual management plans and an environmental monitoring program to monitor and manage changes in our native flora and fauna throughout the Park Lands.

Native Bee BnB Project

The Native Bee BnB project demonstrates the City of Adelaide's commitment to the global and local movement to provide education and awareness of native bees as important pollinators and provide habitat to increase and protect their populations.

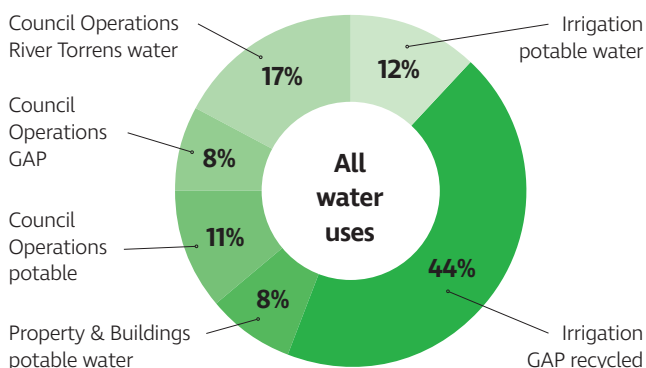
The project has created a corridor of native bee habitat along the River Torrens from the Adelaide Hills to the sea with local councils constructing nesting sites for native bees and planting natives for food. Over 140 members of the community attended an information night on World Bee Day and 60 community members helped build the first Native Bee BnB in Bonython Park / Tulya Wardli (Park 27).

Water Inventory and River Torrens

More than half of the City of Adelaide's water usage is supplied by the Glenelg to Adelaide Recycled Wastewater Scheme (GARWS). This has prevented 454 mega litres of wastewater from entering Gulf St Vincent as discharge, reducing the impact on Adelaide's coastal waters and local sea grass meadows.

GARWS recycled water is used to flush toilets in Victoria Square, fill Rymill and Bonython Lakes and provides 78% of all irrigation in the Park Lands. In years with low winter rainfalls, more than 75% of Council's total water consumption is supplied by GARWS, relieving pressure on Adelaide Hills reservoirs and the River Murray. Our research on water usage will inform the development of the integrated water management measure for the city in 2018-19.

We also delivered Stage 1 of the River Torrens Feasibility Project which is investigating options to improve Torrens Lake water quality and establish a healthy functioning ecosystem.



Sustainable events and reducing waste

Draft Sustainable Event Guidelines

In 2017-18 work began on the development of Sustainable Event Guidelines to assist event organisers in understanding and applying tangible actions in order to deliver more environmentally sustainable events in the city. Consultation occurred with event organisers and key industry players to help inform the Guidelines. To inform planning for a sustainable 2018 New Year's Eve event and the development of the guidelines, a pilot zero-waste event was held in April. Key sustainable event elements include banning of single use plastic, requiring food and beverage vendors to use compostable packaging, sustainable transport and marketing.

Waste Management

During 2017-18, the recycling rate for kerbside services was 42%. We have continued to reduce the number of standard kerbside wheelie bins used in multi-unit dwelling residential sites by providing larger shared bins and weekly collection of waste, recycling and organics at 16 sites, resulting in less bins cluttering our streets. Our service to collect electronic waste continues to be successful, with over seven tonnes of electronic waste sent for recycling.

With the expansion of food waste collection in our residential multi-unit dwellings, diversion of waste from land fill has increased with over 100 tonnes of organics being turned into compost.



A photograph of a person dining at a restaurant. The person is wearing a red patterned shirt and is using a fork to eat spaghetti from a white bowl with a blue rim. In the background, there are other dishes, including a salad and a plate with quinoa and vegetables, and a glass of orange wine with a garnish. The scene is set in a warm, brightly lit environment.

Liveable

A beautiful, diverse city with an enviable lifestyle
that is welcoming to people at all stages of life



Residential Growth Initiatives – Five Years Free Rates

In July 2017, City of Adelaide announced the Free Rates for Five Years incentive for owner-occupiers purchasing an off-the-plan apartment or conversion from a C or D grade office building. The incentive, together with the State Government partial stamp duty concession, was designed to assist developers with pre-sales to enable apartment projects to progress to construction. Applications are open for two years, from 1 July 2017 to 30 June 2019.

Promotion of the incentive has involved digital advertising, extensive industry engagement and collateral. As at 30 June 2018, there were 23 successful applicants, with an estimated 200 to be granted over the two-year timeframe.

Built Heritage Management

2017-18 marked 30 successful years of advice and funding via the City of Adelaide's Heritage Incentives Scheme (HIS).

To honour this milestone, a celebration was held in the Adelaide Town Hall as well as an exhibition in Rundle Mall. The exhibition entitled *'Bringing Adelaide's History to Colour'* told the story of the City of Adelaide's built history through a selection of digitally colourised black and white archival photographs on four large scale cubes. Brought to life by international colourist Marina Amaral, the photographs and stories offered a new and exciting way to view our city's past.

In November 2017, HIS won the Planning Institute of Australia (PIA) SA award in the Best Planning Ideas – Large Project category. In May 2018, HIS was awarded a Commendation at the Planning Institute of Australia (PIA) National Awards for Planning Excellence.

Since its inception, this multi-award-winning scheme:

- has provided over \$20m in grants to property owners
- provides a \$1.68 return to the South Australian economy for every \$1 invested
- contributes \$395m to the Gross State Product
- has supported 3,000 jobs
- contributes to the direct heritage tourism expenditure valued at \$375 million annually.

In 2017-18, HIS provided \$1.048m to 97 conservation projects, including glass replacement to Beacon House on Victoria Square, some seismic stabilisation works to St Peters Cathedral on King William Road and the conservation of the slate roof to a pair of houses on Molesworth Street.

In May 2018, the Lord Mayor, in partnership with National Trust (SA) and the History Trust, hosted a Community Heritage Forum in the Adelaide Town Hall featuring international heritage economics expert Donovan Rypkema, principal of PlaceEconomics and Heritage Strategies International in Washington, DC.

Participation and Inclusion

The City of Adelaide is planning for a future that encourages broad civic participation where the capacity of individuals and groups to lead positive action and change is central to developing a connected and thriving community. The Participation and Inclusion team work alongside city communities to deliver the City of Adelaide's commitments to Aboriginal and Torres Strait Islander and multicultural communities, a volunteer program, undertake social planning and social inclusion initiatives, activities across Community Centres and neighbourhood development.

Some of the highlights for 2017-18 included:

In collaboration with our Reconciliation Committee, the City of Adelaide completed delivery of our Stretch Reconciliation Action Plan 2015-2018, the first of its kind in local government in Australia. Through an extensive community and internal engagement process, a new Stretch Reconciliation Action Plan 2018-2021 was crafted and launched to 1,500 community members at the state Reconciliation Week Breakfast in May 2018. The new Stretch RAP 2018-2021, which was shortlisted for a LG Professionals SA Leadership Excellence Award, has 50 actions and over 100 deliverables that identify opportunities to create meaningful outcomes alongside Aboriginal communities through employment, economic development, active citizenship, leadership and celebrations of culture.

The Lord Mayor honoured members of the Stolen Generations and their families in Victoria Square / Tarntanyangga on 13 February 2018, the ten-year anniversary of Prime Minister Kevin Rudd's National Apology. This was followed by a Lord Mayor's Morning Tea for Members of the Stolen Generations on 14 February. In May, a Kids on Country event in G S Kingston Park / Wirrarninhi (Park 23) hosted by Kaurna Elders attracted 500 school children, families and Aboriginal community members from across the broader Adelaide region to share culture on Kaurna land. In July, the Lord Mayor's NAIDOC Morning Tea and Flag Raising Ceremony once again brought communities together with more than 400 guests in attendance.

For the second year, NAIDOC in the MALL invited Aboriginal and Torres Strait Islander families and friends and the wider community to celebrate the achievements of Aboriginal and Torres Strait Islander peoples. A decal of the original artwork 'A Mother's Strength' by Lorelle Hunter was revealed under the Rundle Mall canopy highlighting the national NAIDOC 2018 theme, 'Because of Her We Can'. Across the year, Reconciliation activities delivered in Community Centres and Libraries and local neighbourhoods provided opportunities to learn new skills and enhance cultural understanding.





The City of Adelaide became the first capital city in Australia to become a Welcoming City, building on our status as a Refugee Welcome Zone to commit to welcoming all ethnically diverse communities. In March, the National Symposium of the Welcoming Cities Network was hosted in Adelaide for the first time and opened by the Lord Mayor. Refugee Week 2018 was celebrated in June with community and civic receptions, and banner displays. A World Refugee Day event, in partnership with the Australian Migrant Resource Centre, was a highlight with the opportunity to celebrate achievements, share music and hear about current initiatives of those who arrived as refugees.

The City of Adelaide continued to play a critical role in ensuring effective responses for people at risk / experiencing homelessness in the city through our collaboration with the State Government and social service providers. In November 2017, the Institute of Global Homelessness named the City of Adelaide a Vanguard City for our efforts to end homelessness. In January, the City of Adelaide entered into a Strategic Partnership with the Don Dunstan Foundation to deliver the Adelaide Zero Project which aims to create 'functional zero' homelessness by 2020. A range of collaborations were delivered by the Adelaide Zero Project partnership in 2017-18 including a Connections Week coordinated by the Hutt Street Centre where the names and vulnerability status of rough sleepers in the city were collected to create a benchmark against which the project can measure its impact, and which enabled immediate triaging and tailored support of those vulnerable individuals.

The main focus of Social Planning in 2017-18 was the implementation of the City of Adelaide's Access and Inclusion Strategy 2013-2016. The City of Adelaide's Access and Inclusion Advisory Panel continued to provide strategic advice to Council enabling employees to test elements of project design to maximise access and inclusion and achieve better project outcomes. An evaluation of the Access and Inclusion Strategy 2013-2016 was initiated and engagement to create a new Disability Access and Inclusion Plan 2019-2022 began.

Through our Volunteer Program, 260 volunteers supported the City of Adelaide across a range of activities in the libraries, community centres, visitor information services, public realm, healthy ageing, culture and sport and recreation. Volunteer Training focussed on ways of welcoming and supporting people from a range of backgrounds and providing critical knowledge and skills in first aid, workplace health and safety and child safe environments. Innovative new volunteer programs in 2017-18 included family volunteering and individualised Volunteer Plans that provide more comprehensive outcomes-based volunteer experiences.

The City of Adelaide Community Centres are neighbourhood hubs where locals from all walks of life create activities that enable them to connect, share and grow together. Welcoming indoor and outdoor spaces nurture a range of activities that encourage belonging, build community capacity, promote active citizenship and reflect the diversity and unique character of each local neighbourhood. In 2017-18, the Adelaide South West Community Centre held a successful Back to Work Program for locals looking to improve their resume, cover letter and interview skills. The Box Factory Community Centre supported city students to begin Weekly Table Tennis Evenings connecting them with other local residents and the North Adelaide Community Centre partnered with Community Centres SA and the Adelaide Symphony Orchestra to host a free concert with 100 residents from the City and North Adelaide, many of whom had never before experienced a concert.

Neighbourhood Development Projects are supported throughout the year in a variety of locations to enable additional opportunities for our community to develop skills and connections in the city. Youth Week, Mental Health Week, Neighbour Day, The Local Project and the Adelaide Community Leaders in Sustainability were delivered in 2017-18.

A highlight was the Positive Post Pizza Party for Mental Health Week 2017. Reece Formosa and Matthew Stuckey from Positive Signs aim to spread positivity through the power of words and created specially designed Positive Signs Postcards. Sunny's Restaurant hosted a Positive Post Pizza Party at the Minor Works Building for 60 local residents and individuals supported by community partners such as HYPAs, Headspace, St Johns Youth and Common Ground to make pizzas for everyone to share.

A total of 43 prospective applicants sought Community Development Grants program information with a total of \$499,290 (\$509,290 inclusive of resident group) in grants funded across three categories - Major Grants, Minor Grants and Quick Response Grants. Activities ranged from a Community Street Library on Wakefield Street which allowed residents and city users to connect in an open public space (\$670), to the commemoration of the tenth Anniversary of the National Apology to the Stolen Generations (\$10,000). Headspace (Laneways to Vocation & Volunteering) delivered a program to engage isolated and marginalised youth in a transitional volunteering program through participation in local community work (\$35,000).





Lifelong Learning

Adelaide City Libraries are recognised as a leader in providing modern, flexible and sustainable services to the community. Our libraries are places of possibility and provide opportunities for the community to create, connect and inspire.

Over the past year, the Libraries attracted 1,191,651 online visits with 498,457 people visiting the libraries to participate in lifelong learning opportunities, including art and culture, music, literature, creative thinking, digital literacy and wellbeing.

Highlights included:

- **National Science Week** featured many exciting and popular programs, including robots, augmented reality, climate sensors, 3D printers and more – participants could learn about computer science and the environment. The opportunity to talk to and learn from our partners - the **University of South Australia's Wearable Computer Lab** and start-up company the **Stemsel Foundation** allowed the community to explore possible futures and find out ways in which they can get involved.
- **Songlines: Tracking the Seven Sisters:** Partnering with the National Museum of Australia, the library worked with the local Kaurna Community to provide an interactive real time tour through the Songlines exhibition live from Canberra. During the event participants were able to interact with the curator and the exhibition asking questions throughout the tour.
- **Library Out and About** continued to take the library to the streets, events and homes of the community. This included home library visits, Reading Aloud sessions, book groups, monthly visits to local business and participation in key city events such as WOMAD, the Adelaide Fringe, AVcon, Adelaide Fringe Festival, Adelaide Writers' Week and Oz Asia.
- **Hutt Street Library:** An expanded range of diverse programs were delivered with 2,714 members of the community participating in 474 programs.
- **North Adelaide Community Centre and Library:** The Keith Sheridan reading room in the Library was refreshed to make the collection easier to browse and more accessible for the community.
- **Community selection:** Partnering with local suppliers, the Library offered a range of popular community selection opportunities, including online through the supplier's website and a voucher system at local book stores, for the community to contribute to the library collection.

Wellbeing and Resilience

Wellbeing Roadmap

Completed in October 2017, the City of Adelaide's Wellbeing Roadmap sets a framework for enhancing the wellbeing of people living in the city. The Roadmap identifies four key focus areas to address community wellbeing. These are:

- Nutrition
- Meaning and purpose
- Physical Activity
- 18 to 24 year olds

The WAY

In collaboration with Together SA and other partners, the City of Adelaide developed a Wellbeing of Adelaide Youth (WAY) Community Plan that identifies ten priority areas for future projects and initiatives to improve the wellbeing of young people aged 18 to 24 years living and studying in the city. Development of the plan included engagement with over 140 young people and stakeholders from a range of sectors. As part of a collective impact approach, the City of Adelaide will work alongside other organisations to implement the WAY with the aim of creating systemic change to young people's wellbeing over a three to five-year period.

Meaning and Purpose App

In partnership with the South Australian Health and Medical Research Institute (SAHMRI), the City of Adelaide is undertaking a research project to trial an app intended to improve the meaning and purpose of city residents. As of 30 June 2018, the research project was still in the early development stage with trialling of an app planned in late 2018 or early 2019.

Nutrition

In partnership with OzHarvest, the City of Adelaide conducted five community cooking classes attracting 60 participants. Another two cooking sessions, titled *'Cooking for 1, Cooking for 2'*, were conducted at the South West Community Centre involving 26 participants.

Physical Activity

The City of Adelaide received 75 grant submissions seeking funding support through its Recreation and Sport Grants Program in 2017-2018. Over 7,000 people participated in recreation and sport events and programs supported through this grants program.

The Wild Imagination School Holiday Program is a multi-year funded initiative that engages children through nature-based craft, mud play, water play, potion making, loose parts building, unstructured nature play as well as structured games and group activities. A total of 4,467 children attended four school holiday programs held in the Adelaide Park Lands in 2017-18.





Another highlight of the Grants Program was the funding of the South Australia Multicultural Cricket League's winter cricket season. Held every Sunday over winter, City of Adelaide's funding supported 28 teams and over 300 cricketers participated in the Park Lands each week.

The City of Adelaide continued to lead the planning of community sport and recreation hubs in the Adelaide Park Lands. Landscape works around the new sports pavilion and improved playing fields continued in Gladys Elphick Park / Narnungga (Park 25) whilst construction of a new, two-level sports pavilion for soccer and athletics commenced in Ellis Park / Tampawardli (Park 24). A business case to attract external funding and identify ongoing maintenance costs commenced in response to an endorsed concept plan for improved netball facilities and new hockey facilities in Josie Agius Park / Wikaparntu Wirra (Park 22).

Improvements to the Kurangga BMX Tracks occurred in 2017-18 followed by a community engagement to ascertain the community's response to the improvements and inform future enhancements to this popular youth and family-friendly facility in Blue Gum Park / Kurangga (Park 20).

To complement the BMX Tracks facility and provide a unique recreation experience in the Adelaide Park Lands, construction commenced on a tree top adventure park in the south east corner of Blue Gum Park / Kurangga (Park 20). The commercially operated facility is scheduled to open in late 2018.

Healthy Ageing

During 2017-18, there were 190 city residents who received services through the Commonwealth Home Support Programme, facilitated by the City of Adelaide. These services included domestic assistance, personal care, transport, home maintenance, and modifications and social support.

Some of the social programs offered to city residents included the Market Bus, a weekly door to door service providing residents with the opportunity to shop at the Adelaide Central Market, weekly chair-based exercise classes held at the North Adelaide Community Centre, concerts, tours, visits to gallery exhibitions and the movies.

Community Safety

Supported by SA Ambulance and the Heart Foundation, 26 publicly accessible automatic external defibrillators (AEDs) were installed throughout the City of Adelaide.

The city's Closed-Circuit Television Network (CCTV) was expanded in 2017-18, with five additional CCTV cameras installed along Hutt Street, bringing the total number of CCTV cameras in the city to 116.

Planning and Design Strategy

The City of Adelaide's asset planning and design strategies inform our annual works program and our three-year forward program.

This work is informed by:

- Growth in the number of businesses, workers and students in the city which means that we create opportunities for smart technology to guide our transport infrastructure strategy;
- Our aim for a sustainable reduction in city carbon emissions, increasing city greening whilst providing efficient and effective infrastructure to enable people to move into and around the city;
- The desire to create an environment that enhances lifestyle and welcomes people to the city to work, visit and live;
- The need to ensure visitors can easily enjoy events and our internationally renowned Park Lands experience; and
- The development of asset management strategies which respond to growth, transport needs, major project implementation, ageing assets, and environmental, economic and financial impacts and considerations.

The planning, engagement, design and construction of our infrastructure is a key consideration for our communities. They not only seek to be engaged and informed but require us to quickly deliver infrastructure projects with minimal inconvenience and disruption.

The City of Adelaide strives to deliver infrastructure that provides the ultimate benefits of reduced congestion, safety, an appealing design, sustainable and informative.

Capital Works Major Projects

Park Lands Projects (delivered through partnering with State Government)

- **Pelzer Park / Pityarilla (Park 19)** redevelopment project, jointly funded by the City of Adelaide and the State Government, has enhanced this area of the Park Lands and includes recreational facilities, nature play opportunities and a dog park.
- **Josie Agius Park / Wikaparntu Wirra (Park 22)** included the replacement of Netball courts and new lighting.
- **Ellis Park / Tampawardli (Park 24)** facilitated design of a new community sports pavilion for soccer and athletics with the Clubs receiving a State Government grant to construct.
- **Gladys Elphick Park / Narnungga (Park 25)** facilitated design of a new community sports pavilion, car parking, landscaping and significant access improvements, partnering with the South Australian Cricket Association and the State Government.

City Bikeways

The City of Adelaide and the State Government have co-funded \$12m to build two separated bikeways through the city, one north to south and the other east to west. This project enables greater liveability, environmental and health benefits and better connection between neighbourhoods and streets. In 2017-18 construction was completed on six stages of the North-South route along Frome Street.

Torrens Rail Junction Project Landscaping

The Torrens Rail Junction project in Bonython Park / Tulya Wardli (Park 27) was completed with approximately 40,000 plants being planted, including hundreds of advanced trees. The Park Lands area surrounding this project will benefit considerably from these landscape installations. The project, partnering with the State Government, also included new shared-use paths, bridges, lighting, seating, stormwater pipe network and activated pedestrian crossings to greatly improve this space's public amenity and safety.



Brownhill and Keswick Creek Catchment

An agreement was reached with the State Government and partner councils to fund flood proofing works in the catchment. The State Government will contribute half of the \$140m cost. The City of Adelaide will contribute 8% as its proportional share of the project.

Changing Places

Following community engagement during 2017-18, a commitment to deliver a Changing Places accessible toilet in James Place was made. This toilet will be designed to ensure fuller participation by people living with disability in the life of the community.

Jeffcott Street Upgrade

Commenced planning and design of an upgraded streetscape to address stormwater drainage and flooding, managing existing tree health while conserving and enhancing the street's character. Power Line Environment Committee funded underground lighting and road renewals will be addressed in the delivery of this project.

