

2021 – 2022 Annual Report





Acknowledgement of Country

City of Adelaide tampendi, ngadlu Kurna yertangga banbabanbalyarnendi (inbarendi). Kurna meyunna yaitya mattanya Womma Tarndanyako. Parnako yailtya, parnuko tappa purruna, parnuko yerta ngadlu tampendi. Yellaka Kurna meyunna itto yailtya, tappa purruna, yerta kuma burro martendi, burro warriappendi, burro tangka martulyaiendi. Kumarta yaitya miyurna iyangka yalaka ngadlu tampinhi.

City of Adelaide acknowledges the traditional Country of the Kurna people of the Adelaide Plains and pays respect to Elders past and present. We recognise and respect their cultural heritage, beliefs and relationship with the land. We acknowledge that they are of continuing importance to the Kurna people living today. And we also extend that respect to other Aboriginal Language Groups and other First Nations.

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Welcome to the City of Adelaide 2021 – 2022 Annual Report

The City of Adelaide’s aim is to create a vibrant city through the delivery of projects, programs, and infrastructure. Its goal is to achieve Council’s vision:

‘Adelaide: The most liveable city in the world.’

City of Adelaide is pleased to present the 2021 – 2022 Annual Report. This Annual Report highlights the delivery and performance against the 2020 – 2024 Strategic Plan and provides stakeholders, customers, and community with a clear picture of the investment across the City of Adelaide throughout the year.

The City of Adelaide 2021 – 2022 Annual Report has been developed in compliance with the *Local Government Act 1999 (SA)* and provides a comprehensive and transparent account of Council’s performance over the last financial year (1 July 2021 to 30 June 2022) as well as highlights over the second year of the 2020 – 2024 Strategic Plan.

Council’s progress against the Key Activities in the 2021 – 2022 Business Plan and Budget and services delivered by the City of Adelaide are represented in this report demonstrating how City of Adelaide delivers for the community.

Attachment A provides the audited statements for the City of Adelaide and Council’s subsidiaries; Adelaide Central Market Authority, Adelaide Economic Development Agency and Kadaltilla/Park Lands Authority. The City of Adelaide has an equity interest in the Brown Hill Keswick Creek Regional Subsidiary and its Annual Report and audited financial statements are also included.

An online version of the City of Adelaide 2021 – 2022 Annual Report can be viewed and downloaded at **cityofadelaide.com.au**.

To request a printed copy, please contact:

Customer Service Centre
Monday to Friday 8.30am to 5.00pm
25 Pirie Street Adelaide 5000
T (08) 8203 7203
E city@cityofadelaide.com.au

Your Say Adelaide is another way you can provide feedback and ideas on Council’s priorities and projects to help shape Council’s future plans for Adelaide.

yoursay.cityofadelaide.com.au



Council Members

As at 30 June 2022



Sandy Verschoor
Lord Mayor



Anne Moran
Area Councillor



Franz Knoll
Area Councillor



Keiran Snape
Area Councillor



Arman Abrahamzadeh OAM
Deputy Lord Mayor (from 1/12/21)
Area Councillor



Phillip Martin
North Ward Councillor



Mary Couros
Deputy Lord Mayor (Conc 30/11/21)
North Ward Councillor



Simon Hou
Central Ward Councillor



Jessy Kherra
Central Ward Councillor



Greg Mackie OAM*
Central Ward Councillor



Dr Helen Donovan
South Ward Councillor



Alexander Hyde
South Ward Councillor

*City of Adelaide acknowledges the contributions of Greg Mackie OAM who resigned from Council on 14 June 2022.

CEO Message



In this final year of the 2018 – 2022 Council term, I am immensely proud of the breadth and depth of our achievements, delivering on Council's 2020 – 2024 Strategic Plan priorities.

Despite state-wide lockdowns and mandated restrictions, we continued all the great services our community expects while delivering vital COVID recovery support for city businesses through our Reignite Adelaide program. The Adelaide Economic Development Agency's dining vouchers were a lifeline for hospitality businesses and our Business Saver Grants were appreciated by small businesses impacted by COVID restrictions. Overall Council has invested more than \$20 million in city recovery initiatives.

We achieved major milestones for city shaping projects with construction commencing in April on our landmark \$250 million development at Eighty-Eight O'Connell, delivered by Commercial and General, after 30 years of the site sitting vacant. This development will boost residential growth and bring economic benefits for the O'Connell Street precinct and North Adelaide.

In June, construction commenced on our \$400 million once-in-a-generation transformation of the Adelaide Central Market Arcade in partnership with ICD. 'Market Square' will create a world-class fresh food destination and bring hundreds of new residents and jobs into the CBD.

While Council froze the rate in the dollar for the ninth consecutive year along with many fees and charges, through astute financial management we achieved a \$20 million organisational efficiency target set by Council.

We delivered a total of \$45.2 million of capital works up from \$32.3 million the previous financial year and secured \$80 million in funding from the State Government to ensure the future of the Adelaide Aquatic Centre.

We supported our creative industries, among the hardest hit by the pandemic, by removing fees for events, investing in event infrastructure, commissioning public art, and sponsoring festivals throughout the city and North Adelaide.

Our place coordination approach to the Mainstreets Revitalisation Program, which included marketing, branding and activation initiatives and community consultation, has informed master plans for Hutt, O'Connell, Melbourne, and Hindley Streets, and we secured \$4 million from the State Government to deliver infrastructure improvements in Hutt Street and Melbourne Street.

We commenced work on our City Plan, the first in 30 years, to provide certainty to businesses and help attract investment to Adelaide, and we adopted a Residential Growth Action Plan.

Adelaide was invited to become Australia's first National Park City and the second globally after London which was cause for celebration and we officially opened a \$13 million, 3.2 hectare wetland in Victoria Park/Pakapakanthi (Park 16). This was the largest earthmoving exercise and redevelopment in our Park Lands in the past 60 years and a collaborative project with the Brownhill and Keswick Creeks Stormwater Board.

A commitment to community safety, growth, and prosperity, paired with a purposeful focus on steadily improving Council's financial position, sees our organisation and our city emerging stronger from the pandemic.

Clare Mockler

Who we are and how we deliver

The City of Adelaide motto 'Ut Prosint Omnibus Coniuncti', United for the Common Good, is at the heart of how our people feel about working for the city and embodies the way we approach our civic and corporate responsibilities.

We are a unique team of people who work together to create extraordinary experiences across our city. Our people are passionate ambassadors for Adelaide and contribute to the community through the delivery of valuable services and outcomes.

An environment where our people thrive

Our people are our greatest asset. We are inclusive, welcoming, engaged, passionate, forward-thinking, dedicated, and authentically customer centric. We treat each other as well as we treat our customers, ensuring our internal customer experience meets the same quality as our external customer experience, because we know that is the best thing for our community. We foster a supportive and safe working environment and acknowledge the importance of wellbeing and balance in our personal and professional lives. Our focus is on achieving great outcomes while empowering our people and offering them flexibility in the way they achieve them.

Leadership helping us reach our potential

The size of our organisation, the diversity of experiences available and the broad variety of opportunities surprises people. We have a genuine commitment to developing our people in our dynamic and challenging environment. Leaders at all levels are supported to reach their full potential and create an environment where others can do the same. Those leaders and their teams are the custodians of our culture and are the key to successful outcomes. Collaboration and autonomy are expected and recognised, and with commitment and support, our people can and do progress through the organisation.

Learning and growing with our city and community

We are flexible and adaptable, agile to the challenges and opportunities of the future. We are transitioning from being the expert and the regulator, to a position of foresight and a curator of experiences. Our people strategy anticipates the skills we need to deliver brilliant experiences. Our culture of learning and adapting is self-evident and visible, as our people's development improves our performance and maximises everyone's potential. Our leaders are confident and support their teams to build resilience and broaden the capability of our people so they can better serve their customers and community.



Community Engagement

Community Engagement is an opportunity for a diverse range of voices to be heard through meaningful feedback based on experience and expertise. The City of Adelaide is committed to involving its residents, ratepayers, business owners and city users in shaping and future proofing the city.

Considering the views of the community assists the City of Adelaide to better understand local issues and interests and to make sustainable decisions which are relevant to identified needs and aspirations. Community and stakeholder engagement fosters a sense of belonging and community ownership of project outcomes.

Over the past 12 months the City of Adelaide sought feedback and engaged with the community on 55 different projects, via the online platform Your Say Adelaide (YSA) or face-to-face (30 legislated and 25 non-legislated).

Just under 3,000 people participated online on these diverse projects, which included:

- Resident and Business Surveys
- City User Profile Survey
- Park Lands: use for events, activations, sporting clubs and licensing; and Adelaide Park Lands Community Land Management Plan review.
- Development of a range of Strategies and Plans for the future of the city
- Progress of upgrade and master plan implementation projects
- Main Streets Revitalisation: Hindley, Hutt, Melbourne and O’Connell
- Draft Homelessness, Social & Affordable Housing Policy
- City of Adelaide Representation Review 2021



Your Say Adelaide website statistics 1 July 2021 to 30 June 2022

Engagement activities	55
Engagement projects involving face-to-face engagement	17
Online participation	approx. 3,000 participants
Total site visits	60,200
New registrations	511
Aware visitors (visited a project page)	41,700
Engaged visitors (submitted feedback through online engagement tools)	3,000
Informed visitors (took some action to learn more about a project by clicking through to information within the project page)	18,100
Total documents downloaded	24,000 downloads of 3,400 documents

Top three projects on YSA (based on number of contributions):

1. Resident Survey 2021: **1,423**
2. Business Insights Survey: **242**
3. Let’s step it up: What’s next for a low carbon Adelaide?: **223**

Join over 12,000 people who are active in the online engagement community. No matter your interest in the city – we want to hear from you. Be informed and participate to help shape the City of Adelaide. Visit yoursay.cityofadelaide.com.au today to register.



Understanding the City

The below information reflects a portion of data and research collected about the city. The City of Adelaide Strategic Plan also includes Measures of Success as reported on further in this document. These provide additional insights on the impact of COVID-19 on other aspects of the city such as pedestrian movement and city vibrancy.

City Profile

		COVID-19 impact	
In 2018 – 2019	In 2019 – 2020	In 2020 – 2021	In 2021 – 2022
15,465 Businesses in the city ¹ – “local businesses”	15,414 Businesses the city ¹ – “local businesses”	15,251 Businesses in the city ¹ – “local businesses”	11,519 Businesses in the city ¹ – “local businesses”
141,528 Local jobs ²	144,382 Local jobs ²	142,723 Local jobs ²	148,369 Local jobs ²
842 Night time economy establishments ³	861 Night time economy establishments ³	920 Night time economy establishments ³	No data available for 2021 – 2022
\$307 million Total local spend ⁴ (year to June)	\$219 million Total local spend ⁴ (year to June)	\$321 million Total local spend ⁴ (year to June)	\$342 million Total local spend ⁴ (year to June)
\$19 billion City of Adelaide Gross Regional Product (GRP) ²	\$19.45 billion City of Adelaide Gross Regional Product (GRP) ²	\$20.16 billion City of Adelaide Gross Regional Product (GRP) ²	\$20.87 billion City of Adelaide Gross Regional Product (GRP) ²
18.21% of state’s GSP ²	18.23% of state’s GSP ²	18.21% of state’s GSP ²	17.94% of state’s GSP ²
24,807 Estimated residents in the city ⁵	25,456 Estimated residents in the city ⁵	26,177 Estimated residents in the city ⁵	25,746 Estimated residents in the city ⁵
1,976,706 Domestic overnight visitors to the city ⁶ (Year to March 2019)	2,294,957 Domestic overnight visitors to the city ⁶ (year to March 2020)	800,513 Domestic overnight visitors to the city ⁶ (Year to March 2021)	1,280,892 Domestic overnight visitors to the city ⁶ (year to March 2022)

1. ABS Counts of Australian Businesses as presented on economy.id.com.au/Adelaide 2. NIEIR as presented on economy.id.com.au/Adelaide
3. CCCLM, Measuring the Australian Night Time Economy 2020–21 4. Spendmapp by Geografia – City of Adelaide
5. Australian Bureau of Statistics (ABS) ERP 2020 6. Tourism Research Australia unpublished data

The City of Adelaide continued to better understand the wants and needs of resident and business communities and city users through its core surveys. The annual Resident, Business and City User Profile Surveys were also supplemented by research commissioned as part of Reignite Adelaide.

City User Profile Survey

The City User Profile (CUP) Survey takes place annually and each year 2,000 people are approached on the streets and in the Park Lands of Adelaide and North Adelaide to complete a survey on why and how often they come to the city. In 2022 the survey was undertaken by McGregor Tan Research on behalf of the City of Adelaide.

This research highlights the changing roles of the city, as practices established or amplified during the height of the COVID-19 pandemic, such as working from home and dining out in the suburbs, have continued. Some of these changes are:

- Shopping overtook working as the main reason for being in the city
- Only 20% of city users come to the city for work, down from 27%
- Changes to dining out patterns are reflected in fewer city users coming into the city for an evening or night out, down from 30% to 21%, and fewer coming to the city for leisure or entertainment, falling from 49% to 39% of city users
- Car (as driver or passenger) and bus were the main means of travelling to the city. These modes are preferred for the convenience they offer



34% of city users come to the city daily or most days, down from 46% a decade ago. While the decrease has been most pronounced in the past two years, the trend to declining frequency of visitation was underway pre-pandemic. The fact that more people are now coming to the city a ‘few times a week’, confirms the changing patterns of city use.

About one fifth of people say that more events and activities in the city, preferably all year round, could entice them to visit the city more. Inhibitors to city use are being employed, not having spare time, and the weather.

Resident Survey

In 2021 more than 1,400 residents completed the online Resident Survey. In its third year, the survey covered topics from wellbeing to main streets, Park Lands, and actions taken at home to be 'greener'.

The survey is key to learning about city residents, what they do, what they like, and what they think. The City of Adelaide uses this information to shape services and programs for residents.

From the 2021 Resident Survey we learned that:

- Residents are environmentally aware with most of them recycling, and residents aged 65 years and over are far more likely than residents aged 18 to 30 years, to be doing other 'green things' at home too. Interest in installing solar panels, purchasing an electric vehicle and installing an energy monitoring device is high. Initiatives relating to environmental education and waste management are informed by this.
- COVID-19 appears to have impacted the wellbeing of residents in 2021. Respondents' self-assessed scores for satisfaction with life, feeling that the things they do are worthwhile, and happiness all decreased markedly. Wellbeing and resilience remain a focus for the City of Adelaide.
- The proportion of residents visiting the Park Lands daily or most days fell from its 2021 COVID-high of 36% to 23% with the casual, unstructured uses remaining the most popular.
- The mix of feedback on the four priority main streets confirmed the importance of the Main Streets Revitalisation Program. Feedback highlighted:
 - › Hindley Street is liked for its range of eateries, but it needs to be cleaner and safer
 - › Hutt Street is liked for its eateries, but it needs more shops and local services
 - › Melbourne Street is liked for its eateries and shops, but parking is a problem
 - › O'Connell Street is liked for its restaurants, but it needs other shops to support a healthy retail mix

Business Insights Survey

The 2021 Business Insights Survey was undertaken in late September. The survey is for people who own or operate a business in the City of Adelaide. We received 245 responses to the survey, mostly from small and micro businesses and those in the retail and hospitality industries.

The hybrid work model is evident for city-based businesses, with 24% supporting a hybrid work model and plan to continue doing so.

38% were worried for the future of their business and agreement that the city is a good place to do business fell from 71% to 64% of respondents.

Those who disagree that the city is a good place to do business tend to cite fewer people in the city, parking costs, and rental costs as their reasons. Businesses are wanting Council to advocate for business-friendly policy settings, to grow the overall economy, and to help businesses reduce their costs. More than that, they want Council to develop a program of events and activations to bring people back to the city.

Market research – city users, employers, and city workers

In January 2022 Council unanimously approved 24 initiatives to reinvigorate the city under the banner of Reignite Adelaide.

As part of Reignite Adelaide, the City of Adelaide commissioned a market research project, led by McGregor Tan, to gain an understanding of the drivers for city visitation, employer intentions regarding having staff in the city, and city-based worker preferences regarding coming to the city for work.

The research was undertaken in four parts: a desktop study of current trends, two quantitative studies of city users and workers, and qualitative interviews with large city-based employers.



City of Adelaide is considering this research as we move from a focus on recovery to one of building a stronger and better future. The insights gained from this will be used to shape the City of Adelaide's next Strategic Plan, City Plan, and other plans.

The desktop research summarised a range of reports. It identified opportunities and challenges for the further growth and development of the city. The key themes identified are:

- Hybrid work is here to stay
- The shift of discretionary activity (such as dining out) to the suburbs
- Repurposing space to recognise that office occupancy will not return to pre-pandemic levels must be considered
- A longer-term planning approach is needed
- The city needs to be more compelling for workers who are no longer obliged to be there as often as before

From the perspective of general city users:

- The cost and availability of parking is still seen as a key barrier to visiting the city
- People are coming to the city less often than pre-COVID for work, shopping, or dining
- COVID-related safety concerns are a reason for less frequent city visitation for many
- Around two in five South Australians now engage more in higher frequency leisure activities (such as having coffee, breakfast, or brunch) in their local area rather than in the city

People who come to the city for work shared that:

- The employer is more important than the location of work
- Most city workers have employers that allow working from home and more than 30% of city workers expect their flexible work arrangement to remain
- Younger employees of global/national organisations are more open to the opportunities working from home can deliver
- The primary benefit of working from home is saving time
- The time spent commuting is the biggest barrier to returning to work in the city

Employers in the city shared that:

- Most do not expect their workforce to be back in the city 100% of the time
- Flexibility is a workforce expectation and an important factor in competitiveness in a tight labour market
- Employers value in-person interaction for collaboration and team culture and they make these opportunities available to their staff
- Employers support any city-based activations, such as networking, collaborative spaces, thinkers in residence, to encourage workers into the city

Investing in City Recovery

The 2021 – 2022 Business Plan and Budget was a driver for the city's growth and recovery from COVID-19. The budget expenditure of \$269.6 million focused on prioritising community and civic services, activities to support the city's cultural and economic development, projects that maintained and upgraded infrastructure within the city and Park Lands and the continuation of COVID-19 support. Targeted support continued to be provided to businesses, ratepayers, and communities, including the City Business Support program which already had committed over \$11 million worth of investment and support.

The budget was developed over several months, through a series of workshops and discussions with Council Members and the Audit Committee about the City of Adelaide's financial position. Council again determined to freeze the rate in the dollar for the eighth consecutive year and to increase Fees and Charges by CPI.

Asset and Infrastructure expenditure, including renewals, was prioritised on condition, risk, and readiness to deliver. Expenditure was also allocated to new assets and the upgrade of existing assets.

Council committed to ensuring future opportunities continue to be explored through further operational efficiencies, maximising revenue opportunities and growth of revenue streams. This commitment supported a balanced budget being presented for 2021 – 2022 and the improvement of the operating position and financial sustainability of Council.

Future Proofing the City

The City of Adelaide's 2022 – 2023 Business Plan and Budget continues to support recovery from the impacts of COVID-19, while positioning the city for future growth and opportunities. This year's plan and budget focusses on future proofing the city and delivering services which attract people to live, work, play, study, visit and undertake business in the city.

In 2022 – 2023, stimulating the economy is a priority. Council-led projects that promote strong economies, such as the development of Eighty Eight O'Connell and the redevelopment of the Adelaide Central Market Arcade, are vital. The Adelaide City Deal is one of the biggest partnerships with a focus on innovation, digital connection, space technologies, and major cultural facilities, and has great significance for shaping the city's future and reputation.

A focus on the liveability of the city now, and into the future, has been a key driver for Council's environmental leadership, prioritising sustainable and environmentally focused infrastructure and practices.

The City of Adelaide is required by legislation to articulate its annual priorities and in 2022 – 2023 these have been aligned to Key Actions from the 2020 – 2024 Strategic Plan. They are:

- Deliver the next generation Adelaide Free Wi-Fi network to support and improve digital access and connectedness for the community
- Develop a policy position on micromobility to enhance the City of Adelaide's advocacy on emerging modes of transport

- Deliver a new innovative Experience Adelaide visitor centre and city-wide digital visitor experience
- Review and streamline the Community Land Management Plans to support the unique values, use and management of the Park Lands
- Activate key precincts by working with businesses to reinvigorate main streets, encouraging people back to the city
- Grow and expand future event opportunities by developing event infrastructure
- Undertake a trial to provide information on the history of Council and the Adelaide Town Hall
- Increase street tree canopy across the city, by trialling new green infrastructure and delivering the Greening Sturt Street West project
- Prepare a Heritage Management Plan for the National Heritage listing of the Park Lands
- Implement an Insights Strategy that focuses on a holistic approach to how we collect, analyse and report on what we have heard and what we know
- Establish two new commercial opportunities which expand Council's revenue streams
- Implement Service Performance Measures to monitor efficiency and identify opportunities for improvement

The following capital and strategic projects form major commitments, partnerships and opportunities for Council to create a strong, thriving, dynamic and sustainable city.

- Eighty Eight O’Connell: A once-in-a-generation project that supports the revitalisation of North Adelaide
- Market Square: Will infuse new energy into the entire market district and ensure the district remains as the centre of produce in Australia
- Rymill Park Lake upgrade: Create a more sustainable lake with improved disability access, lighting, greening and tree planting
- Local Government Elections: Facilitating voting and candidate awareness, counts and onboarding of the new Council
- Event sponsorship: Expanded sponsorship to facilitate the growth and implementation of new events
- Main Streets Revitalisation Program: Infrastructure upgrades and activations on Hindley Street, Hutt Street and Melbourne Street with O’Connell Street in the pipeline
- Green City Streets and Infrastructure: Trial of new green infrastructure and delivery of the Sturt Street West greening project

Reignite Adelaide

With the city on its journey to recovery from the impacts of COVID-19, Council has encouraged and welcomed people back to the city and North Adelaide. Council will continue to work in partnership with businesses and the State Government on initiatives that ensure the city, community and businesses can recover and grow.

The Reignite Adelaide initiatives were established to achieve the following outcomes:

- Visitor attraction by providing incentives, and further funding for the expansion of outdoor dining, street activation and event and festival sponsorship
- Encouraging investment by supporting businesses to relocate or expand
- Creating safe, interesting and active spaces and places for residential and visitor wellbeing and enjoyment
- Supporting arts and cultural opportunities and events that further Adelaide’s creative identity
- Engaging the community to understand service delivery expectations
- Working with business and government to create new ways to collaborate
- Reducing red tape to make it faster, easier and cheaper to engage with Council services

Since 2020, Council has funded numerous activities and provided grants to help city recovery from the impacts of COVID-19. In 2021 Council endorsed further expenditure to continue the Reignite Adelaide Program including new initiatives and extension of some of the successful deliverables initiated at the start of COVID-19 in 2020. A snapshot of what has been delivered through the Reignite Adelaide Program over the financial year include:

- A City Business Saver cash grant to small businesses in the City of Adelaide
- Rates hardship provisions available to ratepayers experiencing financial difficulty

- The popular dining vouchers returned with \$500,000 to spend in city and North Adelaide hospitality venues (jointly funded with the State Government)
- Adelaide Unleashed – a \$1 million city-wide street activation program, funded by the State Government, with temporary street closures, expanded outdoor dining, music, art and entertainment
- More hospitality businesses able to benefit from temporary parklets scheme, optimising their outdoor capacity
- Removing fees for permit and development applications for temporary activations
- Free on-street parking from 6.00pm week nights and all weekend in key locations, plus UPark discounts; free public transport Friday–Sunday during Festival season thanks to the State Government
- Launch of ADLocal and an additional \$200,000 to promote small businesses across the city and North Adelaide
- Market research to help understand what would motivate city workers and visitors to spend more time and money in the city and North Adelaide
- Public Art Partnership to match artists with business owners to enliven city buildings in all precincts
- Streetside Activation Grant providing \$500,000 to help businesses ‘pop up’ outside their location (jointly funded with the State Government)
- \$700,000 for shopfront improvements in the city and North Adelaide to attract new and repeat customers
- \$250,000 tourism campaign to inspire South Australians to book out Adelaide hotels and city experiences
- Additional investment to fast track a Digital Marketplace for city and North Adelaide businesses



2020 – 2024 Strategic Plan

2021 – 2022 Key Actions Update

On 10 March 2020, Council unanimously adopted the City of Adelaide 2020 – 2024 Strategic Plan.

The Strategic Plan sets the vision for Adelaide to be the most liveable city in the world. It identifies four community outcomes through which the vision will be delivered: Thriving Communities; Strong Economies; Dynamic City Culture; and Environmental Leadership. The four community outcomes are underpinned by corporate Enabling Priorities.

Under each of the community outcomes are a series of statements that articulate the aspirations for the city, community and Council, focus partnership and advocacy activities and drive programs and projects. These aspirations are achieved through the delivery of 49 Key Actions and monitored through 15 Measures of Success.

During 2021 – 2022, the second year of delivery of the Strategic Plan, work continued on the 46 ongoing Key Actions, two had commenced and one was completed. Of the 15 Measures of Success, eight recorded favourable movement, five recorded unfavourable movement, and two did not have updated data available as at 30 June 2022.

Key Actions		Measures of Success	
Ongoing	46	Favourable movement	8
Completed	1	Unfavourable movement	5
Commenced	2	no update available	2

A copy of the full report detailing what was delivered and achieved, can be found at cityofadelaide.com.au/strategicplan.

Measures of Success

Thriving Communities

The city's population is growing
(favourable movement)

Measured by: Number of city residents
Baseline: 25,549 (2018 – 2019)
Update: 25,746 (2020 – 2021)

Source: ABS, estimated resident population, Regional Population by Age and Sex

Almost all the city's population growth comes from international migration which was curtailed by COVID-19 travel restrictions and accounted for the marginal increase in the estimated resident population (0.8% or 197 persons) to 2020 – 2021.

A Residential Housing and Growth Action Plan was developed by City of Adelaide and Adelaide Economic Development Agency (AEDA) to identify projects, investigations and advocacy opportunities to increase residential growth while concurrently increasing the liveability of the city. The Action Plan contains 25 actions that will bring Adelaide closer to being the most liveable city in the world with improved housing affordability and well planned, inclusive residential population growth being key to success. Focus group market research conducted in June 2022, seeking to return people to the city, identified that young professionals are the group of people most likely to live in the city and cited a perception of high rent as a potential barrier for this demographic to make the move.

Residents are more physically active
(favourable movement)

Measured by: Times per week where residents undertake at least 30 minutes or more of physical activity
Baseline: 4.13 (2019)
Update: 4.47 (2021)

Source: City of Adelaide Resident Survey

The frequency at which city residents exercised for at least half an hour a week rose slightly between 2019 and 2021. The disruptions caused by COVID-19 and the focus on health may have caused some people to re-evaluate and reprimatise their typical day to give more time to preventative health measures such as physical activity. COVID-19 has also meant changes to workplaces, such as more people having the opportunity to work from home and dispensing with the time and costs of commuting, which may have provided more opportunity for leisure activities including physical activity.

People feel safe in the city
(unfavourable movement)

Measured by: Share of residents who agree that the city has public spaces that I feel safe to use. Share of city users who agree that the city has public spaces that I feel safe to use.
Baseline: Residents – 89% (2020)
City users – 88% (2021)
Update: Residents – 86% (2021)
City users – 86% (2022)

Source: City of Adelaide Resident Survey and City User Profile Survey

City residents' perception of safety in public spaces in the city fell slightly with more residents indicating that they somewhat disagreed with the statement (7% in 2021 compared to 4% in 2020). Although the updated data for city users covers a different year, the perception of safety in public spaces by city users also fell slightly. This could be attributed to the fact that COVID-19 has led to noticeably fewer people being in the city since 2020. This impacts perceptions of safety as the presence of people in an area tends to enhance feelings of safety.

Insights gathered from June 2022 focus group discussions via Council’s market research has identified that safety remains a concern for workers and visitors of the city, particularly on Hindley Street, Rundle Mall and North Terrace. Improved lighting, greater police/security presence at night and increasing foot traffic are recommended by focus group participants to make the city feel safer and encourage visitation. These insights are being considered to inform future services. Council continues to implement city safety measures such as upgraded CCTV infrastructure, and advocacy and partnering with key government agencies to continue to support improved outcomes.

Strong Economies

The city has a greater share of the State’s economy (favourable movement)

Measured by: City’s economy as a share of the South Australian economy
Baseline: 17.3% (2018 – 2019)
Update: 17.9% (2020 – 2021)

Source: National Institute of Economic and Industry Research (NIEIR) presented by economy.id

Gross regional product (GRP) measures the wealth of a local economy. In 2020 – 2021, the city’s economy totalled \$21 billion and accounted for 17.9% of the South Australian economy. While the share of the city’s economy has increased slightly from the baseline, the value of the city economy in dollar terms has increased by 6.6% since 2018 – 19 compared to 2.8% for South Australia during the same period. Current figures may differ from previously published figures due to revision of the data.

There is more pedestrian movement in key areas of the city (unfavourable movement)

Measured by: Monthly average of unique device detections across the city
Baseline: 9.9 million (year to April 2020)
Update: 8.4 million (year to April 2022)

Source: City of Adelaide – Kepler Analytics

An average of 8.4 million unique devices were detected per month across all sensors in the City of Adelaide representing a decline of 15.4% on the April 2020 baseline figure. Since the baseline data covers pre-COVID period, a downward trend in subsequent years was expected. The seven-day lockdown in late July 2021 had a significant impact on pedestrian movement across the city and recovery of city visitation to pre-COVID levels is expected to take some time. Research commissioned by City of Adelaide confirms that the number of people spending every working day in their city office will not return to pre-COVID levels as expectations and practices around when and how to work have fundamentally changed. There has also been a shift with more city users now undertaking high frequency activities such as retail and dining in the suburbs, when once that activity was more commonly city based.

More businesses in the city think the city is a good place to do business (unfavourable movement with favourable movement from other indicators)

Measured by: Share of city businesses who agree that the city is a good place to do business
Baseline: 72% (2020)
Update: 64% (2021)

Source: City of Adelaide Business Insights Survey

The number of city businesses surveyed who agreed that the City of Adelaide is a good place to do business saw a notable decline between 2020 and 2021. This could be attributed to the uncertainty around the ongoing operating restrictions due to COVID-19. 21% of respondents neither agreed nor disagreed with the statement in 2021 compared to 15% in 2020.

It is important to highlight that in contrast to the measure, the number of GST registered businesses located in the city rose from 11,879 to 12,344 between March 2021 and March 2022. Demand for commercial office space is robustly evidenced by the decrease in vacancy rates from 15.7% to 14.5% and a positive net absorption of approximately 14,000sqm between July 2021 and January 2022.

A report from consulting firm JLL Australia identifies an underlying demand for commercial space to lie between 88,600sqm and 124,000sqm through to 2028. A significant proportion of this will be from technology firms, with enquiries from this sector rising by 236% year on year between 2020 – 21. Relocation enquiries to AEDA have risen over the past six months with many of these projecting significant employment growth.

Dynamic City Culture

More domestic and international visitors (unfavourable movement)

Measured by: Number of domestic and international visitors to the city
Baseline: 2.7 million (year to December 2019)
Update: 1.2 million (year to December 2021)

Source: Tourism Research Australia, unpublished data

Domestic and international visitation continues to be significantly impacted by COVID-19 as visitation levels to the city remained subdued during 2021. Annual visitation figures to the city in 2021 were less than half of what they were prior to the pandemic in 2019. Domestic visitation accounted for the bulk of visitation to the city in 2021, with 1.2 million domestic visitors to the city and 274 international visitors. Much of the domestic visitation to South Australia came from people interstate holidaying or visiting friends and relatives. Those are the visitor segments expected to lead the recovery of tourism. Given pent-up demand, increasing confidence in travel, and increasing aviation capacity, domestic overnight trips are forecast to exceed 2019 levels in 2023 and international arrivals are forecast to return to 2019 levels by the end of 2024.

Increased cultural infrastructure (favourable movement)

Measured by: Count of cultural infrastructure in Adelaide and North Adelaide
Baseline: 1,286 (2019 – 2020)
Update: 1,408 (2021 – 2022)

Source: City of Adelaide data

Cultural infrastructure enables City of Adelaide to create beautiful and surprising places within the city that celebrate Adelaide’s diverse community, culture and creativity, and that showcase and represent Aboriginal and Torres Strait Islander peoples and cultures in city life. It includes ‘physical’ infrastructure such as theatres, museums, galleries, installations and event spaces and ‘intangible’ infrastructure such as grants and digital spaces. There has been an increase of cultural infrastructure attributed to the increased in investment by Council and the State Government in grants that support cultural endeavours.

More city users agree the city is dynamic and full of rich and diverse experiences (favourable movement)

Measured by: Share of city users who consider the city to be a welcoming and dynamic place full of rich and diverse experiences
Baseline: 80% (2019)
Update: 82% (2022)

Source: City of Adelaide City User Profile Survey

The proportion of city users who agree that the city is dynamic and full of rich and diverse experiences has been consistently high since 2019 and marginally increased in 2022 compared to the baseline year. Maintaining this high proportion, despite disruptions to activity due to COVID-19, may be a reflection on the many incentives, events and activations delivered to enliven the city throughout the past two years.

From those who participated in the June 2022 employer pulse check market research, there has been reports of a noticeable increase in vibrancy from March, April and May of 2022, aligning with the lifting of COVID-19 restrictions. The research cites 44% of respondents strongly agree that returning staff to work in the city is the responsibility of the employers and is a critical contributor towards the vibrancy of the city. An additional 44% indicated that they somewhat agreed.

Environmental Leadership

Community greenhouse gas emissions are lower (no update available)

Measured by: Tonnes of carbon dioxide equivalent (CO2e)
Baseline: 1.03 million CO2e (2018 – 2019)
Update: No update available

Source: City of Adelaide Community Carbon Inventory

Updated data for the community greenhouse gas emissions was provided for Year One of the Strategic Plan. As the community inventory is updated every second year, an updated figure for Year Two is not available.

Less waste to landfill (no update available)

Measured by: Share of residential kerbside waste collection diverted from landfill
Baseline: 53.6%
Update: No update available

Source: City of Adelaide data

The last city-wide waste audit was conducted in 2019, which established the baseline figure for the share of residential kerbside waste collections diverted from landfill. Another city-wide waste audit is being planned and the results will be available later in 2022. Although no updated data was available, results from the City Resident Survey 2021 indicated that use of the appropriate bin for recyclables is by far the most common behaviour for city residents regarding environmental action at home. 80% of residents report that they put recyclables for disposal in the appropriate bin, thereby contributing less waste to landfill.

More residents agree that Council is taking steps to protect the environment (unfavourable movement)

Measured by: Share of city residents who agree that Council is taking effective steps to protect the natural environment
Baseline: 69% (2020)
Update: 64% (2022)

Source: City of Adelaide Resident Survey

In 2021, Resident Survey respondents were less likely than in 2020 (the baseline year) to agree that Council is taking effective steps to protect the natural environment. This is a significant change, noting that two years of data is not enough to establish a trend. Influences in the period may be the extreme and devastating weather events across Australia and overseas that highlight the urgency of addressing climate change as well as an increasing awareness of the environment as an important issue nationally. At its meeting in July 2022, Council resolved unanimously to commence the establishment of a Park Lands Foundation as a way of encouraging interested people to participate and contribute towards the protection, preservation, conservation and growth of the Park Lands.

Enabling Priorities

Council has the financial capacity to meet its long-term commitments (favourable movement)

Target: Legislated

- Asset sustainability ratio (ASR) is 90% to 110% (Council resolved to achieve 60% in the 2021 – 2022 budget)

Council adopted Treasury Policy sets:

- Asset test ratio (ATR): maximum 50%
- Leverage test ratio (LTR): maximum 1.5 years

Update:

- ASR: 42%* (not met)
- ATR: 3%* (met)
- LTR: 0.7 years* (met)

Source: City of Adelaide Q3 2021 – 2022 Finance Report

*Based on preliminary end of year figures and may be subject to change.

The ASR expresses expenditure on asset renewals as a percentage of the projected funding required. It illustrates whether existing assets are being replaced or renewed at the rate they are being consumed and ensures consistent service delivery as determined by the Infrastructure and Asset Management Plans (AMPs). The target is legislated to be between 90% to 110% as determined by the Local Government Association of South Australia however, Council



resolved in the 2021 – 2022 Business Plan and Budget that the ratio be set at 60%. It is assumed that over the long-term, asset renewals will be funded in line with the Strategic Asset Management Plans, and the sustainability ratio returns to 100%. The ATR and LTR are part of Council’s adopted Treasury Policy and represent the borrowings as a share of total saleable property assets, and the total borrowings relative to General Rates Revenue (less Landscape Levy), respectively.

Council services meets the needs of the community (favourable movement)

Measured by: Share of city residents, businesses and users that are satisfied that Council services meets their needs

Baseline: In 2021:

- % of businesses satisfied with Council services – 43%
- % of residents satisfied with Council services – 65%
- % of city users satisfied with Council services – 66%

Update: In 2022:

- % of business satisfied with Council services – no updated data
- % of residents satisfied with Council services – no updated data
- % of city users satisfied with Council services – 73%

Source: Resident Survey, Business Insights Survey, City User Profile Surveys

Residents, city users and city businesses were asked to rate their overall satisfaction with the services that Council delivers to ensure that they are meeting the needs of the community. Baseline figures for overall satisfaction were developed in 2021. Updated data is only available for city users at the time of writing. Compared to previous years, a higher share of city users indicated that they were satisfied with the services delivered by Council. Updated data from city businesses and city users will provide a more complete picture of the overall level of satisfaction from the community.

Council delivers on its operational efficiency targets (favourable movement)

Target: Annual target in 2021 – 2022 to deliver \$4.7 million efficiency gain
Update: Achieved

Source: City of Adelaide Q3 2021 – 2022 Finance Report

The budget repair target of \$4.7 million was set by Council via the approved budget. The achievement of an additional \$1.5 million in Quarter 3 has resulted in the full budget repair being realised.

2021 – 2022 Business Plan and Budget Performance

The 2021 – 2022 Business Plan and Budget contained nine new and five continuing Recovery Priorities aligned to the Strategic Plan outcomes of Thriving Communities, Strong Economies, Dynamic City Culture, Environmental Leadership and Enabling Priorities.

All of these were completed or are on track at the end of the financial year.

New priorities

- Develop a suite of opportunities for the community and city users to connect, play, exercise, and learn in the Park Lands with particular focus on Wellbeing Month, implementing the Healthy Parks, Healthy People strategy and promotion of the Adelaide Park Lands trail.
- Implement a new permit fee model to support business growth and to make it easier to do business with Council.

- Finalise the Strategic Asset Management Plan (SAMP) and associated principles and levers available to Council to inform future Customer and Technical Levels of Service for all Asset Classes.
- Develop and deliver curated programs that attract people to the city through cultural, physical, social, and environmental experiences.
- Deliver cultural strategic partnerships, performances, exhibitions, festivals and events, residencies and community driven programming across City of Adelaide venues and throughout the city.
- Maximise funding opportunities through partnership proposals as part of the Australian and State Government budget submissions and election advocacy.

- Explore opportunities within the City of Adelaide's property portfolio, including the consideration of opportunities for the sale of under performing assets as well as leveraging existing assets for city shaping initiatives, to support greater public value for ratepayers and the community.
- Prioritise activities to recover Council's commercial businesses/revenue to pre-COVID levels. Diversify revenue through the investigation, identification and implementation of new or modified business services including a review of the property portfolio to increase revenue and property values in accordance with fair value market approach.
- Work with Council Members to reinvigorate City of Adelaide's engagement strategy and approach to engaging the community in Council decision making.

Continuing priorities (from 2020 – 2021)

- Develop and deliver programs to create a range of experiences, opportunities, and physical improvements to engage and support community and businesses across the year.
- Develop key programs and projects that support residents, businesses, public spaces and operations to reduce waste generation and increase resource recovery (especially with food waste) to support a transition to a more circular economy.
- Partner with Green Adelaide to enhance biodiversity in the Park Lands, provide events and activities, and develop interpretative materials and trails that connect community to nature.
- Develop a focused insights, strategy and research agenda combined with a comprehensive communication approach for proactively sharing insights across all City of Adelaide channels including social, website and media.

- Develop a framework to continue to review and report on services to ensure we can capture how we are performing and how satisfied the community is with the delivery of services.

Highlights from the 2021 – 2022 Business Plan and Budget include:

- Breaking ground on the Eighty Eight O'Connell, North Adelaide development site.
- Delivery of COVID-19 support such as Outdoor Activation Grants, Adelaide's Long Lunch and \$30 Eats vouchers supporting restaurants, cafés and attractions around the CBD and North Adelaide.
- Reignite Adelaide supporting the city's recovery across 24 initiatives including expanding outdoor dining and free on-street parking during the Festival season.
- Launching the first City of Adelaide Wellbeing Month and initiatives including the AEDA run WellFest Adelaide, Adelaide Aquatic Centre nutrition sessions and a SALA event comprising artwork display and underwater photography courses.
- Delivering City of Adelaide's tenth Reconciliation Action Plan (RAP), the first Local Government in Australia to do so.
- Delivering Waste and Recycling Education and Engagement Programs to support residents, businesses and operations to reduce waste generation and increase resource recovery.
- To help reduce homelessness, the City of Adelaide became Australia's first Vanguard city by co-signing the Vanguard State Agreement and the second Vanguard state in the world. The Vanguard Program is a global movement to end homelessness.



Community Services

The City of Adelaide delivers a broad range of valued services meeting essential community needs, fulfilling the duties of a capital city council and enabling the organisation and community to thrive. All services contribute to the delivery of the Strategic Plan and work to achieve the City of Adelaide's vision to be the most liveable city in the world.

During 2021 – 2022 the City of Adelaide continued to review its services and the way information is presented to the community. This has resulted in the 13 community services presented in this year's Annual Report.

Arts, Culture and Events

Enhances the cultural and creative elements of the city, enlivening it with things to do and see, and making the rich heritage of the city available to all.

Functions of this service: Adelaide Town Hall, Archives and Civic Collection, Culture and Creativity, Events and Activations, Heritage Promotion and Events and Monuments, Fountains and Public Art

2021 – 2022 Service highlights:

Friday Night Live Incentives Scheme supported 42 venues to bring back regular live music programming across the city, with the bulk of the funding delivered directly to musicians.

Christmas Festival 2021 showcased a brand new 'Have a Cracker of a Christmas' creative suite, and a platform for artists, businesses and event organisers to create a festive destination in November and December.

New Year's Eve 2021 was reimagined and delivered 'Light Up' in Rymill Park/Murlawirrapurka (Park 14). Highlights included 9:30 pm and midnight lighting and fireworks displays, two live music and entertainment stages, roving entertainment, kids' activity areas and a diverse range of food trucks. 'Midnight Moments' activated four locations with road closures, extended outdoor dining, roving entertainment and live music, encouraging visitation, dining and accommodation bookings across the city. A lighting and firework display in Bullrush/Warnpangga (Park 10), North Adelaide was also delivered.

The Adelaide Town Hall plays a key role in the city's civic infrastructure enhancing the UNESCO City of Music designation, which includes hosting most of the Adelaide Symphony Orchestra's large performances, support for regular music events and activities through an annual event calendar. This will continue to be expanded.



Community Development

Creates opportunities for people to connect, learn, grow, and work with others to enhance their local communities.

Functions of this service: Community Centres, Community Home Support Program and Community Wellbeing

2021 – 2022 Service highlights:

As part of City of Adelaide's Wellbeing Month initiatives, the Adelaide Aquatic Centre (AAC) offered nutrition sessions including 1:1 coaching, seminars and healthy eating for swim school stall (fruit giveaway). The Swim School achieved an enrolment level of 2,900 prior to COVID-19 impacts and at the end of the FY2021 – 2022 sits at 2,600. AAC hosted a successful SALA event including artwork display and underwater photography courses. Reignite Adelaide offered free licences to personal trainers using the Park Lands in an effort to support small businesses, an active community and the use and activation of the Park Lands during challenging times.

Following the success of the city's first disc golf course, City of Adelaide provided a community impact grant to Disc Golf SA to further enhance the course through the installation of disc golf tees.

Council approved new community sports changerooms in Bunday's Paddock/Tidlangga (Park 9) to ensure fit-for-purpose facilities are provided for community sport, along with new public amenities to support use of the multiple recreation facilities in this park.



Community Safety

Ensures a safe and healthy city environment for people to visit, work, study, live and do business.

Functions of this service: Community Safety Compliance, Community Safety Strategy, Environmental Health and Permits

2021 – 2022 Service highlights:

The City of Adelaide continued to deliver customer experience initiatives by simplifying processes for its customers. This included the launch of an online permit wizard and implementation of a new permit fee model focusing on customer education and engagement resulting in positive feedback and successful behaviour change. Customers are using the principles of the fee model to reduce their footprint/impact on public space required. This benefits the community and reduces permit fees. City of Adelaide's Permit Transformation Project was awarded the 'Leadership in Customer Experience Award' at the sector-wide Local Government Professionals SA Leadership Excellence Awards in May 2022.



Environmental Sustainability

Demonstrates environmental leadership through our goals to become a sustainable, carbon neutral and climate resilient city.

Functions of this service: Carbon Neutral Council and Community, Sustainable and Climate Resilient City

2021 – 2022 Service highlights:

The Sustainability Incentive Scheme (SIS) won national recognition in November 2021 in the Community Engagement Achievement category of the Cities Power Partnership Climate Awards. The SIS supports the installation of solar and has resulted in the reduction of 4,335 tonnes of carbon dioxide equivalent (CO2-e) per year. Since 2015, the Scheme has leveraged \$8.26 for every \$1 spent by City of Adelaide and has catalysed over \$8.8 million of community investment in a low carbon future.

The Energy Assessment pilot program engaged small businesses to conduct a free energy assessment. Of the 50 assessed businesses, 40% proceeded with implementation and received up to \$5,000 to put in place energy saving initiatives. A total of \$109,750 was granted to businesses, supporting an estimated reduction in energy costs of \$26,600 per year. This equates to a 62-megawatt hours (MWh) consumption reduction and an emissions reduction of 26 tonnes CO2-e. In 2022, a series of community workshops were offered, sharing actions for residents in sustainability, including how to calculate your carbon footprint, how to reduce emissions in your personal life, and a 'Speed Date a Sustainability expert' event providing free home improvement advice.



Library Services

Educate, engage and enable people to create, connect and be inspired, through free access to information and ideas, activities and programs, innovative technology and a range of resources which support lifelong learning.

Functions of this service: Library Operations and Library Programs

2021 – 2022 Service highlights:

Work is being initiated in City of Adelaide Libraries and Community Centres to align and consider universal and sustainable design principles more holistically in forward planning. This includes identifying community centres as possible refuge/ respite during extreme weather and related need to ensure building energy and thermal efficiency to support this role. The North Adelaide Community Centre heritage building has improved accessibility to the hall stage by adding double width stairs and a railing and universal design was a key principle for the development of the Minor Works building.



Park Lands and Open Space

Encourages healthy lifestyles and experiences, through the provision, maintenance, protection and enhancement of our unique Park Lands, open spaces and community infrastructure.

Functions of this service: Park Lands and Open Space: Furniture and Fittings; Lakes and Waterways; Public Conveniences; Public Lighting; Park Lands Roads and Footpaths; Signage and Line Marking; Stormwater; and Tree Management. Park Lands Planning and Management, and Playgrounds and Play Spaces

2021 – 2022 Service highlights:

The Birds in the City Festival was held in October 2021 to provide opportunities for the community to engage with nature and learn about the diverse range of birds who live in the city. The City of Adelaide partnered with the SA Museum, Art Gallery of SA, Birds SA and artist Paul Sloan (Rundle Mall Pigeon) to deliver a series of successful workshops and activities.

City of Adelaide secured Federal Government funding under the Australian Heritage Grants Program to prepare a National Heritage Management Plan for the Adelaide Park Lands and City Layout which is listed as a National Heritage Place. The Heritage Management Plan will guide the future management and conservation of the Adelaide Park Lands and City Layout. A comprehensive review of Community Land Management Plans for Park Lands commenced, and Kadaltilla/Park Lands Authority commenced the five-year comprehensive review of the Adelaide Park Lands Management Strategy 2015 – 2025.



Parking

Drives the availability and accessibility of car parking in the city and North Adelaide.

Functions of this service: Off Street Parking and On Street Parking

2021 – 2022 Service highlights:

Customer acquisition, retention and reactivation campaigns were run concurrently during the Adelaide festival season by UPark. The parking validation initiative at UPark Central Market based on spend "Two on Tuesdays" and installation of Electric Vehicle Chargers as part of State Government's Electric Vehicle Smart Charging Trial in UPark Wyatt also commenced.



Planning, Building and Heritage

Ensures a well-planned and developed city, with consideration to the local area and protected heritage listings within the bounds of policy and legislation.

Functions of this service: Building Assessment and Compliance, Heritage Management and Planning Assessment

2021 – 2022 Service highlights:

The Heritage Incentives Scheme provided over \$1.1 million in grants to owners of heritage places to support conservation and restoration works enabling ongoing use. Heritage Architects provide free advice to building owners and managers on appropriate adaptation, development and conservation actions for heritage places. Monthly social media posts continue to highlight examples of upgrades and adapted re-use of heritage assets.



Property Management and Development

Leverages the development and management of Council's property assets and identifies opportunities in partnership with the private and public sectors, to generate income, create employment opportunities, and reinvigorate city precincts, to build a prosperous city.

Functions of this service: Commercial Property Management and Strategic Property Management

2021 – 2022 Service highlights:

The Eighty Eight O'Connell project reached a significant milestone in April 2022 with the commencement of construction by the developer, Commercial & General. The development will enhance the vibrancy of one of the city's premier main streets, bringing new residents and businesses to the area while supporting existing businesses.

NEXTDC, an ASX 100-listed Australian technology company, has purchased the 211 Pirie Street site from Council following an open expression of interest process. The land sale will enable the construction of a \$100 million defence standard data centre, the first of its kind in South Australia.

The development will include a world class Entrepreneur and Innovation Centre supporting industry collaboration and partnerships with universities ensuring an ongoing pipeline of skilled workers for the future. Approximately 120 jobs will be created during construction with more than 200 indirect jobs to be created going forward. Onsite construction works are targeted to commence in early 2023.



Resource Recovery and Waste Management

Educates and encourages the community to redefine the concept of waste, recover more resources and build a circular economy, whilst keeping the community clean and hygienic through effective management and collection of waste.

Functions of this service: Domestic Waste Collection and Recycling, Green Waste Recycling and Mulch, Public Litter Bins, Waste Policy and Education

2021 – 2022 Service highlights:

Council and Green Industries SA piloted new resource recovery infrastructure to recycle food waste and compostable materials in Rundle Mall. A 24-hour baseline waste audit was completed to assess current volumes and types of waste to enable the resource recovery infrastructure to be planned. Roll-out of a new eight stream resource recovery program was implemented in January 2022 for City of Adelaide's internal operations, businesses and facilities as part of the commitment to minimising waste to landfill.

Funded in-part by a \$21,000 grant received from Green Industries SA, a new Kitchen Caddy Kit has been developed and was delivered to residents to improve diversion of green organics from landfill through kerbside collection. Investigations commenced and will continue to support and deliver best practice resource recovery in new residential multi-unit building developments. City of Adelaide has established a business waste support service across the city with multi-disciplinary, customer-centric bespoke advice on waste management, resource recovery and bin storage.