Waymouth Street Upgrade

Completed streetscape improvements to Waymouth Street. The project has delivered street greening and expanding outdoor dining space in the widened sections of the northern footpath.

Street Upgrades

Significant upgrades and improvements to city transport infrastructure including but not limited to Jeffcott Street, Gover Street, O'Connell Street, Tynte Street, Melbourne Street, Waymouth Street, Sturt Street and Hutt Street. Ongoing renewal programs for bridges, buildings, street furniture, community facilities and greening in the Park Lands.

Street Trees

Planting of street trees contributes to our green city target and in 2017-18 we planted 166 trees and 2,000 understorey plants in 15 residential streets in North Adelaide and the city. The project will continue into 2018-19 and beyond.

Whitmore Square Master Plan

The City of Adelaide undertook a Whitmore Square / Iparrityi Master Planning process to reinforce the role of the square as well as establish a clear vision for its future.

The Master Plan will guide how the City of Adelaide will deliver improvements for the future of Whitmore Square / Iparrityi to ensure a high-quality, appealing and valuable green space for our growing and diverse community.

A three-stage community engagement process was undertaken to inform this work and feedback was received on the types of experiences people want the square to provide. This feedback was used, along with wider analysis, to prepare a draft with six key ideas for improving the square. For Stage 2, we discussed the draft vision and six key ideas for how we could improve different parts of the square with the community.

Central Market Arcade Redevelopment

A multi-stage expression of interest process was progressed for the Central Market Arcade Redevelopment supporting a thriving, mixed-use place with expanded and complementary retail and market activities.

A Retail Study was also completed which provided further guidance for retail opportunities within the redevelopment. The City of Adelaide will continue to progress proposals with proponents for the site, in order to identify a preferred development partner for a flagship mixed-use development project.

Council took care and control of the site on 27 September 2018 and has been successful in renegotiating lease terms with the majority of the existing tenants as well as securing tenants for a number of vacancies. Occupancy is currently at 98%.





Transport

The City of Adelaide continues to partner with the State Government to improve public transport services in the city.

The Free City Connector bus continues to provide a service around the city as well as North Adelaide. In 2017-18, three smart bus stops were installed on Grote Street, King William Street and King William Road. These provide real time information for passengers.

With the opening of the O-Bahn City Access project in December 2017, a further 27 new smart bus stops were installed along Currie Street and Grenfell Street, which provides users with reliable and real-time data on bus arrivals.

The City of Adelaide commissioned design works to align with the State Government's tram line extension on North Terrace and King William Road to complement the new tram services. These works are progressing to upgrade the footpath on the south side, from King William Street to Gawler Place, and from Frome Street to Ayers House.

Walking and Cycling

In addition to the North-South bikeway construction, the Gawler Place planning and design, and the Market to Riverbank project, the City of Adelaide worked with the State Government to improve connections for people walking and bike riding. This included, as part of the O-Bahn City Access project, a new shared-use path bridge across the River Torrens which now connects to a new shared-use path in the Park Lands adjacent to Hackney Road.

Improvements to the City West Quietway walking and cycling link continued with upgrades to Blenheim Street, which now provides a wider footpath compliant with the Disability Discrimination Act, and safer pedestrian crossing facilities at Grote Street and Gouger Street.

The Morphett Street and Gouger Street traffic signalled intersection received State Government Black Spot funding to install landscaped kerb extensions and control right turn vehicle movements to improve safety and access for the public. This project is almost complete.

Several walking and cycling studies undertaken include:

- North Terrace West Concept Plan
- Currie Street and Grenfell Street Option Study
- Smart Technology Implementation Plan
- Car Share Policy and Operational Guideline
- City Ring Route Study



Creative

A multicultural city with a passion to create authentic and internationally renowned experiences

Culture

Cultural Strategy

The Cultural Strategy and companion Roadmap were endorsed by Council to support the vision of Adelaide as a multicultural city with a passion to create authentic and internationally renowned experiences. The Cultural Strategy commits to building on combined strengths, to pursue bold new opportunities and to infuse creativity and culture into everything we do.

There were 14 inaugural Strategic Cultural Partnerships developed, amplifying a diversity of art forms and creative practice, festivals and events, mentorship and audience growth. A highlight was the Business of Being Creative program, delivered in partnership with Business Models Inc to incubate and support the development of sustainable creative enterprise. 20 participants (across 15 teams) were matched with a creative mentor and upskilled in creative entrepreneurship and storytelling, leading to four teams being awarded \$2,500 in seed funding to further evolve their enterprise.

Live Music

Council endorsed its second Live Music Action Plan 2017-20, setting out new, more open and dynamic ways to embrace and support music in the city. *Rock the Square*, a new program of live music was presented in Victoria Square, with six events featuring 12 local acts. The City of Adelaide supported the Umbrella Winter City Sounds festival, enabling 83 city venues to host live music events, 1,800 musicians to participate and 45,000 people to attend. The City of Adelaide also partnered with Music SA to enable the FRUSIC stage for the opening of the Fringe Festival; and Eat Your Greens, an all-ages gig showcasing professional music acts to people under 18.

Other highlights included the display of street banners and 1,500 window decals for venues and musicians to promote Adelaide's designation as a UNESCO City of Music. City of Music loading zones at 16 live music venues were installed to support musicians to more easily load equipment. Partnerships with the City of Adelaide Concert Band and the City of Adelaide Pipe Band delivered 16 live music community events, and the Town Hall Organ Recital Concerts were reintroduced to full houses.





Public Art

The City of Adelaide's active commissioning program delivered major public art works in city spaces and places. Three art works were created for the Market to Riverbank project, undertaken in partnership with the State Government. Jason Sim's sculpture, *Golden Rhombohedron* in Bank Street, Paul Herzich's sand-blasted artwork *The River is a Kurna Market* in Topham Mall, and Amy Joy Watson's artistic drainage grates and seating *Geode* all reflect the conceptual framework of collective motion. Contributing further to creativity in Topham Mall, *Sensing with Light* by John Tonkin, was installed. This interactive and substantial sculpture was commissioned by the City of Adelaide in partnership with the Institute of Photonics and Advanced Sensing, University of Adelaide.

The City of Adelaide's Emerging Curator program continues to provide vital practical and professional experience. This year the program was expanded to exhibit in the Mankurri-api Kuu (Reconciliation Room). Looking back, *Moving Forward* was developed in partnership with the City of Adelaide's Archives and Libraries to present the work of artists from the Civic Collection along with complementary footage from the History Hub. *Identity.connection.everyday* was developed and delivered in partnership with Carclew, supporting two emerging curators, Gabi Lane and Carly Dodd, to present a wide range of art work spanning multiple mediums from 13 young artists.

A new Helpmann Graduate Exhibition City of Adelaide Award, the largest acquisitive prize offered by the Helpmann Academy, was established and awarded to Yusef Hayat for his work *Mashrabiya*. The award supports creative enterprise and showcases the work of emerging artists, reflecting the City of Adelaide's commitment to creative incubation in the international arts market.

Arts and Cultural Grants

The City of Adelaide's Arts and Cultural Grants Program continues to evolve to align with strategic directions. In support of the Cultural Strategy, three new categories were created. Live Music Enterprise was introduced to support new music ventures and start-ups to provide opportunities for musicians to play in city venues and spaces; Cultural Promotion was created to support marketing and promotions that showcase cultural activities of all modalities; and the successful trial of Quick Response grants was formalised. A total budget of \$243,000 was allocated to deliver 64 creative arts and cultural projects, enjoyed by an estimated 500,000 people in the city.

Events

Summer East End Activation during Adelaide Fringe season

The City of Adelaide offered businesses along the east end of Rundle Street, Vardon Avenue, Ebenezer Place and Union Street the opportunity to extend their outdoor dining and licensed area in line with the Fringe Festival 2018 road closure dates. For the first year, the City of Adelaide supported businesses with the provision of additional furniture required to service their extended outdoor area for no extra cost. 15 traders chose to extend their licensed area. Busking and a public art installation added to the activation. 40% of traders who responded to an evaluation survey after the activation had concluded indicated that their sales revenue increased as a result of the road closure activations.

Vogue Festival

The City of Adelaide joined Rundle Mall Management Authority and Adelaide Fashion Festival in a partnership with Vogue to deliver Adelaide's inaugural Vogue Festival 13-14 October 2017. The Vogue Festival celebrated fashion in Rundle Mall and the East End with instore and public realm activations, retail offers, live music, an At First Light Yoga Morning Dance Party, Vogue Festival Wrap Up Party and more. Attendance numbers at Vogue Festival in the East End were approximately 2,000 people.

SALA in the East End

As part of the City of Adelaide's sponsorship of SALA, the inaugural SALA in the East End was held in August 2017 with two key art installations in Vaughan Place, highlighting the connection between North Terrace and Rundle Street. Nine East End venues also showcased works of local artists. Live chalk and projection art also formed part of the project, which was supported by a digital campaign showcasing artists and participating businesses.

City of Adelaide New Year's Eve 2017 event

Adelaide's New Year's Eve (NYE) 2017, in the spectacular Riverbank precinct was once again a huge success with 50,000 people attending over the night (a 40% increase in attendance from the previous year). For the first time, the NYE event saw the introduction of a Kid's Zone providing a dedicated area for children and their families to enjoy craft activities, roaming performers, stage activities, food and beverages and prime viewing for the fireworks display. The event also showcased an unprecedented number of South Australia's musicians reflecting Adelaide's status of City of Music. The City of Adelaide's NYE 2017 event has been confirmed as amongst the best events in South Australia with the announcement of State Finalists in the 2018 Australian Event Awards.





Events held in the Adelaide Park Lands

Events in the Adelaide Park Lands create an exciting and culturally enriching Adelaide experience while contributing significantly to the State in many ways. In 2017-18, there were hundreds of events held in the Adelaide Park Lands. Of these events, 159 of them were new events in the City of Adelaide.

Of particular note was the winter activation that occurred in Victoria Square / Tarntanyangga. 'Skating at Victoria Square' was held for the first time in Adelaide and drew in approximately 35,000 people over the 24-day activation. Patrons were able to enjoy snow play, tobogganing, food and beverages and ice skating.

Adelaide Park Lands Events Management Plan

The Adelaide Park Lands Events Management Plan (APLEMP) sets out a four-year action plan to achieve growth in high quality events. Below highlights achievements across a number of the APLEMP projects:

- **Multi-year agreements for significant events:**

Following the success of the multi-year Event Licence and Expression of Interest process in 2017, which saw 29 events approved for a multi-year event licence, planning is now underway to open this opportunity for a second time in early 2019. This opportunity will be open to event organisers to apply for up to five years in the Adelaide Park Lands, providing security of tenure to event organisers. This also allows the City of Adelaide staff to curate events in a way that fosters activation whilst programming appropriate rest periods for the Park Lands.

- **Development and sharing of the City of Adelaide managed annual events calendar:** Quarterly updates were provided to both Council Members and the Adelaide Park Lands Authority outlining significant events held in the Adelaide Park Lands in the previous quarter as well as major and medium events in the upcoming quarter. Monthly updates on events to be held were sent to both key internal and external stakeholders.
- **Improved spatial distribution of events:** Park Lands site fees continue to incentivise use of Pilot and Potential event sites. 2017-18 saw an 11% increase in bookings from 2016-17 to 2017-18 across Pilot and Potential event sites. Of particular note is that bookings more than doubled in 2017-18 compared with 2016-17 in Golden Wattle Park / Mirnu Wirra (Park 21 West).
- **Improved online event management processes and tools:** Development occurred on a new events and venue management solution. This will include the provision of an online web portal for customers to search for suitable City of Adelaide-owned venues, review availability calendars and submit enquiries. Implementation of this new solution will occur in late 2018.

Visitor Economy

Adelaide hosted a 750 strong 'Joymain' Incentive group from China in mid-June. The City of Adelaide provided Welcome signs in the city, a Welcome letter from the Lord Mayor and a specific information desk in Rundle Mall. The Lord Mayor facilitated a VIP function at the Adelaide Town Hall to encourage further visitation and investment into Adelaide. These activities were organised and supported by the Tourism program as part of the Bid Package in partnership with the Adelaide Convention Bureau. The economic impact resulted in \$3.5 million to the city's economy including 4,000 bed nights.

A City of Adelaide WeChat account was set up in 2017-18 to communicate with Chinese residents, students, businesses and visitors.

Council endorsed the City of Adelaide Visitor Economy Action Plan 2018-2020, which sets out an overarching plan and specific actions to work with key partners to grow the visitor economy over the next two years. There are 29 actions in the plan to deliver by 2020.

A report called 'Reimagining the Visitor Information Services Experience' was commissioned to inform future direction of visitor information services and the City of Adelaide's role. The City of Adelaide is committed to investigating a new visitor information centre experience and will progress a detailed feasibility and modelling study.

Visitor Information Services (VIS)

The VIS program assisted a total of 145,999 visitor enquiries, an increase of 11.82% on the previous year. These enquiries could not be serviced without the amazing contribution of the 120 volunteers who generously give their time to welcome our visitors.

Visitor Information Services delivered across the following seven programs resulted in:

Adelaide Visitor Information Centre	99,798
Central Market Information Booth	8,377
City Guides	6,485
Adelaide Greeters	290
Cruise Ship Meet & Greet	27,521
Mobile Visitor Information Service	1,800
Adelaide Town Hall Tour	1,728
TOTAL	145,999

The VIS volunteers contributed 14,922 hours in 2017-18. The value of this volunteer contribution is \$409,608 for 2017-18 (based on a rate of \$27.45 per hour as used by the Office of Volunteering South Australia to calculate the value of volunteering).

The VIS program hosted 10 events during the History Festival in May 2018. A total of 550 people attended the tours and talks, resulting in a 51% increase on last year's events.



Events and Festivals Sponsorships

Over \$1.6 million in sponsorship funding from the City of Adelaide was invested in 25 festivals and events during 2017-18 including the Adelaide Film Festival, Santos Tour Down Under and Adelaide Cabaret Festival. These events brought over 4.5 million people into the city and generated an estimated economic benefit in excess of \$360 million.

EVENT	FUNDING (\$'000s)
2017 AVCon: Anime & Video Game Festival	10
2017 SALA Festival	52
2017 OzAsia Festival	65
2017 INDOfest-Adelaide	20
2017 Adelaide Film Festival	35
2017 World Solar Challenge	45
2017 Adelaide Fashion Festival	25
2017 Tarnanthi Festival of Contemporary Aboriginal and Torres Strait Islander Art	45
2017 Vegan Festival	10
2017 Feast Festival	40
2017 Australian International 3 Day Event	52
2017 Credit Union Christmas Pageant	75
2017 Adelaide Motorsport Festival	30
2017 Carols by Candlelight	45
2018 World Tennis Challenge	15
2018 Santos Tour Down Under	215
2018 Lunar New Year Street Party	20
2018 Adelaide Fringe Festival	265
2018 Adelaide Festival	340
2018 Adelaide 500 Event	55
2018 Womadelaide	55
2017 Glendi Greek Festival	20
2018 Tasting Australia	30
2018 Adelaide Transitions Film Festival	6
2018 Adelaide Cabaret Festival	40

Australia Day in the City

Australia Day in the City is the biggest public event to celebrate Australia Day in South Australia. This event attracted 40,000 visitors to the city in 2018 and was assisted by our funding contribution of \$168,000.

Adelaide Convention Bureau

The City of Adelaide continued the strategic partnership with the Adelaide Convention Bureau, providing funding and support to promote South Australia as a premier destination for business events.

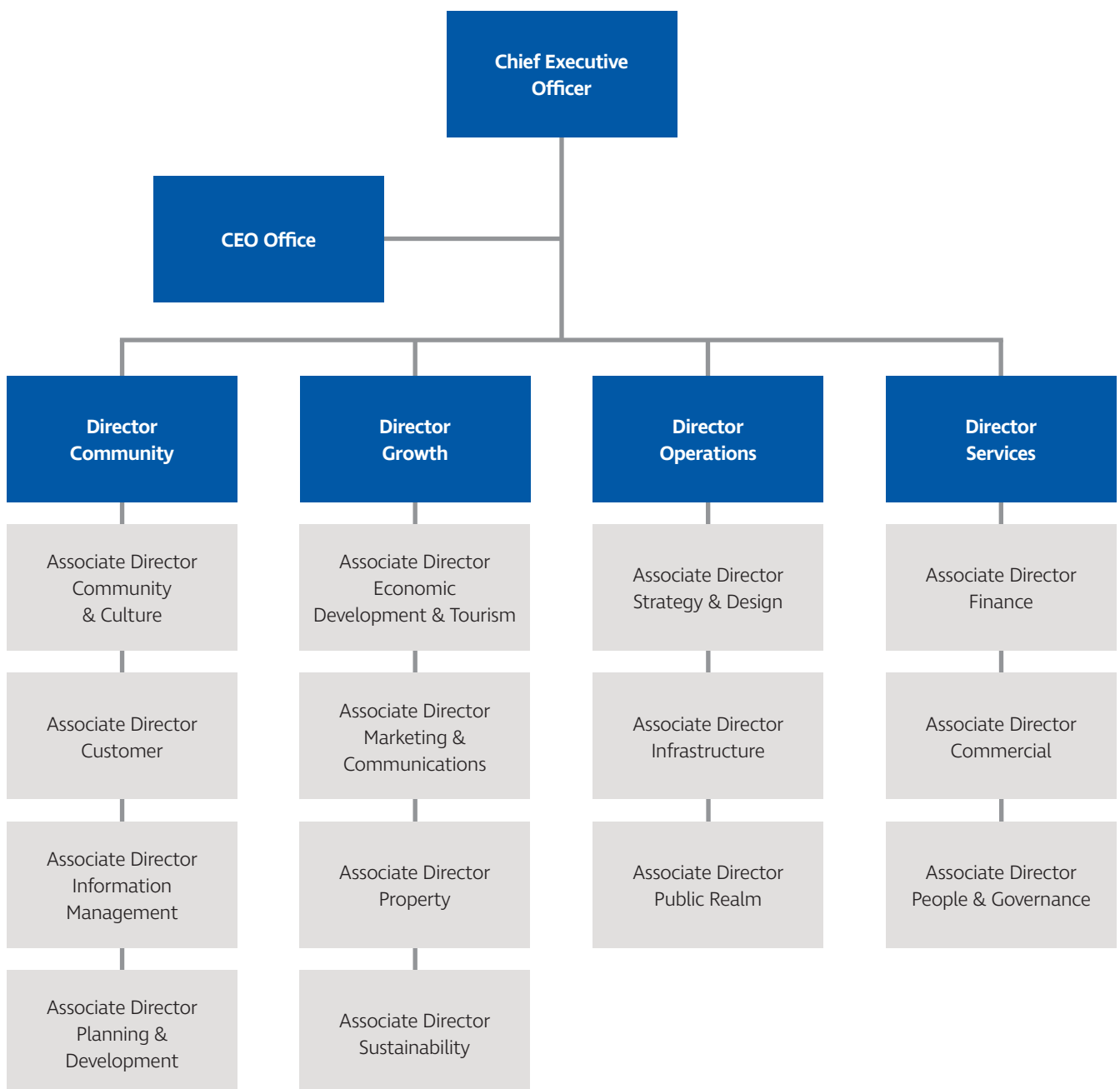


Our Organisation

Our People

Our Organisational Structure for 2017-18

The organisational structure as at 30 June 2018 is represented in the diagram below.



Our Leadership Group

As at 30 June 2018, the Executive Leadership Team (ELT) was made up of the Chief Executive Officer (CEO) and four Directors. ELT is responsible for leading and developing City of Adelaide programs and the team is passionate about building an environment where City of Adelaide employees can operate at their best to deliver for the city. ELT also recognises that organisational capability, employee capability and culture are integral to creating such an environment.

As at 30 June 2018, the following five people held Senior Executive Officer positions with the City of Adelaide:

Name	Position Title
Mark Goldstone	Chief Executive Officer
Steven Mathewson	Director Services
Clare Mockler	Director Community
Beth Davidson-Park	Director Operations
Ian Hill	Director Growth

Remuneration packages for Senior Executive Officers ranged from \$243,379 to \$321,134 per annum and were exclusive of 9.3% to 9.5% compulsory superannuation (where applicable).

These packages included a corporate car park (where applicable), an allowance for membership fees for two relevant professional associations, together with professional development allowances of \$2,500 allocated per Director and \$5,000 allocated to the CEO for 2017-18. The CEO's package included access to a corporate vehicle. The Director Growth received a total reimbursement of \$8,180.91 for costs associated with relocating from interstate to South Australia.

Our Employees

The table below provides information relating to Full Time Equivalent (FTE) employees, trainees / apprentices and labour hire staff. For further detail, please refer to the Audited Financial Statements.