Social and Economic Planning

Creates liveable communities, vibrant economies and social cohesion through a well-designed and welcoming city, and resilient community.

Functions of this service: Economic Planning, Planning Policy, Reconciliation and Social Planning

2021 – 2022 Service highlights:

The 30-year anniversary of the Mabo case, a significant day for the recognition of the native title rights of Aboriginal and Torres Strait Islander peoples, was recognised by a civic ceremony on 3 June 2022. The Stretch Reconciliation Action Plan 2021 – 2024 was launched and took effect on 7 July 2021 at the Lord Mayor's NAIDOC Luncheon. The Reconciliation Committee continues to provide important oversight of the implementation of Council's tenth Reconciliation Action Plan and third Stretch Plan. Key achievements included: embedding of Acknowledgement of Country in City of Adelaide business documents and meetings, Aboriginal internship in the Office of the Lord Mayor, and Aboriginal artworks installed at the Adelaide Central Market and Adelaide Aquatic Centre.



Sports and Recreation

Encourages health and wellbeing by providing places, spaces and opportunities to access a range of community sports and recreation facilities throughout the city.

Functions of this service: BMX and Skate Parks, Adelaide Aquatic Centre, North Adelaide Golf Course, Sports and Recreation facilities and Initiatives

2021 – 2022 Service highlights:

Significant investment was made at Gladys Elphick Park/Narnungga (Park 25) Karen Rolton Oval to respond to significant population growth and investment in the north-west of the city. The project included redevelopment of the community sport facilities and ovals by the South Australian Cricket Association, new community sports pavilion, car parking, landscaping, irrigation, and access improvements.

Council's vision for an inviting and family-friendly skate park is nearing completion and will cater for a range of disciplines and skill levels, as a stand-out destination within South Australia's skate park network. The design celebrates trees, topography, separate skate zones and skill levels, plaza space, pathways, and pocket parks.



Streets and Transportation

Supports current needs and future growth for the delivery of safe, convenient, accessible, clean and appealing ways for people to move around the city.

Functions of this service: Road and Footpath Management, Road and Footpath Stormwater, Street Furniture and Fittings, Street Lighting, Street Public Conveniences, Street Signage and Line Marking, Street Tree Management, Streetscapes and Verges and Traffic and Transport Management

2021 – 2022 Service highlights:

Eleven new bikeway improvement projects have been delivered across the city in partnership with the State Government. These bikeways create safe accessible connections from the suburbs through the heart of the city, including new shared use paths with lighting on South Terrace and in Rundle Park/Kadlitpina (Park 13).

Subsidiary Services

As well as the services described in this document, the City of Adelaide has an interest, or direct relationship to the below subsidiaries:

Adelaide Central Market Authority (ACMA)

ACMA oversees the management and operation of the Adelaide Central Market as a commercially sustainable, diverse, iconic, and unique fresh produce market.

adelaidecentralmarket.com.au

Adelaide Economic Development Agency (AEDA)

AEDA delivers initiatives that work to increase visitation and use of the city, attract investment in the city, and position Rundle Mall as South Australia's premier retail and commercial shopping precinct.

aedasa.com.au

Brown Hill and Keswick Creek Stormwater Board (BHKC)

A Regional Subsidiary, established in February 2018, the Board coordinates the delivery of the Brown Hill Keswick Creek Stormwater Project, a collaborative undertaking between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens.

bhkcstormwater.com.au/management

Kadaltilla/Park Lands Authority

The Kadaltilla/Park Lands Authority is principally an advisory body on Park Lands matters to the City of Adelaide and the Government of South Australia. The Authority is committed to protecting and enhancing the Adelaide Park Lands for the benefit of all South Australians. The Council, on behalf of the communities of the City of Adelaide and the state, is committed to ensuring that the Authority delivers maximum benefit for the future of Adelaide's Park Lands as the City of Adelaide's defining feature.

cityofadelaide.com.au/kadaltilla

Associated Annual Reports 2021 – 2022 for all subsidiary services can be found at Attachment A.



Administration



Leadership Group

As at 30 June 2022, the Senior Leadership Group (Executive), included five Senior Executive Officer positions; Chief Executive Officer, Director City Services, Director City Shaping, Chief Operating Officer and Managing Director Adelaide Economic Development Agency. Executive are responsible for leading and developing City of Adelaide programs and supporting organisational and employee capabilities.

Remuneration packages for the members of Executive ranged from \$276,000 to \$400,000 per annum and were inclusive of 10% compulsory superannuation (where applicable). These packages included a corporate car park (where applicable), an allowance for membership fees for two relevant professional associations, together with professional development allowances of \$2,500 allocated per Director and \$5,000 allocated to the Chief Executive Officer. For further detail, refer to the Audited Financial Statements.

Employees

The table below provides the full time equivalent (FTE) and headcount figures for City of Adelaide employees, trainees/apprentices, and labour hire staff as at 30 June 2022.

Employment types	FTE (Full Time Equivalent)	Headcount	2021–2022 Cost \$m
Employees (permanent)	577.4	609	52.642
Temporary employees (fixed term)	79.9	87	6.700
Common Law Contract	38	38	7.157
Casual employees	n/a	207	2.593
*Trainees/Apprentices	n/a	16	0.436
*Labour hire	n/a	38	1.609

**Resource provided by external provider*

During 2021 – 2022, there was an average employee turnover of 17.68%. This can be broken down into voluntary turnover for the period of 15.13% and involuntary of 2.55%. Involuntary includes end of contract, end of temporary contract, terminations, and redundancies.



The Workplace

At the City of Adelaide, unique, knowledgeable and passionate people work together to deliver extraordinary experiences across the city and are integral to the successful delivery of services.

An environment that is welcoming, inclusive, safe and celebrates difference is essential to employee success. City of Adelaide values and embraces diverse perspectives and recognises the value diversity has in fuelling innovation and enabling brilliant experiences. To do this, City of Adelaide continues to:

- Provide cultural sensitivity and respect development sessions
- Share stories of and recognise employees' diverse perspectives
- Broaden leadership and employee capability in inclusion, wellbeing, belonging and diversity
- Collaborate to raise awareness for and celebrate significant dates
- Create welcoming and accessible spaces for employees
- Deliver actions in line with the Stretch Reconciliation Action Plan and Disability Access and Inclusion Plan

The following tables provides a snapshot of City of Adelaide's workforce diversity demographics as at 30 June 2022. This data captures permanent and fixed term employees and includes casual employees.

Leadership team by gender (represents the CEO, Directors, Managing Director, Chief Operating Officer, Associate Directors, and General Managers)

Gender	Number	Percentage
Female	5	42%
Male	7	58%
Total	12	

Employees by gender

Gender	Number	Percentage
Female	451	48%
Male	488	52%
Total	939	

Years of service by gender

Years	Female	Male
Over 20 years	39	78
10–20 years	87	85
5–10 years	81	70
2–5 years	84	82
1–2 years	67	63
Less than 12 months	94	111

Generation by gender

Generation	Female	Male
Traditionalist (pre–1946)	n/a	4
Baby boomers (1946–64)	60	100
Gen X (1965–79)	144	151
Gen Y (1980–94)	160	146
Gen Z (post 1994)	56	49

Aboriginal and Torres Strait Islander employment

As at 30 June 2022, 0.85% of the workforce identified as Aboriginal and/or Torres Strait Islander. The organisation is committed to an Aboriginal and Torres Strait Islander employment target of 2%, which aligns with the Aboriginal and Torres Strait Islander population in South Australia of 2%, noting that for Adelaide it is 1.1%.

A partnership with an external agency created a paid internship opportunity for an Indigenous student this year, and trainee providers are regularly encouraged to identify Aboriginal and Torres Strait Islander candidates as opportunities become available.



The Reconciliation Officer collaborates closely with the People team in improving awareness of employment opportunities with the City of Adelaide among the Aboriginal and Torres Strait Islander communities. Connection is maintained with State and Federal agencies to undertake more targeted recruitment of Aboriginal and Torres Strait Islander candidates.

Leadership

In 2021 – 2022 there was a continued focus on broadening leadership capability through a variety of learning experiences and coaching. The organisation's leadership development approach brings together over 100 leaders to connect, learn and grow through contemporary leadership concepts.

The organisation's leaders continue to support employees through continuous conversations to set expectations, coach for delivery, recognise success and wellbeing, and focus on capability. The annual Performance and Development Conversations (PDC) process along with regular one-on-one conversations was refreshed at the start of 2022 and is designed to help leaders support and guide teams with consistent and meaningful conversations. The process gives each employee the option of participating in the PDC process in the same way, and it aligns to organisational expectations and the values. These conversations contribute to the great relationships leaders build with their teams that add value to their time at City of Adelaide.

Learning and development

Workforce development needs change as new challenges and opportunities of the future are presented. Last year essential skill development and harnessing internal capability to build a suite of online learning that assists employees to perform safely and effectively in their roles was a focus area for development.

Further to this, employees continue to have access to tertiary study assistance and support, internal mentoring and coaching, regular learning and development resources, educational videos, and connection sessions to connect, learn and engage with colleagues.

In May 2022, employees experienced the first internal month-long learning program that engaged employees in a variety of learning and development activities to discover more about the organisation, its impact and delivering great outcomes. Learning Month was filled with personal development opportunities, employee stories about self-directed learning and an internal learning expo with a focus on life-long learning to support delivery of services.

People Safety and Wellbeing

The City of Adelaide’s leadership team take their obligations under the *Work Health and Safety Act 2012*, and *the Local Government Act 1999 (SA)* very seriously and are committed to fostering a supportive and safe working environment for all employees.

The organisation’s safety metrics are favourable as at 30 June 2022; following a post COVID-19 spike. To address the impact of COVID-19 generated delays to some processes, the last 12 months have been focused on the five main drivers of the safety management system:

Local Government Risk Services Action Plan

This is an extensive and externally monitored project plan that tracks completion of key Work Health and Safety (WHS) projects and procedure/process reviews on an annual basis. The annual rebate on workers compensation levy is worth approximately \$1.2 million, which is partly determined by this process.

Promapp programmable events

This is the process that drives all City of Adelaide programmable or scheduled legislative requirements, everything from internal WHS audits to confined space training and the annual Due Diligence questionnaire.

BAU Hazard Profile

This is an appreciative inquiry process with leaders and their teams to explore work as it is done, identify the inherent hazards and assess all the resulting risks. This process is the precursor to creating Safe Operating Procedures (SOPs) and identifying training needs.

Ad-hoc consultancy and business partnering

This is the work done in response to direct enquiries from the business or in response to incidents. It is usually ‘in the moment’ advice from a content expert or interpretation of a legislative requirement.

Wellbeing

The City of Adelaide wellbeing SharePoint site that supports the Wellbeing Framework is populated with contemporary research on current and emerging local and global issues. It supports a similar offering provided by the external Employee Assistance Program.

In 2021, following the success of the leadership program ‘Lead45’ and specific feedback from the culture survey and Workplace Health and Safety due diligence questionnaire, WHS and wellbeing offerings were segmented into three distinct groupings this year: Workspace, Headspace and Groupspace.

Creating a safe space for employees to thrive is not just about the workspace but also about employee’s headspace, and how they work together in their groupspace. These are the psychological and cultural dimensions of safety and wellbeing and will be the focus for the 2021 – 2024 WHS strategy.

The City of Adelaide’s leadership team takes its obligations under the *Work Health and Safety Act 2012*, and the *Local Government Act 1999 (SA)* very seriously and is committed to fostering a supportive and safe working environment for all employees.

For the twelve-month period to 30 June 2022, there have been three formal complaints lodged by employees that fall within the scope of bullying, harassment and/or discrimination. All were investigated with one being substantiated and two not substantiated.

Lost Time Injuries

Lost Time Injuries (LTI) are on par with the previous year, and although overall claims increased during the year, the days lost decreased due to the nature of some injuries, which pushed the duration rate down by 60%. Despite the Lost Time Injury Frequency Rate (LTIFR) being above the target range of between three and five, the organisation remains below the LG and LGA Industry Average.

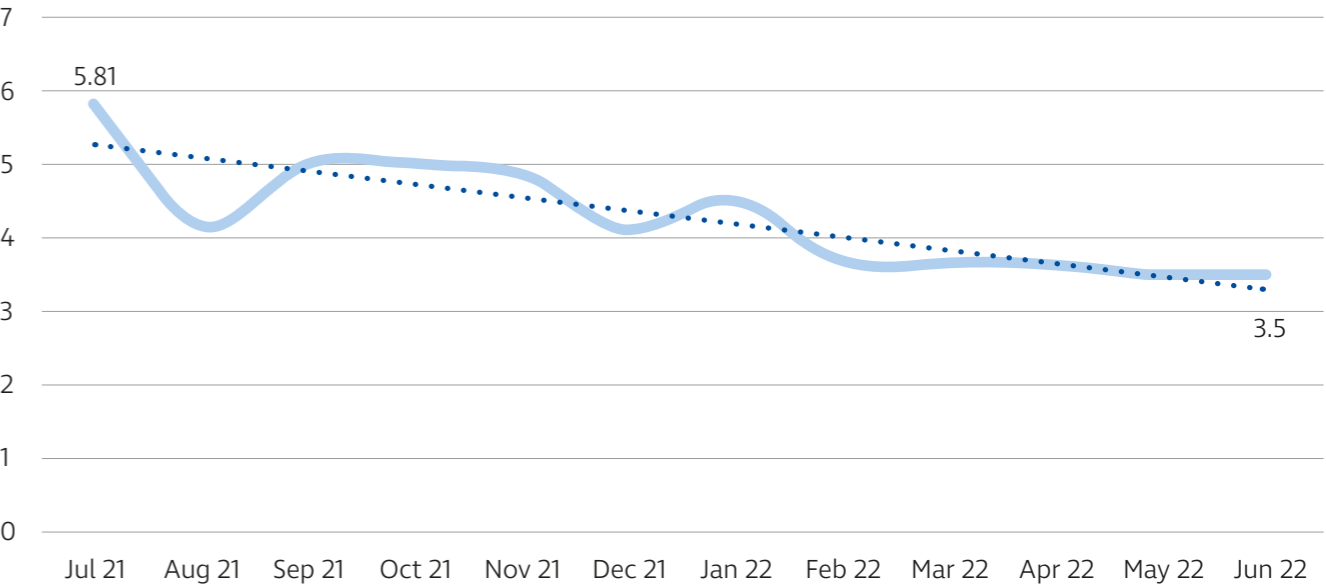
LTI data summary

Year	No of claims	No of LTI's	LTI days	LTIFR CoA	LTIFR LG SA	Duration rate	Incident rate
2018	41	9	85	4.6	12.2	29	1.0
2019	29	7	261	4.1	13.7	18.3	0.8
2020	29	10	414	5.9	12.2	37.6	12
2021	37	9	123	5.2	13.1	13.7	1.0
2022	30	6	57	4.1	8.1	7.9	0.8

Legend: LTI – lost time injury
LTIFR (CoA) – lost time injury frequency rate for City of Adelaide
LTIFR (LG SA) – lost time injury frequency rate for Group A councils in SA > 400 staff

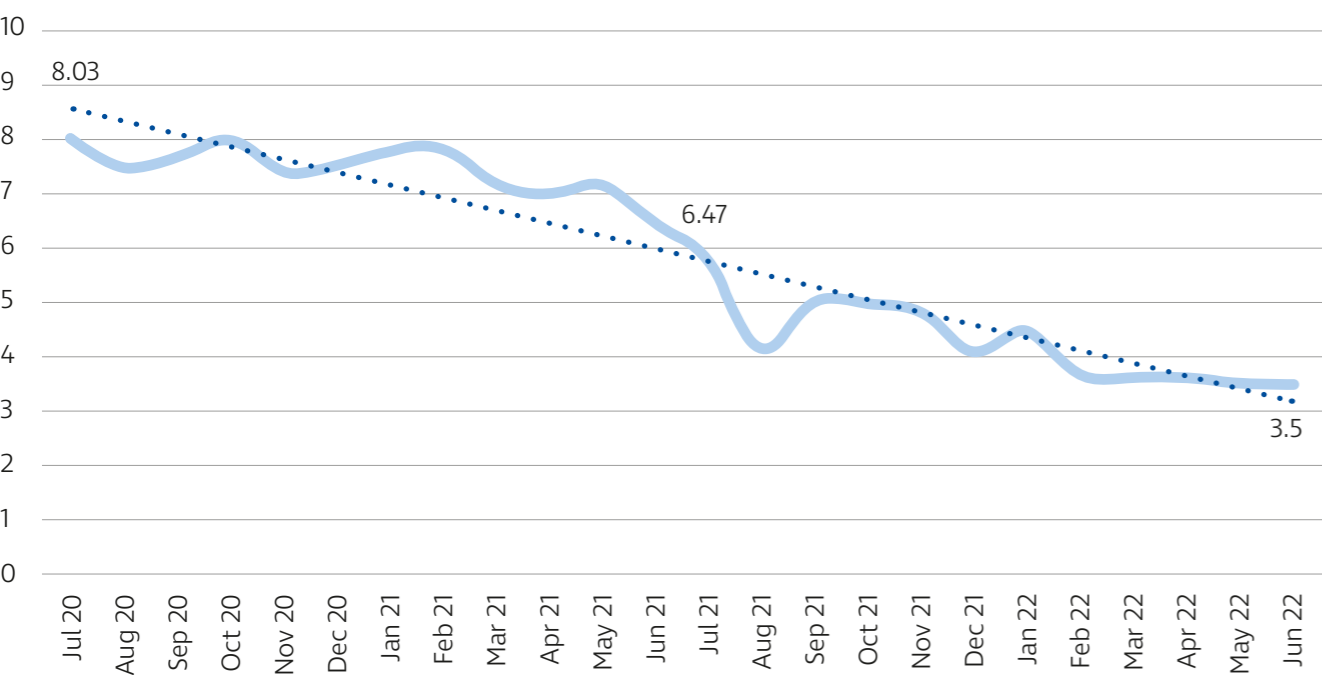
Graph 1 provides a snapshot of the organisation’s safety performance over the past 12 months.

Graph 1 – LTIFR 12 month view



Graph 2 provides a snapshot of the organisation’s safety performance over the past 3 years.

Graph 2 – LTIFR 3 year view



Administration Travel

Under Regulation 35(2), Local Government (General) Regulations 2013 the City of Adelaide is required to provide a summary of the details, including the cost, of any interstate and international travel, excluding prescribed interstate travel, undertaken by members of the council during the relevant financial year funded in whole or in part by the council.

Purpose	Total Cost (Exc GST)
Attending a Conference – travel required to attend a conference as part of an approved learning and development plan	
Attendance x1 at Destination Australia Conference – Reigniting the Future of Tourism	\$253.81
Attendance x1 at the South Australian Visitor Information Centre Conference	\$1,258.57
Attendance x2 at the 2022 Australian Sports Turf Management Conference & Trade Exhibition	\$3,634.50
Representing the Corporation – travel required to represent the City of Adelaide at a meeting or networking event	
Attendance x2 at Asia-Pacific Incentives and Meetings Event (AIME) with Adelaide Convention Bureau	\$1,643.57
Speaker at a Conference – travel required to present at a forum or event	
Attendance x1 at 2022 National Reconciliation Action Plan (RAP) Conference	\$218.00

Administration Gifts and Hospitality Register

Under Regulation 35(2), Local Government (General) Regulations 2013(e) the City of Adelaide is required to provide a summary of the details, including the cost, of any gifts or hospitality equal to or above the value of \$50 provided to employees of the council during the relevant financial year funded in whole or in part by the council.

Date Received	Description	Provider	Value
12/07/2021	SALA Festival Opening Event **CANCELLED**	SALA Festival	\$50
15/07/2021	Significant service celebration that forms part of the Recognition Program (approx. 70 employees)	City of Adelaide	\$255
2/08/2021	Invitation to Illuminate Adelaide Partner Event on 11 August 2021, plus one guest	Illuminate Adelaide Foundation	\$50
12/08/2021	ASO Star Wars: Return of the Jedi in Concert Saturday, 21 August 2021 6.00pm Pre-concert drinks in the Star Room 7.00pm Concert commences (2hrs 30mins including interval – interval drinks in Star Room) Adelaide Entertainment Centre, Corporate Box	Novatech	\$240
27/08/2021	2 x tickets to Port Adelaide Football Club game on Friday 27 August 2021	South Australian Tourism Commission	\$186
2/09/2021	City of Adelaide Employee Annual Awards Ceremony that forms part of the Recognition Program (approx. 320 employees and 20 volunteers)	City of Adelaide	\$7,091
16/09/2021	Invitation and ticket to Business SA's 'Climate of Opportunity' Luncheon Event	Business SA	\$119
17/09/2021	Tarnanthi: Festival of Contemporary Aboriginal & Torres Strait Islander Art 2021 Official Launch Thursday 14 October 2021, from 6:00pm at the Art Gallery of South Australia	Art Gallery of South Australia	\$50
20/09/2021	2 x 2021 Nature Festival Host Welcome Ceremony Ticket	2021 Nature Festival	\$100
23/09/2021	2 x TiCSA Partnership event	TicSA	\$100
1/10/2021	Attendance at Study Adelaide awards event, Adelaide Convention Centre	Study Adelaide	\$60
6/10/2021	1 x ticket to Feast Program Launch, 19 October 2021, 3.00pm	Feast Festival	\$50
8/10/2021	2x Hosting – OzAsia Festival – Pre-show Function and Performance, Friday 22 October 2021 at 7.00pm	OzAsia Festival	\$198
8/10/2021	Hosting – OzAsia Festival – Pre-show Function and Performance, Thursday 21 October 2021 at 6.00pm	OzAsia Festival	\$120

Date Received	Description	Provider	Value
8/10/2021	Invitation to 2022 Adelaide Festival Program Reveal Tuesday 26 October 2021 Bonython Hall, University of Adelaide.	Adelaide Festival	\$50
11/10/2021	3 x ticket to OzAsia Festival Opening Night, 21 October 2021 6.15pm	OzAsia Festival	\$210
11/10/2021	2 x tickets to Moon Lantern Trail VIP Reception, 23 October 2021 7.00pm	OzAsia Festival	\$94
19/10/2021	5 x VIP ticket to SA Music Awards 18 November 2021, from 5.00pm, at Old Adelaide Gaol.	Music SA	\$400
20/10/2021	2 x tickets to ASO performance as guest of Novatech creative Classical Spectacular – Adelaide Symphony Orchestra	Novatech	\$108
21/10/2021	Access Club Raffle Prize double pass to see Somewhere, Everywhere, Nowhere performance, Thursday 21 October 2021, 8.00pm, Space Theatre	Ozasia Festival	\$98
21/10/2021	OzAsia Festival – Somewhere, Everywhere, Nowhere performance, Thursday 21 October 2021, 8.00pm, Space Theatre	OzAsia Festival	\$98
22/10/2021	1 x double pass to OzAsia Festival – Somewhere, Everywhere, Nowhere performance, Saturday 23 October 2021, 8.00pm, Space Theatre	OzAsia Festival	\$98
22/10/2021	3x Invite to 2022 Adelaide Festival Sponsor Cocktail Function, Wednesday 10 November 2021, 4pm	Adelaide Festival	\$300
29/10/2021	1 x double pass – OzAsia Festival –Perahu Perahu performance, Saturday 30 October 2021, 2.00pm, Space Theatre	OzAsia Festival	\$90
29/10/2021	4 x 2021 South Australian Tourism Awards Gala Dinner	TiCSA	\$740
29/10/2021	OzAsia Festival – Perahu Perahu performance, Saturday 30 October 2021, 2.00pm, Space Theatre	OzAsia Festival	\$90
29/10/2021	Social Club Raffle Prize – 1 x double pass – OzAsia Festival – Two performance, Friday 5 November 2021, 8.00pm, Space Theatre	OzAsia Festival	\$98
29/10/2021	Ticket to South Australian Tourism Awards Gala Dinner on Thursday 4 November 2021, at Adelaide Oval.	SA Tourism Commission	\$185
12/11/2021	4x Invite to Fringe Business Development Day, Monday 29 November 2021, .1.00pm – 4.00pm, Carclew	Fringe Festival	\$200
24/11/2021	City of Adelaide End of Year Recognition Lunch that forms part of the Recognition Program (approx. 450 employees and 20 volunteers)	City of Adelaide	\$10,479

Date Received	Description	Provider	Value
29/11/2021	Property Council Christmas Lunch 2021	Property Council (SA)	\$200
2/12/2021	2 x VIP ticket to South Australian Screen Awards 3 December 2021, from 5:30pm, at Mercury CX	Mercury CX	\$190
9/12/2021	Volunteer recognition celebration that forms part of the recognition program (approx. 40 volunteers)	City of Adelaide	\$237
20/12/2021	Invitation to Adelaide Fringe Foundation Donor Circle Event. Includes light refreshments. Thursday 20 January 2022, 5.30pm to 7.00pm	Adelaide Fringe	\$50
9/01/2022	2 x ticket to 9 January 2022 Tennis session to host stakeholders	Tennis Australia	\$600
12/01/2022	4 x Corporate Suite Tickets (Hosting) for 14 January 2022	Tennis Australia	\$1,000
24/01/2022	2022 Adelaide Biennial of Australian Art: Free/State Official Opening on 3 March 2022	Art Gallery of South Australia	\$50
26/01/2022	1 x complimentary ticket to attend the Business SA Vision for the State Series 16 February 2022	Business SA	\$160
28/01/2022	2x Opening Night of the 2022 Helpmann Academy Graduate Exhibition at ACE Open on 17 February 2022	Helpmann Academy	\$100
31/01/2022	2 x Tourism Australia Industry Partnership Lunch – Wednesday 16 February 2022 @ Meat & Wine Co	Tourism Australia	\$138
8/02/2022	1 x invitation to Building a Bigger, Better South Australia – Advertiser/News Corp Australia	NewsCorp	\$200
9/02/2022	2 x ticket to West Village Launch – Saturday 19 February 2022, 4.00pm-5.30pm	West Village	\$100
10/02/2022	VIP Invitation to West Village Launch on 19 February 2022	West Village	\$50
11/02/2022	Tickets to Smashed the Brunch Party on 20 February 2022	Hey Boss	\$100
23/02/2022	3 x Tickets to 'Tom Waits for noone' – Gallagher company (\$39 each)	Adelaide Fringe	\$117
2/03/2022	2 x complimentary ticket to attend Sean Quinn – Adelaide Fringe Event (\$50 each) 2 x complimentary ticket to attend Plastica Fantastica – Adelaide Fringe Event (\$20 each); 4 x complimentary ticket to attend (\$50 each); 2x complimentary ticket to attend Nina Simone – Adelaide Fringe Event (\$38 each)	Adelaide Fringe	\$316

Date Received	Description	Provider	Value
10/03/2022	2 x tickets to WOMADelaide – Friday evening session	WOMADelaide	\$640
11/03/2022	Jimeoin LIVE Tickets	Adelaide Fringe	\$84
16/03/2022	20 x GA tickets (\$100 each) to Under The Southern Stars – A Rock Music Concert Series Friday night event gifted to the City of Adelaide Social Club	Under The Southern Stars	\$2,000
21/03/2022	2 x tickets to Tasting Australia Partner Networking Event.	Tasting Australia	\$85
25/03/2022	2x Illuminate 2022 program launch	Illuminate Festival	\$100
29/03/2022	1 x complimentary ticket to American Chamber of Commerce (AmCham) Business Lunch	Uni SA	\$219
29/03/2022	Kaurna: Still Here Launch – 8 April 2022	Guildhouse & SA Museum	\$50
7/04/2022	1 x complimentary invite to Tasting Australia presented by RAA Travel on 22 April 2022	RAA	\$100
13/04/2022	2 x complimentary ticket Illuminate Adelaide 2022 program announcement and luncheon	Illuminate Adelaide	\$200
19/04/2022	1 x complimentary ticket Town Square Kitchen Partners Dinner – networking opportunity	Tasting Australia	\$295
4/05/2022	1 x complimentary ticket Illuminate Adelaide 2022 Partner Briefing (networking opportunity and refreshments available)	Illuminate Adelaide	\$100
4/05/2022	3 x complimentary ticket Launch of Umbrella Festival	Music SA	\$150
26/05/2022	2 x complimentary tickets to the Disney “Frozen the Musical” opening night	Disney	\$390
31/05/2022	1 x complimentary ticket 2022 Adelaide Festival Sponsor Lunch – networking opportunity	Adelaide Festival	\$100
31/05/2022	4 x complimentary ticket 40 Under 40 Awards – dinner and networking	Solstice Media	\$684
16/06/2022	1 x complimentary ticket Illuminate Adelaide 2022 Opening Event for Ouchhh Studio Wisdom of AI Light and City Lights	Illuminate Adelaide	\$70
16/06/2022	1 x complimentary ticket Opening Event for Light Cycles	Illuminate Adelaide Foundation	\$50

Administration Credit Card Transactions

In accordance with the *Local Government Act and Regulation 35(2)*, Local Government (General) Regulations 2013, council advises the expenditure incurred from 1 July 2021 to 30 June 2022 on credit cards by its employee’s amounts to \$821,542.90.

A detailed listing of the expenditures can be found on City of Adelaide’s website at cityofadelaide.com.au/freedom-of-information

Legal Expenditure

Under *Section 131, Local Government Act 1999 (SA) (1a)* the City of Adelaide is required to report annually the total expenditure of legal costs by the council. The expenditure between 1 July 2021 to 30 June 2022 was \$1,430,373. This is included as a line item in the City of Adelaide Financial Statements.

Expenditure of legal costs across the organisation, over the FY2021 – 2022, consisted of: legislative obligations and compliance, commercial leasing and property development activities, management of employee relations requirements, COVID-19 management and mandates, management of Council requests and investigations, management of rating requirements, and project related risks and contractual management.



Governance

The Council

The Council is established to provide for the government and management of the City of Adelaide area. Council's role is to:

- Act as a representative, informed and responsible decision-maker in the interests of the City of Adelaide community
- Provide and coordinate various public services and facilities
- Develop its community and resources in a socially just and ecologically sustainable manner
- Encourage and develop initiatives within its community for improving the quality of life of the community
- Represent the interests of the community to the wider community
- Exercise, perform and discharge the powers, functions and duties of local government in relation to its area.

Council is accountable for city leadership, strategy development and delivery of efficient and effective local government services.

The Council comprises a Lord Mayor and 11 Councillors (four Area Councillors, two South Ward Councillors, three Central Ward Councillors, two North Ward Councillors) who have been elected by the community to represent the interests of Adelaide's residents and daily city users.

Council membership from 1 July 2021 to 30 June 2022

Presiding Member – Lord Mayor, Sandy Verschoor

Deputy Lord Mayor – Councillor Arman Abrahamzadeh OAM appointed from 1 December 2021

Councillor Mary Couros – appointed from 1 December 2020 to 30 November 2021

Area Councillors – Anne Moran, Arman Abrahamzadeh OAM, Franz Knoll, Kieran Snape (appointed 17 August 2021)

North Ward Councillors – Phillip Martin, Mary Couros

Central Ward Councillors – Simon Hou, Jessy Khera, Greg Mackie OAM (resigned 14 June 2022), vacant position

South Ward Councillors – Dr Helen Donovan, Alexander Hyde

Pursuant to *Section 41 of the Local Government Act 1999 (SA)* (the Act), Council may establish committees to:

- Assist in the performance of its functions
- Inquire into, and report on, matters within the ambit of its responsibilities
- Provide advice
- Exercise, perform or discharge delegated powers, functions or duties.

Pursuant to Sections 42 and 43 of the Act, Council may establish subsidiaries to:

- Provide a specified service or services
- Manage or administer property, facilities or activities on behalf of the Council (Section 42 only)
- Perform a function of the Council under the Act (or another Act).

Decision Making Structure

Council

- City Leadership and Legislative Responsibility

Council committees

- The Committee
- Audit and Risk Committee (name changed from Audit Committee in October 2021)
- CEO Performance Review Committee
- Reconciliation Committee

Panel

- Council Assessment Panel (CAP)

Wholly owned subsidiaries:

- Adelaide Park Lands Authority (known as Kadaltilla/Park Lands Authority as per Gazettal of Charter in October 2021)
- Adelaide Economic Development Agency (AEDA)
- Adelaide Central Market Authority (ACMA)

Associated entities

- Brownhill Keswick Creek Regional Subsidiary
- The administrative arm of Council, known as the Corporation, also has various internal working groups to inform its decision-making.

Meetings

All meetings of the Council, committees, CAP and Kadaltilla/Park Lands Authority are open to the public unless the meeting decides to exclude the public based on the relevant legislative provisions.

As part of its Strategic Plan 2020 – 2024, Council has committed to transparent decision-making based on data and evidence, and robust financial management as key enabling priorities. All Council items are assessed with the objective of ensuring transparency to ratepayers, while adhering to strict legislative provisions, such as those outlined in *Section 90(3) of the Local Government Act 1999 (SA)* and honouring all contractual requirements.

Council is the main decision-making body. Documentation for each meeting (agenda with reports/attachments, minutes and meeting documents released from confidence) are available and accessible on the City of Adelaide's website (cityofadelaide.com.au).

Council meets monthly and The Committee twice per month. Special meetings are convened when required. CAP and Kadaltilla/Park Lands Authority meet monthly, the Audit and Risk Committee meets at least six times per year, the Reconciliation Committee meets quarterly, and the CEO Performance Review Committee meets at least twice a year and as required.

Public involvement at meetings

Public are welcome to attend meetings of Council and The Committee. These are the only meetings live streamed to the City of Adelaide website. The meeting live stream is suspended for the duration of the item when the meeting is moved into confidence in accordance with the confidentiality provisions under the Act.

Pursuant to the COVID-19 Public Health Emergency and the Electronic Participation in Council Meetings Notice (No 1) 2020 some meetings were held remotely using Zoom and streamed live to the City of Adelaide YouTube channel accessed via the City of Adelaide website. This capability ceased from 21 June 2022 following the revocation of the Emergency Declaration for COVID-19.

Members of the public can request to speak at a meeting of Council (deputation) or Kadaltilla/Park Lands Authority (representation). A deputation or representation must be on matters that are the subject of deliberation at the meeting, or over which Council or Kadaltilla/Park Lands Authority has a direct interest or responsibility. Registration and conditions are available on the City of Adelaide’s website (cityofadelaide.com.au).

City of Adelaide is fully committed to the principle of open and accountable government, a commitment that recognises that on some occasions it may be necessary to restrict public access to discussions or documents. Due diligence and professional consideration are applied to ensure compliance.

In accordance with Section 90(1) of the Act, all meetings held by Council are conducted in a place open to the public and operate in accordance with the provisions of the Act, Code of Practice and Parts 1, 2 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

On every occasion that the provision to exclude the public within Section 90(2) and (3) of the Act was exercised, details of the order proceedings were made in the minutes, in accordance with Section 90(7) of the Act.

The City of Adelaide considers that possible embarrassment, loss of confidence, discussion of a controversial matter or being susceptible to adverse criticism in the Council or a committee is irrelevant when considering whether to exclude the public from a meeting. On every occasion that a meeting used the provision contained in Section 91(7) of the Act to order that a document or part of it be kept confidential, each order contained an instruction on the requirements, namely the duration of the order, the review date and the delegation to review/revoke, as identified in Section 91(9) of the Act.

The Committee

The Committee is formed under Section 41 of the Act as an advisory committee to Council and an informal discussion forum. The Committee meets twice per month with the first meeting to review reports to be considered at the subsequent meeting of Council and the second meeting providing a forum for discussion on items presented by the Chief Executive Officer on the overall priorities, strategies and policies related to achieving Council’s Strategic Plan.

The Committee operates in accordance with the provisions of the Act, its Terms of Reference and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition

The Lord Mayor and all Councillors, with the Chair being the Deputy Lord Mayor.

Audit and Risk Committee

The Audit and Risk Committee is established pursuant to Section 41 and in accordance with Section 126 of the Act addressing legislative functions to provide independent assessment of Council and Corporation activities.

The Audit and Risk Committee conducts its business in accordance with the provisions of the Act, its Terms of Reference and the provisions of Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition

The Lord Mayor, one City of Adelaide Councillor, three External Independent Members, two Proxy City of Adelaide Members (to October 2021).

The Lord Mayor, one City of Adelaide Councillor, four External Independent Members, two Proxy City of Adelaide Members (from October 2021).

Membership

Presiding Member – David Powell

Specialist Members – David Powell, Paula Davies, John Oliver (from 13 October 2021), Simon Rodger (from 13 October 2021)

Council Members – Lord Mayor, Sandy Verschoor; Councillor Alexander Hyde (until 20 January 2022), Councillor Franz Knoll (from 8 February 2022)

Proxy Committee Members – Councillor Franz Knoll (for the Lord Mayor until 20 January 2022) and Councillor Mary Couros (for Councillor Alexander Hyde until 20 January 2022 and for Councillor Franz Knoll from 8 February 2022)

CEO Performance Review Committee

The CEO Performance Review Committee (CEOPRC) is formed pursuant to Section 41 of the Act to develop, monitor and assess key performance indicators and establish a process by which CEO performance is measured. The CEOPRC operate in accordance with the provisions of the Act and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition

The Lord Mayor, the Deputy Lord Mayor, one Councillor and two independent Members.

Membership

Presiding Member – Lord Mayor, Sandy Verschoor

Deputy Presiding Member – Councillor Arman Abrahamzadeh OAM (from 1 December 2021) Councillor Mary Couros (until 30 November 2021)

Council Member – Councillor Mary Couros (from 1 December 2021)

Independent Members – William Spur (from 1 December 2021 to July 2022 [dec.]), Jeff Tate (from 1 December 2021)

Reconciliation Committee

The Reconciliation Committee is formed pursuant to Section 41 of the Act and works to advance reconciliation in the city and seek broad Aboriginal and Torres Strait Islander participation in City of Adelaide activities and events. The Reconciliation Committee operate in accordance with the provisions of the Act and Parts 1, 3 and 4 in the *Local Government (Procedures at Meetings) Regulations 2013* (SA).

Composition

The Lord Mayor (Ex Officio), three Council Members, three strategic agency representatives, three Aboriginal and/or Torres Strait Islander representatives, one Kurna specific representative and two proxies.

Membership

Presiding Members (Dual Chairs) – Lord Mayor, Sandy Verschoor, Yvonne Agius

Deputy Presiding Member (Deputy Chair) – Ivan-Tiwu Copley OAM JP

Strategic Agency Representatives – Ian Liddy, Shona Reid

Kurna Nation Cultural Heritage Association Committee Representative – Jeffrey Newchurch

Aboriginal and/or Torres Strait Islander community representatives – Yvonne Agius, Ivan-Tiwu Copley OAM JP, Eddie Peters

Council Members – Councillor Mary Couros, Councillor Dr Helen Donovan, Councillor Franz Knoll

Proxies – Lynette Crocker, Deanne Hanchant-Nichols

Council Assessment Panel (CAP)

The CAP is established in accordance with Section 83 of the *Planning, Development and Infrastructure Act 2016* (SA) as the relevant authority to exercise or perform its powers and functions.

The role of the CAP is to facilitate the expeditious assessment of development applications made to the Council.

All meetings of CAP are open to the public unless the meeting decides to exclude the public having considered the relevant requirements.

The CAP operates in accordance with the provisions of the *Development Act 1993* (SA), *Planning, Development and Infrastructure Act 2016* (SA), *Planning, Development and Infrastructure (General) (Assessment Panels) Variation Regulations 2017* (SA), its Terms of Reference, Code of Conduct, Meeting Procedures, Instrument of Delegation and a Policy for Applying Delegations.

Composition

One City of Adelaide Council Member and four independent members having qualifications and experience in one or more of the following disciplines: urban planning, architecture and/or urban design, environmental and/or heritage management, property management and/or development, planning law or environmental law and/or corporate governance and strategic, transport, infrastructure and/or social planning.

Membership

Presiding Member – Nathan Cunningham (from 1 January 2022), Mr Mark Adcock (until 31 December 2021)

Panel Member – Councillor Arman Abrahamzadeh OAM

Specialist Independent Members – Professor Mads Gaardboe (until 31 December 2021), Marc Duncan, Colleen Dunn, Emily Nankivell (from 1 January 2022)

Deputy Panel Member – Julian Rutt (until 31 December 2021), Professor Mads Gaardboe (from 1 January 2022)

Adelaide Central Market Authority

The Adelaide Central Market Authority (ACMA) is established pursuant to Section 42 of the *Local Government Act 1999* (SA) and is a body corporate with the responsibility to manage the business and other affairs of the Authority ensuring that the Authority acts in accordance with the Act and its Charter.

The purpose of ACMA is to oversee the management and operation of the Adelaide Central Market in accordance with the Market Charter. Council’s Strategic Plan and Headlease is to be responsible for maintaining and enhancing the iconic standing of the Market for the benefit of all stakeholders, and to be responsible for the Market being locally and internationally recognised as a leading, vibrant, diverse and unique fresh produce market community that is commercially sustainable for traders and the City of Adelaide and contributes to the development of the wider market district.

Composition

Up to seven Board Members including the Chairperson, appointed by the Council, who collectively have a range of knowledge, skills and experience across the following areas: retail, food supply chain (with retail emphasis), retail property management, marketing, board governance, business acumen, people leadership, strategic management and knowledge of the Market. One Board Member must be a Council Member. This was Councillor Alexander Hyde until 20 January 2022 and is currently Councillor Mary Couros.

Membership

Board Members – Theo Maras AM (Chairperson), Nicole Haack, Steve Marafiote, Christine Locher, John Pearce, George Roussos and Councillor Mary Couros

Adelaide Economic Development Agency

Activities of Adelaide Economic Development Agency (AEDA) are undertaken in accordance with Schedule 2 (parts 1 and 3) of the *Local Government Act 1999* (SA) and its Charter.

Working closely with businesses, industry groups, state government agencies and other relevant organisations, AEDA delivers a range of programs designed to stimulate the city’s economic growth with a focus on investment attraction, growing visitor economy, residential growth, marketing the city as a whole and promoting Rundle Mall as Adelaide’s premier shopping destination.

Composition

A maximum of nine members, one must be the Lord Mayor and one must be a representative of the Advisory Committee established under the Charter. Up to seven Board Members must be appointed by the Council in accordance with the Charter.

Membership

Board Members – Nikki Govan (Chairperson), Lord Mayor Sandy Verschoor, Steve Maras, Oliver Brown, Jaimee Charlton, Craig Holden, Tammy Barton, Manuel Ortigosa and Tim Last

**Brown Hill and Keswick Creek
Stormwater Board**

The Brown Hill Keswick Creek (BHKC) Stormwater Project is a collaborative effort between the Cities of Adelaide, Burnside, Mitcham, Unley and West Torrens to mitigate significant flood risks and help safeguard properties across the catchment of Brown Hill and Keswick Creek — which impacts each of the constituent councils.

From its inception in 2007 until February 2018, the project was conducted as a joint arrangement between the constituent councils. The Stormwater Management Plan was developed during this phase, leading to its subsequent approval by the Stormwater Management Authority and gazettal of its adoption in February 2017.

A condition of the Stormwater Management Authority approving the Plan was that a regional subsidiary be established within 12 months to implement the Plan and manage its works. The Brown Hill and Keswick Creek’s Stormwater Board (the Board) was established in February 2018 as a regional subsidiary pursuant to Section 43 of and schedule 2 to the *Local Government Act 1999*.

Composition

Five independent members appointed following recommendations made by a Nominations Committee of representatives from each of the constituent councils. Each Board member contributes a unique set of skills and experience. Board members are appointed for a term of three years and are eligible for reappointment at the conclusion of their term.

Membership

Board Members – Judith Choate (Chairperson), Geoff Vogt, Rachel Barratt, Rob Gregory, Howard Lacy

Kadaltilla/Park Lands Authority

The previously named Adelaide Park Lands Authority is a partnership between the State Government and the City of Adelaide to protect and foster the interests of the Adelaide Park Lands as set out in the Statutory Principles of the Adelaide Park Lands Act 2005 (SA) (the APL Act). Section 5 of the APL Act establishes the Adelaide Park Lands Authority as a subsidiary of the City of Adelaide under the provisions of the *Local Government Act 1999 (SA)* (the LG Act). In October 2021, the Minister approved a change to the Authority’s Charter so that it would be branded as the ‘Kadaltilla/Park Lands Authority’ (Kadaltilla).

Kadaltilla is the principal advisor to both the City of Adelaide and the State Government on the protection, management, enhancement and promotion of the Adelaide Park Lands and is responsible for preparing and maintaining the Adelaide Park Lands Management Strategy (APLMS), delivering the APLMS by providing policy advice on the full range of issues involving the Park Lands, and guiding City of Adelaide and State Government agencies in management of the Park Lands and ensuring that appropriate specialist expertise is brought to bear in advising on Park Lands.

Kadaltilla operates in accordance with the provisions of the APL Act, the LG Act, its Charter and Code of Practice.

Composition

The Lord Mayor or, if the Lord Mayor chooses not to be a member of Kadaltilla, a person appointed by Council; and four other members appointed by Council; and five members appointed by the Minister responsible for the APL Act including one of whom will be the Deputy Presiding Member.

Membership

Presiding Member – Lord Mayor, Sandy Verschoor

Deputy Presiding Member – Kirsteen Mackay

Board Members – Allison Bretones, Rob Brookman AM, Jessica Davies-Huynh (until 30 December 2021), Councillor Dr Helen Donovan (from 5 May 2022), Stephen Forbes (until 31 March 2022), Ashley Halliday (from 1 April 2022), Councillor Alexander Hyde (until 20 January 2022), Stephanie Johnston, Craig Wilkins and Ben Willsmore

Proxy Board Members – Councillor Arman Abrahamzadeh OAM (for Councillor Alexander Hyde until 20 January 2022 and for Councillor Dr Helen Donovan from 5 May 2022), Professor Emeritus Damien Mugavin (for Stephanie Johnston)

Procurement Policies and Procedures

The City of Adelaide’s Procurement Policy ensures that all procurement activities deliver the following key objectives:

- Providing for equitable and ethical behaviour in all procurement activities and fair treatment of suppliers
- Obtaining value for money
- Negotiated outcomes
- Ensuring probity, accountability and transparency
- Effective management of the end-to-end procurement lifecycle
- Identification and management of risks
- Consideration of community impact, including social, environmental, Aboriginal and cultural considerations and the use of local goods and services;
- Delegated signing authority, contracts that are \$2M or greater are presented to Council and delegated to the CEO for contract execution.

The City of Adelaide reserves the right to undertake open or select tenders when it considers appropriate. In circumstances where we enter purchasing contracts other than those resulting from a tender process, we will record the reasons for entering those contracts and retain the records as appropriate.

When the City of Adelaide is purchasing goods, works or services where the estimated level of expenditure is between \$50,000 and \$150,000, formal quotations will usually be obtained and where the estimated level of expenditure exceeds \$150,000 City of Adelaide will usually call for formal tenders.

The City of Adelaide is committed to achieving value for money in the procurement of goods and services that provide benefit to the community, and to supporting the economic, environmental, cultural, and social life of the city. In June 2021, the policy was amended to include a stronger focus on social benefit and procurement outcomes, with the inclusion of Aboriginal, cultural, environmental, and local economic outcomes to deliver on Council’s Strategic Plan 2020 – 2024.

The policy allows for each procurement to be strategically planned to encompass weighted evaluation criteria, which ensures policy objectives are being achieved through successful procurement outcomes.

The Procurement Policy is designed to drive processes that are consistent, transparent and cultivate a competitive environment. The policy also seeks to advance good ethical practice and ensure an open, fair and competitive process that provides equal opportunities to participants. The principles of the policy are consistent with national codes and standards.

The policy supports the Principles of the State Government’s Industry Participation Policy and an employment contribution test or Industry Participation Policy Plan may be applied to tenders, testing the number of labour hours of South Australian residents associated with the primary contract. The Plan provides a clear statement of a tenderers commitment to seeking opportunities to optimise the benefits of the contract to the State economy and to use local industry. Both are evaluated at the time of tender and the procurement policy allows for the assigned weighting to be varied for each procurement.

Contract management

A central team provides support and advice across the City of Adelaide to promote a high standard of contract management. This is to optimise contractor performance throughout the life of the contract and drive value for money. Certain key contracts are managed centrally, and a software system allows administration of contract data and provides additional tools to improve process rigour. The City of Adelaide is committed to high standards of corporate governance and accountability.

Procurement audit

During 2021 – 2022 an external auditor reviewed the Procurement & Contracts Management function at the City of Adelaide. There was particular focus on the effectiveness of this function as a centralised unit, to identify opportunities and make recommendations to the City of Adelaide to maximise operational efficiencies.

National Competition Policy

Principles of competitive neutrality are designed to neutralise any net competitive advantage that a government or local government agency engaged in significant business activities would otherwise have,

by virtue of its control by the government or local government, over private business operating in the same market. The City of Adelaide has a complaints mechanism in place and in 2021 – 2022, no complaints were received with regard to competitive neutrality.

Significant business activities

There have been no other changes in the significant business activities controlled by City of Adelaide and competitive neutrality principles relevant to each significant business activity continue to apply.

All City of Adelaide business activities include checks for competitive neutrality. In setting fees and charges, relevant government legislation and policies, market rates, community service obligations and impact on residents, ratepayers and visitors to the city, efficient allocation of resources and funds to reflect best value practices, impact on competitors – actual and potential – and local, state and national economies, and organisational policies are considered.

Category 1 applies to business activities with annual revenue in excess of \$2 million or employing assets with a value in excess of \$20 million.

Business Activity	Type	CRP/COR/COM*	Comments
UPark	Council	COM	Provision of off-street parking services across the city.
Adelaide Aquatic Centre	Council	COM	Recreation, leisure and aquatic sports facility.
North Adelaide Golf Course	Council	COM	Three golf courses (two 18-hole and one par 3) and clubhouse.
Adelaide Town Hall	Council	COM	Venue hire for a range of events and catered functions.
Adelaide Central Market	Council Subsidiary	COM	A world-renowned food market with 72 stalls and ancillary car parking.
Central Market Arcade <i>This has ceased trade as of June 2022</i>	Council	COM	A mixed-use undercover shopping centre adjacent to the Adelaide Central Market with 60+ shops and ancillary car parking.

*CRP = Cost Reflective Pricing, COR = Corporatisation, COM = Commercialisation

Risk Management and Audit

The Audit and Risk Committee was established pursuant to Section 126 of the *Local Government Act 1999 (SA)*, to assist the Council discharge its responsibilities. Reporting to City of Adelaide, the Audit and Risk Committee provides advice and recommendations on matters relevant to its Terms of Reference in order to facilitate decision making by Council in regard to financial reporting, internal controls, risk management, management plans and business plans, service planning and performance, internal audit and external audit.

City of Adelaide maintains an Internal Audit function that reports to the Strategic Risk and Internal Audit Group and the Audit and Risk Committee. The role of the Internal Audit function is to identify more efficient and effective processes and to assist Council and the Chief Executive Officer meet their assurance and risk obligations. The Internal Audit function is contracted to KPMG for a period of two years, plus two options for one-year extensions, expiring in 2024. The Internal Audit plan is reviewed and endorsed by the Audit and Risk Committee who also review internal audit report findings on a quarterly basis.