	FTE as at 30 June 2018	Cost
Permanent Employees	612	\$47.426m
Fixed Term Employees (includes Employee Agreement Contract and Common Law Contract Employees)	165	\$14.861m
Casual Employees	39	\$2.776m
Trainees / Apprentices	40	\$1.796m
Labour Hire FTE	*57	*\$500,650

*approximate for the month of June 2018

Our Workplace

Our employees are integral to the successful delivery of the City of Adelaide 2016-2020 Strategic Plan, and we are focused on creating the right environment for employees to be the best that they can be. Our organisational values have been a key driver and foundational piece in building a high performing, inclusive and sustainable workplace.

Building Employee Capability

We have continued to drive a culture of continuous development and innovation with the introduction of a new performance review system with a focus on conversations and development. Our twelve-month Learning and Development Calendar continues to target organisational requirements and compliance. Some of our development offerings included:

- Professional development focused on Presentation Skills, Facilitation and Collaborative Problem Solving courses offered quarterly
- Leadership development focused on Business and Commercial Acumen, Local Government, Managing Recruitment and Performance and Engagement conversations
- Culture and Diversity focused on Living our Values plus customised sessions on Purpose and Aboriginal Cultural Awareness offered quarterly and new Advanced Aboriginal Cultural Awareness course
- Safety sessions focused on Managing Mental Health and Well-being and Dealing with Challenging Client Behaviour.

Leadership Capability

We focused on building a cohesive and united leadership community by implementing our Leadership Capability Framework, which provides a clear set of leadership capabilities that reflect the essential requirements and expectations for each level of leadership at City of Adelaide. Our leadership development offerings are aligned to the framework and continue to support our leaders to reach their full potential and lead effectively to get the best out of our people.

Recognising Our People

We have continued to bring to life a performance-based culture focused on accountability and delivery. One way in which we do this is to reward and recognise our people when they display positive behaviours via our organisational values and deliver great outcomes for our city. Some of our reward and recognition initiatives include Employee of The Month, Service Awards, Hey Thanks! Program and annual Employee Awards; our employees can be recognised both formally and informally.

Diversity and Inclusion

With the final pieces of the City of Adelaide Stretch Reconciliation Action Plan 2015-2018 being delivered it has continued to show our commitment to Reconciliation and a workplace that supports the employment and inclusivity of our Aboriginal and Torres Strait Islander community. We have broadened the offering of cultural awareness across our organisation and implemented initiatives to further support any barriers to inclusion in our recruitment practices. The introduction of our Diversity and Inclusion framework will pave the way for a broader and more considered approach with initiatives that will encourage innovation, creativity and allow us to understand and meet the needs of our people and customers.

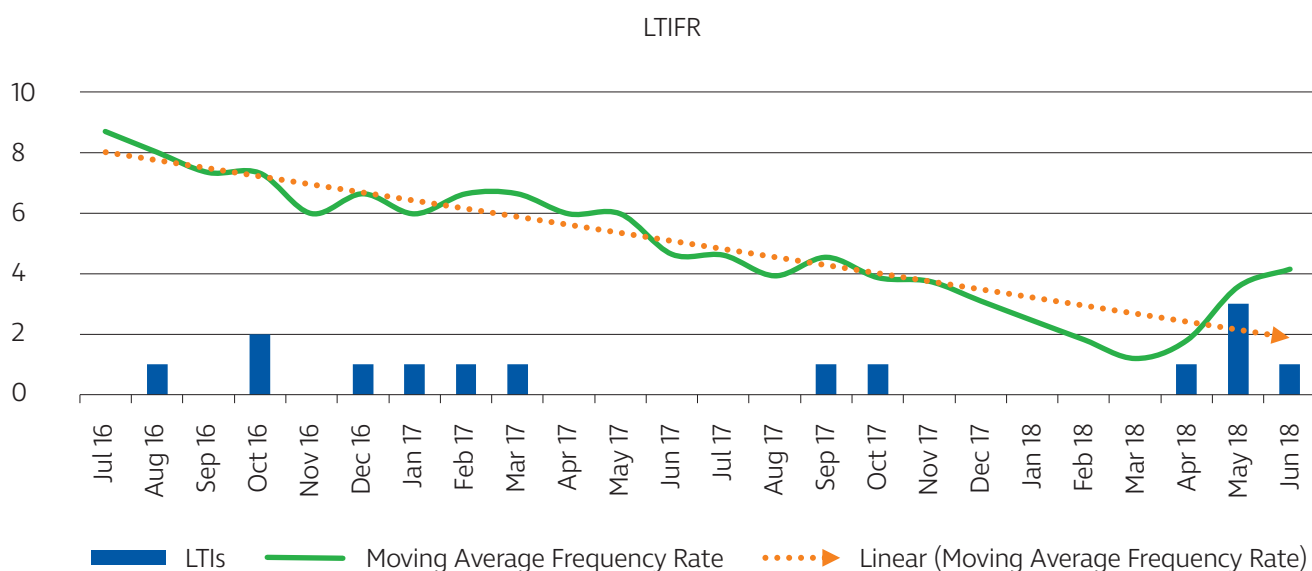
Our Workplace Safety

Our Lost Time Injury Frequency Rate (LTIFR) is less than 20% of the average for Local Government in SA and almost 10% of the national average which is quite an achievement for a council our size. Much of the credit for that must go to the way safety is being led by leaders at all levels across the corporation.

The graph to the right provides a snapshot of our safety management performance throughout 2017-18 in comparison to previous years.

Our overall performance in the 2017-18 period demonstrates that the implementation of our Safety Management System and the maturity of our leadership structure continue to be effective.

The last three-year strategy delivered what it set out to, and the next three-year strategy endorsed by ELT builds on that.



Year	No. of Claims	No. of LTIs	LTI Days	LTIFR	Duration rate	Incident Rate
2015	45	8	307	4.7	38.4	0.9
2016	51	10	136	5.8	13.6	1.2
2017	30	8	76	4.6	9.5	0.9
2018	41	7	244	4	34.9	0.8

Unpacking the table shows that although we had fewer lost time injuries, the ones we did have did not return to work quickly. Most claims are for medical expenses only, and mainly for trauma to joints and ligaments. The Fit for Life strategy has been designed to address this specific nature of injury and more particularly the demographic of this cohort.

Fitness for Life

The new Work Health Safety and Injury Management Strategy positions our Fitness for Life theme along with the Safer Systems theme as the key focus areas for the next three years. Equitable Return to Work addresses workers compensation and the recently implemented process of Early Intervention.

Over the past twelve months mental health awareness has emerged as a nationally important issue and the success of this strategy has been at least partly due to the introduction of a 'mediation' process allowing for impartial discussions with employees followed by a step management process to provide them with the best opportunity for a safe return to work, or to have further discussions with their managers for a supported, graduated return to work where possible.

City Governance

Council's Decision-Making Structure

Council is accountable to the capital city community for city leadership and strategy development that delivers benefits for all South Australians. Council is also responsible for the delivery of efficient and effective local government services that respond to the community's needs.

Pursuant to section 41 of the *Local Government Act 1999* (SA), Council may establish committees to:

- assist it in the performance of its functions;
- inquire into, and report on, matters within the ambit of its responsibilities;
- provide advice; and
- exercise, perform or discharge delegated powers, functions or duties.

Council

City Leadership and Legislative Responsibility

Council's Core Committees:

- The Committee
- Strategic Planning & Development Policy Committee

Other Council Committees:

- Audit Committee
- Reconciliation Committee

Panel:

- Development Assessment Panel (DAP)
Up to September 2017
- Council Assessment Panel (CAP)
From October 2017

Wholly owned subsidiaries:

- Adelaide Park Lands Authority (APLA)
- Rundle Mall Management Authority (RMMA)
- Adelaide Central Market Authority (ACMA)

Associated entities:

- Brownhill Keswick Creek Regional Authority
- Council Solutions Regional Authority

The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making. All meetings of the Council, Committee or the Assessment Panel are open to the public unless the meeting decides to exclude the public based on the relevant legislative provisions. Council is the main decision-making body.

Documentation for each meeting (agenda with reports / attachments and minutes) can be accessed on the City of Adelaide's website (cityofadelaide.com.au). Hard copies of the agendas (with reports and attachments) are made available to the public at the Customer Centre and in the meeting rooms before the meetings.

Hard copies of the minutes are available from the Customer Centre within five days of the meeting, without charge. Except for December 2017 and January 2018, Council met twice per month, The Committee met twice per month and the Strategic Planning & Development Policy Committee met as and when required. The Assessment Panel was scheduled to meet every two weeks up to October 2017 and then every three weeks thereafter.

Council and Council Meetings

Public Forum

In addition to requests to be heard as a Deputation, a meeting of Council provides an opportunity for the Lord Mayor and Council Members to hear members of the public in a formal setting in relation to issues in which the Council has a direct interest or responsibility. Guidelines and a registration form for the public forum are available on the City of Adelaide website (cityofadelaide.com.au).

Role of Council and Council Meetings

The Council is established to provide for the government and management of the City of Adelaide area as the capital city of South Australia and at the local level and, in particular to act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community; provide and coordinate various public services and facilities; develop its community and resources in a socially just and ecologically sustainable manner; encourage and develop initiatives within its community for improving the quality of life of the community; represent the interests of its community to the wider community; and exercise, perform and discharge the powers, functions and duties of local government in relation to its area.

Composition

The Lord Mayor and 11 Councillors (4 Area Councillors, 2 South Ward Councillors, 3 Central Ward Councillors, 2 North Ward Councillors).

Membership

Presiding Member – The Lord Mayor, Martin Haese

Deputy Presiding Member – The Deputy Lord Mayor (Councillor Sandy Verschoor)

Area Councillors – Natasha Malani, Anne Moran, Sandy Verschoor, Sandy Wilkinson

North Ward Councillors – Sue Clearihan, Phil Martin

Central Ward Councillors – Houssam Abiad, Megan Hender, David Slama

South Ward Councillors – Alex Antic, Priscilla Corbell-Moore

Committees

All committees were formed under **Section 41 of the Local Government Act 1999 (SA)** as advisory committees to Council. Council does not delegate any of its powers to the committees and accordingly, all decisions of committees constitute recommendations to Council. Meetings are operated in accordance with the provisions of the *Local Government Act 1999 (SA)* and the provisions contained in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Pursuant to section 90(1) of the Local Government Act 1999 (SA)

The City of Adelaide is fully committed to the principle of open and accountable government, a commitment which recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with section 90(1) of the *Local Government Act 1999 (SA) (the Act)*, all meetings held by Council and its committees were conducted in a place open to the public. On every occasion that the provision to exclude (within section 90(2) and (3) of *the Act*) was exercised, the minutes of the meeting included the proceedings making the order and the grounds on which the order was made in accordance with section 90(7) of *the Act*.

The City of Adelaide considers that possible embarrassment, loss of confidence, discussion of a controversial matter or being susceptible to adverse criticism in the Council or a committee is irrelevant when considering whether to exclude the public from a meeting. On every occasion that a meeting used the provision contained in section 91(7) of *the Act* to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review / revoke, as identified in section 91(9) of *the Act*.

Core Committees

The Committee

Role & Function:

The Committee was a workshop and discussion forum to enable Council Members and the Administration to develop and discuss strategic projects, ideas and overall priorities, strategies and policy matters to deliver on or support the delivery of City of Adelaide's Strategic Plan.

The Committee operated in accordance with the provisions of the *Local Government Act 1999 (SA)* and the provisions of Parts 1, 3 and 4 in the Local Government (Procedures at Meetings) Regulations 2013 (SA).

Composition

The Lord Mayor and all Councillors

Membership

Presiding Member (Chair)

Councillor Priscilla Corbell-Moore
(July 2017 – September 2017)

Councillor Sandy Wilkinson
(October 2017 – December 2017)

Councillor Sue Clearihan
(January 2018 – March 2018)

Councillor David Slama
(April 2018 - June 2018)

Deputy Presiding Member (Deputy Chair)

Councillor Sandy Wilkinson
(July 2017 to September 2017)

Councillor Megan Hender
(October 2017 – December 2017)

Deputy Lord Mayor, Councillor Sandy Verschoor
(January 2018 – March 2018)

Councillor Megan Hender
(April 2018 – June 2018)

Committee Members – The Lord Mayor, Martin Haese; Councillors Houssam Abiad, Alex Antic, Sue Clearihan, Priscilla Corbell-Moore, Megan Hender, Natasha Malani, Phil Martin, Anne Moran, David Slama, Sandy Verschoor (Deputy Lord Mayor) and Sandy Wilkinson

Strategic Planning & Development Policy Committee

Legislative Role & Function

This Committee was established to assist and provide advice to Council to meet the requirements of Section 101A of the *Development Act 1993 (SA)*.

The Strategic Planning & Development Policy Committee operated in accordance with the provisions of the *Local Government Act 1999 (SA)* and the provisions of Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

The Lord Mayor and all Councillors

Membership

Presiding Member (Chair)

Councillor Anne Moran
(July 2017 – September 2017)

Councillor Houssam Abiad
(October 2017 – December 2017)

Councillor Anne Moran
(January 2018 – March 2018)

Deputy Lord Mayor, Councillor Sandy Verschoor
(April 2018-June 2018)

Deputy Presiding Member (Deputy Chair)

Councillor Houssam Abiad
(July 2017 – September 2017)

Councillor Priscilla Corbell-Moore
(October 2017 – December 2017)

Councillor Sandy Wilkinson
(January 2018 – March 2018)

Councillor Megan Hender
(April 2018 – June 2018)

Committee Members – The Lord Mayor, Martin Haese; Councillors Houssam Abiad, Alex Antic, Sue Clearihan, Priscilla Corbell-Moore, Megan Hender, Natasha Malani, Phil Martin, Anne Moran, David Slama, Sandy Verschoor (Deputy Lord Mayor) and Sandy Wilkinson

Other Council Committees

Reconciliation Committee

Role & Function

The Reconciliation Committee works to advance reconciliation in the city and seek broad Aboriginal and Torres Strait Islander participation in City of Adelaide activities and events.

The Reconciliation Committee operated in accordance with the provisions of the *Local Government Act 1999 (SA)* and the provisions of Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

Eleven (11), comprising the Lord Mayor (Ex Officio), three (3) Council Members, three (3) strategic agency representatives, three (3) Aboriginal and / or Torres Strait Islander representatives, one (1) Kaurna specific representative and two proxies.

Membership

Presiding Members (Dual Chairs) – The Lord Mayor, Martin Haese and Ms Yvonne Agius

Deputy Presiding Member (Deputy Chair) – Mr Ivan-Tiwu Copley

Strategic Agency Representatives: Mr Ribnga Green, Mr Trevor Lovegrove, Ms Vicky Welgraven

Kaurna Nation Cultural Heritage Association Committee Representative: Mr Jeffrey Newchurch

Aboriginal and / or Torres Strait Islander community representatives: Ms Yvonne Agius, Mr Ivan-Tiwu Copley, Catherine (Mandy) Brown

Proxies: Ms Lynette Crocker, Ms Deanne Hanchant-Nichols

City of Adelaide Councillors: Councillors Sue Clearihan and David Slama

Audit Committee

Legislative Role

The Audit Committee is established in accordance with Section 126 of the *Local Government Act 1999 (SA)* for addressing legislative functions to provide independent assessment of Council and Corporation activities.

The Audit Committee conducts its business in accordance with the provisions of the *Local Government Act 1999 (SA)*, its Terms of Reference and the provisions of Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*.

Composition

The Lord Mayor, one (1) City of Adelaide Councillor, three (3) External Independent Members, two (2) Proxy City of Adelaide Members

Membership

Presiding Member – Mr David Powell

Deputy Presiding Member – Mr Ross Haslam

Committee Members – Lord Mayor, Martin Haese; Mr Ross Haslam, Councillor Phil Martin; Mr David Powell, Mr Sean Tu

Proxy Committee Members – Councillor Megan Hender; Councillor David Slama.

Panel

Development Assessment Panel (DAP) to 30 September 2017

The role of the Development Assessment Panel was to facilitate the expeditious assessment of applications made to the Council. Council established the City of Adelaide Development Assessment Panel as the relevant authority to exercise or perform its powers and functions in accordance with the *Development Act 1993 (SA)*.

All meetings of the panel were open to the public unless the meeting decided to exclude the public having considered the relevant requirements of the *Development Act 1993 (SA)*.

The City of Adelaide Development Assessment Panel operated in accordance with the provisions of the *Development Act 1993 (SA)*, its Terms of Reference, Code of Conduct, Instrument of Delegation and a Policy for Applying Delegations.

Composition

Nine (9) Members – four (4) Council Members; five (5) independent members having experience and expertise in one or more of the following disciplines - architecture and / or urban design; environmental and / or heritage management; property management and / or development; planning or environmental law and / or corporate governance; strategic, transport, infrastructure and / or social planning.

Membership

Presiding Member – Mr John Hodgson

Deputy Presiding Member – Mr Ruan Perera

Council Members – Councillors Houssam Abiad, Natasha Malani, Anne Moran and David Slama

Specialist Members – Mr Ross Bateup, Mr Graeme Hopkins and Dr Iris Iwanicki

Council Assessment Panel (CAP) from 1 October 2017

The CAP is established in accordance to Section 83 of the *Planning, Development and Infrastructure Act 2016 (SA)*.

The role of the City of Adelaide Council Assessment Panel is to facilitate the expeditious assessment of development applications made to the Council. Council established the City of Adelaide Council Assessment Panel as the relevant authority to exercise or perform its powers and functions.

All meetings of the panel are open to the public unless the meeting decides to exclude the public having considered the relevant requirements.

The City of Adelaide Council Assessment Panel operates in accordance with the provisions of the *Development Act 1993 (SA)*, *Planning, Development and Infrastructure Act, 2016 (SA)*, *Planning, Development and Infrastructure (General) (Assessment Panels) Variation Regulations 2017 (SA)*, its Terms of Reference, Code of Conduct, Meeting Procedures, Instrument of Delegation and a Policy for Applying Delegations.

Composition

Five (5) Members – one (1) City of Adelaide Council Member; four (4) independent members having qualifications and experience in one or more of the following disciplines – urban planning; architecture and / or urban design; environmental and / or heritage management; property management and / or development; planning law or environmental law and / or corporate governance and strategic, transport, infrastructure and / or social planning.

Membership

Presiding Member – Mr John Hodgson

Acting Presiding Member – Councillor Anne Moran

Specialist Members – Mr Ross Bateup, Mr Heath Edwards and Professor Mads Gaardboe

Subsidiary

Adelaide Park Lands Authority (APLA)

The Adelaide Park Lands Authority is a partnership between the State Government and the City of Adelaide to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the *Adelaide Park Lands Act 2005 (SA)*.

The Authority is the principal advisor to both Council and State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands and is responsible for preparing and maintaining the Adelaide Park Lands Management Strategy; delivering the Strategy by providing policy advice on the full range of issues involving the Park Lands; guiding City of Adelaide and State Government agencies in management of the Park Lands and ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

The Authority met monthly operating in accordance with the provisions of its Charter and the *Local Government (Procedures at Meetings) Regulations 2013 (SA)*. Agendas for meetings are available from the Customer Centre prior to the Board meeting, on City of Adelaide's website and the meeting venue. Hard copies of the minutes are available from the Customer Centre and on the City of Adelaide's website within five days of the meeting.

Composition

The Lord Mayor or, if the Lord Mayor chooses not to be a member of the Authority, a person appointed by Council; and four (4) other members appointed by Council; and five (5) members appointed by the Minister responsible for the *Adelaide Park Lands Act 2005 (SA)*.

Membership

Presiding Member – The Lord Mayor, Martin Haese

Deputy Presiding Member – Ms Sally Smith

Board Members – The Lord Mayor, Martin Haese, Ms Anita Allen, Councillor Priscilla Corbell-Moore, Ms Stephanie Johnston, Mr Chris Kwong (to 9 November 2017), Ms Kirsteen Mackay (from 6 February 2018), Councillor Anne Moran, Councillor David Slama, Ms Sally Smith, Councillor Sandy Wilkinson, and Mr Roger Zubrinich

Proxy Board Member – Emeritus Professor Damien Mugavin (for Stephanie Johnston)

Adelaide Central Market Authority

The Adelaide Central Market Authority (the Authority) is established pursuant to Section 42 of the *Local Government Act 1999 (SA)*. The Authority is a body corporate under the Act and in all things acts through the Board which has the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of the Authority is to oversee the management and operation of the Adelaide Central Market in accordance with the Market Charter and the Council's Strategic Plan; to be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders and to be responsible for the Market becoming internationally recognised as a vibrant, diverse and unique fresh produce market community that is commercially sustainable for traders and the City of Adelaide.

Composition

The Board shall consist of up to seven Board Members including the Chairperson appointed by the Council who collectively have a range of knowledge, skills and experience across the following areas – retail; food supply chain (with retail emphasis); retail property management; marketing; board governance; business acumen; people leadership; strategic management and knowledge of the Market. One Board Member must be a Council Member who was Councillor Megan Hender.