Pursuant to Section 128 of the *Local Government Act 1999 (SA)*, the External Auditors appointed by Council are BDO Audit Partnership (SA). To maintain the highest standards of corporate governance in relation to auditor independence, the External Auditors are excluded from providing non-audit services to Council. Non-audit services are defined as any service provided by the External Auditors under engagement with the Council outside the scope of the external audit. The Audit and Risk Committee reviews the scope and progress of the annual audit in accordance with its Terms of Reference.

Enterprise risk management

City of Adelaide manages strategic, emerging, project, operational, and financial risks through its Enterprise Risk Management Framework developed in accordance with International Standard ISO 31000:2018.

The framework ensures risks are identified, assessed, properly managed and reported on. Such a process ensures that Council is able to achieve its strategic goals and that the Lord Mayor and Councillors fulfil their legislative roles.

The success of the Enterprise Risk Management model is a result of a strong Executive involvement through monthly reporting of risk and internal audit matters to the Executive, Strategic Risk and Internal Audit Group, and quarterly reporting to the Audit and Risk Committee.

Internal control framework

Pursuant to Section 125 of the *Local Government Act 1999 (SA)*, Council must ensure that appropriate policies and procedures for internal controls are implemented and reviewed to assist Council to carry out its activities in an efficient manner to achieve its strategic objectives. Council's Internal Controls are processes for assuring Council's achievement of objectives in operational effectiveness and efficiency, reliable financial reporting, and compliance with laws, regulations and policies. Internal Controls include a range of activities such as: approvals, delegations, security of assets and segregation of duties.

Registers and Codes Required to be Kept

List of Registers

List of Registers required to be kept under the *Local Government Act 1999* (SA), *Local Government Elections Act 1999* (SA) and the *City of Adelaide Act 1998* (SA) are:

- Members Register of Interests
- Members Register of Allowances and Benefits
- Members Register of Gifts and Benefits (incorporated into the Members Register of Allowances and Benefits)
- Officers Register of Remuneration, Salaries and Benefits (Register of Salaries)
- Officers Register of Interests
- Officers Register of Gifts and Benefits
- Campaign Donations and Expenses Returns
- Register of Community Land
- Register of Public Roads
- By-Laws and Certified Copies
- Register of building upgrade agreements
- Register of Delegations.

Codes of Conduct or Practice

Codes of Conduct or Practice required to be kept under the *Local Government Act 1999* (SA), *Local Government (Elections) Act 1999* (SA), and the *City of Adelaide Act 1998* (SA) are:

- Code of Conduct for Council Members (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for Access to Meetings and Documents (incorporated into the City of Adelaide Standing Orders)
- Code of Practice for the Conduct of Council/ Committee meetings when the *Local Government (Procedures at Meetings) Regulations 2013* (SA) are varied (incorporated into the City of Adelaide Standing Orders)
- Code of Conduct for Employees

The above registers and codes, meeting agendas and minutes, policies, the City of Adelaide Strategic Plan 2020 – 24 and annual reports are available from the City of Adelaide website (cityofadelaide.com.au).

Local Nuisance and Litter Control Act and Regulations

During 2021 – 2022 Council investigated 430 reports of Local Nuisance and 508 reports of Littering under the *Local Nuisance and Litter Control Act 2016*.

Three expiation notices were issued for Noise pursuant to Section 18(2) – (Person who carries on an activity resulting in a local nuisance) and one expiation notice was issued for Litter pursuant to Section 22(1) – (provides that a person must not dispose of litter onto any land or into any waters).

48 Local Nuisance Exemptions were issued under Section 19 of the Act. No Litter Abatement Notices were issued, no Nuisance Abatement Notices were issued and no civil penalties were negotiated under Section 34 of the Act.

Freedom of Information Applications

There were 25 active requests for information from 1 July 2021 to 30 June 2022 made under the *Freedom of Information Act 1991* (SA). In summary:

New applications	23
Applications brought forward from previous year	2
Access granted in full	4
Access granted in part	7
Access refused (includes records that do not exist)	3
Transferred	2
Closed or withdrawn	1
Undetermined as at 30 June 2022	8
Internal review – decision confirmed	0
Internal review – decision varied	1

The Freedom of Information Statement is available on the City of Adelaide website (cityofadelaide.com.au/freedom-of-information/). Enquiries or requests for information under the *Freedom of Information Act 1991* (SA) should be forwarded to:

Freedom of Information Officer
City of Adelaide
GPO Box 2252
Adelaide SA 5001
FOI@cityofadelaide.com.au

Section 270 Internal Reviews of Council Decisions

During 2021 – 2022, the City of Adelaide dealt with three applications under Section 270 of the *Local Government Act 1999* (SA), for the review of decisions made by the Council, its employees, and persons acting on Council's behalf.

The details of these reviews are as follows:

Date Received	Matter	Outcome
10/09/2021	Review of Memorial Guidelines and application process and decision	Decision making process to be completed again against criteria set out in Council's Guidelines
26/07/2021	Review of Traffic Impact Statement resulting in parking expiation	Decision to issue expiation supported, in accordance with legislation
25/11/2021	Review of decision to revoke busking permit	Decision to issue busking permit supported

Council Representation Quota

The total representation quota is the number of electors for each Council Member, including the Lord Mayor.

At 30 June 2022, the total representation quota for the City of Adelaide was 1:2, 795 and the total number of electors was 33,540 on the combined Council and State Roll.

Council's representation quota compares with other similar councils (using the Australian Classification of Local Governments) as set out in the table following:

Council	Number of Electors	Representation Quota
Adelaide	33,540	1:2, 795
Charles Sturt	90,259	1:5, 309
Marion	68,216	1:5, 247
Port Adelaide Enfield	89,105	1:4, 950
Salisbury	98,474	1:6, 564
Tea Tree Gully	74,880	1:5, 760

The representative structure in 2021 – 2022 was: the Lord Mayor elected at large, and 11 Councillors elected as representatives of three wards and the area as a whole. The North and South Wards were represented by two Ward Councillors, the Central Ward represented by three Ward Councillors and the area as a whole is represented by four Area Councillors.

As required under Section 12(19) of the *Local Government Act 1999* (SA), City of Adelaide undertook a Representation Review during 2021 – 2022. As a result of the review, the Electoral Commissioner has determined the following representative structure to be effective from the 2022 Periodic Election: The Lord Mayor to be elected at large, and 11 Councillors elected as representative of three wards and the area as a whole. The North Ward will be represented by two Ward Councillors, the Central Ward will be represented by four Ward Councillors and the South Ward will be represented by three Ward Councillors and the area as a whole will be represented by two Area Councillors.

Allowances for Council Members

Council Member allowances were set by the Remuneration Tribunal in its Determination 7 of 2018 and adjusted in accordance with provisions set out in the *City of Adelaide Act 1998* (SA). These allowances are set as an annual allowance and are paid to Council Members on a monthly basis. There is a base allowance for the Lord Mayor and Councillors, and a higher allowance for Councillors appointed to the role of Deputy Lord Mayor.

Council Member	*Allowance received for 2021–2022
Lord Mayor Sandy Verschoor	\$188,589.64
Councillor Arman Abrahamzadeh OAM (Deputy Lord Mayor from 1 December 2021)	\$40,702.40
Councillor Mary Couros (Deputy Lord Mayor to 30 November 2021)	\$33,317.92
Councillor Dr Helen Donovan	\$27,627.92
Councillor Simon Hou	\$27,627.92
Councillor Alexander Hyde	\$28,706.02
Councillor Jessy Khera	\$27,627.92
Councillor Franz Knoll	\$27,627.92
Councillor Greg Mackie OAM (resigned from Council on 14 June 2022)	\$26,390.00
Councillor Phillip Martin	\$27,627.92
Councillor Anne Moran	\$27,627.92
Councillor Kieran Snape (from 17 August 2021)	\$24,194.51

*Inclusive of Council, Committee or Subsidiary board position

Remuneration amounts per Council Committee or Subsidiary

Committee/Subsidiary	Role	Allowance from 1 July 2021
The Committee	Chair	\$ Nil (included as part of Deputy Lord Mayor allowance)
Audit and Risk Committee	Chair	\$600 per meeting
	Chair	\$100 per meeting when requested by Council or Committee to attend any Council or Committee meeting
	Independent Members	\$500 per meeting
	Council Members	\$ Nil
Reconciliation Committee	Dual Chair	\$650 per meeting
	Committee Member	\$550 per meeting
	Council Member	\$ Nil
Adelaide Park Lands Authority	All including Lord Mayor (<i>note Lord Mayor donates sitting fee to Adelaide Park Lands Prize</i>)	\$81.80 per hour + 3 x per hour preparation fee, per meeting
Adelaide Central Market Authority	Chair (<i>note Chair donates remuneration to chosen charity</i>)	\$2,145.83 per session
	Board Member	\$1,287.50 per session
Adelaide Economic Development Agency	Chair	\$25,000 + GST per year
	Deputy Chair	\$1,150 + GST per meeting
	Board Member	\$950 + GST per meeting
Council Assessment Panel	Chair	\$650 per meeting \$150 per briefing/workshop
	Ordinary Member	\$550 per meeting
		\$150 per briefing/workshop

Training and development activities for Council Members

Council Members undertake training based on Council business and their own professional development requirements. The following training and development programs were attended by Council Members from 1 July 2021 to 30 June 2022:

Lord Mayor Sandy Verschoor

- SAHMRI Be Well Plan 2021 Training
- LGA Short Course Mayors Forum – Leadership – Lessons for the Future
- Governance and professional development coaching

Councillor Phillip Martin

- Webinar – Reset: A New Public Agenda for the Arts

Overseas and interstate travel activities for Council Members

Under Regulation 35(2), Local Government (General) Regulations 2013 the City of Adelaide is required to provide details, including the cost, of any interstate and international travel, excluding prescribed interstate travel, undertaken by members of the council during the relevant financial year funded in whole or in part by the council.

No overseas or interstate travel was undertaken in an official capacity by a Council Member from 1 July 2021 to 30 June 2022.

Lord Mayor and Council Members Gifts and Hospitality Register

In accordance with *Regulation 35(2), Local Government (General) Regulations 2013(e)* the City of Adelaide is required to provide a summary of the details, including the cost, of any gifts and hospitality equal to or above the value of \$50 provided to Council Members during the relevant financial year funded in whole or in part by the council.

Date Received	Member Name	Description	Value
Jul 21	Councillor Simon Hou (Central Ward Councillor)	Attendance at Business SA 2021 – 2022 State Budget Luncheon on 2 July 2021 at Adelaide Oval	\$240
Jul 21	Councillor Franz Knoll (Area Councillor)	Attendance at the Business SA 2020 – 2021 Budget Luncheon held on 2 July 2021 at Adelaide Oval	\$240
Jul 21	Councillor Mary Couros (North Ward Councillor)	Attendance on behalf of the Lord Mayor at the 2021 Building Institute Chapter Awards Dinner on 2 July 2021 at National Wine Centre	\$160
Aug 21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets to Illuminate Light Cycles followed by function at the Light Cycles Bar – tickets valued at \$68.00 each	\$136
Aug 21	Councillor Mary Couros (North Ward Councillor)	2 x tickets to Illuminate Light Cycles Function on 11 August 2021 valued at \$68.00 each	\$136
Aug 21	Councillor Jessy Khera (Central Ward Councillor)	Attendance on behalf of the Lord Mayor at the Australia Malaysia Business Council Dinner and Awards Presentation on 28 August 2021 at the Adelaide Convention Centre	\$120
Sep 21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets at \$106.00 each to attend Goldner String Quartet & Piers Lane at Adelaide Town Hall on Wednesday 22 September 2021	\$212
Sep 21	Councillor Simon Hou (Central Ward Councillor)	2 x tickets to attend Verdi Requiem at the Adelaide Town Hall on 25 September 2021. Tickets valued at \$70.00 each	\$140
Sep 21	Councillor Arman Abrahamzadeh (Area Councillor)	2 x tickets to Goldner String Quartet & Piers Lane on Wednesday 22 September 2021. Tickets valued at \$106.00 each	\$212

Date Received	Member Name	Description	Value
Sep 21	Councillor Mary Couros (North Ward Councillor)	Attendance at Business SA – Climate of Opportunity Luncheon on Thursday 30 September 2021 at National Wine Centre	\$119
Sep 21	Councillor Keiran Snape (Area Councillor)	Attendance at Business SA's Climate of Opportunity Lunch at the National Wine Centre of South Australia on 30 September 2021	\$120
Sep 21	Councillor Franz Knoll (Area Councillor)	Attendance at Verdi Requiem on 25 September 2021 – 2 x tickets @ \$70.00 each	\$140
Oct 21	Lord Mayor Sandy Verschoor	1 x \$180 ticket SA Leaders: Celebrating Women in Business Luncheon 12 October 2021	\$180
Oct 21	Councillor Arman Abrahamzadeh (Area Councillor)	2 x tickets @ \$70.00 each to attend White Pearl at the Dunstan Playhouse on 22 October 2021	\$140
Oct 21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets @ \$70.00 each to attend White Pearl at the Dunstan Playhouse on 22 October 2021	\$140
Oct 21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets @ \$70.00 each to attend White Pearl at the Dunstan Playhouse.	\$140
Oct 21	Councillor Phillip Martin (North Ward Councillor)	2 x tickets at \$170.00 each to attend the 2022 Australian of the Year Awards at the Adelaide Convention Centre on 21 October 2021	\$340
Oct 21	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets to attend The Ten Tenors at her Majesty's Theatre on 10 October 2021. Tickets valued at \$129.00 each	\$258
Oct 21	Councillor Franz Knoll (Area Councillor)	2 x tickets to attend The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021. Tickets valued at \$129.00 each	\$258
Oct 21	Councillor Kieran Snape (Area Councillor)	2 x tickets to attend The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021. Tickets valued at \$129.00each	\$258
Oct 21	Councillor Franz Knoll (Area Councillor)	2 x tickets to The Ten Tenors at Her Majesty's Theatre on Sunday 10 October 2021 valued at \$129.00 each	\$258
Oct 21	Councillor Anne Moran (Area Councillor)	2 x tickets valued @ \$170.00 each to attend the 2022 Australian of the Year Awards on 21 October 2021 at the Adelaide Convention Centre	\$340
Oct 21	Councillor Mary Couros (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	\$120
Oct 21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	\$120

Date Received	Member Name	Description	Value
Oct 21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Business Leaders' Luncheon at Adelaide Town Hall on 15 October 2021	\$120
Oct 21	Councillor Franz Knoll (Area Councillor)	Attendance at Business Leaders' Luncheon at the Adelaide Town Hall on 15 October 2021	\$120
Oct 21	Councillor Mary Couros (North Ward Councillor)	Attendance at Chinese Community Culture & Trade Promotion Association's National Day & Mid-Autumn Festival Gala Dinner on Friday 1 October 2021	\$120
Oct 21	Councillor Arman Abrahamzadeh (Area Councillor)	Attendance on behalf of the LM at the Golf Industry Awards Night at the Adelaide Convention Centre on 23 October 2021. Tickets \$160.00 each	\$320
Oct 21	Councillor Mary Couros (North Ward Councillor)	Attended on behalf of Lord Mayor University of Adelaide's invitation to officially welcome the new Governor of South Australia on Friday 22 October 2021 at the National Wine Centre	\$120
Nov 21	Lord Mayor Sandy Verschoor	2 x \$125pp ticket = \$250 for Mainstreet SA Awards Gala Dinner 12 November 2021 at the Hilton Hotel	\$250
Nov 21	Councillor Franz Knoll (Area Councillor)	4 x tickets @\$60.00 each for the corporate box at the 2021 National Pharmacies Christmas Pageant	\$240
Nov 21	Councillor Kieran Snape (Area Councillor)	4 x tickets for the Corporate Box at the 2021 National Pharmacies Christmas Pageant	\$240
Nov 21	Councillor Mary Couros (North Ward Councillor)	Attendance at Melbourne Cup Luncheon @ Crown Plaza on 2 November 2021	\$150
Nov 21	Councillor Kieran Snape (Area Councillor)	Attendance at Vision for the State Series: Peer Malinauskas on 19 November 2021	\$160
Nov 21	Councillor Mary Couros (North Ward Councillor)	Attendance at Vision for the State Series: Peter Malinauskas	\$160
Nov 21	Councillor Phillip Martin (North Ward Councillor)	Attendance at Vision for the State Series: Peter Malinauskas on 19 November 2021	\$160
Nov 21	Councillor Arman Abrahamzadeh (Area Councillor)	Corporate Box Tickets to the 2021 National Pharmacies Christmas Pageant – 4 tickets @ \$60.00 each	\$240
Dec 21	Lord Mayor Sandy Verschoor	2 x for Councillor Christmas dinner \$60pp on 15 December 2021	\$120
Dec 21	Councillor Alexander Hyde (South Ward Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021	\$160
Dec 21	Councillor Arman Abrahamzadeh (Area Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021.	\$160

Date Received	Member Name	Description	Value
Dec 21	Councillor Franz Knoll (Area Councillor)	Attendance at AHA President's Lunch at Panorama Ballroom, Adelaide Convention Centre on 7 December 2021.	\$160
Dec 21	Councillor Alexander Hyde (South Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120
Dec 21	Councillor Anne Moran (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120
Dec 21	Councillor Dr Helen Donovan (South Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120
Dec 21	Councillor Franz Knoll (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120
Dec 21	Councillor Greg Mackie (Central Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120
Dec 21	Councillor Kieran Snape (Area Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120
Dec 21	Councillor Mary Couros (North Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120
Dec 21	Councillor Phillip Martin (North Ward Councillor)	Elected member and partner Christmas Dinner at The Treasury on 15 December 2021	\$120
Jan 22	Councillor Dr Helen Donovan (South Ward Councillor)	2 x 2022 Adelaide International Tennis Final tickets for 15 January 2022 – tickets valued at \$300.00 each	\$600
Jan 22	Councillor Mary Couros (North Ward Councillor)	2 x 2022 Adelaide International Tennis Final tickets on 15 January 2021 valued at \$300.00 each	\$600
Jan 22	Councillor Alexander Hyde (South Ward Councillor)	2 x 2022 Adelaide International Tickets for 14 January 2022. Tickets valued at \$300.00 each	\$600
Jan 22	Councillor Arman Abrahamzadeh (Area Councillor)	2 x tickets to attend 2022 Adelaide International Tennis Final on 15 January 2022	\$600
Jan 22	Councillor Anne Moran (Area Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	\$300
Jan 22	Councillor Dr Helen Donovan (South Ward Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	\$300
Jan 22	Councillor Mary Couros (North Ward Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022	\$300
Jan 22	Councillor Kieran Snape (Area Councillor)	2 x tickets to attend 2022 Santos Festival of Cycling VIP Dinner Party on 25 January 2022.	\$300
Feb 22	Councillor Mary Couros (North Ward Councillor)	Attendance at Property Council Lunch with Premier Steven Marshall on Friday 11 February 2022	\$185

Date Received	Member Name	Description	Value
Feb 22	Councillor Arman Abrahamzadeh (Area Councillor)	Attendance at Vision for the State Series – Business SA – Steven Marshall on 16 February 2022	\$160
Feb 22	Councillor Franz Knoll (Area Councillor)	Attendance at Vision for the State Series – Business SA – Steven Marshall on 16 February 2022	\$160
Feb 22	Councillor Kieran Snape (Area Councillor)	Attendance at Vision for the State Series – Business SA – Steven Marshall on 16 February 2022	\$160
Feb 22	Councillor Mary Couros (North Ward Councillor)	Attendance at Vision for the State Series – Business SA – Steven Marshall on 16 February 2022	\$160
Mar 22	Councillor Phillip Martin (North Ward Councillor)	Adelaide Festival Closing Weekend Celebration on Sunday 20 March 2022 at SkyCity Adelaide. Tickets valued at \$150 pp	\$300
Jun 22	Councillor Arman Abrahamzadeh (Area Councillor)	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	\$308
Jun 22	Councillor Phillip Martin (North Ward Councillor)	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	\$308
Jun 22	Lord Mayor Sandy Verschoor	1 x ticket to CEDA SA State Budget Address Adelaide Convention Centre 8 June 2022	\$308
Jun 22	Councillor Dr Helen Donovan (South Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12.00pm 8 June 2022 Adelaide Convention Centre	\$308
Jun 22	Councillor Mary Couros (North Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12.00pm 8 June 2022 Adelaide Convention Centre	\$308
Jun 22	Councillor Simon Hou (Central Ward Councillor)	1 x ticket to the CEDA SA State Budget Address 12.00pm 8 June 2022 Adelaide Convention Centre	\$308
Jun 22	Councillor Alexander Hyde (South Ward Councillor)	2 x \$150 pp tickets to SAIMA Charity Gala Dinner (SAIMA) Saturday 18 June 2022, 6.00pm	\$300

Lord Mayor and Council Members
Credit Card Transactions

In accordance with the *Local Government Act and Regulation 35(2), Local Government (General) Regulations 2013*, Council advises the expenditure incurred from 1 July 2021 to 30 June 2022 on credit cards by its Council Members was nil.

Community Land and
Council Facilities

Infrastructure, facilities management and
property management

Under the *Local Government Act 1999 (SA)*, Council is required to appropriately manage its property and infrastructure assets.

During 2021 – 2022 Council commenced preparation of its Asset Management Plans, with the principles for the Transportation Asset Management Plan endorsed by Council in June. The Asset Management Plans (AMPs) sit underneath the Strategic Asset Management Plan and provide guidance on how Council will manage its assets to deliver upon agreed levels of service, in a financially sustainable manner. Through its AMPs for infrastructure and property assets, Council will continue to drive towards best practice to ensure the management and maintenance of assets is efficient, responsive and driven to meet the needs of the city, now and into the future.

During 2021 – 2022, the Infrastructure and Property programs contributed significantly to the ongoing successful custodianship of Council assets through the delivery of the asset renewal and replacement program, implementation of planned maintenance works and management of various community, corporate and commercial leases and licences.

Adelaide Park Lands Leasing and Licensing Policy

The Adelaide Park Lands Leasing and Licensing Policy purpose is to provide a consistent framework for the establishment and management of leasing and licensing arrangements over the Adelaide Park Lands. The Policy provides a clear and consistent approach that guides decision making on community land occupancy arrangements where consistent with a relevant Community Land Management Plan and/or the Adelaide Park Lands Management Strategy. The Policy makes practical and effective use of an Expression of Interest (EOI) process so that Council remains transparent and equitable in its dealings over community land; incorporating criteria for the assessment of long-term leasing arrangements in the Park Lands. The Policy also supports and assists lessees and licensees to maximise and increase use and activation through measures to encourage the sharing of properties by sub-letting or sub-licensing arrangements.

As part of its governance process, Council commenced a review of the Adelaide Park Lands Leasing and Licensing Policy in 2021 – 2022. Incorporating best practices relating to leasing and licensing of community land, a draft Park Lands Lease and Licence Policy was supported by Kadaltilla/Park Lands Authority and approved by Council on 10 May 2022 for the purpose of community consultation. Consultation on the draft Policy occurred between late May and June 2022. Kadaltilla and Council will consider the findings of the consultation and the draft Policy for adoption in 2022 – 2023.

Community Land Management Plans (CLMP)

Council is required under the *Local Government Act 1999 (SA)* to prepare and implement Community Land Management Plans (CLMPs) for land owned or under Council's care control and management for both Park Lands and Non-Park Lands assets. CLMPs provide a framework to ensure consistent and coherent management and development of community land. They identify appropriate land uses, provide clear guidance on maintenance and management for the wellbeing, recreational and leisure activities of all people and ensure that the future needs of the community are adequately considered. CLMPs reflect community values and wishes and result in enhancement and preservation of: environmental, cultural, social and economic values, forward planning for capital works and maintenance, better decision making, anticipation of future community needs and sustainable land uses and management practice. A comprehensive review of Community Land Management Plans for Park Lands commenced in July 2021 to ensure consistency with the Adelaide Park Lands Land Management Strategy 2015 – 2025. Council CLMPs are available at cityofadelaide.com.au/about-council/plans-reporting/strategies-plans-policies/.

	Section 90(2) Order to Exclude	Section 91(7) Confidentiality Order
Council	38	36
The Committee	17	17
Audit Committee	3	3
Audit & Risk Committee	4	4
CEO Performance Review Committee	1	1
Total	63	61

The date, meeting, subject matter and basis for confidentiality for Section 90(2) of the Act and Section 91(7) of the Act orders is provided in the following tables.

Confidentiality Provisions

Use of Sections 90(2) and 91(7) of the *Local Government Act 1999 (SA)* by Council and its Council Committees

Section 90(2) of the *Local Government Act 1999 (SA)* (the Act) enables a meeting of Council or a committee to determine an order that the public be excluded from attendance at so much of a meeting as is necessary to receive and discuss, or consider in confidence, any information or matter as prescribed in Section 90(3) of the Act.

Section 91(7) of the Act enables a meeting of Council, or a committee, having considered a matter on a confidential basis to determine an order that the document or part be kept confidential.

The table below identifies the total number of orders pursuant to Section 90(2) and Section 91(7) of the Act made at each meeting during FY2021 – 2022. Number of times confidentiality provisions used:

The date and subject of each Section 91(7) of the Act confidentiality order remaining operative, in part or full, dated from 15 November 2010 to the end of the FY2021 – 2022 is provided in the following tables.

Confidentiality Provisions

Use of Section 90(3) of the Local Government Act 1999 (SA)

The table below identifies the number of times a provision under Section 90(3) of the Local Government Act 1999 (SA) was utilised to exclude the public:

(a) Information, the disclosure of which would involve the unreasonable disclosure of information concerning the personal affairs of any person (living or dead)	6
(b) Information, the disclosure of which (i) could reasonably be expected to confer a commercial advantage on a person with whom the Council is conducting, or proposing to conduct, business, or to prejudice the commercial position of the Council and (ii) would, on balance, be contrary to the public interest	14
(c) Information, the disclosure of which would reveal a trade secret	Nil
(d) Commercial information of a confidential nature (not being a trade secret) the disclosure of which (i) could reasonably be expected to prejudice the commercial position of the person who supplied the information, or to confer a commercial advantage on a third party and (ii) would, on balance, be contrary to the public interest	2
(e) Matters affecting the security of the Council, members or employees of the Council, or Council property, or the safety of any person	Nil
(f) Information, the disclosure of which, could reasonably be expected to prejudice the maintenance of law, including by affecting (or potentially affecting) the prevention, detection or investigation of a criminal offence, or the right to a fair trial	Nil
(g) Matters that must be considered in confidence in order to ensure that the Council does not breach any law, order or direction of a court or tribunal constituted by law, any duty of confidence, or other legal obligation or duty	Nil
(h) Legal advice	2
(i) Information relating to actual litigation, or litigation that the Council or Council committee believes on reasonable grounds will take place, involving the Council or an employee of the Council	9
(j) Information, the disclosure of which would (i) divulge information provided on a confidential basis by or to a Minister of the Crown, or another public authority or official (not being an employee of the Council, or a person engaged by the council), and (ii) would on balance, be contrary to the public interest	3
(k) Tenders for the supply of goods, the provision of services or the carrying out of works	Nil
(m) Information relating to a proposal to prepare or amend a designated instrument under Part 5 Division 2 of the Planning, Development and Infrastructure Act 2016 before the draft instrument or amendment is released for public consultation under that Act	Nil

(n) Information relevant to the review of a determination of a Council under the Freedom of Information Act 1991	Nil
(o) Information relating to a proposed award recipient before the presentation of the award	1
(b) & (d) Combination of provisions above	14
(b) & (i) Combination of provisions above	1
(a), (g) & (h) Combination of provisions above	2
(g) & (h) Combination of provisions above	1
(a) & (g) Combination of provisions above	1
(b) & (h) Combination of provisions above	2
(d) & (j) Combination of provisions above	2
(g), (h) & (j) Combination of provisions above	1
(i), (b) & (d) Combination of provisions above	2

Report on the use of 90(2) and (7) and 91(7) by Council and its Council Committees

90(2) and (7) Order to Exclude
91(7) Confidentiality Order
Subject matter and basis within the ambit of 90(3)
Order to Exclude and Confidentiality Orders

(90)(2)		Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA)		Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA)		Information available For inspection	
Meeting Date	Meeting	Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)		Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)		Information available For inspection	
1	6/7/2021 The Committee	Whitmore Square Tenancy [Item 7.1] [s90(3) (b) & (d)]		(91)(7) Whitmore Square Apartments [Item 7.1] [s90(3) (b) & (d)]		[s90(3)]	
2	6/7/2021 The Committee	Gawler UPark Priority Works [Item 7.2] [s90(3) (i)]		Gawler UPark Priority Works [Item 7.2] [s90(3) (i)]		[s90(3) (i)]	
3	13/7/2021 Council	Brown Hill and Keswick Creeks Stormwater Board – Board Member Appointments [Item 12.1.1] [s90(3) (a)]		Brown Hill and Keswick Creeks Stormwater Board – Board Member Appointments [Item 12.1.1] [s90(3) (a)]		The resolution and report [excluding the candidate CVs and applications in Linked documents 2 and 3 of the report] became public information upon confirmation of the appointments by the Brown Hill and Keswick Creeks Stormwater Board.	
4	13/7/2021 Council	Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)]		Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)]		Part 2 & 3 of Resolution [Order revoked by CEO 10 September 2021]	
5	13/7/2021 Council	Gawler UPark Priority Works [[Item 12.1.3] [s90(3) (i)]		Gawler UPark Priority Works [[Item 12.1.3] [s90(3) (i)]		[s90(3) (i)]	
6	30/7/2021 Audit Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]		Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]		Resolution released in Minutes 30/7/2021	
7	30/7/2021 Audit Committee	Confidential Discussion with the Internal Auditor [Item 10.2] [s90(3) (b)]		City Connector Deed of Agreement [Item 12.2.3] [Item 10.2] [s90(3) (d)]		[s90(3) (d)]	
8	3/8/2021 The Committee	Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)]		Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)]		[s90(3) (b)]	
9	10/8/2021 Council	Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]		Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]		Resolution released in Minutes 10/8/2021	
10	10/8/2021 Council	Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)]		Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)]		[s90(3) (b)]	

(90)(2)		Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA)		Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA)		Information available For inspection	
Meeting Date	Meeting	Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)		Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)		Information available For inspection	
11	10/8/2021 Council	Civic Recognition [Item 12.2.2] [s90(3) (a)]		(91)(7) Civic Recognition [Item 12.2.2] [s90(3) (a)]		[s90(3) (a)]	
12	10/8/2021 Council	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]		Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]		[s90(3)]	
13	10/8/2021 Council	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]		Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]		[s90(3)]	
14	11/8/2021 Council	CEO Update [Item 5.1.1] [s90(3) (a) & (g)]		CEO Update [Item 5.1.1] [s90(3) (a) & (g)]		Resolution	
15	11/8/2021 Council	Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]		Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]		Part 1 of Resolution and EMA Cultural Investigation Final Report with appendix 1 and 2 referenced in Part of Resolution released in Minutes 11/8/2021	
16	7/9/2021 The Committee	Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)]		Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)]		[s90(3) (b)]	
17	7/9/2021 The Committee	2020–21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)]		2020–21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)]		[s90(3) (b)]	
18	7/9/2021 The Committee	Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)]		Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)]		[s90(3) (b) & (d)]	
19	14/9/2021 Council	Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)]		Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)]		Resolution, the report (excluding paragraph 6, 6.1 and 6.2 and Attachment A) released in Minutes 14/9/2021	
20	14/9/2021 Council	2020–21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)]		2020–21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)]		[s90(3) (b)]	
21	14/9/2021 Council	Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)]		Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)]		Resolution and Report (excluding attachments and links) released in Minutes 14/9/2021	

(90)(2)		Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i>		Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i>		Information available For inspection	
Meeting Date	Meeting	Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>		(91)(7)	Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>		Information available For inspection
22	5/10/2021	The Committee	Contract Award – Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)]	21	Contract Award – Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)]	21	Contract Award – Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)]
23	8/10/2021	Audit Committee	Confidential Meeting with External Auditors 2020–21 [Item 9.1] [s90(3) (b)]	22	Confidential Meeting with External Auditors 2020–21 [Item 9.1] [s90(3) (b)]	22	Confidential Meeting with External Auditors 2020–21 [Item 9.1] [s90(3) (b)]
24	12/10/2021	Council	Contract Award – Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)]	23	Contract Award – Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)]	23	Contract Award – Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)]
25	12/10/2021	Council	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]	24	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]	24	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]
26	19/10/2021	Council	Park Lands License Request [Item 5.1.1] [s90(3) (j)]	25	Park Lands License Request [Item 5.1.1] [s90(3) (j)]	25	Park Lands License Request [Item 5.1.1] [s90(3) (j)]
27	29/10/2021	Audit & Risk Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	26	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	26	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
28	2/11/2021	The Committee	Telecommunications SmartHub [Item 7.1] [s90(3) (b) & (h)]	27	Telecommunications SmartHub [Item 7.1] [s90(3) (b) & (h)]	27	Telecommunications SmartHub [Item 7.1] [s90(3) (b) & (h)]
29	2/11/2021	The Committee	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)]	28	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)]	28	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)]
30	2/11/2021	The Committee	2021–22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]	29	2021–22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]	29	2021–22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]
31	9/11/2021	Council	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]	30	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]	30	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]
32	9/11/2021	Council	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)]	31	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)]	31	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)]
33	9/11/2021	Council	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]	32	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]	32	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]

(90)(2)		Order to Exclude – Section (90) (2) & (7) of the <i>Local Government Act 1999 (SA)</i>		Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i>		Information available For inspection	
Meeting Date	Meeting	Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>		(91)(7)	Subject Matter & Basis [Section 90(3)] of the <i>Local Government Act 1999 (SA)</i>		Information available For inspection
34	9/11/2021	Council	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)]	33	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)]	33	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)]
35	9/11/2021	Council	2021–22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)]	34	2021–22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)]	34	2021–22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)]
36	25/11/2021	Council	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]	35	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]	35	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]
37	7/12/2021	The Committee	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)]	36	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)]	36	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)]
38	14/12/2021	Council	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]	37	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]	37	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]
39	14/12/2021	Council	Adelaide Economic Development Agency Appointment of Board Member [Item 12.1.2] [s90(3) (a)]	38	Adelaide Economic Development Agency Appointment of Board Member [Item 12.1.2] [s90(3) (a)]	38	Adelaide Economic Development Agency Appointment of Board Member [Item 12.1.2] [s90(3) (a)]
40	14/12/2021	Council	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]	39	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]	39	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]
41	14/12/2021	Council	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)]	40	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)]	40	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)]
42	14/12/2021	Council	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]	41	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]	41	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]

Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA)			Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA)			Information available For inspection
(90)(2)	Meeting Date	Meeting	Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	
43	17/1/2022	Council	Park Lands License Request [Item 6.1] [s90(3) (j)]	42	Park Lands License Request [Item 6.1] [s90(3) (j)]	
44	27/1/2022	Council	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]	43	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]	
45	27/1/2022	Council	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)]	44	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)]	Resolution & Report (excluding Attachment A and Link 2) released in Minutes 27/1/2022
46	27/1/2022	Council	Councillor Martin – Motion on Notice – 88 O’Connell Development [Item 12.2.1] [s90(3) (g), (h) & (i)]			Minute released in Minutes 27/1/2022
47	1/2/2022	The Committee	2021–2022 Quarter 2 Commercial Operations Report [Item 7.1] [s90(3) (b)]	45	2021–2022 Quarter 2 Commercial Operations Report Item 7.1] [s90(3) (b)]	
48	4/2/2022	Audit & Risk Committee	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	46	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]	Resolution released in Minutes 4/2/2022
49	8/2/2022	Council	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]	47	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]	Resolution released in Minutes 8/2/2022
50	8/2/2022	Council	2021–2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)]	48	2021–2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)]	
51	1/3/2022	The Committee	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)]	49	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)]	
52	1/3/2022	The Committee	UPark Leasing Matter [Item 7.2] [s90(3) (i), (b) & (d)]	50	UPark Leasing Matter [Item 7.2] [s90(3) (i), (b) & (d)]	
53	3/3/2022	CEO Performance Review Committee	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]	51	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]	

(90)(2)	Meeting Date	Meeting	Order to Exclude – Section (90) (2) & (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	(91)(7)	Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis [Section 90(3)] of the Local Government Act 1999 (SA)	Information available For inspection
54	8/3/2022	Council	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)]	52	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)]	
55	8/3/2022	Council	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]	53	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]	
56	5/4/2022	The Committee	Unnamed public road off Tom's Court Permit [Item 7.1] [s90(3) (d) & (j)]	54	Unnamed public road off Tom's Court Permit [Item 7.1] [s90(3) (d) & (j)]	
57	12/4/2022	Council	Unnamed public road off Tom's Court Permit [Item 12.1] [s90(3) (d) & (j)]	55	Unnamed public road off Tom's Court Permit [Item 12.1] [s90(3) (d) & (j)]	Resolution released in Minutes 12/4/2022
58	10/5/2022	Council	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	56	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	
59	14/6/2022	Council	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	57	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]	
60	17/6/2022	Audit & Risk Committee	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]	58	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]	
61	17/6/2022	Audit & Risk Committee	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]	59	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]	Resolution released in Minutes 17/6/2022
62	21/6/2022	The Committee	Rymill Park/Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]	60	Rymill Park/Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]	
63	21/6/2022	The Committee	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]	61	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]	

Operative Confidentiality Orders from 15 November 2010 to 30 June 2022

Operative Confidentiality Orders 2010 – 11

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	19/1/2011	India Pty Ltd – Legal Dispute [Item 9] (b), (d), (h) & (i)
2	31/1/2011	India Pty Ltd – Legal Dispute [Item 13.3] (b), (d), (h), & (i)
3	15/3/2011	India Pty Ltd Legal Dispute [Item 2] (b), (d), (h) & (i)
4	19/4/2011	Adelaide Oval Redevelopment [Item 5] (b), (d) & (h)

Operative Confidentiality Orders 2011 – 12

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	26/7/2011	City Development & Sustainability Committee Meeting Recommendation – Balfours Bus Station Redevelopment Project Progress Report [Item 35] (b) & (d)
2	9/8/2011	Adelaide Central Bus Station [Item 10] (i)
3	23/8/2011	Corporate Planning, Governance & Finance Committee Meeting Recommendation 38.1 – Adelaide Central Bus Station [Item 38.1] (i)
4	8/11/2011	Le Cornu Report [Item 19] (b)
5	22/11/2011	Corporate Planning Governance & Finance Committee Meeting Recommendation – LeCornu Report [Item 35] (b)
6	6/12/2011	Balfours Update [Item 15] (b) & (d)
7	20/12/2011	City Development & Sustainability Committee Meeting Recommendation – Balfours Update [Item 29] (b) & (d)
8	14/2/2012	Balfours Update [Item 3] (b) & (d)
9	21/3/2012	Structure Planning and Development Policy [Item 2] (j)
10	27/3/2012	Appointment of Board Members for the Adelaide Central Market Authority [Item 33] (a)
11	1/5/2012	Development Policy Considerations [Item 12] (m)
12	8/5/2012	Waste Management Service Obligations [Item] (h)
13	22/5/2012	Community Services, Events & Facilities Committee Meeting Recommendation – Waste Management Service Obligations [Item 34.2] (h)
14	5 & 6/6/2012	Shop WR7 – Adelaide Central Market [Item 6] (b) & (d)
15	26/6/2012	Balfours/Bus Station Site Update – Re-presented from City Development & Sustainability Committee 5 June 2012 [Item 35] (b) & (d)

Operative Confidentiality Orders 2012 – 13

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	17/7/2012	Leasing Matters of the Park Lands [Item 18] (b) & (d)
2	24/7/2012	Central Market Fire Safety Upgrade Stage 2 [Item 27] (k)
3	24/7/2012	Information Relating to Actual Litigation – Cost Enforcement Federal Court – Henderson vs Corporation of the City of Adelaide [Item 29] (h) & (i)
4	31/7/2012	Finance & Corporate Governance Committee Special Meeting Recommendation – Central Market Fire Safety Upgrade Stage [Item 5.1] (k)
5	18/9/2012	Appointment of Chair for the Rundle Mall Management Authority [Item 15] (a)
6	2/10/2012	Sturt Street Development Scheme Variation [Item 16] (b) & (d)
7	16/10/2012	Appointment of Board Members for the Rundle Mall Management Authority [Item 17] (a)
8	23/10/2012	Appointment of Board members for the Rundle Mall Management Authority [Late Item 29] (a)
9	6/11/2012	Sturt Street Progress Report [Item 16] (b) & (d)

10	13/11/2012	City Planning & Development Committee Meeting Recommendation – Sturt Street Progress Report [Item 15] (b)&(d)
11	23/1/2013	To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 14] (h)
12	29/1/2013	City Infrastructure & Public Works Committee Meeting Recommendation – To close and transfer Fenn Place to University of South Australia and to close the northern portion of Fenn Place to traffic [Item 25.2] (h)
13	29/1/2013	City Infrastructure & Public Works Committee Special Meeting – Victoria Square Project Budget [Item 26.1] (d)
14	16/4/2013	Urgent Business – Confidential Report Tabled by the Lord Mayor – Presiding Members Report – Capital City Committee Update [Item 16] (j)
15	7/5/2013	Adelaide Aquatic Centre Works [Item 14] (d)
16	14/5/2013	City Culture & Community Services Committee Meeting Recommendation – Adelaide Aquatic Centre Work [Item 12] (d)
17	4/6/2013	Connector Service Development [Item 22] (b) & (d)
18	11/6/2013	City Planning & Development Committee Meeting Recommendation – Connector Service Development [Item 14.1] (b) &(d)
19	11/6/2013	Adelaide Park Lands Authority Board Meeting Advice – Leasing Matters – Victoria Park, Adelaide Bowling Club, North Adelaide Railway Station [Item 16] (b) & (d)
20	18/6/2013	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 13] (b) & (d)

Operative Confidentiality Orders 2013 – 14

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	9/7/2013	Confidential Report tabled by the Lord Mayor – Capital City Committee Update [Item 14] (j)
2	6/8/2013	Presentation – Tennis SA Master Plan [Item 5] (b) & (d)
3	13/8/2013	Capital City Committee [Item 17] (j)
4	20/8/2013	Determination of the Issues for Resolution – 17–19 Gawler Place, Adelaide City Council [Item 14] (d), (h) & (i)
5	27/8/2013	Recommendation of the City Infrastructure & Public Works Committee meeting held in confidence on 20 August 2013 [Item 21] – Determination of the Issues for Resolution – 17–19 Gawler Place, Adelaide City Council [Rec 21.1] (d), (h) & (i)
6	1/10/2013	Connector Service Development [Item 10] (b), (d) & (j)
7	8/10/2013	Recommendations of the City Planning & Development Committee meeting held in confidence on 1 October 2013 [Item 12] – Connector Service Development [Rec 12.1] (b), (d) & (j)
8	15/10/2013	Torrens Weir Restaurant Leasing Matter [Item 13] (b) & (d)
9	22/10/2013	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 15 October 2013 – [Item 24] Torrens Weir Restaurant Leasing Matter [Rec 24.1] (b) & (d)
10	22/10/2013	Councillor Henningsen – Confidential Motion on Notice – Property Assessment [Item 27] (b) & (d)
11	12/11/2013	Ergo Update [Item 19] (b) & (d)
12	12/11/2013	Capital City Committee [Item 20] (j)
13	3/12/2013	Connector Bus Service [Item 17] (b) & (d)
14	5/12/2013	Removal of Statutory Referral to Council for Development Applications over \$10M [Item 2] (h) & (i)
15	10/12/2013	Recommendation of the City Planning & Development Committee meeting held in confidence on 3 December 2013 – [Item 28] Connector Bus Service [Rec 28.1] (b) & (d)
16	10/12/2013	Planning Matters [Item 30] (i)
17	21/1/2014	Lease Agreement for 165–171 Rundle Street, Adelaide [Item 11] (b) & (d)
18	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 161–185 Rundle Street, Adelaide [Rec 24.1] (b) & (d)

19	28/1/2014	Recommendations of the City Infrastructure & Public Works Committee meeting held in confidence on 21 January 2014 [Item 24] Lease Agreement for 165–171 Rundle Street, Adelaide [Rec 24.2 (b) & (d)]
20	4/2/2014	Adelaide Aquatic Centre Works [Item 12] (d)
21	4/2/2014	Adelaide Aquatic Centre Works – Prudential Report Item 13] (b) & (d)
22	11/2/2014	Recommendation of the City Planning & Development Committee meeting held in confidence on 4 February 2014 [Item 14] Planning Matters – Residential & Main Street Development Plan Amendment [Rec 14.1] (m)
23	27/2/2014	Tennis SA Lease [Item 11] (b) & (d)
24	4/3/2014	Contractual Matter – 116–122 Waymouth Street [Item 19] (b) & (d)
25	11 & 12/3/2014	Recommendations of the City Planning & Development Committee meeting held in confidence on 4 March 2014 [Item 18] Contractual Matter – 116–122 Waymouth Street [Rec 18.1] (b) & (d)
26	18/3/2014	Assignment of Lease 86 Grote Street, Adelaide [Item 15] (b) & (d)
27	18/3/2014	Leasing Arrangements – 235 Hutt Street, Adelaide – Hutt Street Library [Item 16] (b) & (d)
28	18/3/2014	Tennis SA – Leasing Matters [Item 17] (b) & (d)
29	18/3/2014	Childcare Facilities in the City [Item 22] (j)
30	8/4/2014	Waymouth Street Update [Item 14] (b) & (d)
31	15/4/2014	Capital City Committee Update [Item 20] (j)
32	22/4/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 22 April 2014 [Item 23] Capital City Committee Update [Rec 23.2] (j)
33	22/4/2014	Lease Agreement for a Stall in the Adelaide Central Market [Item 24] (b) & (d)
34	20/5/2014	Rundle Mall Catenary Lighting [Item 17] (d)
35	20/5/2014	Lease Processing, Adelaide Central Market [Item 18] (b) & (d)
36	20/5/2014	Capital City Committee Update [Item 19] (j)
37	28/5/2014	Recommendations of the Finance & Corporate Governance Committee meeting held in confidence on 20 May 2014 [Item 22] Lease Processing, Adelaide Central Market [Rec 22.1] (b) & (d)
38	17/6/2014	Commercial Impact of the proposed Transport Development Levy on Council’s Parking Operations [Item 21] (d)
39	17/6/2014	Other Business – Councillor Henningsen – Motion without Notice – Planning Matter [Item 23] (h)
40	24/6/2014	Recommendation of the Finance & Corporate Governance Committee meeting held in confidence on 17 June 2014 [Item 24] Planning Matter [Rec 24.1] (h)

Operative Confidentiality Orders 2014 – 15

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	1/7/2014	Property Investigation [Item 16] (b) & (d)
2	15/7/2014	Franklin Street Site Activation [Item 16] (b) & (d)
3	15/7/2014	Victoria Park/Pakapakanthi (Park 16) – Expressions of Interest – Leasing of Buildings [Item 17] (b) & (d)
4	15/7/2014	Tennis SA – Park Lands Lease [Item 18] (b) & (d)
5	22/7/2014	Capital City Committee [Item 25] (j)
6	5/8/2014	Balfours Update [Item 25] (b) & (d)
7	5/8/2014	ERGO – Stage 3 Update [Item 26] (b) & (d)
8	5/8/2014	Property Matter – 116–122 Waymouth Street [Item 27] (b) & (d)
9	12/8/2014	Balfours Update [Rec 18.2] (b) & (d)
10	12/8/2014	ERGO – Stage 3 Update [Rec 18.3] (b) & (d)
11	19/8/2014	Lease Agreement for 110 Pirie Street, Adelaide [Item 20] (b) & (d)
12	26/8/2014	Capital City Committee Update [Item 22] (j)
13	26/8/2014	Report of the CEO Performance Review Panel – CEO performance 2013/14 [Item 23] (a)

14	2/9/2014	Property Investigation – Dunn Street Car Park Investigations [Item 28] (d)
15	9/9/2014	Property Investigation – Dunn Street Car Park Investigations [Rec 16.2] (d)
16	16/9/2014	Out of Session Information Papers to Note Legal Advice – Trade Matter [Item 17] (h)
17	23/9/2014	Capital City Committee [Item 22] (j)
18	14/10/2014	Construction of the Convention Centre – Stage 2 – lease for works compound [Advice 16.1] (b) & (d)
19	21/10/2014	Out of Session Information Papers to Note – Lease Proposal [Item 22] (d)
20	16/12/2014	Status Update – Preparation of North Adelaide Colleges and Institutions DPA [Item 29] (m)
21	16/12/2014	Tabled Presiding Member’s Report Property Purchase Opportunity (b)
22	20/1/2015	North Adelaide Large Colleges and Institutions DPA [Item 16] (m)
23	20/1/2015	Out of Session Papers to Note Safety Measures [Item 14] (d)
24	20/1/2015	Audit Committee Appointment of Independent Members [Item 15] (a)
25	3/2/2015	Confidential Workshop – City Safe CCTV: Future Directions [Item 8] (e)
26	10/2/2015	Capital City Committee [Item 19] (j)
27	7/4/2015	Confidential Report of the Acting Chief Executive Officer Selection Panel – Process for the Selection and Appointment of an Acting Chief Executive Officer [Item 4] (a)
28	7/4/2015	Out of Session Information Papers to Note Development Assessment Panel – Appointment of Independent Members for the Next Term [Item 21] (a)
29	21/4/2015	Commercial Property Investigation [Item 14] (d)
30	21/4/2015	Property Matter [Item 15] (d)
31	28/4/2015	Commercial Property Investigation [Rec 28.1] (d)
32	28/4/2015	Contract Matters – Part 1 [Item 29] (b) & (d)
33	28/4/2015	Contract Matters – Part 2 [Item 29] (b) & (d)
34	28/4/2015	Lord Mayor’s Verbal Confidential Report (a) & (e)
35	9/6/2015	Property Lease Registers [Item 18] (b) & (d)
36	23/6/2015	Strategic Property Update [Item 23] (d)
37	30/6/2015	Strategic Property Update [Rec 23.3] (d)

Operative Confidentiality Orders 2015 – 16

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	7/7/2015	Creative Partnership Opportunity [Item 15] (b)
2	14/7/2015	Creative Partnership Opportunity [Rec 14.2] (b) & (d)
3	21/7/2015	Amendment to Adshel Advertising Contract [Item 14] (b) & (d)
4	28/7/2016	Amendment to Adshel Advertising Contract [Rec 23.1] (b) & (d)
5	4/8/2015	Lounders Boathouse – Lease Agreements [Item 17] (b) & (d)
6	18/8/2015	Public Art Round Table – Interim Composition [Item 17] (a)
7	25/8/2015	Public Art Round Table – Interim Composition [Rec 18.1] (a)
8	1/9/2015	Lease Agreement for Hungry Jack’s [Item 14] (b) & (d)
9	7/9/2015	Lease Agreement for Hungry Jack’s [Rec 20.1] (b) & (d)
10	15/9/2015	Capital City Committee Update [Item 13] (j)
11	15/9/2015	Tabled Presiding Members Report – Wingfield Update (i)
12	22/9/2015	Capital City Committee Update [Rec 21.1] (j)
13	2/10/2015	Provision of External Audit Services to the Adelaide City Council [Item 11] (k)
14	6/10/2015	Out of Session Information Papers to Note: Attachment 1 – Expression of Interest – Central Bus Station Rooftop Carpark [Item 23] (j)