Rundle Mall Management Authority

The Rundle Mall Management Authority (the Authority) is established pursuant to Section 42 of the *Local Government Act 1999 (SA)*. The Authority is a body corporate under the Act and in all things acts through the Board which has the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of the Authority is to position the Rundle Mall precinct in a way that sustains retail, business and economic growth and maintains economic viability; to enhance and sustain Rundle Mall as the State's premier retail and commercial shopping precinct; to promote the Rundle Mall precinct and to encourage its use by residents, visitors and the community in general; to maintain a strategic role and focus in relation to positioning the Rundle Mall precinct, investment attraction and retail mix; to champion the delivery of the vision for the Rundle Mall precinct as expressed in the Council's Master Plan; to ensure that the Authority operates within the terms of its Charter and the Council's Strategic Plan.

Composition

The Board shall consist of a minimum of seven and a maximum of eight Directors who collectively have a range of knowledge, skills and / or experience across the following areas - retail business experience; marketing and / or advertising experience; retail property management experience; experience as a Director or Board member of a similar body; financial management experience; local government experience; and planning design or placemaking. Two Directors must be members of the Council who were Councillor David Slama and Councillor Natasha Malani.

Procurement Policies and Procedures

The City of Adelaide's Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers;
- Obtaining value for money;
- Negotiated outcomes;
- Ensuring probity, accountability and transparency;
- Effective management of the end to end procurement lifecycle;
- Identification and management of risks;
- Consideration of community impact, including social, environmental and economic sustainability considerations and the use of local goods and services; and
- Delegated signing authority.

The City of Adelaide reserves the right to undertake open or select tenders whenever it considers appropriate. In circumstances where we enter into purchasing contracts other than those resulting from a tender process, we will record the reasons for entering into those contracts and retain the records as appropriate. When the City of Adelaide is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$100,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$100,000 we will usually call for formal tenders.

We are committed to achieving value for money in the procurement of goods and services that provide benefit to the community and to supporting the economic, environmental, cultural and social life of the city.

The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The processes for tenders, formal quotes and registrations of interest are built to deliver value, achieve high quality and manage the attendant risks, including sustaining appropriate standards of workplace health and safety.

The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. Other standards, codes and guidelines may be relevant to our tendering practices. The principles of the policy are consistent with national codes and standards.

The policy adopts the Principles of the State Government's *Industry Participation Policy*. An employment contribution test is applied to all formal procurement activities up to \$ 4million, testing the number of labour hours of South Australian residents associated with the primary contract. For activities over \$4 million, an Industry Participation Policy Plan is evaluated and implemented within the successful tenderer's contract. The Plan provides a clear statement of their commitment to seeking opportunities to optimise the benefits of the contract to the State economy and to use local industry. Both are evaluated at the time of tender, with a minimum weighting of 15% assigned.

Contract Management

A central team provides support and advice across the City of Adelaide to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally and a software system allows us to administer contract data and provides additional tools to improve process rigour.

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million:

Business Activity	Type	CRP/COR/COM*	Comments
UPark	Council	COM	Providing 5,130 car parking spaces at eight multi-story car parks (exc. Central Market). In addition, the eight UParks have 86 accessibility spaces and 45 motorcycle spaces.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.
North Adelaide Golf Course	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse.
Adelaide Town Hall	Council	COM	Venue hire for a range of events and catered functions.
Adelaide Central Market	Council Subsidiary	COM	A world-renowned food market with 74 stalls and ancillary car parking.

The City of Adelaide is committed to high standards of corporate governance and accountability. This statement has been prepared to provide a broad description on internal controls and risk management, contributing to the governance of Council.

National Competition Policy

Competitive Neutrality

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have, by virtue of its control by the government or local government, over private business operating in the same market.

City of Adelaide has a complaints mechanism in place and in 2017-18 no complaints were received with regard to competitive neutrality.

Significant Business Activities

There have been no other changes in the significant business activities controlled by City of Adelaide and competitive neutrality principles relevant to each significant business activity continue to apply.

Category 2 applies to all other significant business activities:

Business Activity	Type	CRP/COR/COM*	Comments
Council Solutions	Regional Subsidiary	COM	Joint subsidiary of six councils to manage collaborative procurement activities

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

All of the City of Adelaide's business activities include checks for competitive neutrality. In setting fees and charges, we take into account relevant Government legislation and policies, market rates, community service obligations and impact on residents, ratepayers and visitors to the city, efficient allocation of resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, State and national economies and our policies.

Council has completed a review of its By-Laws in 2018. As part of this process, all By-Laws, have been reviewed in light of the National Competition Policy.

Risk Management Framework

The Audit Committee was established pursuant to Section 126 of the *Local Government Act 1999 (SA)*, to assist the Council discharge its responsibilities. Reporting to City of Adelaide, the Audit Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regard to financial reporting, internal controls, risk management, whistle-blowing, internal audit and external audit.

The City of Adelaide maintains an Internal Audit function which reports to management and the Audit Committee. The role of the Internal Auditor is to identify more efficient and effective processes and to assist Council and the Chief Executive Officer meet their assurance obligations. The Internal Audit function is contracted to KPMG for a period of 2 years, expiring in 2019. The Internal Audit plan is reviewed and endorsed by the Audit Committee and the committee is presented with the internal audit findings biannually.

Pursuant to Section 128 of the *Local Government Act 1999 (SA)*, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Enterprise Risk Management

The City of Adelaide manages strategic, emerging, project, operational, and financial risks through its Enterprise Risk Management Framework which has been developed in accordance with International Standard ISO 31000:2018.

The framework ensures risks are identified, assessed and properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

The success of the Enterprise Risk Management model is a result of a strong executive involvement through monthly reporting of risk and internal audit matters to the Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit Committee.

The Strategic Risk and Internal Audit Group comprises of management and Internal Auditors.

Internal Control Framework

Pursuant to Section 125 of the *Local Government Act 1999 (SA)*, Council must ensure that appropriate policies and procedures of internal controls are implemented and reviewed to assist Council to carry out its activities in an efficient manner to achieve its strategic objectives. Council's Internal Controls are processes for assuring Council's achievement of objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies. Internal Controls include a range of activities such as approvals, delegations, security of assets and segregation of duties.

Registers and Codes Required to be Kept

List of Registers

List of registers required to be kept under the *Local Government Act 1999 (SA)*, *Local Government Elections Act 1999 (SA)* and the *City of Adelaide Act 1998 (SA)* are:

- Members Register of Interests;
- Members Register of Allowances and Benefits;
- Members Register of Gifts and Benefits;
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries);
- Officers Register of Interests;
- Officers Register of Gifts and Benefits;
- Campaign Donations and Expenses Returns;
- Register of Community Land;
- Register of Public Roads; and
- By-Laws and Certified Copies.

Codes of Conduct or Practice

List of Codes of Conduct or Practice required to be kept under the *Local Government Act 1999 (SA)*, *Local Government (Elections) Act 1999 (SA)*, and the *City of Adelaide Act 1998 (SA)* are:

- Code of Conduct for Council Members;
- Code of Practice for Access to Meetings and Documents;
- Code of Practice for the Conduct of Council / Committee meetings when the *Local Government (Procedures at Meetings) Regulations 2013 (SA)* are varied; and
- Code of Conduct for Employees.

The above registers and codes, meeting agendas and minutes, policies, the City of Adelaide 2016-2020 Strategic Plan and annual reports are available from the City of Adelaide website www.cityofadelaide.com.au or at the Customer Centre.

Freedom of Information Applications

There were 31 active requests for information from 1 July 2017 to 30 June 2018 made under the *Freedom of Information Act 1991 (SA)*. In summary:

New applications	27
Applications brought forward from previous year	4
Access granted in full	9
Access granted in part	10
Access refused (inc. records which do not exist)	10
Transferred	1
Closed / withdrawn	1
Undetermined at 30 June	0
Internal review – decision confirmed	0
Internal review – decision varied	0

Enquiries or requests for information under the *Freedom of Information Act 1991 (SA)* should be forwarded to:

Freedom of Information Request
City of Adelaide,
GPO Box 2252,
Adelaide SA 5001

Section 270 Internal Reviews of Council Decisions

During 2017-18, the City of Adelaide received 8 applications under Section 270 of the *Local Government Act 1999 (SA)*, for the review of decisions made by the Council, its employees, and persons acting on Council's behalf.

The details of these reviews are as follows:

Date	Matter	Outcome
6/06/2017	Decision to not re-issue residential parking permit	Decision made in accordance with Guidelines. Decision upheld.
25/09/2017	Decisions relating to development not commenced	Application refused - frivolous and vexatious
15/11/2017	Decision to not issue residential parking permit	Recommendation to reconsider issue of permit. Decision made in accordance with Guidelines, however property does not have a right of way over laneway required to access yard.
8/1/2018	Decision in relation to access to Central Market UPark to conduct work, and delay in dealing with matter.	Adelaide Central Market Authority staff acted appropriately and within reasonable timeframes.
10/01/2018	Dispute of Expiation – stopping in a no stopping zone - signage not placed in accordance with standards	Expiation issued appropriately, signage in place in accordance with standards
27/12/2017	Decision to place expiation notices on passenger side of vehicles, stuck down with tape and under windscreen wipers	Placement of notices adequate and appropriate.
21/03/2018	Dispute of two Expiations - disabled permit was displayed incorrectly, and staying over time limit.	Expiation 1 issued appropriately based on conditions of disability parking permit, previous advice to complainant, and relevant legislation. Expiation 2 issued appropriately in line with legislative provisions.
22/03/2018	Council Members inappropriately assisting developer, and giving favourable assistance of Council staff in low-level neighbour dispute.	No evidence of favourable assistance or inappropriate behaviour.

Council's Representation Quota

The total representation quota is the number of electors for each Council Member, including the Lord Mayor.

At 30 June 2018, the total representation quota for the City of Adelaide was 1:2,133 and the total number of electors was 25,601 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table below.

Council	Number of Electors	Representation Quota
Adelaide	25,601	1:2,133
Charles Sturt	83,852	1:4,932
Marion	64,481	1:4,960
Port Adelaide Enfield	82,987	1:4,610
Salisbury	93,955	1:5,526
Tea Tree Gully	73,139	1:5,626

The representative structure is as follows.

The Lord Mayor is elected at large, and 11 Councillors elected as representative of three wards and the area as a whole. The North and South Wards are represented by two Ward Councillors, the Central Ward is represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

A review of the representative structure was completed in December 2013. The community was invited to participate in the Representation Review process and make submissions in accordance with the *Local Government Act 1999 (SA)*, and the Council's Public Communication and Consultation Policy.

The Representation Review process resulted in a new Representation structure, which was in place for the November 2014 elections.

The timing of reviews of Council's representation structure is determined by regulation. As at 30 June 2018, the City of Adelaide's next review has not yet been scheduled however based on the draft Review Schedule released by the LGA, it is likely the next review will commence in April 2020. At the time of the next review, electors will be provided with various opportunities to provide their views and make submissions on Council's representation structure, in accordance with the legislative provisions and Council's Community Consultation Policy.

Allowances for Elected Members

Elected Member allowances were set by the Remuneration Tribunal in its Determination 6 of 2014 and adjusted in accordance with provisions set out in the City of Adelaide Act 1998 (SA), on 7 November 2017.

These allowances are set as an annual allowance and are paid to Elected Members on a monthly basis. There is a base allowance for the Lord Mayor and Councillors, and higher allowances for Councillors appointed to the roles of Deputy Lord Mayor and Chair of a Prescribed Committee where an allowance is applicable *.

Elected Member	Annual Allowance From 1 July 2017 to 30 June 2018
Lord Mayor Martin Haese	\$172,047.28
Deputy Lord Mayor Sandy Verschoor • Chair of SP&DP Committee from 1 April 2018 to 30 June 2018	\$39,691.63
Councillor Anne Moran • Chair of the SP&DP Committee from 1 July 2017 to 30 September 2017 and from 1 January 2018 to 30 March 2018 • Member of DAP, CAP and APLA	\$37,867.40
Councillor Sandy Wilkinson • Chair of The Committee from 1 October 2017 to 31 December 2017 • Member of APLA	\$28,090.59
Councillor Natasha Malani • Member of DAP and RMMA	\$37,449.76
Councillor Sue Clearihan • Chair of The Committee from 1 January 2018 to 30 March 2018	\$28,871.41
Councillor Phillip Martin	\$25,396.68
Councillor Houssam Abiad • Chair of SP&DP Committee from 1 October 2017 to 31 December 2017 • Member of DAP	\$29,483.34
Councillor Megan Hender • Member of ACMA	\$40,846.68
Councillor David Slama • Chair of The Committee from 1 April 2018 to 30 June 2018 • Member of DAP, RMMA and APLA	\$37,070.67
Councillor Alex Antic	\$25,396.68
Councillor Priscilla Corbell-Moore • Chair of The Committee from 1 July 2017 to 30 September 2017 • Member of APLA	\$27,865.91

***Remuneration amounts per Council committee or subsidiary**

Committee/Subsidiary	Role	Allowance 2017-2018
The Committee	Chair	\$2661
Strategic Planning & Development Policy Committee (SP&DP)	Chair	\$2661
Audit Committee	Chair	\$500 per meeting (\$100 per meeting where requested by Council or Committee to attend any Council or Committee meeting)
	Independent Members only	\$400 per meeting
	Council Member	\$0
Reconciliation Committee	All	\$0
Adelaide Park Lands Authority (APLA)	All (except Lord Mayor)	\$51.50 per hour
Adelaide Central Market Authority (ACMA)	Chair	\$25,750 p.a.
	Board Member	\$15,540 p.a.
Rundle Mall Management Authority (RMMA)	Chair	\$840 per session
	Deputy Chair	\$673 per session
	Board Member	\$560 per session
Council Assessment Panel (CAP) (previously Development Assessment Panel (DAP))	Chair	\$600 per meeting & \$150 per briefing/workshop
	Ordinary Member	\$500 per meeting per briefing/workshop

Training and Development Activities for Elected Members

Attended by Elected Members for
1 July 2017 – 30 June 2018.

Lord Mayor Martin Haese

Property Council – Bernard Salt – Population Growth

AmCham – speaker the Hon Jay Weatherill

SA Press Club – Premier Steven Marshall

Deputy Lord Mayor Sandy Verschoor

Social Capital Conference – Scaling up – growing the
social economy

CEDA Event – State of the City

Open State Hub – Allyson Hewitt – Social Innovation –
Doing Good Better

CEDA – Arts and Innovation

Councillor Susan Clearihan

CEDA Event – State of the City

IPAA Event – Don Dunstan Foundation's Social Capital
Residencies Showcase

Open State Hub – Exploring the City with Charles Wolfe

Open State Hub – Allyson Hewitt – Social Innovation –
Doing Good Better

Philanthropy Australia – A Morning with Stephen
Huddart

Councillor Megan Hender

CEDA Event – State of the City

Councillor Natasha Malani

Social Capital Conference – Scaling up – growing the
social economy

AIBC SA – Australia India Address

The Wyatt Benevolent Institution – Crowdfunding and
the Social Economy

Purpose Passion Power Conference

SA Press Club – Premier Steven Marshall

AsiaAus Leaders – Opt In and Stand Out

Councillor Phillip Martin

CEDA Event – State of the City

Homelessness Conference – Working Together to End
Homelessness

Open State Hub – Allyson Hewitt – Social Innovation –
Doing Good Better

AIUS SA – Being South Australia

Councillor David Slama

CEDA Event – State of the City

AmCham – speaker the Hon Jay Weatherill

Councillor Sandy Wilkinson

State History Conference

SA Press Club – Premier Steven Marshall

MainStreet SA Conference

Local Nuisance and Litter Control Act and Regulations

During 2017-18, a total of 224 complaints were received for Local Nuisance and total of 15 complaints were received for Litter.

One expiation was issued under Section 22 of the *Local Nuisance and Litter Control Act 2016 (SA)* for disposal of litter 50 litres or more (class B). There was also one direct prosecution under Section 22 and 26 of the *Local Nuisance and Litter Control Act 2016 (SA)* for the disposal of litter and for being the owner of the vehicle used to commit the offence.

One nuisance abatement notice was issued relating to a noise complaint. Two warning letters were issued, one for noise relating to commercial waste collection and one for litter relating to oil entering the stormwater system.

There were no civil penalties negotiated under Section 34 of the Act and no applications by the council to the Court for orders for civil penalties under Section 34 of the Act and the number of orders made by the Court on those applications.

Community Land and Council Facilities

Infrastructure and Property Management

Council is required under the *Local Government Act 1999 (SA)* to appropriately manage its property and infrastructure assets.

Council has endorsed Asset Management Plans for its infrastructure and property assets and continues to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city now and into the future. During 2017-18, the Infrastructure and Property programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned maintenance works and management of various community and commercial leases and licences.

Park Lands Leasing and Licensing Policy

The Park Lands Leasing and Licensing Policy aims to provide a consistent framework for the establishment and management of leasing and licensing arrangements for the Adelaide Park Lands. The Policy continues to provide a clear and consistent approach to rental assessment and responsibility for repairs, maintenance and capital replacement. The Policy has introduced an Expression of Interest process so that Council remains transparent in its dealings over community land as well as an assessment criteria for long term leasing arrangements in the Park Lands. The Policy also continues to support and assist lessees and licensees to increase activation through measures to encourage sharing of properties by sub-letting or licensing.

Community and Land Management Plans

Council is required under the *Local Government Act 1999 (SA)* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under its care control and management. CLMPs aim to ensure the consistent and coherent management of community land. They identify appropriate land uses, provide clear guidance on maintenance and management, and ensure that the future needs of the community are adequately considered.

CLMPs reflect community values and wishes and result in enhancement and preservation of environmental, cultural, social and economic values; forward planning for capital works and maintenance; better decision making; anticipation of future community needs; and sustainable land uses and management practice. Council has CLMPs in place for all of the City of Adelaide's Park Lands, Squares and other community land.

Confidentiality Provisions – Use of Sections 90(2) and 91(7) of the *Local Government Act 1999 (SA)* by Council and its Council Committees

Section 90(2) of the *Local Government Act 1999 (SA)* (*the Act*) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of *the Act*.

Section 91(7) of the *Local Government Act 1999 (SA)* (*the Act*) enables a meeting of Council or a committee having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

The table below identifies the total number of orders pursuant to Section 90(2) and Section 91(7) of *the Act* made at each meeting during the 2017-18 financial year.

Number of times confidentiality provisions used during the 2017-18 financial year:

	Section 90(2) Order to Exclude	Section 91(7) Confidentiality Order
Council	67	67
The Committee	32	30
Audit Committee	11	11
Total	110	108

The date, meeting, subject matter and basis for confidentiality for Section 90(2) of *the Act* and Section 91(7) of *the Act* orders in the 2017-18 financial year is enclosed.

The date and subject of each Section 91(7) of *the Act* confidentiality order remaining operative, in part or full, dated from 15 November 2010 to the end of the 2017-18 financial year is enclosed.