15	20/10/2015	Property Matter [Item 14] (d)
16	27/10/2015	Property Matter [Rec 23.1] (d)
17	3/11/2015	Telstra Lease Agreement [Item 14] (b) & (d)
18	10/11/2015	Telstra Lease Agreement [Rec 17.1] (b) & (d)
19	10/12/2015	Appointment of External Auditor [Item 2] (k)
20	15/12/2015	Appointment of External Auditor [Rec 28.1] (k)
21	19/1/2016	Hindley Street [Item 13] (b) & (d)
22	19/1/2016	Lounders Boathouse – Lease Agreements [Item 14] (b) & (d)
23	27/1/2016	Lounders Boathouse – Lease Agreements [Rec 24.2] (b) & (d)
24	16/2/2016	Out of Session Information Papers to Note – Attachment 1 – Events in the Park Lands – Savills Financial Analysis Report February 2016 [Item 19] (d)
25	15/3/2016	Central Market Arcade Redevelopment [Item 14] (d)
26	16/3/2016	Workshop – 2016–17 Integrated Business Plan – Business Operations [Item 4] (b) & (d)
27	22/3/2016	Central Market Arcade Redevelopment [Rec 23.1] (d)
28	19/4/2016	Potential Property Purchase [Item 14] (b) & (d)
29	26/4/2016	Options for the Community Land at 159–161 O’Connell Street, North Adelaide [Rec 27.1] (b) & (d)
30	26/4/2016	Potential Property Purchase [Rec 27.2] (b) & (d)
31	26/4/2016	Tennis SA – Park Lands Lease [Advice 28.1] (b) & (d)
32	10/5/2016	Capital City Committee Update [Item 23] (g)
33	17/5/2016	Workshop – Adelaide Town Hall Business Operations [Item 13] (b) & (d)
34	17/5/2016	Quarter 3 Business Operations Report 2015/16 – March YTD [Item 14] (b) & (d)
35	7/6/2016	Workshop – Waste & Recycling – Pricing of Enhanced Services [Item 14] (b) & (d)
36	14/6/2016	Capital City Committee Update [Item 27] (g)
37	14/6/2016	Capital City Committee Development Program 2015/16 & 2016/17 [Item 28] (g)
38	21/6/2016	Delegation of Authority for Award of Contract for Transactional Banking [Item 12] (k)
39	28/6/2016	The Pavilion – Park Lands Lease – Walyu Yarta (Park 21) [Advice 27.1] (b) & (d)

Operative Confidentiality Orders 2016 – 17

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	5/7/2016	Confidential Workshop – Strategic Site Briefing [Item 8] (b) & (d)
2	5/7/2016	The Pavilion – Park Lands Lease – Walyu Yarta [Item 17] (b) & (d)
3	12/7/2016	Confidential Report – Out of Session Information Papers to Note [Item 21] (h)
4	12/7/2016	Councillor Malani – Confidential Motion on Notice – Cultural Opportunity [Item 22] (b) & (d)
5	26/7/2016	Brown Hill Keswick Creek Status Update [Item 25] (j)
6	6/9/2016	Strategic Property Investigations [Item 15] (b) & (d)
7	13/9/2016	Strategic Property Investigations [Rec 24.2] (b) & (d)
8	13/9/2016	Progress of Confidential Motions by Elected Members [Item 25] (b) & (d)
9	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016–2021 [Item 24] (j)
10	20/9/2016	Draft Carbon Neutral Adelaide Action Plan 2016–2021 [Item 25] (j)
11	20/9/2016	Strategic Property Investigations [Item 26] (d)
12	20/9/2016	Brown Hill Keswick Creek Status Update [Item 13] (j)
13	20/9/2016	Central Market Arcade Interim Leasing and Management [Item 12] (b) & (d)
14	27/9/2016	Strategic Property Investigations [Rec 25.2] (d)
15	27/9/2016	Central Market Arcade Interim Leasing and Management [Rec 26.1] (b) & (d)

16	27/9/2016	Progress of Confidential Motions by Elected Members [Item 27] (b) & (d)
17	11/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 19] (b) & (d)
18	11/10/2016	Key Emerging Risk and Opportunity [Item 20] (h)
19	18/10/2016	Town Hall Café [Item 15] (d) & (i)
20	18/10/2016	Brown Hill Keswick Creek Project Status Update [Item 16] (j)
21	18/10/2016	Review of Off-Street Parking Initiatives [Item 17] (b) & (d)
22	25/10/2016	Town Hall Café [Rec 26] (d) & (i)
23	25/10/2016	October 2016 Progress of Confidential Motions by Elected Members [Item 30] (b) & (d)
24	25/10/2016	Capital City Committee Update [Item 31] (g)
25	25/10/2016	Brownhill Keswick Creek Project Status Update [Rec 27] (j)
26	15/11/2016	Progress of Confidential Decisions [Item 20] (g)
27	22/11/2016	Recreation Business Proposal [Item 18] (d)
28	22/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Item 16] (b)
29	22/11/2016	Prudential Report – Market to Riverbank Laneways Project [Item 17] (b)
30	22/11/2016	Quarter 1 Business Operations Report 2016/17 – September YTD [Item 18] (b) & (d)
31	25/11/2016	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 13] (i)
32	29/11/2016	Recreation Business Proposal [Rec 32.1] (d)
33	29/11/2016	Delegation of Authority – Award of Contract – Bank Street & Topham Mall North Construction [Rec 33.1] (b)
34	29/11/2016	Finance & Business Services Committee recommendation – Prudential Report – Market to Riverbank Laneways Project [Rec 33.2] (b)
35	29/11/2016	Advice of the Adelaide City Council Audit Committee meeting held in confidence on 25 November 2016 [Item 34] (d) & (i)
36	29/11/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
37	29/11/2016	Legal Matter [Item 37] (a), (h) & (i)
38	6/12/2016	Helipad Request for Expressions of Interests Outcomes [Item 15] (b) & (d)
39	6/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Item 15] (b)
40	12/12/2016	Strategic Property Investigations [Item 4] (b) & (d)
41	13/12/2016	Helipad Request for Expressions of Interests Outcomes [Rec 31.1] (b) & (d)
42	13/12/2016	Award of Contract for Construction Works to Deliver the Hindley Street West Stage 2 Project [Rec 33.1] (b)
43	13/12/2016	Progress of Confidential Motions by Elected Members [Item 35] (b) & (d)
44	13/12/2016	Capital City Committee Update [Item 36] (g)
45	31/1/2017	Research Project [Item 17.2.1] (g)
46	31/1/2017	The Pavilion – Park Lands Lease [Item 17.2.3] (b) & (d)
47	31/1/2017	Council Solutions Waste Project [Item 17.2.4] (b)
48	31/1/2017	Assignment of Lease – 110 Pirie Street [Item 17.2.5] (b) & (d)
49	14/2/2017	Progress of Confidential Decisions [Item 13.1.1] (g)
50	28/2/2017	Lease Renewal Star Car Park [Item 18.2.1] (d)
51	28/2/2017	Strategic Property Purchase [Item 18.2.2] (b) & (d)
52	28/2/2017	Commercial Opportunity [Item 18.2.3] (b) & (d)
53	28/2/2017	Quarter 2 Business Operations Report [Item 18.2.4] (b) & (d)
54	28/2/2017	Progress of Confidential Motions by Elected Members [Item 18.2.5] (g)
55	1/3/2017	Reconciliation Committee New Member [Item 9.1] (a)

56	14/3/2017	Recommendation of the Adelaide City Council Reconciliation Committee [Rec 12.1.1] (a)
57	14/3/2017	Capital City Committee Update [Item 12.2.2] (g)
58	14/3/2017	Temporary Infrastructure Proposal [Item 12.2.3] (b) & (d)
59	15/3/2017	Update on Activities of the Strategic Risk & Internal Audit Group [Item 6.1] (i)
60	21/3/2017	Financial Sustainability – Part 2 – North Adelaide Golf Course Master Plan [Item 8.1] (b)
61	28/3/2017	Audit Committee Report – 15/3/2017 [Item 18.1.1] (i)
62	28/3/2017	Lease – Town Hall Court Yard [Item 18.2.1] (d)
63	28/3/2017	Progress of Confidential Motions by Elected Members [Item 18.2.3] (b) & (d)
64	4/4/2017	Strategic Property Investigations Workshop [Item 8.1] (b)
65	4/4/2017	CEO Update [Item 6] (i)
66	8/4/2017	2017–18 Integrated Business Plan – Part 5 – Business Operations [Item 6.1] (b)
67	21/4/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 7.2] (i)
68	21/4/2017	Approach to Managing Vexatious Activity [Item 7.3] (a) & (h)
69	26/4/2017	Progress of Confidential Motions by Elected Members [Item 18.2.2] (b) & (d)
70	26/4/2017	Councillor Martin – Question on Notice – Capital City Committee [Item 18.3.1] (g)
71	16/5/2017	Electric Vehicle Charging Stations – Commercial [Item 13.1.1] (b), (d) & (k)
72	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
73	16/5/2017	Winter Events in the City [Item 13.1.2] (d) & (h)
74	16/5/2017	Lease Vodafone Rundle Street [Item 13.1.3] (d)
75	16/5/2017	Strategic Funding Opportunities [Item 13.1.4] (d)
76	30/5/2017	Quarter 3 Business Operations Report 2016–17 [Item 18.2.1] (b) & (d)
77	30/5/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
78	13/6/2017	Delegation of Authority – Award of Contract – Pityarilla (Park 19) Activity Hub Construction [Item 13.1.2] (b)
79	27/6/2017	Prudential Issues Report – Bikeways Project [Item 18.2.2] (b)
80	27/6/2017	Capital City Committee Update [Item 18.2.3] (g)
81	27/6/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)

Operative Confidentiality Orders 2017 – 18

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	4/7/2017	City Tramline Extension [Item 8.1] (d) & (j)
2	4/7/2017	oRAH [Item 6] (d)
3	11/7/2017	Multi-Year Event Licences [Item 12.1.1] (h)
4	25/7/2017	Progress of Confidential Motions by Elected Members [Item 17.2.1] (b) & (d)
5	8/8/2017	Strategic Property Matter [Item 12.1.1] (b) & (d)
6	8/8/2017	Commercial Business Lease [Item 12.1.2] (d)
7	15/8/2017	Electric Vehicle Charging Stations – Off-street [Item 5.1.1] (j), (b) & (d)
8	18/8/2017	Leasing Review – Council Property [Item 8.1] (i)
9	18/8/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.2] (i)
10	22/8/2017	Advice of the Adelaide City Council Audit Committee – 18 August 2017 [Item 18.1.1] Update on Activities of the Strategic Risk and Internal Audit Group Meetings (i)
11	22/8/2017	Quarter 4 Business Operations Report 2016–17 [Item 18.2.1] (b) & (d)
12	22/8/2017	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
13	22/8/2017	Legal Matter [Item 18.2.3] (h) & (i)

14	22/8/2017	Electric Vehicle Charging Stations – Off-street [Item 18.2.5] (j), (b) & (d)
15	5/9/2017	O-Bahn City Access Project – Bus Stop Changes [Item 10.1] (j)
16	12/9/2017	Delegation of Contract Award Authority [Item 13.1.2] (b)
17	19/9/2017	Ten Gigabit Adelaide Update [Item 10.1] (b) & (d)
18	26/9/2017	Progress of Confidential Motions by Elected Members [Item 18.2.1] (b) & (d)
19	3/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
20	5/10/2017	Audit Committee – Confidential Discussion with External Auditors [Item 8.5] (j)
21	5/10/2017	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 8.4] (i)
22	10/10/2017	Audit Committee Report – 5/10/2017 [Item 13.1.1] (b)
23	10/10/2017	Delegation of Contract Award Authority [Item 13.2.2] (b)
24	10/10/2017	Capital City Committee Update [Item 13.2.3] (g)
25	17/10/2017	Strategic Review of Council Businesses [Item 8.1] (b) & (d)
26	24/10/2017	Strategic Property Matter [Item 18.2.2] (d)
27	24/10/2017	Progress of Confidential Motions by Elected Members [Item 18.2.4] (b) & (d)
28	24/10/2017	Commercial Business Case [Item 18.2.5] (b) & (d)
29	25/10/2017	Ten Gigabit Adelaide Update [Item 6.1] (b) & (d)
30	1/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
31	14/11/2017	East-West Bikeway Consultation [Item 13.1.1] (a) & (b)
32	14/11/2017	Quarter 1 Business Operations Report 2017–18 [Item 13.1.2] (b) & (d)
33	28/11/2017	Ten Gigabit Adelaide Update [Item 5.1] (b) & (d)
34	28/11/2017	Strategic Property Investigation [Item 18.1.1] (b) & (d)
35	28/11/2017	Quarterly Open Confidential Council Decision Update [Item 18.1.2] (g)
36	5/12/2017	Ten Gigabit Adelaide Project [Item 5.1.1] (b) & (d)
37	12/12/2017	Strategic Property Matter [Item 18.1.1] (b) & (d)
38	23/1/2018	CEO Update (Verbal) [Item 7.1.1] (g)
39	30/1/2018	High Profile National Production [Item 18.1.1] (d)
40	30/1/2018	Capital City Committee Update [Item 18.1.3] (g)
41	30/1/2018	Legal Matter [Item 18.1.4] (h) & (i)
42	6/2/2018	City Safety Briefing [Item 6.1] (e) & (g)
43	6/2/2018	Transport Matter [Item 6.2] (b) & (d)
44	6/2/2018	CEO Update – Strategic Property Matter [Item 6.3] (b) & (d)
45	20/2/2018	Central Market Arcade Redevelopment Retail Study [Item 8.1] (b) & (d)
46	20/2/2018	Strategic Property Investigation [Item 8.2] (b) & (d)
47	20/2/2018	Confidential CEO Update – Workforce Update [Item 8.3] (a) & (g)
48	23/2/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
49	27/2/2018	Audit Committee Report – 23/2/2018 [Item 18.1.1] (i)
50	27/2/2018	Quarter 2 Commercial and Business Operations Report 2017–18 [Item 18.2.1] (b) & (d)
51	27/2/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.2] (g)
52	6/3/2018	Confidential CEO Update – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] (i)
53	6/3/2018	Confidential CEO Update [Item 9.2] [s90(3) (i)]
54	13/3/2018	Central Market Arcade Redevelopment Retail Study [Item 13.1.1] (b) & (d)
55	13/3/2018	Strategic Property Matter [item 13.1.2] (d)
56	20/3/2018	Strategic Partnership Opportunity [Item 9.1] (b) & (d)
57	20/3/2018	Strategic Review of UPark – Part 1 [Item 9.2] (b) & (d)

58	20/3/2018	Unsolicited Proposal Update [Item 9.3] (d)
59	24/3/2018	2018–19 Integrated Business Plan – Business & Commercial [Item 6.1] (b) & (d)
60	27/3/2018	Delegation of Authority – Award of Contract – Market to Riverbank Stage 2 [Item 18.1.1] (b)
61	27/3/2018	Strategic Property Matter [Item 18.1.2] (d)
62	3/4/2018	Strategic Procurement Matter [Item 8.1] (b)
63	17/4/2018	Strategic Property Matter [Item 8.1] (d)
64	17/4/2018	CEO Update [Item 8.2] (g)
65	20/4/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] (i)
66	24/4/2018	Adelaide City Council Audit Committee – 20/4/2018 [Item 18.1.1] (d) & (i)
67	24/4/2018	Strategic Procurement Matter [Item 18.2.1] (b)
68	24/4/2018	Lease Rundle Street [Item 18.2.2] (d)
69	1/5/2018	Central Market Arcade Redevelopment [Item 9.1] (b) & (d)
70	22/5/2018	UPark Business Initiative Update [Item 18.1.1] (b) & (d)
71	22/5/2018	Quarter 3 Commercial and Business Operations Report 2017–18 [Item 18.1.2] (b) & (d)
72	22/5/2018	Strategic Procurement Award of Contract – Provision of Borrowing facilities [Item 18.1.3] (b)
73	22/5/2018	Quarterly Confidential Council Decision Update [Item 18.1.4] (g)
74	5/6/2018	Event Request [Item 9.1] (d), (h) & (j)
75	12/6/2018	APLA Advice – 24/5/2018 – Tennis SA Landlord Consent [Item 14.1.1] (b), (d) & (h)
76	12/6/2018	Open Space Development Opportunity [Item 14.2.1] (b) & (d)
77	12/6/2018	Tennis SA Leasing Matters [Item 14.2.2] (b), (d) & (h)
78	16/6/2018	Strategic Property Matter [Item 5.1] (b) & (d)
79	16/6/2018	Strategic Property Matter [Item 5.2] (b) & (d)
80	19/6/2018	Golf Course Masterplan [Item 9.1] (b) & (d)
81	26/6/2018	Open Space Development Opportunity [s [Item 5.1] (b) & (d)
82	26/6/2018	Strategic Procurement Matter [Item 18.1.1] (b)
83	26/6/2018	Strategic Property Matter [88 O’Connell Street] [Item 18.1.2] (b) & (d)

Operative Confidentiality Orders 2018 – 19

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	10/7/2018	Open Space Development Opportunity [Item 14.1.1] [s90(3) (b) & (d)]
2	17/7/2018	Strategic Property Matter [Item 9.1] [s90 (3) (b) & (d)]
3	19/7/2018	Strategic Property Matter [Item 5.1] [s90 (3) (b) & (d)]
4	24/7/2018	APLA – Advice 1 – Bonython Park EOI Results [Item 18.1.1] [s90(3) (d)]
5	24/7/2018	APLA – Advice 2 – North Adelaide Golf Course Master Plan [Item 18.1.1] [s90(3) (b) & (d)]
6	24/7/2018	Bonython Park EOI Results [Item 18.2.2] [s90(3) (d)]
7	24/7/2018	Strategic Property Investigation [Item 18.2.3] [s90(3) (b) & (d)]
8	24/7/2018	Draft North Adelaide Golf Course Master Plan for Public Consultation [Item 18.2.5] [s90(3) (b)]
9	24/7/2018	Capital City Committee Update [Item 18.2.6] [s90(3) (g)]
10	7/8/2018	CEO Update – Central Market Arcade Redevelopment [Item 8.1] [s90(3) (b) & (d)]
11	7/8/2018	Strategic Property Matter [Item 8.2] [s90(3) (b) & (d)]
12	14/8/2018	Audit Committee Report – 27/7/2018 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings & Confidential Discussion with the Internal Auditor [Item 14.1.1] [s90(3) (i) & (b)]
13	14/8/2018	Strategic Property Matter [Item 14.2.1] [s90(3) (b) & (d)]
14	21/8/2018	Strategic Property Matter [Item 9.2] [s90(3) (d)]

15	21/8/2018	Strategic Procurement Matter [Item 9.3] [s90(3) (b)]
16	28/8/2018	APLA Advice – 23/8/2018 – Advice 1 – Confidential Property EOI Results [Item 18.1.1] [s90(3) (d) and Advice 2 – Torrens Water Licence EOI Results [Item 18.1.1] [s90(3) (d)]
17	28/8/2018	Quarter 4 Commercial and Business Operations Report 2017–18 [Item 18.2.1] [s90(3) (b) & (d)]
18	28/8/2018	Torrens Water Licence EOI Results [Item 18.2.2] [s90(3) (d)]
19	28/8/2018	Confidential Property EOI Results [Item 18.2.3] [s90(3) (b) & (d)]
20	28/8/2018	Quarterly Open Confidential Council Decision Update [Item 18.2.4] [s90(3) (g)]
21	4/9/2018	CEO Update – Telstra Smart Phone Booths [Item 8.2] [s90(3) (b) & (h)]
22	4/9/2018	Strategic Property Matter [Item 8.3] [s90(3) (b) & (d)]
23	11/9/2018	Strategic Property Matter [Item 14.1.1] [s90(3) (b) & (h)]
24	11/9/2018	Extension of Licence and Permit Department of Planning, Transport and Infrastructure [Item 14.1.2] [s90(3) (d)]
25	11/9/2018	Open Space Development Opportunity [Item 14.1.3] [s90(3) (b) & (d)]
26	11/9/2018	Leasing Matter [Item 14.1.5] [s90(3) (d)]
27	11/9/2018	CEO Performance Review [Item 14.1.6] [s90(3) (a)]
28	25/9/2018	APLA Advice – 20/9/2018 – EOI Results for Mary Lee Park (Park 27B) [Item 18.1.1] [s90(3) (d)]
29	25/9/2018	EOI Results for Mary Lee Park (Park 27B) [Item 18.2.1] [s90(3) (d)]
30	5/10/2018	Confidential Discussion with External Auditors [Item 10.4] [s90(3) (j)]
31	9/10/2018	Capital City Committee Update [Item 14.2.1] [s90(3) (g)]
32	23/10/2018	APLA Advice – 18/10/2018 – Advice 1 – Strategic Licence Request [Item 5.1.1] [s90(3) (d)]
33	23/10/2018	Strategic Licence Matter [Item 5.2.1] [s90(3) (d)]
34	26/10/2018	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 4.1] [s90(3) (i)]
35	26/10/2018	Compliance Review [Item 4.3] [s90(3) (d) & (e)]
36	27/11/2018	Audit Committee – Special Meeting 26/10/2018 [Item 18.1.1] [s90(3) (i), (d) & (e)]
37	27/11/2018	Strategic Lease Matter [Item 18.2.2] [s90(3) (d)]
38	11/12/2018	UPark Refurbishment and Façade Remediation Gawler Place – Prudential and Award of Contract Report [Item 18.2.1] [s90(3) (b), (d) & (h)]
39	11/12/2018	2018–19 Quarter 1 Commercial and Business Operations Report [Item 18.2.2] [s90(3) (b) & (d)]
40	15/1/2019	Strategic Property Matter [Item 5.1] [s90(3) (b) & (d)]
41	15/1/2019	Strategic Property Matter [Item 6.1.2] [s90(3) (b) & (d)]
42	29/1/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/1/2019 – Advice 1 to Note – Strategic Lease Matter [Item 18.1.2] [s90 (3) (d)]
43	29/1/2019	Strategic Lease Matter [Item 18.2.1] [s90(3) (d)]
44	4/2/2019	Strategic Property Development [Item 4.1] [s90(3) (b) & (d)]
45	4/2/2019	Strategic Property Matter [Item 4.2] [s90(3) (b) & (d)]
46	4/2/2019	CEO Update – SMA – Legal Update [Item 5.1] [s90(3) (h)]
47	5/2/2019	2018–19 Quarter 2 Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
48	12/2/2019	Recommendation of The Committee in Confidence – 5/2/2019 – Recommendation 1 2018–19 Quarter 2 Commercial and Business Operations Report [Item 14.1.1] [s90 (3) (b) & (d)]
49	12/2/2019	SMA Legal Update [Item 14.2.1] [s90 (3) (h)]
50	19/2/2019	Strategic Property Matter [Item 8.1] [s90(3) (d)]
51	19/2/2019	Strategic Property Development [Item 9.1] [s90(3) (b) & (d)]
52	22/2/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]
53	23/2/2019	Strategic Property Matter [Item 4.1] [s90(3) (b) & (d)]
54	23/2/2019	Strategic Property Matter [Item 4.2] [s90(3) (b) & (d)]

55	26/2/2019	Recommendation of The Committee in Confidence – 19/2/2019 [Item 18.1.1] – Recommendation 1 – Strategic Property Matter [s90 (3) (d)]
56	26/2/2019	Advice/Recommendation of the Audit Committee in Confidence – 22/1/2019 – Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 18.1.2] [s90 (3) (i)]
57	5/3/2019	Strategic Property Matter [Item 8.2] [s90(3) (b) & (d)]
58	5/3/2019	City of Music Laneway Naming [Item 8.4] [s90(3) (a) & (b)]
59	5/3/2019	Funding Submissions [Item 8.5] [s90(3) (b)]
60	5/3/2019	Partnership Proposals 2019–20 [Item 8.6] [s90(3) (b)]
61	7/3/2019	Business Operations for the 2019–20 Integrated Business Plan [Item 5.1] [s90(3) (b) & (d)]
62	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 1 New Recreation Space [s90(3) (b)]
63	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 2 Strategic Property Matter [s90(3) (b) & (d)]
64	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 3 Strategic Property Matter [s90(3) (b) & (d)]
65	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 4 City of Music Laneway Naming [s90(3) (a) & (b)]
66	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 5 Funding Submissions [s90(3) (b)]
67	12/3/2019	Recommendation of The Committee in Confidence – 5/3/2019 [Item 14.1.1] – Recommendation 6 Partnership Proposals 2019–20 [s90(3) (b)]
68	19/3/2019	Capital City Committee Update [Item 8.1] [s90(3) (g)]
69	26/3/2019	Recommendation of The Committee in Confidence – 19/3/2019 [Item 18.1.1] – Recommendation 1 Capital City Committee Update [s90 (3) (g)]
70	16/4/2019	2018–19 Quarter 3 Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
71	16/4/2019	Adelaide Town Hall [Item 9.1] [s90(3) (b) & (d)]
72	30/4/2019	Recommendation of The Committee in Confidence – 16/4/2019 [Item 18.1.1] – Recommendation 1 2018–19 Quarter 3 Business Operations Report [s90 (3) (b) & (d)]
73	3/5/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
74	7/5/2019	City of Music Laneway Naming [Item 8.1] [s90(3) (a) & (b)]
75	14/5/2019	Recommendation of The Committee in Confidence – 7/5/2019 [Item 14.1.1] – Recommendation 1 City of Music Laneway Naming [s90(3) (a) & (b)]
76	14/5/2019	Advice/Recommendation of the Audit Committee in Confidence – 3/5/2019 [Item 14.1.2] – Advice 1 to Note – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90 (3) (i)]
77	4/6/2019	Strategic Property Matter [Item 8.1] [s90(3) (b) & (d)]
78	4/6/2019	CEO Verbal Update – Operational Matter [Item 8.2] [s90(3) (a)]
79	11/6/2019	Capital City Committee update [Item 14.1.1] [s90(3) (g)]
80	11/6/2019	Council’s Strategic Procurement Direction [Item 14.1.2] [s90(3) (d)]
81	18/6/2019	Funding Matter [Item 8.1] [s90(3) (g)]
82	25/6/2019	Recommendations of The Committee in Confidence – 18/6/2019 [Item 18.1.1] – Recommendation 1 Funding Matter [s90(3) (g)]
83	25/6/2019	Appointment of Chair to Rundle Mall Management Authority Board [Item 18.2.1] [s90(3) (a)]