Confidentiality Provisions – Use of Section 90(3) of the *Local Government Act 1999 (SA)*

The table below identifies the number of times a provision under Section 90(3) of the *Local Government Act 1999 (SA)* was utilised to exclude the public:

(a) Information, the disclosure of which, would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	8
(b) Information, the disclosure of which (i) Could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	13
(c) Information, the disclosure of which would reveal a trade secret	-
(d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	19
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	-
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	-
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	10
(h) Legal advice	1
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	12
(j) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person, or (ii) on balance, be contrary to the public interest	3

(k) Tenders for the supply of goods, the provision of services or the carrying out of works	-
(m) Information relating to a proposed amendment to a Development Plan under the <i>Development Act 1993</i> before a Plan Amendment Report relating to the amendment is released for public consultation under that Act	-
(n) Information relevant to the review of a determination of a Council under the Freedom of Information Act 1991	-
(d) & (j) Combination of provisions above	2
(b) & (d) Combination of provisions above	37
(j), (b) & (d) Combination of provisions above	2
(h) & (i) Combination of provisions above	2
(a) & (b) Combination of provisions above	1
(e) & (g) Combination of provisions above	1
(a) & (g) Combination of provisions above	1
(d), (h) & (j) Combination of provisions above	1
(b), (d) & (h) Combination of provisions above	2

Reports enclosed – two –

- Report on the Use of 90(2) & (7) and 91(7) with subject matters for 2017-18 financial year and
- Report on operative confidentiality orders with subject matters November 2010 to June 2018 as at end of financial year

Report on the Use of 90(2) & (7) and 91(7) By Council and its Council Committees 90(2) & (7) Order to Exclude 91(7) Confidentiality Order Subject Matter & Basis within the ambit of 90(3)

Item No	Meeting Date	Meeting	Order to Exclude – Section 90(2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Confidentiality Order – Section 91(7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
1	4/7/2017	The Committee	City Tramline Extension [Item 8.1] [s 90(3) (d) & (j)]	City Tramline Extension [Item 8.1] [s 90(3) (d) & (j)]	
2	4/7/2017	The Committee	Temporary Infrastructure Proposal [Item 6] [s 90(3) (j)]	-	In the absence of a confidentiality order – matter released in Minutes 4/7/2017
3	4/7/2017	The Committee	oRAH [Item 6] [s 90(3) (d)]	oRAH [Item 6] [s 90(3) (d)]	
4	11/7/2017	Council	Multi-Year Event Licences [Item 12.1.1] [s 90(3) (h)]	Multi-Year Event Licences [Item 12.1.1] [s 90(3) (h)]	
5	11/7/2017	Council	Councillor Martin - Question without Notice – Property Matter [s 90(3) (b) & (d)]	Councillor Martin - Question without Notice – Property Matter [s 90(3) (b) & (d)]	
6	18/7/2017	The Committee	Public Art Opportunity [Item 6.1] [s 90(3) (d)]	Public Art Opportunity [Item 6.1] [s 90(3) (d)]	
7	25/7/2017	Council	APLA Advice – 20 July 2017 Advice - Recreation Business Proposal - Commercial Business Lease [Item 17.1.1] [s 90(3) (d)]	APLA Advice – 20 July 2017 Advice - Recreation Business Proposal - Commercial Business Lease [Item 17.1.1] [s 90(3) (d)]	
8	25/7/2017	Council	Progress of Confidential Motions by Elected Members [Item 17.2.1] [s 90(3) (b) & (d)]	Progress of Confidential Motions by Elected Members [Item 17.2.1] [s 90(3) (b) & (d)]	
9	8/8/2017	Council	Strategic Property Matter [Item 12.1.1] [s 90(3) (b) & (d)]	Strategic Property Matter [Item 12.1.1] [s 90(3) (b) & (d)]	
10	8/8/2017	Council	Commercial Business Lease [Item 12.1.2] [s 90(3) (d)]	Commercial Business Lease [Item 12.1.2] [s 90(3) (d)]	Resolution, Report [excluding Paragraph 37 & Annexure A to Attachment B] and Minutes revoked under CEO delegation Published with Council Agenda dated 8/8/2017
11	15/8/2017	Council	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] [s 90(3) (j), (b) & (d)]	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] [s 90(3) (j), (b) & (d)]	
12	18/8/2017	Audit Committee	Leasing Review – Council Property [Item 8.1] [s 90(3) (i)]	Leasing Review – Council Property [Item 8.1] [s 90(3) (i)]	
13	18/8/2017	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] [s 90(3) (i)]	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] [s 90(3) (i)]	Resolution released in Minutes 18/8/2017

Item No	Meeting Date	Meeting	Order to Exclude – Section (90)(2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Confidentiality Order – Section (91)(7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
14	18/8/2017	Audit Committee	Confidential Discussion with the Internal Auditor [Item 8.3] [s 90(3) (b)]	Confidential Discussion with the Internal Auditor [Item 8.3] [s 90(3) (b)]	Resolution, Report, discussion & minutes [Order revoked by CEO; published with the Committee Agenda dated 18/8/2017]
15	22/8/2017	Council	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Advice 1 – Leasing Review – Council Property [s 90(3) (i)] Advice 2 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s 90(3) (i)] Advice 3 – Confidential Discussion with the Internal Auditor [s 90(3) (b)]	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s 90(3) (i)]	Resolution released in Minutes 22/8/2017
16	22/8/2017	Council	Quarter 4 Business Operations Report 2016-17 [Item 18.2.1] [s 90(3) (b) & (d)]	Quarter 4 Business Operations Report 2016-17 [Item 18.2.1] [s 90(3) (b) & (d)]	
17	22/8/2017	Council	Quarterly Open Confidential Council Decision Update [Item 18.2.2] [s 90(3) (g)]	Quarterly Open Confidential Council Decision Update [Item 18.2.2] [s 90(3) (g)]	
18	22/8/2017	Council	Legal Matter [Item 18.2.3] [s 90(3) (h) & (i)]	Legal Matter [Item 18.2.3] [s 90(3) (h) & (i)]	
19	22/8/2017	Council	Appointment of Independent Council Assessment Panel Members [Item 18.2.4] [s 90(3) (a)]	Appointment of Independent Council Assessment Panel Members [Item 18.2.4] [s 90(3) (a)]	
20	22/8/2017	Council	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] [s 90(3) (j), (b) & (d)]	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] [s 90(3) (j), (b) & (d)]	
21	22/8/2017	Council	Councillor Malani – Motion on Notice – Civic Recognition [Item 19.1] [s 90(3) (a)]	Councillor Malani – Motion on Notice – Civic Recognition [Item 19.1] [s 90(3) (a)]	
22	5/9/2017	The Committee	Ten Gigabit Adelaide Update [Item 9.1] [s 90(3) (b) & (d)]	Ten Gigabit Adelaide Update [Item 9.1] [s 90(3) (b) & (d)]	
23	5/9/2017	The Committee	O-Bahn City Access Project - Bus Stop Changes [Item 10.1] [s 90(3) (j)]	O-Bahn City Access Project - Bus Stop Changes [Item 10.1] [s 90(3) (j)]	
24	12/9/2017	Council	Appointment of Independent Council Assessment Panel Members [Item 13.1.1] [s 90(3) (a)]	Appointment of Independent Council Assessment Panel Members [Item 13.1.1] [s 90(3) (a)]	Resolution released in Minutes 12/9/2017
25	12/9/2017	Council	Delegation of Contract Award Authority [Item 13.1.2] [s 90(3) (b)]	Delegation of Contract Award Authority [Item 13.1.2] [s 90(3) (b)]	
26	12/9/2017	Council	Commercial Matter [Item 13.1.3] [s 90(3) (d)]	Commercial Matter [Item 13.1.3] [s 90(3) (d)]	
27	14/9/2017	Council	Commercial Matter [Item 5.1.1] [s 90(3) (d)]	Commercial Matter [Item 5.1.1] [s 90(3) (d)]	
28	19/9/2017	The Committee	East End Developments [Item 9.1] [s 90(3) (d) & (j)]	-	In the absence of a confidentiality order – matter released in Minutes 19/9/2017
29	19/9/2017	The Committee	Ten Gigabit Adelaide Update [Item 10.1] [s 90(3) (b) & (d)]	Ten Gigabit Adelaide Update [Item 10.1] [s 90(3) (b) & (d)]	

Item No	Meeting Date	Meeting	Order to Exclude – Section (90)(2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Confidentiality Order – Section (91)(7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
30	26/9/2017	Council	Progress of Confidential Motions by Elected Members [Item 18.2.1] [s 90(3) (b) & (d)]	Progress of Confidential Motions by Elected Members [Item 18.2.1] [s 90(3) (b) & (d)]	
31	3/10/2017	Council	Civic Recognition Matter [Item 5.1.1] [s 90(3) (a)]	Civic Recognition Matter [Item 5.1.1] [s 90(3) (a)]	Resolution released in Minutes 3/10/2017
32	3/10/2017	The Committee	Strategic Review of Council Businesses [Item 8.1] [s 90(3) (b) & (d)]	Strategic Review of Council Businesses [Item 8.1] [s 90(3) (b) & (d)]	
33	5/10/2017	Audit Committee	Annual Internal Audit Plan [Item 8.1] [s 90(3) (d)]	Annual Internal Audit Plan [Item 8.1] [s 90(3) (d)]	Resolution and Report [excluding Attachment A] released in Minutes 5/10/2017
34	5/10/2017	Audit Committee	Audit Committee – Internal Audit Progress Update [Item 8.2] [s 90(3) (d)]	Audit Committee – Internal Audit Progress Update [Item 8.2] [s 90(3) (d)]	Resolution and Report [excluding linked documents] released in Minutes 5/10/2017
35	5/10/2017	Audit Committee	Internal Controls Update [Item 8.3] [s 90(3) (d)]	Internal Controls Update [Item 8.3] [s 90(3) (d)]	Resolution and Report [excluding linked documents] released in Minutes 5/10/2017
36	5/10/2017	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] [s 90(3) (i)]	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] [s 90(3) (i)]	Resolution released in Minutes 5/10/2017
37	5/10/2017	Audit Committee	Confidential Discussion with External Auditors [Item 8.5] [s 90(3) (j)]	Confidential Discussion with External Auditors [Item 8.5] [s 90(3) (j)]	
38	10/10/2017	Council	Audit Committee Report – 5/10/2017 [Item 13.1.1] [s90(3) (d) & (i)] Advice - Report of the Audit Committee [s 90(3) (i)] Recommendation - Annual Internal Audit Plan [s 90(3) (d)]	Audit Committee Report – 5/10/2017 [Item 13.1.1] [s 90(3) (b)]	
39	10/10/2017	Council	Prudential Report – Gawler Place Upgrade – October 2017 [Item 13.2.1] [s 90(3) (b)]	Prudential Report – Gawler Place Upgrade – October 2017 [Item 13.2.1] [s 90(3) (b)]	
40	10/10/2017	Council	Delegation of Contract Award Authority [Item 13.2.2] [s 90(3) (b)]	Delegation of Contract Award Authority [Item 13.2.2] [s 90(3) (b)]	
41	10/10/2017	Council	Capital City Committee Update [Item 13.2.3] [s 90(3) (g)]	Capital City Committee Update [Item 13.2.3] [s 90(3) (g)]	Resolution released in Minutes 10/10/2017
42	17/10/2017	The Committee	Strategic Review of Council Businesses [Item 8.1] [s 90(3) (b) & (d)]	Strategic Review of Council Businesses [Item 8.1] [s 90(3) (b) & (d)]	
43	24/10/2017	Council	Strategic Property Matter [Item 18.2.2] [s 90(3) (d)]	Strategic Property Matter [Item 18.2.2] [s 90(3) (d)]	
44	24/10/2017	Council	Civic Recognition [Item 18.2.3] [s 90(3) (a)]	Civic Recognition [Item 18.2.3] [s 90(3) (a)]	
45	24/10/2017	Council	Progress of Confidential Motions by Elected Members [Item 18.2.4] [s 90(3) (b) & (d)]	Progress of Confidential Motions by Elected Members [Item 18.2.4] [s 90(3) (b) & (d)]	
46	24/10/2017	Council	Commercial Business Case [Item 18.2.5] [s 90(3) (b) & (d)]	Commercial Business Case [Item 18.2.5] [s 90(3) (b) & (d)]	

Item No	Meeting Date	Meeting	Order to Exclude – Section (90)(2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Confidentiality Order – Section (91)(7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
47	25/10/2017	The Committee	Ten Gigabit Adelaide Update [Item 6.1] [s 90(3) (b) & (d)]	Ten Gigabit Adelaide Update [Item 6.1] [s 90(3) (b) & (d)]	
48	1/11/2017	The Committee	Ten Gigabit Adelaide Update [Item 5.1] [s 90(3) (b) & (d)]	Ten Gigabit Adelaide Update [Item 5.1] [s 90(3) (b) & (d)]	
49	14/11/2017	Council	East-West Bikeway Consultation [Item 13.1.1] [s 90(3) (a) & (b)]	East-West Bikeway Consultation [Item 13.1.1] [s 90(3) (a) & (b)]	
50	14/11/2017	Council	Quarter 1 Business Operations Report 2017-18 [Item 13.1.2] [s 90(3) (b) & (d)]	Quarter 1 Business Operations Report 2017-18 [Item 13.1.2] [s 90(3) (b) & (d)]	
51	28/11/2017	The Committee	Ten Gigabit Adelaide Update [Item 5.1] [s 90(3) (b) & (d)]	Ten Gigabit Adelaide Update [Item 5.1] [s 90(3) (b) & (d)]	
52	28/11/2017	Council	Strategic Property Investigation [Item 18.1.1] [s 90(3) (b) & (d)]	Strategic Property Investigation [Item 18.1.1] [s 90(3) (b) & (d)]	
53	28/11/2017	Council	Quarterly Open Confidential Council Decision Update [Item 18.1.2] [s 90(3) (g)]	Quarterly Open Confidential Council Decision Update [Item 18.1.2] [s 90(3) (g)]	
54	5/12/2017	Council	Ten Gigabit Adelaide Project [Item 5.1.1] [s 90(3) (b) & (d)]	Ten Gigabit Adelaide Project [Item 5.1.1] [s 90(3) (b) & (d)]	
55	12/12/2017	Council	Strategic Property Matter [Item 18.1.1] [s 90(3) (b) & (d)]	Strategic Property Matter [Item 18.1.1] [s 90(3) (b) & (d)]	Resolution (Part 1 excluding dot points one to five, Part 2 & 3), Report (excluding Link 7 in full, Link 1 in part, Link 2 in part and sections as marked), Attachment A (excluding Link 3 in part, Link 4 in full, Link 5 in full, Link 6 in full, Link 1 in part, Link 2 in part, Link 7 in full and sections as marked, Attachment B (excluding sections as marked) & Minutes (pages 5 to 79 excluding discussion and sections as marked [revoked under CEO delegation] and published with Agenda dated 12/12/2017 Resolution, Minutes, Report including links (excluding link 3 & 7), Attachment A, Attachment B with redactions [revoked under CEO delegation] with Agenda dated 12/12/2017
56	12/12/2017	Council	2018 Citizen of the Year Awards [Item 18.1.2] [s 90(3) (a)]	2018 Citizen of the Year Awards [Item 18.1.2] [s 90(3) (a)]	
57	12/12/2017	Council	CEO Performance Review [Item 18.1.3] [s 90(3) (a)]	CEO Performance Review [Item 18.1.3] [s 90(3) (a)]	Resolution released in Minutes 12/12/2017
58	23/1/2018	Council	CEO Update (Verbal) [Item 7.1.1] [s 90(3) (g)]	CEO Update (Verbal) [Item 7.1.1] [s 90(3) (g)]	
59	30/1/2017	Council	High Profile National Production [Item 18.1.1] [s 90(3) (d)]	High Profile National Production [Item 18.1.1] [s 90(3) (d)]	

Confidentiality Order – Section (91)(7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)

Order to Exclude – Section (90)(2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)

Item No Meeting Date Meeting

60	30/1/2017	Council	Capital City Committee Annual Report 2016/17 [Item 18.1.2] [s 90(3) (g)]	Capital City Committee Annual Report 2016/17 [Item 18.1.2] [s 90(3) (g)]	Resolution released in Minutes 30/1/2018
61	30/1/2017	Council	Capital City Committee Update [Item 18.1.3] [s 90(3) (g)]	Capital City Committee Update [Item 18.1.3] [s 90(3) (g)]	
62	30/1/2017	Council	Legal Matter [Item 18.1.4] [s 90(3) (h) & (i)]	Legal Matter [Item 18.1.4] [s 90(3) (h) & (i)]	
63	6/2/2017	The Committee	City Safety Briefing [Item 6.1] [s 90(3) (e) & (g)]	City Safety Briefing [Item 6.1] [s 90(3) (e) & (g)]	
64	6/2/2017	The Committee	Transport Matter [Item 6.2] [s 90(3) (b) & (d)]	Transport Matter [Item 6.2] [s 90(3) (b) & (d)]	
65	6/2/2017	The Committee	CEO Update - Strategic Property Matter [Item 6.3] [s 90(3) (b) & (d)]	CEO Update - Strategic Property Matter [Item 6.3] [s 90(3) (b) & (d)]	
66	20/2/2018	Council	Central Market Arcade Redevelopment Retail Study [Item 8.1] [s 90(3) (b) & (d)]	Central Market Arcade Redevelopment Retail Study [Item 8.1] [s 90(3) (b) & (d)]	
67	20/2/2018	Council	Strategic Property Investigation [Item 8.2] [s 90(3) (b) & (d)]	Strategic Property Investigation [Item 8.2] [s 90(3) (b) & (d)]	
68	20/2/2018	Council	Confidential CEO Update – Workforce Update [Item 8.3] [s 90(3) (a) & (g)]	Confidential CEO Update – Workforce Update [Item 8.3] [s 90(3) (a) & (g)]	
69	23/2/2018	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	Resolution released in Minutes 23/2/2018
70	27/2/2018	Council	Audit Committee Report – 23/2/2018 [Item 18.1.1] Note - Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s 90(3) (i)]	Audit Committee Report – 23/2/2018 [Item 18.1.1] [s 90(3) (i)]	Resolution released in Minutes 27/2/2018
71	27/2/2018	Council	Quarter 2 Commercial and Business Operations Report 2017-18 [Item 18.2.1] [s 90(3) (b) & (d)]	Quarter 2 Commercial and Business Operations Report 2017-18 [Item 18.2.1] [s 90(3) (b) & (d)]	
72	27/2/2018	Council	Quarterly Open Confidential Council Decision Update [Item 18.2.2] [s 90(3) (g)]	Quarterly Open Confidential Council Decision Update [Item 18.2.2] [s 90(3) (g)]	
73	27/2/2018	Council	Councillor Antic - Motion on Notice – Civic Recognition [Item 18.3.1] [s 90(3) (a)]	Councillor Antic - Motion on Notice – Civic Recognition [Item 18.3.1] [s 90(3) (a)]	
74	6/3/2018	The Committee	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s 90(3) (i)]	
75	6/3/2018	The Committee	Confidential CEO Update [Item 9.2] [s 90(3) (i)]	Confidential CEO Update [Item 9.2] [s 90(3) (i)]	
76	13/3/2018	Council	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] [s 90(3) (b) & (d)]	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] [s 90(3) (b) & (d)]	Part 4 of the Resolution released in Minutes 13/3/2018

Item No	Meeting Date	Meeting	Order to Exclude – Section (90)(2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Confidentiality Order – Section (91)(7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
77	13/3/2018	Council	Strategic Property Matter [Item 13.1.2] [s 90(3) (d)]	Strategic Property Matter [Item 13.1.2] [s 90(3) (d)]	
78	20/3/2018	The Committee	Strategic Partnership Opportunity [Item 9.1] [s 90(3) (b) & (d)]	Strategic Partnership Opportunity [Item 9.1] [s 90(3) (b) & (d)]	
79	20/3/2018	The Committee	Strategic Review of UPark – Part 1 [Item 9.2] [s 90(3) (b) & (d)]	Strategic Review of UPark – Part 1 [Item 9.2] [s 90(3) (b) & (d)]	
80	20/3/2018	The Committee	Unsolicited Proposal Update [Item 9.3] [s 90(3) (d)]	Unsolicited Proposal Update [Item 9.3] [s 90(3) (d)]	
81	24/3/2018	The Committee	2018-19 Integrated Business Plan – Business & Commercial [Item 6.1] [s 90(3) (b) & (d)]	2018-19 Integrated Business Plan – Business & Commercial [Item 6.1] [s 90(3) (b) & (d)]	
82	27/3/2018	Council	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] [s 90(3) (b)]	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] [s 90(3) (b)]	
83	27/3/2018	Council	Strategic Property Matter [Item 18.1.2] [s 90(3) (d)]	Strategic Property Matter [Item 18.1.2] [s 90(3) (d)]	
84	3/4/2018	The Committee	Strategic Procurement Matter [Item 8.1] [s 90(3) (b)]	Strategic Procurement Matter [Item 8.1] [s 90(3) (b)]	
85	17/4/2018	The Committee	Strategic Property Matter [Item 8.1] [s 90(3) (d)]	Strategic Property Matter [Item 8.1] [s 90(3) (d)]	
86	17/4/2018	The Committee	CEO Update [Item 8.2] [s 90(3) (g)]	CEO Update [Item 8.2] [s 90(3) (g)]	
87	20/4/2018	Audit Committee	Internal Audit Progress Report [Item 9.1] [s 90(3) (d)]	Internal Audit Progress Report [Item 9.1] [s 90(3) (d)]	Resolution released in Minutes 20/4/2018
88	20/4/2018	Audit Committee	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s 90(3) (i)]	Resolution released in Minutes 20/4/2018
89	24/4/2018	Council	Councillor Report – Councillor Hender – ACMA Board Member Update [Item 18.3.1] [s 90(3) (g)]	Councillor Report – Councillor Hender – ACMA Board Member Update [Item 18.3.1] [s 90(3) (g)]	
90	24/4/2018	Council	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] [s 90(3) (d) & (i)] Note 1 - Internal Audit Progress Report [s 90(3) (d)] Note 2 - Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s 90(3) (i)]	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] [s 90(3) (d) & (i)]	Resolution released in Minutes 24/4/2018
91	24/4/2018	Council	Strategic Procurement Matter [Item 18.2.1] [s 90(3) (b)]	Strategic Procurement Matter [Item 18.2.1] [s 90(3) (b)]	
92	24/4/2018	Council	Lease Rundle Street [Item 18.2.2] [s 90(3) (d)]	Lease Rundle Street [Item 18.2.2] [s 90(3) (d)]	
93	1/5/2018	The Committee	Central Market Arcade Redevelopment [Item 9.1] [s 90(3) (b) & (d)]	Central Market Arcade Redevelopment [Item 9.1] [s 90(3) (b) & (d)]	

Item No	Meeting Date	Meeting	Order to Exclude – Section (90)(2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Confidentiality Order – Section (91)(7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)	Information available for inspection
94	22/5/2018	Council	UPark Business Initiative Update [Item 18.1.1] [s 90(3) (b) & (d)]	UPark Business Initiative Update [Item 18.1.1] [s 90(3) (b) & (d)]	Resolution released in Minutes 22/5/2018
95	22/5/2018	Council	Quarter 3 Commercial and Business Operations Report 2017-18 [Item 18.1.2] [s 90(3) (b) & (d)]	Quarter 3 Commercial and Business Operations Report 2017-18 [Item 18.1.2] [s 90(3) (b) & (d)]	
96	22/5/2018	Council	Strategic Procurement Award of Contract - Provision of Borrowing facilities [Item 18.1.3] [s 90(3) (b)]	Strategic Procurement Award of Contract - Provision of Borrowing facilities [Item 18.1.3] [s 90(3) (b)]	
97	22/5/2018	Council	Quarterly Confidential Council Decision Update [Item 18.1.4] [s 90(3) (g)]	Quarterly Confidential Council Decision Update [Item 18.1.4] [s 90(3) (g)]	
98	6/6/2018	The Committee	Event Request [Item 9.1] [s 90(3) (d), (h) & (j)]	Event Request [Item 9.1] [s 90(3) (d), (h) & (j)]	
99	12/6/2018	The Committee	Event Request [Item 5.1] [s 90(3) (b)]	Event Request [Item 5.1] [s 90(3) (b)]	
100	12/6/2018	Council	APLA Advice - 24/5/2018 [Item 14.1.1] [s 90(3) (b), (d) & (h)]	APLA Advice - 24/5/2018 [Item 14.1.1] [s 90(3) (b), (d) & (h)]	
101	12/6/2018	Council	Open Space Development Opportunity [Item 14.2.1] [s 90(3) (b) & (d)]	Open Space Development Opportunity [Item 14.2.1] [s 90(3) (b) & (d)]	
102	12/6/2018	Council	Tennis SA Leasing Matters [Item 14.2.2] [s 90(3) (b), (d) & (h)]	Tennis SA Leasing Matters [Item 14.2.2] [s 90(3) (b), (d) & (h)]	
103	12/6/2018	Council	Delegation of Authority to Award Contract [Item 14.2.3] [s 90(3) (b)]	Delegation of Authority to Award Contract [Item 14.2.3] [s 90(3) (b)]	
104	12/6/2018	Council	2018-19 Integrated Business Plan – Review of Commercial Business Fees & Charges [Item 14.2.4] [s 90(3) (b)]	2018-19 Integrated Business Plan – Review of Commercial Business Fees & Charges [Item 14.2.4] [s 90(3) (b)]	
105	16/6/2018	The Committee	Strategic Property Matter [Item 5.1] [s 90(3) (b) & (d)]	Strategic Property Matter [Item 5.1] [s 90(3) (b) & (d)]	
106	16/6/2018	The Committee	Strategic Property Matter [Item 5.2] [s 90(3) (b) & (d)]	Strategic Property Matter [Item 5.2] [s 90(3) (b) & (d)]	
107	19/6/2018	The Committee	Golf Course Masterplan [Item 9.1] [s 90(3) (b) & (d)]	Golf Course Masterplan [Item 9.1] [s 90(3) (b) & (d)]	
108	26/6/2018	The Committee	Open Space Development Opportunity [Item 5.1] [s 90(3) (b) & (d)]	Open Space Development Opportunity [Item 5.1] [s 90(3) (b) & (d)]	
109	26/6/2018	Council	Strategic Procurement Matter [Item 18.1.1] [s 90(3) (b)]	Strategic Procurement Matter [Item 18.1.1] [s 90(3) (b)]	
110	26/6/2018	Council	Strategic Property Matter [Item 18.1.2] [s 90(3) (b) & (d)]	Strategic Property Matter [88 O'Connell Street] [Item 18.1.2] [s 90(3) (b) & (d)]	Resolution and Attachment A released in Minutes 26/6/2018

Operative Confidentiality Orders

From 15 November 2010 to end 2017-18 financial year as at 30 June 2018

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
1	6/12/2010	Contractual Arrangements for Physical Security Services [Item 14.1] (b) & (d)
2	19/1/2011	Physical Security Services Procurement [Item 8] (b) & (d)
3	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
4	19/1/2011	Workshop - Adelaide Oval Update [Item 10] (b) & (d)
5	31/1/2011	Safety Framework [Item 13.1] (j)
6	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
7	1/2/2011	Sturt Living Project [Item 5] (b) & (d)
8	22/2/2011	City Development & Sustainability Committee Meeting Recommendation – Sturt Living Project [Item 14.1 (b) & (d)
9	22/2/2011	Adelaide Oval Redevelopment [Item 14.3] (b) & (d)
10	1/3/2011	Council Land at 116/122 Waymouth Street, Adelaide [Item 10] (b) & (d)
11	8/3/2011	Strategy for Lot 25 Wingfield Waste and Recycling Centre [Item 14] (b) & (d)
12	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
13	22/3/2011	City Development & Sustainability Committee Meeting Recommendation – Council Land at 116-122 Waymouth Street Adelaide [Item 31] (b) & (d)
14	22/3/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation – Park 17 Horticultural Hub [Item 32 – Recommendation 32.1] (b) & (d)
15	25/3/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 5] (h) & (i)
16	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)
17	3/5/2011	Confidential Item Presentation – Rundle Mall Draft Masterplan: Progress Report [Item 5] (d)
18	10/5/2011	Adelaide City Council's half interest in the former Dean Rifle Range (DRR) Land [Item 16] (b) & (d)
19	17/5/2011	Adelaide Oval Redevelopment [Item 3] (b), (d) & (h)
20	31/5/2011	City Design & Character Policy Committee Meeting Recommendation - Rundle Mall Draft Masterplan: Progress Report [Item 31] (d)
21	31/5/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Adelaide City Council's half interest in the former Dean Rifle Range (DRR) Land [Item 32 – Recommendation 32.3] (b) & (d)
22	31/5/2011	Early Bird Parking at UPark [Item 33] (b)
23	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
24	31/5/2011	Adelaide Oval Redevelopment [Item 34] (b), (d) & (h)
25	2/6/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 5] (h) & (i)
26	7/6/2011	"Drop Top" Housing [Item 8] (b) & (d)
27	14/6/2011	Workshop – Council Submission on the Draft Liquor Licensing (Miscellaneous) Amendment Bill 2011 [Item 4] (j)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
1	5/7/2011	Rundle Mall Precinct Masterplan [Item No. 12] (d)
2	5/7/2011	Balfours Bus Station Redevelopment Project Progress Report [Item 7] (b) & (d)
3	15/7/2011	Information Report: Update on Strategic Risk and Internal Audit Group [Item 12] (h) & (i)
4	15/7/2011	Strategic Risk Assessment and Update of Internal Audit Plan for FY12 [Item 13] (b) & (d)
5	26/7/2011	City Design & Character Policy Committee Meeting Recommendation - Rundle Mall Precinct Masterplan [Item 34] (d)
6	26/7/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
7	26/7/2011	Presiding Member's Report – Contractual Matter for the Chief Executive Officer [Item 36] (a)
8	2/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 14] (d)
9	2/8/2011	Sturt Street Affordable Housing Development [Item 9] (b) & (d)
10	9/8/2011	Rundle Mall Precinct Masterplan – Next Steps [Item 2] (d)
11	9/8/2011	Adelaide West End Safety Action Plan [Item 11] (j)
12	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
13	23/8/2011	City Development & Sustainability Committee Meeting Recommendation - Sturt Street Affordable Housing Development [Item 36.1] (b) & (d)
14	23/8/2011	Community Services, Events & Facilities Committee Meeting Recommendation - Adelaide West End Safety Action Plan [Item 37] (j)
15	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 - Adelaide Central Bus Station [Item 38.1] (i)
16	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.2 - Grote Street Retail Tenancy [Item 38.2] (b) & (d)
17	23/8/2011	Presiding Member's Report – Contractual Matter for the Chief Executive Officer [Item 39] (a)
18	2/9/2011	Information Report: External Audit Interim Management Letter [Item 9] (b) & (d)
19	23/9/2011	Report on particular matters arising from 2010/11 External Audit [Item 3] (b) & (d)
20	4/10/2011	Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 8] (b) & (d)
21	11/10/2011	Adelaide Central Market – Independent Entity Operating Model [Item 4] (b) & (d)
22	21/10/2011	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
23	25/10/2011	City Development & Sustainability Committee Meeting Recommendation - Variation to Titling Arrangement for Sale of Council Land at 116-122 Waymouth Street, Adelaide [Item 39] (b) & (d)
24	25/10/2011	Award of Contract – Rundle Mall Management Authority Governance Review [Item 41] (b) & (d)
25	8/11/2011	Le Cornu Report [Item 19] (b)
26	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation - LeCornu Report [Item 35] (b)
27	6/12/2011	Balfours Update [Item 15] (b) & (d)
28	20/12/2011	City Development & Sustainability Committee Meeting Recommendation - Balfours Update [Item 29] (b) & (d)
29	20/12/2011	Chief Executive Officer Performance Review Panel Update [Item 31] (a)
30	24/1/2012	Contractual Matter - 116-122 Waymouth Street, Adelaide [Item 9] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
31	24/1/2012	Contract Matter – 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 17] (b) & (d)
32	31/1/2012	City Development & Sustainability Committee Meeting Recommendation - Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 26] (b) & (d)
33	31/1/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - 18-20 Walter Street, North Adelaide, 175 Tynte Street, North Adelaide, and 21-29 Dunn Street, North Adelaide [Item 27.2] (b) & (d)
34	31/1/2012	Rundle Mall Redevelopment – Procurement Strategy for Design Consultant [Item 28] (b) & (d)
35	7/2/2012	Adelaide Connector Bus Service Review [Item 14] (b) & (d)
36	14/2/2012	Balfours Update [Item 3] (b) & (d)
37	14/2/2012	Conference Contractual Matter [Item 4] (b) & (d)
38	17/2/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)
39	28/2/2012	City Design & Character Policy Committee Meeting Recommendation - Adelaide Connector Bus Service: Review of Outsourcing Options [Item 30] (b) & (d)
40	28/2/2012	Tabled Confidential Lord Mayor Report - Contractual Matter – 116-122 Waymouth Street, Adelaide [Item 35] (b) & (d)
41	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
42	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
43	27/3/2012	Kaurna Native Title Claim (ILUA) [Item 34] (h)
44	24/4/2012	Redevelopment of Rundle Street North Footpath (East Terrace to Pulteney Street) [Item 41] (b) & (d)
45	24/4/2012	Rundle Mall Redevelopment – Award of Contract to Design Consultant [Item 42] (b) & (d)
46	24/4/2012	Presiding Member Report – Contractual Matter for the Chief Executive Officer [Item 44] (a)
47	27/4/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
48	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
49	1/5/2012	Funding for Strategic Projects [Item 2] (b) & (j)
50	1/5/2012	Development Policy Considerations [Item 12] (m)
51	8/5/2012	Central City Library – Property Investigation [Item 10] (b) & (d)
52	8/5/2012	Waste Management Service Obligations [Item] (h)
53	8/5/2012	To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 22] (b) & (d)
54	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Central City Library Business Case [Item 34.1] (b) & (d)
55	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation - Waste Management Service Obligations [Item 34.2] (h)
56	22/5/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 35] (b) & (d)
57	22/5/2012	Rundle Mall Redevelopment [Item 39] (b) & (d)
58	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
59	12/6/2012	Revocation of Community Land – Coglin Street Community Centre [Item 14] (b) & (d)
60	14/6/2012	Request from SATC [Item 2] (j)
61	26/6/2012	Contractual Matter for the Chief Executive Officer [Item 37] (a)
62	26/6/2012	Corporate Planning, Governance & Finance Committee Meeting Recommendation - Revocation of Community Land – Coglin Street Community Centre [Item 33] (b) & (d)
63	26/6/2012	"Drop Top" Housing Progress Report [Item 34] (b) & (d)
64	26/6/2012	Balfours / Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
1	3/7/2012	116-122 Waymouth Street, Adelaide [Item 12] (b) & (d)
2	3/7/2012	Adelaide Wireless Network Feasibility Study [Item 13] (b) & (d)
3	10/7/2012	116-122 Waymouth Street, Adelaide [Item 11.1] (b) & (d)
4	10/7/2012	Adelaide Wireless Network Feasibility Study [Item 11.2] (b) & (d)
5	10/7/2012	Victoria Square / Tarndanyangga Contract Agreement [Item 12] (b) & (d)
6	12/7/2012	Leasing Matters of the Park Lands [Item 14] (b) & (d)
7	17/7/2012	Contractual Property Matters [Item 17] (b) & (d)
8	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
10	17/7/2012	West-End Activation / Hindley Street Redevelopment Project [Item 13] (b) & (d)
11	20/7/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
12	24/7/2012	Information Relating to Actual Litigation [Item 28] (h) & (i)
13	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation - Contractual Matter [Item 25.1] (b) & (d)
14	24/7/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Leasing Matters of the Park Lands [Item 25.2] (b) & (d)
15	24/7/2012	Information Relating to Actual Litigation - Cost Enforcement Federal Court - Henderson vs Corporation of the City of Adelaide [Item 29] (h) & (i)
16	24/7/2012	Finance & Corporate Governance Committee Meeting Recommendation – West-End Activation / Hindley Street Redevelopment Project [Item 26.2] (h)
17	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
18	31/7/2012	Central Market Fire Safety Upgrade Stage [Item 3] (k)
19	31/7/2012	Information Relating to Actual Litigation [Item 4] (h) & (i)
20	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation - Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
21	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation - Information Relating to Actual Litigation [Item 5.2] (h) & (i)
22	24/8/2012	Information Report: External Audit Interim Management Letter [Item 4] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
23	4/9/2012	116-122 Waymouth Street, Adelaide [Item 17] (b) & (d)
24	4/9/2012	Workshop – Central City Library Business Case [Item 8] (b) & (d)
25	11/9/2012	City Planning & Development Committee Meeting – 116-122 Waymouth Street, Adelaide [Item 16] (b) & (d)
26	11/9/2012	City Planning & Development Committee Meeting Recommendation – Central City Library Business Case [Item 17](b) & (d)
27	18/9/2012	Progress Report – Dean Rifle Range [Item 17] (b) & (d)
28	18/9/2012	Progress Report – Lot 25 Wingfield Waste & Recycling Centre [Item 18] (b) & (d)
29	18/9/2012	Victoria Square / Tarndanyangga Procurement Report [Item 14] (b) & (d)
30	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
31	18/9/2012	UPark Trial Data [Item 16] (b)
32	25/9/2012	Finance & Corporate Governance Committee Meeting Recommendation - Victoria Square / Tarndanyangga Procurement Report [Item 23.1] (b) & (d)
33	25/9/2012	UPark Trial Data [Item 25] (b)
34	2/10/2012	Rundle Mall Redevelopment [Item 2] (b), (d) & (h)
35	2/10/2012	Confidential Presentation - Adelaide Wireless Network [Item 6] (b) & (d)
36	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
37	2/10/2012	Central City Library Business Case [Item 14] (b) & (d)
38	2/10/2012	Velo-City Update [Item 16] (b) & (d)
39	9/10/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Development Scheme Variation [Item 12] (b) & (d)
40	16/10/2012	Victoria Park – Award of Contract [Item 14] (b) & (d)
41	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
42	19/10/2012	Report on particular matters arising from 2011/2012 External Audit [Item 13] (b) & (d)
43	19/10/2012	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 15] (h) & (i)
44	23/10/2012	City Infrastructure & Public Works Committee Meeting Recommendation – Victoria Park – Award of Contract [Item 26] (b)&(d)
45	23/10/2012	UPark Trial Results [Item 28] (b)
46	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
47	30/10/2012	Coglin Street, Adelaide [Item 4] (b) & (d)
48	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)
49	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
50	20/11/2012	Update on Visual Identity [Item 18] (j)
51	20/11/2012	Central City Library [Item 19] (b)&(d)
52	27/11/2012	Finance & Corporate Governance Committee Meeting Recommendation – Update on Visual Identity [Item 24.1] (j)
53	27/11/2012	Finance & Corporate Governance Committee Meeting Recommendation – Central City Library [Item 24.2] (b) & (d)
54	27/11/2012	CEO Contractual Matter – CEO Performance Panel [Item 25] (a)
55	4/12/2012	Rundle Mall Management Authority – Board Appointment [Item 11] (a)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
56	4/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 12] (h)
58	11/12/2012	Head Contract and Catenary Lighting Contract for Rundle Mall Redevelopment [Item 27] (b) and (d)
59	11/12/2012	Building & Construction Works at the Central Market Arcade to Install Fire Services [Item 28] (b) & (d)
60	11/12/2012	Adelaide Oval Redevelopment Landscape Plan [Item 29] (h)
61	23/1/2013	Presentation – Central Library Project Briefing Update [Item 6] (b) & (d)
62	23/1/2013	To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 13] (b)
63	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
64	23/1/2013	East End Separate Rate Council Workshop [Item 13] (d)
65	29/1/2013	Victoria Square Budget [Item 2] (d)
66	29/1/2013	Rundle Mall Kiosks [Item 3] (b), (d) & (h)
67	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation - To close a portion of the unnamed public road between Market Street and Coglein Street and merge it with the adjoining Allotment [Item 25.1] (b)
68	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation - To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
69	29/1/2013	City Infrastructure & Public Works Committee Special Meeting - Victoria Square Project Budget [Item 26.1] (d)
70	29/1/2013	Councillor Henningsen – Confidential Question on Notice – 248 South Terrace [Item 27] (b) & (d)
71	29/1/2013	Councillor Wilkinson - Confidential Question without Notice – Information relating to Actual Litigation [Item 28] (i)
72	5/2/2013	Presentation - Redevelopment Proposal for Park 25 [Item 6] (j)
73	5/2/2013	Rundle Mall Kiosks [Item 18] (b), (d) & (h)
74	12/2/2013	City Planning & Development Committee Meeting Recommendation - Rundle Mall Kiosks [Item 15.1] (b), (d) & (h)
75	12/2/2013	City Culture & Community Services Committee Meeting Recommendation - Confidential Presentation – Redevelopment Proposal for Park 25 [Item 16.1] (j)
76	12/2/2013	Matter relating to Actual Litigation [Item 19] (i)
77	15/2/2013	Information Report: Update on the Activities of the Strategic Risk & Internal Audit Group [Item 8] (h) & (i)
78	15/2/2013	Report on particular matters arising from 2011/2012 External Audit [Item 9] (b) & (d)
79	19/2/2013	Marketing the City [Item 12] (j)
80	19/2/2013	Workshop – Discussion on 2013-14 Business Plan & Budget [Item 13] (b) & (d)
81	27/2/2013	Finance & Corporate Governance Committee Meeting Recommendation - Marketing the City [Item 23] (j)
82	5/3/2013	Torrens Lake Management [Item 16] (j)
83	5/3/2013	Workshop – Anti Social Behaviour in the South Park Lands [Item 10] (j)
84	12/3/2013	City Planning & Development Committee Meeting Recommendation – Torrens Lake Management [Item 14.1] (j)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
85	12/3/2013	Wingfield & Dean Rifle Range Review [Item 15] (b) & (d)
86	19/3/2013	Victoria Square / Tarntanyangga Award of Contract [Item 2] (b) & (d)
87	19/3/2013	Leasing of North Adelaide Railway Station [Item 12] (b) & (d)
88	19/3/2013	Park 24 - Tampawardli Major Event Space – Stage 2 Landscaping [Item 13] (b) & (d)
89	19/3/2013	Workshop - 2013-14 Business Plan & Budget [Item 17] (b) & (d)
90	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Leasing of North Adelaide Railway Station [Item 22.1] (b) & (d)
91	26/3/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Tampawardli Major Event Space - Stage 2 Landscaping [Item 22.2] (b) & (d)
92	26/3/2013	Report tabled by Lord Mayor – Property Licence Matter [Item 23] (i), (b) & (d)
93	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
94	18/4/2013	Confidential Report & Workshop – Draft 2013-14 Business Plan & Budget [Item 3] (b) & (d)
95	23/4/2013	Discussion held in Confidence - Draft 2013-14 Business Plan & Budget for Public Consultation [Item 5] (b) & (d)
96	7/5/2013	Sturt Street Land Transfer [Item 18] (b) & (d)
97	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
98	14/5/2013	City Planning & Development Committee Meeting Recommendation - Sturt Street Land Transfer [Item 11.1] (b) & (d)
99	14/5/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Work [Item 12] (d)
100	30/5/2013	Leasing Matter - Victoria Park / Pakapakanthi (Park 16) [Item 15] (b) & (d)
101	30/5/2013	Leasing Matter - Adelaide Bowling Club [Item 16] (b) & (d)
103	30/5/2013	Leasing Matter - North Adelaide Railway Station [Item 17] (b) & (d)
104	4/6/2013	Connector Service Development [Item 22] (b) & (d)
105	4/6/2013	Adelaide Aquatic Centre Works [Item 14] (d) & (j)
106	11/6/2013	City Planning & Development Committee Meeting Recommendation - Connector Service Development [Item 14.1] (b) & (d)
107	11/6/2013	City Culture & Community Services Committee Meeting Recommendation - Adelaide Aquatic Centre Works [Item 15.1] (d) & (j)
108	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
109	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)
110	25/6/2013	City Infrastructure & Public Works Committee Meeting Recommendation - Victoria Park / Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 20.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
1	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
2	19/7/2013	Information Report: Update on the Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
3	23/7/2013	Contractual Matter [Item 22] (b) & (d)
4	6/8/2013	Sturt Street Housing Project Update [Item 22] (b) & (d)
5	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
6	13/8/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 6 August 2013 – Sturt Street Housing Project Update [Item 15] [Rec 15.2] (b) & (d)
7	13/8/2013	Project Update [Item 16] (d) & (j)
8	13/8/2013	Capital City Committee [Item 17] (j)
9	13/8/2013	Chief Executive Officer Performance Review - 1 July 2012 to 30 June 2013 [Item 13] (a)
10	20/8/2013	Confidential Lord Mayor's Report – Chief Executive Officer's Performance Review – 1 July 2012 to 30 June 2013 [Item 4] (a)
11	20/8/2013	Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
12	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] - Determination of the Issues for Resolution – 17-19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
13	27/8/2013	CEO update – Standing Orders Matter [Item 22] (a), (d) & (h)
14	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
15	1/10/2013	International Relations [Item 11] (a) & (j)
16	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] - Connector Service Development [Rec 12.1] (b), (d) & (j)
17	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 – [Item 12] - International Relations [Rec 12.2] (a) & (j)
18	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
19	15/10/2013	Visitor Information Services [Item 14] (d) & (j)
20	15/10/2013	Property Transaction [Item 15] (a)
21	18/10/2013	Report on particular matters arising from 2012/2013 External Audit [Item 7] (b) & (d)
22	18/10/2013	Confidential Discussion with the External Auditors [Item 8] (b) & (d)
23	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)
24	22/10/2013	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 15 October 2013 – [Item 25] Property Transaction [Rec 25.1] (a)
25	22/10/2013	Electricity Supply Award of Contract [Item 26] (b) & (d)
26	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
27	5/11/2013	Adelaide Visitor Information Centre [Item 15] (d) & (j)
28	12/11/2013	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 5 November 2013 – [Item 17] Adelaide Visitor Information Centre [Rec 17.1] (d) & (j)
29	12/11/2013	Ergo Update [Item 19] (b) & (d)
30	12/11/2013	Capital City Committee [Item 20] (j)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
31	12/11/2013	Chief Executive Officer's Performance Review [Item 21] (a)
32	19/11/2013	Wingfield Progress Report [Item 16] (b) & (d)
33	19/11/2013	Rundle Mall Innovation Fund [Item 15] (d)
34	26/11/2013	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 19 November 2013 – [Item 24] Rundle Mall Innovation Fund [Rec 24.2] (d)
35	29/11/2013	Internal Audit Program – Detailed One Year Plan + Two Year Outlook [Item 4] (b) & (d)
36	29/11/2013	Internal Audit Update up to October 2013 [Item 5] (b) & (d)
37	29/11/2013	Internal Audit Update up to October 2013 [Item 5] (b) & (d)
38	29/11/2013	Update on the Activities of the Strategic Risk and Internal Audit Group [Item 6] (h) & (i)
39	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
40	3/12/2013	Rundle Mall Lighting [Item 12] (d)
41	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
42	10/12/2013	Chief Executive Officer's Performance Review [Item 34] (a)
43	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
44	10/12/2013	Recommendation of City Infrastructure & Public Works Committee meeting held in confidence on 3 December 2013 [Item 29] Rundle Mall Lighting [Rec 29.1] (d)
45	10/12/2013	Planning Matters [Item 30] (i)
46	10/12/2013	Appointment of Audit Committee Presiding Member [Item 31] (a)
47	21/1/2014	ERGO Update [Item 11] (b) & (d)
48	21/1/2014	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 10] (b) & (d)
49	21/1/2014	Lease Agreement for 165-171 Rundle Street, Adelaide [Item 11] (b) & (d)
50	28/1/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 21 January 2014 [Item 23] Ergo Update [Rec 23.1] (b) & (d)
51	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)
52	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165-171 Rundle Street, Adelaide [Rec 24.2] (b) & (d)
53	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
54	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)
55	4/2/2014	Adelaide Aquatic Centre Works Procurement Report [Item 14] (b) & (d)
56	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
57	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works [Rec 15.1] (d)
58	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works – Prudential Report [Rec 15.2] (b) & (d)

Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)		
Date		
59	11/2/2014	Recommendations of the City Culture & Community Services Committee meeting held in confidence on 4 February 2014 [Item 15] Adelaide Aquatic Centre Works Procurement Report [Rec 15.3] (b) & (d)
60	11/2/2014	Visitor Information Centre [Tabled Item 16] (b)
61	18/2/2014	Central Market Contractual Arrangements – Legal Advice [Item 3] (h)
62	18/2/2014	Rundle Mall Innovation Fund [Item 15] (b) & (d)
63	4/3/2014	Contractual Matter – 116-122 Waymouth Street [Item 19] (b) & (d)
64	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116-122 Waymouth Street [Rec 18.1] (b) & (d)
65	11 & 12/3/2014	Advice of the Adelaide Park Lands Authority Board meeting held in confidence on 27 February 2014 [Item 19] Tennis SA Lease [Item 19.1] (b) & (d)
66	11 & 12/3/2014	Charitable Item [Item 20] (a)
67	11 & 12/3/2014	Central Market Contractual Arrangements – Legal Advice [Item 21] (a) & (h)
68	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
69	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
70	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
71	18/3/2014	Rundle Mall Redevelopment - March 2014 [Item 18] (b) & (d)
72	18/3/2014	Victoria Square Stage 1 Redevelopment - Southern End Remediation Works [Item 19] (b) & (d)
73	18/3/2014	Childcare Facilities in the City [Item 22] (j)
74	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Assignment of Lease 86 Grote Street, Adelaide [Rec 21.1] (b) & (d)
75	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Rec 21.2] (b) & (d)
76	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Tennis SA – Leasing Matters [Rec 21.3] (b) & (d)
77	25/3/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 18 March 2014 [Item 21] Rundle Mall Redevelopment – March 2014 [Rec 21.4] (b) & (d)
78	25/3/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 18 March 2014 [Item 22] New Direction for Waste Care SA [Rec 22.1] (d) & (g)
79	1/4/2014	Sturt Street Housing Update [Item 22] (b) & (d)
80	8/4/2014	2014-15 Business Plan and Presentation by CEO on Operating Budgets [Item 6] (b)
81	8/4/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 1 April 2014 [Item 13] Sturt Street Housing Update [Rec 13.1] (b) & (d)
82	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
83	8/4/2014	Deputy Lord Mayor (Councillor Malani) – Confidential Motion on Notice - Adelaide Promotional Opportunity [Item 15] (d)
84	11/4/2014	2014-15 Business Plan & Budget – Operating Revenue [Item 7] (b) & (d)
85	15/4/2014	Adelaide Aquatic Centre Works [Item 16] (d)

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86	15/4/2014	Adelaide Central Market Authority – Employment of ACMA CEO [Item 19] (a)
87	15/4/2014	Capital City Committee Update [Item 20] (j)
88	15/4/2014	2014-15 Budget-Advice/Recommendation of the 2014/15 Business Plan & Budget Sub-Committee – Operating Revenue [Item 21] (b) & (d)
89	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Adelaide Central Market Authority – Employment of ACMA CEO [Rec 23.1] (a)
90	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
91	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] 2014-15 Budget-Advice/Recommendation of the 2014/15 Business Plan & Budget Sub-Committee – Operating Revenue [Rec 23.3] (b) & (d)
92	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
93	22/4/2014	Expression of Interest: Consultant to Support CEO Performance Review Process [Item 25] (b) & (d)
94	2/5/2014	Internal Audit Progress Report [Item 7] (b) & (d)
95	2/5/2014	Update on Activities of the Strategic Risk and Internal Audit Group [Item 8] (h) & (i)
96	6/5/2014	Velo-City Update [Item 11] (b) & (d)
97	20/5/2014	Rundle Mall Redevelopment Project Update [Item 17] (d)
98	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
99	20/5/2014	Capital City Committee Update [Item 19] (j)
100	20/5/2014	Central Market Governance Issues [Item 20] (a)
101	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
102	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Adelaide Central Market Governance Issues [Rec 22.2] (a)
103	17/6/2014	Workshop - Rundle Mall Redevelopment Project [Item 17] (d)
104	17/6/2014	Rundle Mall Redevelopment Project Update [Item 18] (d)
105	17/6/2014	Adelaide Aquatic Centre Works Procurement Report [Item 19] (b) & (d)
106	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council's Parking Operations [Item 21] (d)
107	17/6/2014	Confidential Verbal Report - Adelaide Central Market Board Selection Process [Item 22] (a)
108	17/6/2014	Other Business – Councillor Henningsen – Motion without Notice - Planning Matter [Item 23] (h)
109	24/6/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 17 June 2014 [Item 23] Rundle Mall Redevelopment Project Update [Rec 23.1] (d)
110	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)
111	24/6/2014	Adelaide Central Market Authority Board – Appointment of Chair [Item 25] (a)
112	24/6/2014	Presiding Members Report - Hindley Street Redevelopment [Item 26] (j)

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1	1/7/2014	Confidential Supplementary Report the Supply of Catering Services for Adelaide City Council T2014/0081 [Item 4] (b) & (d)
2	1/7/2014	Property Investigation [Item 16] (b) & (d)
3	8/7/2014	Property Investigation [Rec 14.1] (b) & (d)
4	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
5	15/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest - Leasing of Buildings [Item 17] (b) & (d)
6	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
7	22/7/2014	Franklin Street Site Activation [Rec 23.1] (b) & (d)
8	22/7/2014	Victoria Park / Pakapakanthi (Park 16) - Expressions of Interest- Leasing of Buildings [Rec 23.2] (b) & (d)
9	22/7/2014	Tennis SA – Park Lands Lease [Rec 23.3] (b) & (d)
10	22/7/2014	Adelaide Central Market Authority – Appointment of Board Members [Item 24] (a)
11	22/7/2014	Capital City Committee [Item 25] (j)
12	25/7/2014	Information Report: External Audit Interim Management Letter [Item 8] (b) & (d)
13	25/7/2014	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (h) & (i)
14	5/8/2014	Opportunity to progress Smart & Connected Cities initiatives [Item 24] (b) & (d)
15	5/8/2014	Balfours Update [Item 25] (b) & (d)
16	5/8/2014	ERGO - Stage 3 Update [Item 26] (b) & (d)
17	5/8/2014	Property Matter - 116-122 Waymouth Street [Item 27] (b) & (d)
18	5/8/2014	Out of Session Information Papers to Note Attachment 1 - Event Information/Attachment 2 - Registration of Interest for Victoria Square/Tarntanyangga during Fringe [Item 20] (b) & (d)
19	12/8/2014	Opportunity to progress Smart & Connected Cities Initiatives [Rec 18.1] (b) & (d)
20	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
21	12/8/2014	ERGO - Stage 3 Update [Rec 18.3] (b) & (d)
22	12/8/2014	Property Matter – 116-122 Waymouth Street [Rec 18.4] (b) & (d)
23	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
24	19/8/2014	Legal Matter – Development Act [Item 20] (h)
25	26/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Rec 20.1] (b) & (d)
26	26/8/2014	Capital City Committee Update [Item 22] (j)
27	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)
28	26/8/2014	Report of the CEO Performance Review Panel – CEO remuneration 2014/15 [Item 24] (a)
29	2/9/2014	Property Investigation - Dunn Street Car Park Investigations [Item 28] (d)
30	2/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Item 29] (b) & (d)
31	9/9/2014	Construction of the Convention Centre - Stage 2 – Lease for Works Compound [Rec 16.1] (b) & (d)
32	9/9/2014	Property Investigation - Dunn Street Car Park Investigations [Rec 16.2] (d)
33	9/9/2014	Award of Contract for the receipt and disposal of kerbside-collected residual waste and the receipt and processing of kerbside-collected hard waste materials [Rec 16.3] (b) & (d)
34	11/9/2014	Planning - Legal Matter [Item 5] (h) & (i)
35	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
36	16/9/2014	Discussion on Park Lands issues (d)
37	16/9/2014	Wingfield Update [Item 14] (h) & (i)
38	23/9/2014	Wingfield Update [Rec 21.1] (h) & (i)
39	23/9/2014	Capital City Committee [Item 22] (j)
40	2/10/2014	City Wide Dry Area Review [Item 4] (j)
41	14/10/2014	Construction of the Convention Centre - Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
42	21/10/2014	Confidential Discussion with the External Auditors [Item 7] (b)
43	21/10/2014	Rundle Mall Redevelopment Project Update [Item 21] (d)
44	21/10/2014	Out of Session Information Papers to Note Lease Proposal [Item 22] (d)
45	21/10/2014	Silver Commemorative Coin Collection Celebrating Adelaide's 175th Anniversary [Item 16] (d)
46	21/10/2014	Rundle Mall Innovation Fund [Item 17] (d)
47	21/10/2014	Out of Session Information Papers to Note Property Matter Item 18 (d)
48	28/10/2014	Rundle Mall Redevelopment Project Update [Rec 22.1] (d)
49	28/10/2014	Rundle Mall Innovation Fund [Rec 23.2] (d)
50	25/11/2014	Electricity Supply Award of Contract [Item 27] (b) & (d)
51	25/11/2014	CEO Performance Review Panel – Appointment of Panel Members [Item 28] (a)
52	2/12/2014	Rundle Mall Innovation Fund [Item 4] (d)
53	9/12/2014	Out of Session Information Papers to Note Adelaide Convention Bureau – Quarterly Report to Council – Q1 2014/15 [Item 30] (d)
54	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
55	16/12/2014	Wingfield Update [Item 30] (i)
56	16/12/2014	Tabled Presiding Member's Report Property Purchase Opportunity (b)
57	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
58	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
59	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
60	27/1/2015	Audit Committee Appointment of Independent Members [Rec 29.1] (a)
61	3/2/2015	Confidential Workshop - City Safe CCTV: Future Directions [Item 8] (e)
62	10/2/2015	Temporary Skate Park Opportunity [Item 18] (j)
63	10/2/2015	Capital City Committee [Item 19] (j)
64	17/2/2015	Confidential Workshop - Event Proposal for Adelaide [Item 8] (b) & (d)
65	24/2/2015	International Conference Opportunity [Item 22] (d)
66	24/2/2015	Lord Mayor's Verbal Report in Confidence – Governance Matter (a), (e) & (h)
67	27/2/2015	Internal Audit Progress Update [Item 12] (b) & (d)
68	27/2/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)
69	9/3/2015	Lord Mayor's Report in Confidence – Governance Matter [Item 4] (a), (e) & (h)
70	10/3/2015	Adelaide Central Market Authority – Appointment of Board Member [Item 19] (a)
71	10/3/2015	Lord Mayor's Verbal Report in Confidence – Governance (a), (e) & (h)
72	24/3/2015	City Promotion Partnership Opportunity [Item 25] (b)
73	24/3/2015	Out of Session Information Papers to Note Promotional Activity [Item 26] (b)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
74	24/3/2015	Other Business – Motion without Notice – Councillor Martin – Process for the Selection and Appointment of an Acting Chief Executive Officer (a), (b), (d)
75	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)
76	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
77	14/4/2015	2015/16 Integrated Business Plan – Business Operations [Item 5] (b) & (d)
78	21/4/2015	Commercial Property Investigation [Item 14] (d)
79	21/4/2015	Property Matter [Item 15] (d)
80	28/4/2015	Commercial Property Investigation [Rec 28.1] (d)
81	28/4/2015	Property Matter [Rec 28.2] (d)
82	28/4/2015	Contract Matters [Item 29] (b) & (d)
83	28/4/2015	Contract Matters [Item 29] (b) & (d)
84	28/4/2015	Rundle Mall Management Authority - Appointment of Chairperson [Item 30] (a)
85	28/4/2015	Out of Session Information Papers to Note Contract Management Item [Item 31] (d)
86	28/4/2015	Lord Mayor's Verbal Report – Disposal of an Asset of the Corporation (a) & (e)
87	5/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Item 14] (b) & (d)
98	12/5/2015	Lease Agreement for 161-185 Rundle Street, Adelaide [Rec 18.1] (b) & (d)
89	19/5/2015	Events in the Park Lands – Temporary Activation [Item 19] (j)
90	26/5/2015	Events in the Park Lands – Temporary Activation [Rec 25.1] (j)
91	26/5/2015	Out of Session Information Papers to Note Adelaide Convention Bureau- Quarterly Report to Council – Q3 2014/2015 [Item 27] (d)
92	9/6/2015	Property Lease Registers [Item 18] (b) & (d)
93	12/6/2015	Brown Hill Keswick Creek Audit Information [Item 8] (j)
94	12/6/2015	Appointment of Internal Auditor [Item 9] (k)
95	12/6/2015	Internal Audit Progress Update [Item 10] (b) & (d)
96	12/6/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)
97	23/6/2015	Award of Contract Extension for the Waste Collection Services [Item 21] (b) & (d)
98	23/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Item 22] (k)
99	23/6/2015	Strategic Property Update [Item 23] (d)
100	30/6/2015	Award of Contract Extension for the Waste Collection Services [Rec 23.1] (b) & (d)
101	30/6/2015	Delegation of Authority for Award of Contract for Telecommunication Services [Rec 23.2] (k)
102	30/6/2015	Strategic Property Update [Rec 23.3] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
1	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
2	8/7/2015	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Item 12] (b) & (d)
3	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
4	14/7/2015	Glenelg to Adelaide Park Lands Recycled Water Scheme – Agreement for Supply of Recycled Water [Rec 15.1] (b) & (d)
5	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
6	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
7	28/7/2016	Lounders Boathouse – Lease Agreements [Advice 1] (b) & (d)
8	28/7/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 25] (a)
9	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
10	11/8/2015	Lounders Boathouse – Lease Agreements [Rec 14.1] (b) & (d)
11	11/8/2015	Confidential Tabled Presiding Member's Report – Delegation of Authority for Award of Contract for Roadworks (k)
12	18/8/2015	Public Art Round Table - Interim Composition [Item 17] (a)
13	25/8/2015	Public Art Round Table - Interim Composition [Rec 18.1] (a)
14	25/8/2015	Confidential Lord Mayor's Verbal Report –Ongoing Acting Chief Executive Officer Arrangements (a)
15	26/8/2015	Confidential Report of the CEO Selection Panel – Process for the Selection and Appointment of the Chief Executive Officer [Item 4] (a)
16	1/9/2015	Lease Agreement for Hungry Jack's [Item 14] (b) & (d)
17	4/9/2015	Confidential Discussion with the Internal Auditors [Item 12] (b)
18	4/9/2015	Confidential Discussion with the Internal Auditors [Item 12] (b)
19	4/9/2015	Update on Activities of the Strategic Risk and Internal Audit Group [Item 13] (h) & (i)
20	7/9/2015	Lease Agreement for Hungry Jack's [Rec 20.1] (b) & (d)
21	15/9/2015	Out of Session Information Papers to Note: Attachment 1 – Adelaide Convention Bureau – Quarterly Report Q4 [Item19] (d)
22	15/9/2015	Capital City Committee Update [Item 13] (j)
23	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
24	22/9/2015	Capital City Committee Update [Rec 21.1] (j)
25	2/10/2015	Internal Audit Progress Update [Item 9] (b) & (d)
26	2/10/2015	Confidential Discussion with the External Auditors [Item 10] (j)
27	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
28	6/10/2015	Out of Session Information Papers to Note: Attachment 1 - Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)
29	6/10/2015	Road Renewal Program [Item 17] (b) & (d)
30	20/10/2015	Property Matter [Item 14] (d)
31	27/10/2015	Property Matter [Rec 23.1] (d)
32	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
33	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
34	17/11/2015	To Determine the Terms of Sale for the Disposal of Bath Lane South [Item 13] (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
35	17/11/2015	Out of Session Information Papers to Note Attachment 1 - Adelaide Convention Bureau – Quarterly Report to Council – Q1, 2015/2016 [Item 14] (b)
36	17/11/2015	Strategic Property Matter [Item 20] (d)
37	24/11/2015	To Determine the Terms of Sale for the Disposal of Bath Lane South [Rec 21.1] (b) & (d)
38	10/12/2015	Appointment of External Auditor [Item 2] (k)
39	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
40	19/1/2016	Hindley Street [Item 13] (b) & (d)
41	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
42	27/1/2016	Hindley Street [Rec 24.1] (b) & (d)
43	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
44	27/1/2016	CEO Performance Review Process [Item 25] (a)
45	9/2/2016	Presiding Members Report's - CEO Performance Review Process – Re-presented from Council on 27 January 2016 [Item 19] (a)
46	16/2/2016	Out of Session Information Papers to Note - Attachment 1 - Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
47	16/2/2016	Quarter 2 Business Operations Report 2015/16 – December YTD [Item 15] (b) & (d)
48	26/2/2016	Update on Activities of the Strategic Risk and Internal Audit Group [Item 11] (h) & (i)
49	26/2/2016	23-25 James Place, Adelaide [Item 18] (b)
50	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
51	15/3/2016	Wingfield Update [Item 15] (i)
52	16/3/2016	Workshop - 2016-17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)
53	22/3/2016	Wingfield Update [Rec 23.2] (i)
54	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
55	22/3/2016	Rundle Mall Management Authority – Appointment of Board Members [Item 24] (a)
56	19/4/2016	Adelaide Promotional Opportunity [Item 18] (b) & (d)
57	19/4/2016	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Item 13] (b) & (d)
58	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
59	22/4/2016	Internal Audit Progress Update [Item 8] (d)
60	22/4/2016	Update on Activities of the Strategic Risk and Internal Audit Group [Item 9] (i)
61	26/4/2016	Adelaide Promotional Opportunity [Rec 26.1] (b) & (d)
62	26/4/2016	Options for the Community Land at 159-161 O'Connell Street, North Adelaide [Rec 27.1] (b) & (d)
63	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
64	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
65	3/5/2016	Out of Session Information Papers to Note Attachment 1 - 2016 The City Awards [Item 17] (d)
66	10/5/2016	Capital City Committee Update [Item 23] (g)
67	17/5/2016	Workshop - Adelaide Town Hall Business Operations [Item 13] (b) & (d)
68	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)
69	24/5/2016	Rundle Mall Management Authority – Appointment of Chairperson [Item 27] (a)
70	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
71	14/6/2016	Capital City Committee Update [Item 27] (g)
72	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
73	14/6/2016	Other Business – Councillor Wilkinson – Motion without Notice – Development Opportunity [Item 29] (b)
74	21/6/2016	Workshop - Tennis SA - Lease Agreement [Item 8] (b) & (d)
75	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
76	28/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Rec 25.1] (k)
77	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Rec 27.1] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
1	5/7/2016	Confidential Workshop – Strategic Site Briefing [Item 8] (b) & (d)
2	5/7/2016	Tennis SA – Park Lands Lease – Tarntanya Wama (Park 26) and Pirltawardli (Park 1) [Item 16] (b) & (d)
3	5/7/2016	The Pavilion – Park Lands Lease – Walyu Yarta [Item 17] (b) & (d)
4	12/7/2016	Tennis SA – Park Lands Lease – Tarntanya Wama (Park 26) and Pirltawardli (Park 1) [Rec 18.1] (b) & (d)
5	12/7/2016	Confidential Report - Out of Session Information Papers to Note [Item 21] (h)
6	12/7/2016	Councillor Malani – Confidential Motion on Notice – Cultural Opportunity [Item 22] (b) & (d)
7	19/7/2016	Review of Advertorial Practices [Item 14] (h)
8	26/7/2016	Review of Advertorial Practices [Rec 23.1] (h)
9	26/7/2016	Riverbank Activation Proposal [Advice 1] (j)
10	26/7/2016	Brown Hill Keswick Creek Status Update [Item 25] (j)
11	29/7/2016	Update on the activities of the Strategic Risk and Internal Audit Group [Item 11] (i)
12	9/8/2016	Advice and Recommendation of the Adelaide City Council Audit Committee meeting held in confidence on 29 July 2016 [Item 18] (i)
13	16/8/2016	Quarter 4 Business Operations Report 2015/16 – June YTD [Item 15] (b) & (d)
14	6/9/2016	Wingfield Update [Item 16] (i)
15	6/9/2016	Strategic Property Investigations [Item 15] (b) & (d)
16	13/9/2016	Wingfield Update [Rec 24.1] (i)
17	13/9/2016	Strategic Property Investigations [Rec 24.2] (b) & (d)
18	13/9/2016	Progress of Confidential Motions by Elected Members [Item 25] (b) & (d)
19	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Item 25] (j)
20	20/9/2016	Strategic Property Investigations [Item 26] (d)
21	20/9/2016	Brown Hill Keswick Creek Status Update [Item 13] (j)
22	20/9/2016	Central Market Arcade Interim Leasing and Management [Item 12] (b) & (d)
23	27/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016-2021 [Rec 25.1] (j)
24	27/9/2016	Strategic Property Investigations [Rec 25.2] (d)
25	27/9/2016	Central Market Arcade Interim Leasing and Management [Rec 26.1] (b) & (d)
26	27/9/2016	Progress of Confidential Motions by Elected Members [Item 27] (b) & (d)
27	5/10/2016	Confidential Discussion with the External Auditors [Item 8] (b)
28	11/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 19] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
29	11/10/2016	Councillor Moran – Question without Notice – Legal Matter [Item 21] (h)
30	11/10/2016	Key Emerging Risk and Opportunity [Item 20] (h)
31	18/10/2016	Town Hall Café [Item 15] (d) & (i)
32	18/10/2016	Brown Hill Keswick Creek Project Status Update [Item 16] (j)
33	18/10/2016	Review of Off-Street Parking Initiatives [Item 17] (b) & (d)
34	25/10/2016	Town Hall Café [Rec 26] (d) & (i)
35	25/10/2016	Service Development Opportunities [Item 28] (g)
36	25/10/2016	Key Emerging Risk & Opportunity [Item 29] (b)
37	25/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 30] (b) & (d)
38	25/10/2016	Capital City Committee Update [Item 31] (g)
39	25/10/2016	Brownhill Keswick Creek Project Status Update [Rec 27] (j)
40	15/11/2016	Progress of Confidential Decisions [Item 20] (g)
41	22/11/2016	Recreation Business Proposal [Item 18] (d)
42	22/11/2016	Update on the City of Adelaide & State Government MOU with Cisco [Item 19] (b) & (d)
43	22/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Item 16] (b)
44	22/11/2016	Prudential Report – Market to Riverbank Laneways Project [Item 17] (b)
45	22/11/2016	Quarter 1 Business Operations Report 2016/17 – September YTD [Item 18] (b) & (d)
46	25/11/2016	Internal Audit Progress Update [Item 12] (d)
47	25/11/2016	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 13] (i)
48	29/11/2016	Recreation Business Proposal [Rec 32.1] (d)
49	29/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Rec 33.1] (b)
50	29/11/2016	Finance & Business Services Committee recommendation - Prudential Report – Market to Riverbank Laneways Project [Rec 33.2] (b)
51	29/11/2016	Advice of the Adelaide City Council Audit Committee meeting held in confidence on 25 November 2016 [Item 34] (d) & (i)
52	29/11/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
53	29/11/2016	Financial Impact of State-wide Blackout [Item 36] (h)
54	29/11/2016	Legal Matter [Item 37] (a), (h) & (i)
55	6/12/2016	Helipad Request for Expressions of Interests Outcomes [Item 15] (b) & (d)
56	6/12/2016	Temporary Infrastructure Proposal [Item 13] (b) & (d)
57	6/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Item 15] (b)
58	6/12/2016	Other Business Item – Emerging Risk – Legal Matter (h)
59	12/12/2016	Strategic Property Investigations [Item 4] (b) & (d)
60	13/12/2016	Helipad Request for Expressions of Interests Outcomes [Rec 31.1] (b) & (d)
61	13/12/2016	Temporary Infrastructure Proposal [Rec 32] (b) & (d)
62	13/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Rec 33.1] (b)
63	13/12/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
64	13/12/2016	Capital City Committee Update [Item 36] (g)
65	13/12/2016	CEO Performance Review [Item 38] (a)
66	31/1/2017	Research Project [Item 17.2.1] (g)
67	31/1/2017	RMMA – Appointment of Board Directors [Item 17.2.2] (a)
68	31/1/2017	The Pavilion – Park Lands Lease [Item 17.2.3] (b) & (d)
69	31/1/2017	Council Solutions Waste Project [Item 17.2.4] (b)
70	31/1/2017	Assignment of Lease – 110 Pirie Street [Item 17.2.5] (b) & (d)
71	14/2/2017	Progress of Confidential Decisions [Item 13.1.1] (g)
72	28/2/2017	Lease Renewal Star Car Park [Item 18.2.1] (d)
73	28/2/2017	Strategic Property Purchase [Item 18.2.2] (b) & (d)
74	28/2/2017	Commercial Opportunity [Item 18.2.3] (b) & (d)
75	28/2/2017	Quarter 2 Business Operations Report [Item 18.2.4] (b) & (d)
76	28/2/2017	Progress of Confidential Motions by Elected Members [Item 18.2.5] (g)
77	1/3/2017	Reconciliation Committee New Member [Item 9.1] (a)
78	14/3/2017	Recommendation of the Adelaide City Council Reconciliation Committee [Rec 12.1.1] (a)
79	14/3/2017	Capital City Committee Update [Item 12.2.2] (g)
80	14/3/2017	Temporary Infrastructure Proposal [Item 12.2.3] (b) & (d)
81	15/3/2017	Update on Activities of the Strategic Risk & Internal Audit Group [Item 6.1] (i)
82	21/3/2017	Financial Sustainability – Part 2 – North Adelaide Golf Course Master Plan [Item 8.1] (b)
83	28/3/2017	Audit Committee Report – 15/3/2017 [Item 18.1.1] (i)
84	28/3/2017	Lease – Town Hall Court Yard [Item 18.2.1] (d)
85	28/3/2017	Progress of Confidential Motions by Elected Members [Item 18.2.3] (b) & (d)
86	28/3/2017	Temporary Infrastructure Proposal [Item 18.2.2] (j)
87	4/4/2017	Strategic Property Investigations Workshop [Item 8.1] (b)
88	4/4/2017	CEO Update [Item 6] (i)
89	8/4/2017	2017-18 Integrated Business Plan – Part 5 – Business Operations [Item 6.1] (b)
90	11/4/2017	Legal Matter [Item 13.1.2] (i)
91	18/4/2017	CEO Update [Item 6] (h) & (i)
92	21/4/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 7.2] (i)
93	21/4/2017	Audit Committee – Internal Audit Progress Update [Item 7.1] (d)
94	21/4/2017	Approach to Managing Vexatious Activity [Item 7.3] (a) & (h)
95	21/4/2017	Wingfield Update [Item 7.4] (i)
96	26/4/2017	Audit Committee Report – 21/4/2017 [Item 18.1.1] (i)
97	26/4/2017	Procedural Matter [Item 18.2.1] (a)
98	26/4/2017	Progress of Confidential Motions by Elected Members [Item 18.2.2] (b) & (d)
99	26/4/2017	Councillor Martin – Question on Notice – Capital City Committee [Item 18.3.1] (g)
100	26/4/2017	Legal Matter [Item 18.3.2] (i)
101	16/5/2017	Electric Vehicle Charging Stations – Commercial [Item 13.1.1] (b), (d) & (k)
102	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
103	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
104	16/5/2017	Lease Vodafone Rundle Street [Item 13.1.3] (d)
105	16/5/2017	Strategic Funding Opportunities [Item 13.1.4] (d)
106	23/5/2017	Infrastructure Proposal [Item 8.1] (j)
107	30/5/2017	Quarter 3 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
108	30/5/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
109	30/5/2017	Councillor Malani – Motion without Notice – Commercial Business Case [(b) & (d)]
110	6/6/2017	Infrastructure Proposal [Item 8.1] (j)
111	13/6/2017	2017-18 Integrated Business Plan - Review of Business Fees & Charges [Item 13.1.1] (b)
112	13/6/2017	Delegation of Authority – Award of Contract – Pityarilla (Park 19) Activity Hub Construction [Item 13.1.2] (b)
114	27/6/2017	Capital City Committee Update [Item 18.2.3] (g)
115	27/6/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
1	4/7/2017	City Tramline Extension [Item 8.1] (d) & (j)
2	4/7/2017	oRAH [Item 6] (d)
3	11/7/2017	Multi-Year Event Licences [Item 12.1.1] (h)
4	11/7/2017	Councillor Martin - Question without Notice – Property Matter (b) & (d)
5	18/7/2017	Public Art Opportunity [Item 6.1] (d)
6	25/7/2017	APLA Advice – 20 July 2017 - Advice - Recreation Business Proposal - Commercial Business Lease [Item 17.1.1] (d)
7	25/7/2017	Progress of Confidential Motions by Elected Members [Item 17.2.1] (b) & (d)
8	8/8/2017	Strategic Property Matter [Item 12.1.1] (b) & (d)
9	8/8/2017	Commercial Business Lease [Item 12.1.2] (d)
10	15/8/2017	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] (j), (b) & (d)
11	18/8/2017	Leasing Review – Council Property [Item 8.1] (i)
12	18/8/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] (i)
13	22/8/2017	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings (i)
14	22/8/2017	Quarter 4 Business Operations Report 2016-17 [Item 18.2.1] (b) & (d)
15	22/8/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
16	22/8/2017	Legal Matter [Item 18.2.3] (h) & (i)
17	22/8/2017	Appointment of Independent Council Assessment Panel Members [Item 18.2.4] (a)
18	22/8/2017	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] (j), (b) & (d)
19	22/8/2017	Councillor Malani – Motion on Notice – Civic Recognition [Item 19.1] (a)
20	5/9/2017	Ten Gigabit Adelaide Update [Item 9.1] (b) & (d)
21	5/9/2017	O-Bahn City Access Project - Bus Stop Changes [Item 10.1] (j)
22	12/9/2017	Appointment of Independent Council Assessment Panel Members [Item 13.1.1] (a)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
23	12/9/2017	Delegation of Contract Award Authority [Item 13.1.2] (b)
24	12/9/2017	Commercial Matter [Item 13.1.3 (d)
25	14/9/2017	Commercial Matter [Item 5.1.1] (d)
26	19/9/2017	Ten Gigabit Adelaide Update [Item 10.1] (b) & (d)
27	26/9/2017	Progress of Confidential Motions by Elected Members [Item 18.2.1] (b) & (d)
28	3/10/2017	Civic Recognition Matter [Item 5.1.1] (a)
29	3/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
30	5/10/2017	Annual Internal Audit Plan [Item 8.1] [s 90(3) (d)]
31	5/10/2017	Audit Committee – Internal Audit Progress Update [Item 8.2] (d)
32	5/10/2017	Internal Controls Update [Item 8.3] (d)
33	5/10/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] (i)
34	5/10/2017	Confidential Discussion with External Auditors [Item 8.5] (j)
35	10/10/2017	Audit Committee Report – 5/10/2017 [Item 13.1.1] (b)
36	10/10/2017	Prudential Report – Gawler Place Upgrade – October 2017 [Item 13.2.1] (b)
37	10/10/2017	Delegation of Contract Award Authority [Item 13.2.2] (b)
38	10/10/2017	Capital City Committee Update [Item 13.2.3] (g)
39	17/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
40	24/10/2017	Strategic Property Matter [Item 18.2.2] (d)
41	24/10/2017	Civic Recognition [Item 18.2.3] (a)
42	24/10/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)
43	24/10/2017	Commercial Business Case [Item 18.2.5] (b) & (d)
44	25/10/2017	Ten Gigabit Adelaide Update [Item 6.1] (b) & (d)
45	1/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
46	14/11/2017	East-West Bikeway Consultation [Item 13.1.1] (a) & (b)
47	14/11/2017	Quarter 1 Business Operations Report 2017-18 [Item 13.1.2] (b) & (d)
48	28/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
49	28/11/2017	Strategic Property Investigation [Item 18.1.1] (b) & (d)
50	28/11/2017	Quarterly Open Confidential Council Decision Update [Item 18.1.2] (g)
51	5/12/2017	Ten Gigabit Adelaide Project [Item 5.1.1] (b) & (d)
52	12/12/2017	Strategic Property Matter [Item 18.1.1] (b) & (d)
53	12/12/2017	2018 Citizen of the Year Awards [Item 18.1.2] (a)
54	12/12/2017	CEO Performance Review [Item 18.1.3] (a)
55	23/1/2018	CEO Update (Verbal) [Item 7.1.1] (g)
56	30/1/2017	High Profile National Production [Item 18.1.1] (d)
57	30/1/2017	Capital City Committee Annual Report 2016/17 [Item 18.1.2] (g)
58	30/1/2017	Capital City Committee Update [Item 18.1.3] (g)
59	30/1/2017	Legal Matter [Item 18.1.4] (h) & (i)
60	6/2/2017	City Safety Briefing [Item 6.1] (e) & (g)
61	6/2/2017	Transport Matter [Item 6.2] (b) & (d)
62	6/2/2017	CEO Update - Strategic Property Matter [Item 6.3] (b) & (d)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
63	20/2/2018	Central Market Arcade Redevelopment Retail Study [Item 8.1] (b) & (d)
64	20/2/2018	Strategic Property Investigation [Item 8.2] (b) & (d)
65	20/2/2018	Confidential CEO Update – Workforce Update [Item 8.3] (a) & (g)
66	23/2/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
67	27/2/2018	Audit Committee Report – 23/2/2018 [Item 18.1.1] (i)
68	27/2/2018	Quarter 2 Commercial and Business Operations Report 2017-18 [Item 18.2.1] (b) & (d)
69	27/2/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
70	27/2/2018	Councillor Antic - Motion on Notice – Civic Recognition [Item 18.3.1] (a)
71	6/3/2018	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
72	6/3/2018	Confidential CEO Update [Item 9.2] [s 90(3) (i)]
73	13/3/2018	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] (b) & (d)
74	13/3/2018	Strategic Property Matter [item 13.1.2] (d)
75	20/3/2018	Strategic Partnership Opportunity [Item 9.1] (b) & (d)
76	20/3/2018	Strategic Review of UPark – Part 1 [Item 9.2] (b) & (d)
77	20/3/2018	Unsolicited Proposal Update [Item 9.3] (d)
78	24/3/2018	2018-19 Integrated Business Plan – Business & Commercial [Item 6.1] (b) & (d)
79	27/3/2018	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] (b)
80	27/3/2018	Strategic Property Matter [Item 18.1.2] (d)
81	3/4/2018	Strategic Procurement Matter [Item 8.1] (b)
82	17/4/2018	Strategic Property Matter [Item 8.1] (d)
83	17/4/2018	CEO Update [Item 8.2] (g)
84	20/4/2018	Internal Audit Progress Report [Item 9.1] (d)
85	20/4/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] (i)
86	24/4/2018	Councillor Report – Councillor Hender – ACMA Board Member Update [Item 18.3.1] (g)
87	24/4/2018	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] (d) & (i)
88	24/4/2018	Strategic Procurement Matter [Item 18.2.1] (b)
89	24/4/2018	Lease Rundle Street [Item 18.2.2] (d)
90	1/5/2018	Central Market Arcade Redevelopment [Item 9.1] (b) & (d)
91	22/5/2018	UPark Business Initiative Update [Item 18.1.1] (b) & (d)
92	22/5/2018	Quarter 3 Commercial and Business Operations Report 2017-18 [Item 18.1.2] (b) & (d)
93	22/5/2018	Strategic Procurement Award of Contract - Provision of Borrowing facilities [Item 18.1.3] (b)
94	22/5/2018	Quarterly Confidential Council Decision Update [Item 18.1.4] (g)
95	5/6/2018	Event Request [Item 9.1] (d), (h) & (j)
96	12/6/2018	Gawler Place Redevelopment Project [Item 5.1] (b)
97	12/6/2018	APLA Advice - 24/5/2018 – Tennis SA Landlord Consent [Item 14.1.1] (b), (d) & (h)
98	12/6/2018	Open Space Development Opportunity [Item 14.2.1] (b) & (d)
99	12/6/2018	Tennis SA Leasing Matters [Item 14.2.2] (b), (d) & (h)
100	12/6/2018	Delegation of Authority to Award Contract [Item 14.2.3] (b)
101	12/6/2018	2018-19 Integrated Business Plan – Review of Commercial Business Fees & Charges [Item 14.2.4] (b)

	Date	Operative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis - Section 90(3) of the Local Government Act 1999 (SA)
102	16/6/2018	Strategic Property Matter [Item 5.1] (b) & (d)
103	16/6/2018	Strategic Property Matter [Item 5.2] (b) & (d)
104	19/6/2018	Golf Course Masterplan [Item 9.1] (b) & (d)
105	26/6/2018	Open Space Development Opportunity [s [Item 5.1] (b) & (d)
106	26/6/2018	Strategic Procurement Matter [Item 18.1.1] (b)
107	26/6/2018	Strategic Property Matter [88 O'Connell Street] [Item 18.1.2] (b) & (d)



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