Operative Confidentiality Orders 2019 – 20

	Date	Operative Confidentiality Order – Section 91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
	2/7/2019	Presentation – Commonwealth Games Feasibility Study [Item 5.1] [s90(3) (j)]
1	19/7/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]

2	19/7/2019	Internal Audit Progress Update [Item 9.2] [s90(3) (b) & (d)]
3	23/7/2019	Strategic Event Matter [Item 8.1] [s90(3) (d) & (j)]
4	23/7/2019	Discussion Forum Item – Strategic Property Review [Item 9.1] [s90(3) (b) & (d)]
5	30/7/2019	Recommendation of The Committee in Confidence – 23/7/2019 – Recommendation 1 Strategic Event Matter [Item 18.1.1] [s90(3) (d) & (i)]
6	30/7/2019	APLA Advice 1 to Note – EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 18.1.2] [s90(3) (d)]
7	30/7/2019	APLA Advice 2 to Note – Rymill Park Kiosk EOI Results [Item 18.1.2] [s90(3) (d)]
8	30/7/2019	Advice/Recommendations of the Audit Committee – 19/7/2019 [Item 18.1.3] Recommendation 1 Report of the Audit Committee – 19 July 2019 [Item 18.1.3] [s90(3) (b), (d) & (i)]
9	6/8/2019	Discussion Forum Item in Confidence – Strategic Property Investigations [Item 9.1] [s90(3) (b) & (d)]
10	6/8/2019	2018–19 Quarter 4 Commercial and Business Operations Report [Item 8.1] [s90(3) (b) & (d)]
11	6/8/2019	Rymill Park Kiosk EOI Results [Item 8.2] [s90(3) (d)]
12	6/8/2019	Property Matter [Item 8.3] [s90(3) (b)]
13	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 1 2018–19 Quarter 4 Commercial and Business Operations Report [s90(3) (b) & (d)]
14	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 2 Rymill Park Kiosk EOI Results [s90(3) (d)]
15	13/8/2019	Recommendations of The Committee in Confidence – 6/8/2019 [Item 14.1.1] Recommendation 3 Property Matter [s90(3) (b)]
16	20/8/2019	Strategic Procurement Matter [Item 5.1] [s90(3) (b) & (d)]
17	20/8/2019	Capital City Committee Update [Item 10.1] [s90(3) (g) & (j)]
18	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 1 Strategic Procurement Matter [s90(3) (b) & (d)]
19	27/8/2019	Recommendations of The Committee in Confidence – 20/8/2019 [Item 18.1.1] Recommendation 2 Capital City Committee Update [s90(3) (g) & (j)]
20	3/9/2019	Discussion Forum Items in Confidence – Strategic Property Matter Update [Item 4.1] [s90(3) (b) & (d)]
21	3/9/2019	Discussion Forum Items in Confidence – Strategic Property Matter Update [Item 4.2] [s90(3) (b) & (d)]
22	24/9/2019	Appointment of Independent Council Assessment Panel Members [Item 18.1.1] [s90(3) (a)]
23	24/9/2019	CEO Performance Review [Item 18.1.2] [s90(3) (a)]
24	1/10/2019	Discussion Forum Item in Confidence – Strategic Property Matter [Item 8.1] [s90(3) (b) & (d)]
25	8/10/2019	Strategic Procurement Matter [Item 14.2.1] [s90(3) (b) & (d)]
26	15/10/2019	Expression of Interest – Activating Eighty-Eight O’Connell [Item 8.1] [s90(3) (d)]
27	22/10/2019	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.1] [s90(3) (i)]
28	22/10/2019	Appointment of Internal Auditor [Item 9.2] [s90(3) (k)]
29	22/10/2019	Recommendation of The Committee in Confidence – 15/10/2019 – Recommendation 1 Expression of Interest – Activating Eighty-Eight O’Connell [Item 18.1.1] [s90(3) (d)]
30	22/10/2019	Advice of the Audit Committee in Confidence – 22/10/2019 [Item 18.1.2] [s90(3) (i) & (k)]
31	7/11/2019	Eighty-Eight O’Connell [Item 6.1] [s90(3) (b) & (d)]
32	12/11/2019	2019–20 Quarter 1 Commercial Operations Report [Item 8.1] [s90(3) (b)]
33	12/11/2019	EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra (Park 18) [Item 8.2] [s90(3) (d)]
34	12/11/2019	Capital City Committee Annual Report 2018–19 [Item 8.3] [s90(3) (g) & (j)]
35	18/11/2019	Discussion on the 2018–19 Financial Statements including associated discussion with the External Auditor [Item 3.1] [s90(3) (d)]
36	18/11/2019	Discussion Forum Item in Confidence –Eighty-Eight O’Connell [Item 4.1] [s90(3) (b) & (d)]
37	18/11/2019	Eighty-Eight O’Connell [Item 5.1] [s90(3) (b) & (d)]

38	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 1 2019–20 Quarter 1 Commercial Operations Report [s90(3) (b)]
39	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 2 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park /Wita Wirra (Park 18) [s90(3) (d)]
40	19/11/2019	Recommendation of The Committee in Confidence – 12/11/2019 [Item 18.1.1] Recommendation 3 Capital City Committee Annual Report 2018–19 [s90(3) (g) & (j)]
41	19/11/2019	Recommendation of The Committee in Confidence – Special – 18/11/2019 – Recommendation 1 Eighty-Eight O’Connell [Item 18.1.2] [s90(3) (b) & (d)]
42	19/11/2019	Advice of the Adelaide Park Lands Authority in Confidence – 24/10/2019 – Advice 1 EOI Results – Pelzer Park/Pityarilla (Park 19) & Peppermint Park/Wita Wirra(Park 18) [Item 18.1.3] [s90(3) (d)]
43	19/11/2019	Access Indenture Topham Mall 2019 [Item 18.2.1] [s90(3) (d)]
44	19/11/2019	Audit Committee Appointment of Independent Members [Item 18.2.2] [s90(3) (a)]
45	26/11/2019	Moonta Street Funding [Item 8.1] [s90(3) (j)]
46	28/11/2019	Central Market Arcade Redevelopment [Item 5.1] [s90(3) (b) & (d)]
47	28/11/2019	Discussion Forum Item in Confidence – Visitor Information Feasibility Study [Item 4.1] [s90(3) (b) & (d)]
48	28/11/2019	Recommendation of The Committee in Confidence – Special – 28/11/2019 – Recommendation 1 Central Market Arcade Redevelopment [Item 6.1.1] [s90(3) (b) & (d)]
49	3/12/2019	Lease Adelaide Visitor Information Centre [Item 8.1] [s90(3) (d)]
50	10/12/2019	Recommendation of The Committee in Confidence – 26/11/2019 Recommendation 1 Moonta Street Funding [Item 18.1.1] [s90(3) (j)]
51	10/12/2019	Recommendation of The Committee in Confidence – 3/12/2019 Recommendation 1 Lease Adelaide Visitor Information Centre [Item 18.1.2] [s90(3) (d)]
52	10/12/2019	Citizen of the Year Awards [Item 18.2.1] [s90(3) (a)]
53	28/1/2020	Rundle Street U-Park Remediation Award of Contract [Item 18.1.1] [s90(3) (k)]
54	28/1/2020	E-Scooter Mobility Services Update – Legal Advice [Item 18.1.2] [s90(3) (h)]
55	4/2/2020	2019–20 Planning and Development Fund Projects [Item 6.1] [s90(3) (b)]
56	4/2/2020	Partnership Proposals 2019–20 [Item 6.2] [s90(3) (b)]
57	7/2/2020	2019–20 Quarter 2 Commercial Operations Report [Item 9.1] [s90(3) (b)]
58	7/2/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.2] [s90(3) (i)]
59	11/2/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/2/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 1 to Note – Adelaide High School – Expansion of Teaching Facilities [Item 18.1.1] [s90(3) (d) & (j)]
60	11/2/2020	Advice/Recommendations of the Audit Committee – 7/2/2020 – Audit Committee Report – 7/2/2020[Item 18.1.2] [s90(3) (b) & (i)]
61	11/2/2020	2019–20 Quarter 2 Commercial Operations Report [Item 18.2.1] [s90(3) (b)]
62	11/2/2020	2019–20 Planning and Development Fund Projects [Item 18.2.2] [s90(3) (b)]
63	11/2/2020	Partnership Proposals 2019–20 [Item 18.2.3] [s90(3) (b)]
64	11/2/2020	Capital City Committee Update [Item 18.2.4] [s90(3) (g) & (j)]
65	18/2/2020	Workshop in Confidence – 88 O’Connell [Item 6.1] [s90(3) (b) & (d)]
66	3/3/2020	Strategic Leasing Matter [Item 6.1] [s90(3) (d)]
67	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 1 to Note – Bonython Park Kiosk EOI Results [Item 18.1.1] [s90(3) (d)]
68	10/3/2020	Advice of the Adelaide Park Lands Authority in Confidence – 5/3/2020 Advice of the Adelaide Park Lands Authority in Confidence – Advice 2 to Note – Jolley’s Boathouse – Lease & Capital Works Project [Item 18.1.1] [s90(3) (d)]
69	10/3/2020	Strategic Leasing Matter – Presented to Committee 3/3/2020 [Item 18.2.1] [s90(3) (d)]
70	10/3/2020	Corporate Complaint Preliminary Assessment [Item 18.2.3] [s90(3) (h)]
71	17/3/2020	Workshop – Eighty Eight O’Connell [Item 6.1] [s90(3) (b) & (d)]

72	17/3/2020	Workshop – Telecommunications Smarthub [Item 6.2] [s90(3) (b) & (h)]
73	27/3/2020	CEO Update – Financial Impact COVID-19 [Item 5.1] [s90(3) (b) & (e)]
74	7/4/2020	Telstra SmartHub Telephones [Item 7.1] [s90(3) (b) & (h)]
75	7/4/2020	Bonython Park Kiosk EOI Results [Item 7.2] [s90(3) (d)]
76	7/4/2020	Strategic Property Review [Item 7.3] [s90(3) (b) & (d)]
77	14/4/2020	Telstra SmartHub Telephones – Presented to Committee on 7/4/2020 [Item 18.2.1] [s90(3) (b) & (h)]
78	14/4/2020	Advice/Recommendation of the Audit Committee – 27/3/2020 [Item 18.1.1] [s90(3) (b) & (e)]
79	14/4/2020	Bonython Park Kiosk EOI Results – Presented to Committee 7/4/2020 [Item 18.2.2] [s90(3) (d)]
80	14/4/2020	Strategic Property Review – Presented to Committee 7/4/2020 [Item 18.2.3] [s90(3) (b) & (d)]
81	17/4/2020	COVID-19 Update [Item 4.1] [s90(3) (b) & (e)]
82	1/5/2020	Strategic Property Review [Item 10.1] [s90(3) (b) & (d)]
83	1/5/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s90(3) (i)]
84	5/5/2020	2019–20 Quarter 3 Commercial Operations Report [Item 7.1] [s90(3) (b)]
85	12/5/2020	Advice/Recommendation of the Audit Committee – 17/4/2020 & 1/5/2020 [Item 18.1.1] [s90(3) (b), (d), (e) & (i)]
86	12/5/2020	2019–20 Quarter 3 Commercial Operations Report [Item 18.2.1] [s90(3) (b)]
87	2/6/2020	Strategic Property Matter [Item 6.1] [s90(3) (b) & (d)]
88	2/6/2020	City of Music Laneway Naming [Item 6.2] [s90(3) (a) & (d)]
89	9/6/2020	Strategic Property Matter – Presented to Committee 2/6/2020[Item 12.1.1] [s90(3) (b) & (d)]
90	9/6/2020	City of Music Laneway Naming – Presented to Committee 2/6/2020[Item 12.1.2] [s90(3) (a) & (d)]
91	9/6/2020	Capital City Committee Update [Item 12.1.3] [s90(3) (g) & (j)]
92	16/6/2020	CEO Update – Litigation Update [Item 6.1] [s90(3) (h) & (i)]
93	16/6/2020	Workshop – Ongoing Commercial Service Provision [Item 6.2] [s90(3) (b) & (d)]
94	19/6/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.1] [s90(3) (i)]
95	19/6/2020	Litigation Update [Item 11.2] [s90(3) (i)]

Operative Confidentiality Orders 2020 – 21

	Date	Operative Confidentiality Order – Section (91) (7) of the <i>Local Government Act 1999 (SA)</i> Subject Matter & Basis – Section 90(3) of the <i>Local Government Act 1999 (SA)</i>
1	7/7/2020	Whitmore Square Apartments [Item 6.1] [s90(3) (b) & (d)] – Item presented to Committee for Council 14 July 2020 consideration and determination
2	7/7/2020	Review of E-Scooter Permit Decisions [Item 6.2] [s90(3) (h)] – Item presented to Committee for Council 14 July 2020 consideration and determination
3	9/7/2020	Presiding Members Report – Contract Matter [Item 5.2] [s90(3) (a)]
4	14/7/2020	Advice/Recommendation of the Audit Committee – 19/6/2020 [Item 12.1.1] [s90(3) (i)]
5	14/7/2020	Whitmore Square Apartments – Presented to Committee 7/7/2020 [Item 12.2.1] [s90(3) (b) & (d)]
6	14/7/2020	City Connector Deed of Agreement [Item 12.2.3] [s90(3) (d)]
7	14/7/2020	Review of E-Scooter Permit Decisions – Presented to Committee – 7/7/2020 [Item 12.2.4] [s90(3) (h)]
8	21/7/2020	Workshop in Confidence – Eighty Eight O’Connell – Project Update [Item 6.1] [s90(3) (b) &(d)]
9	4/8/2020	Lounders Boatshed Cafe [Item 6.1] [s90(3) (d)]
10	4/8/2020	E-Scooter Mobility Services [Item 6.2] [s90(3) (d) & (h)]
11	7/8/2020	Provision of External Audit Services [Item 11.2] [s90(3) (k)]
12	7/8/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 11.3] [s90(3) (i)]
13	7/8/2020	Confidential Discussion with the Internal Auditor [Item 11.4] [s90(3) (b)]
14	11/8/2020	Advice of the Adelaide Park Lands Authority in Confidence – 6/8/2020 – Advice 1 – Lounders Boatshed Café [Item 12.1.1] [s90(3) (d)]

15	11/8/2020	Recommendations/Advice of the Audit Committee in Confidence – 7/8/2020 [Item 12.1.2] [s90(3) (b), (d), (i) & (k)]
16	11/8/2020	Lounders Boatshed Cafe – Presented to Committee 4/8/2020 [Item 12.2.1] [s90(3) (d)]
17	11/8/2020	Brown Hill and Keswick Creeks Stormwater Board – Board Member Appointments [Item 12.2.2] [s90(3) (a)]
18	11/8/2020	E-Scooter Mobility Services – Presented to Committee 4/8/2020 [Item 12.2.3] [s90(3) (d) & (h)]
19	11/8/2020	Capital City Committee Update [Item 12.2.4] [s90(3) (g) & (j)]
20	25/8/2020	Central Market Arcade Redevelopment [Item 4.1] [s90(3) (b) &(d)]
21	6/10/2020	Eighty Eight O’Connell Status Update [Item 7.1] [s90(3) (b) & (d)]
22	6/10/2020	Renewal of Recycled Water Service – Award of Contract [Item 8.1] [s90(3) (d)]
23	6/10/2020	Initiating the Representation Review [Item 8.2] [s90(3) (k)]
24	9/10/2020	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
25	9/10/2020	Confidential Discussion with External Auditors 2019–20 [s90(3) (b)]
26	13/10/2020	Recommendations/Advice of the Audit Committee in Confidence – 9/10/2020 [Item12.1.1] [s90(3) (i) & (b)]
27	13/10/2020	Renewal of Recycled Water Service – Award of Contract – Presented to Committee 6/10/2021 [Item 12.2.1] [s90(3) (d)]
28	13/10/2020	Initiating the Representation Review – Presented to Committee 6/10/2020 [Item 12.2.2] [s90(3) (k)]
29	13/10/2020	Adelaide Park Lands Authority – membership appointments [Item 12.2.3] [s90(3) (a)]
30	3/11/2020	Coring Works [Item 4.1] [s90(3) (i)]
31	3/11/2020	Traffic Signal Maintenance Contract Extension [Item 7.1] [s90(3) (b)]
32	3/11/2020	The Stables of Victoria Park – Leasing Matter [Item 7.2] [s90(3) (d)]
33	3/11/2020	Central Market Arcade Redevelopment Project Update [Item 7.3] [s90(3) (b) & (d)]
34	6/11/2020	Appointment of External Auditor [Item 10.1] [s90(3) (k)]
35	10/11/2020	Recommendations/Advice of the Audit Committee in Confidence – 6/11/2020 [Item 12.1.1] [s90(3) (k)]
36	10/11/2020	Traffic Signal Maintenance Contract Extension – Presented to Committee 3/11/2021 [Item 12.2.1] [s90(3) (b)]
37	10/11/2020	The Stables of Victoria Park – Leasing Matter – Presented to Committee 3/11/2020 [Item 12.2.2] [s90(3) (d)]
38	10/11/2020	Assignment of Lease [Item 12.2.3] [s90(3) (b) & (d)]
39	10/11/2020	Capital City Committee Update [Item 12.2.4] [s90(3) (j)]
40	17/11/2020	Workshop – A Place of Courage [Item 6.1] [s90(3) (d)]
41	24/11/2020	Appointment of External Auditor [Item 3.1] [s90(3) (k)]
42	8/12/2020	88 O’Connell Street [Item 4.1] [s90(3) (b) & (d)]
43	8/12/2020	Activating Eighty Eight O’Connell [Item 7.1] [s90(3) (d)]
44	8/12/2020	Unnamed public road off Tom’s Court [Item 7.2] [s90(3) (h)]
45	8/12/2020	Strategic Property Action Plan [Item 7.3] [s90(3) (b) & (d)]
46	15/12/2020	Recommendation of the Special Audit Committee in Confidence – 24 November 2020 [Item 12.1.1] [s90(3) (k)]
47	15/12/2020	Activating Eighty Eight O’Connell – Presented to Committee 8/12/2020 [Item 12.2.1] [s90(3) (d)]
48	15/12/2020	Unnamed public road off Tom’s Court – Presented to Committee 8/12/2020 [Item 12.2.2] [s90(3) (h)]
49	15/12/2020	Contract Award Report – Moonta Street Construction [Item 12.2.3] [s90(3) (d)]
50	15/12/2020	Strategic Property Action Plan – Presented to Committee 8/12/2020 [Item 12.2.4] [s90(3) (b) & (d)]
51	28/1/2021	Contract Award Report – Supply of Sweepers [Item 12.1.1] [s90(3) (d)]
52	28/1/2021	Capital City Committee Annual Report 2019–20 [Item 12.1.2] [s90(3) (j)]
53	5/2/2021	Update on Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]

54	9/2/2021	Recommendations/Advice of the Audit Committee in Confidence – 5 February 2021 [Item 12.1.1] – Recommendation/Advice 1 – Update on Activities of the Strategic Risk and Internal Audit Group Meetings [s90(3) (i)]
55	9/2/2021	Capital City Committee Update [Item 12.2.1] [s90(3) (j)]
56	9/3/2021	Cultural Investigation Report [Item 12.2.1] [s90(3) (a), (g) & (h)]
57	9/3/2021	Advice of the Adelaide Park Lands Authority in Confidence – 25 February 2021 – Advice 1 – Expression of Interest Results – Rowing Club Building – Red Gum Park/Karrawirra Park 12 [Item 12.1.1] [s90(3) (b)]
58	23/3/2021	Legal Advice Discussion in relation to East-West Bikeway [Item 4.1] [s90(3) (h)]
59	6/4/2021	Expression of Interest Results – Rowing Club Building – Red Gum Park/Karrawirra (Park 12) [Item 7.1] [s90(3) (b)]
60	6/4/2021	Additional – Confidential CEO Update [Item 7.2] [s90(3) (a)]
61	13/4/2021	Presiding Member’s Report – CEO Update [Item 13.1] [s90(3) (a) & (h)]
62	13/4/2021	Expression of Interest Results – Rowing Club Building – Red Gum Park/Karrawirra (Park 12) – Presented to Committee 6/4/2021 [Item 12.1.1] [s90(3) (b)]
65	20/4/2021	CEO Update [Item 5.1.1] [s90(3) (a) & (h)]
66	27/4/2021	CEO Update [Item 5.1.1] [s90(3) (a), (g) & (h)]
63	30/4/2021	Workshop – Service Contestability [Item 9.1] [s90(3) (e)]
64	30/4/2021	Workshop – Service Planning and Performance: Service Contestability Update and Approach [Item 9.2] [s90(3) (e)]
65	30/4/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 9.3] [s90(3) (i)]
66	4/5/2021	Physical Security Contract Extension [Item 7.1] [s90(3) (b)]
67	4/5/2021	City Connector Deed of Agreement [Item 7.2] [s90(3) (d)]
68	4/5/2021	2020–21 Quarter 3 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)]
69	11/5/2021	Audit Committee Report in Confidence – 30 April 2021 [Item 12.1.1] [s90(3) (e) & (i)]
70	11/5/2021	Physical Security Contract Extension – Presented to Committee 4/5/2021 [Item 12.2.1] [s90(3) (b)]
71	11/5/2021	City Connector Deed of Agreement – Presented to Committee 4/5/2021 [Item 12.2.2] [s90(3) (d)]
72	11/5/2021	2020–21 Quarter 3 Confidential Commercial Operations Report – Presented to Committee 4/5/2021 [Item 12.2.3] [s90(3) (b)]
73	1/6/2021	Cycling Infrastructure Opportunities [Item 7.1] [s90(3) (g)]
74	1/6/2021	Contract Renewal – Christmas Decorations [Item 7.2] [s90(3) (b) & (d)]
75	1/6/2021	Gawler Place UPark – Priority Works [Item 7.3] [s90(3) (i)]
76	8/6/2021	Cycling Infrastructure Opportunities – Presented to Committee 1/6/2021 [Item 12.1.1] [s90(3) (g)]
77	8/6/2021	Contract Renewal – Christmas Decorations – Presented to Committee 1/6/2021 [Item 12.1.2] [s90(3) (b) & (d)]
78	8/6/2021	Gawler Place UPark – Priority Works – Presented to Committee 1/6/2021 [Item 12.1.3] [s90(3) (i)]
79	29/6/2021	Central Market Arcade Redevelopment/ Market Square [Item 6.1.2] [s90(3) (b), (d) & (h)]
80	29/6/2021	Presiding Member’s Report – CEO Update [Item 6.1.3] [s90(3) (a)]

Operative Confidentiality Orders 2021 – 22

DateOperative Confidentiality Order – Section (91) (7) of the Local Government Act 1999 (SA) Subject Matter & Basis – Section 90(3) of the Local Government Act 1999 (SA)		
1	6/7/2021	Whitmore Square Tenancy [Item 7.1] [s90(3) (b) & (d)] – Presented to Committee for Council 13 July 2021 consideration and determination
2	6/7/2021	Gawler UPark Priority Works [Item 7.2] [s90(3) (i)] – Presented to Committee for Council 13 July 2021 consideration and determination
3	13/7/2021	Brown Hill and Keswick Creeks Stormwater Board – Board Member Appointments [Item 12.1.1] [s90(3) (a)]
4	13/7/2021	Whitmore Square Tenancy [Item 12.1.2] [s90(3) (b) & (d)] – Presented to Committee 6/7/2021

5	13/7/2021	Gawler UPark Priority Works [Item 12.1.3] [s90(3) (i)] – Presented to Committee 6/7/2021
6	30/7/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
7	30/7/2021	Confidential Discussion with the Internal Auditor [Item 10.2] [s90(3) (b)]
8	3/8/2021	Open Space and Places for People Grants Submission [Item 7.1] [s90(3) (b)] – Presented to Committee for Council 10 August 2021 consideration and determination
9	10/8/2021	Audit Committee Report – 30 July 2021 [Item 12.1.1] [s90(3) (b) & (i)]
10	10/8/2021	Open Space and Places for People Grants Submission [Item 12.2.1] [s90(3) (b)] – Presented to Committee 3/8/2021
11	10/8/2021	Civic Recognition [Item 12.2.2] [s90(3) (a)]
12	10/8/2021	Cultural Investigation [Item 12.2.3] [s90(3) (a), (g) & (h)]
13	11/8/2021	CEO Update [Item 5.1.1] [s90(3) (a) & (g)]
14	11/8/2021	Cultural Investigation [Item 5.2.1] [s90(3) (a), (g) & (h)]
15	7/9/2021	Advocacy and Funding Opportunities [Item 7.1] [s90(3) (b)] – Presented to Committee for Council 14 September 2021 consideration and determination
16	7/9/2021	2020–21 Quarter 4 Confidential Commercial Operations Report [Item 7.2] [s90(3) (b)] – Presented to Committee for Council 14 September 2021 consideration and determination
17	7/9/2021	Strategic Property Review and Investigations (Status Update) [Item 7.3] [s90(3) (b) & (d)] – Presented to Committee for Council 14 September 2021 consideration and determination
18	14/9/2021	Advocacy and Funding Opportunities [Item 12.1.1] [s90(3) (b)] – Presented to Committee 7/9/2021
19	14/9/2021	2020–21 Quarter 4 Confidential Commercial Operations Report [Item 12.1.2] [s90(3) (b)] – Presented to Committee 7/9/2021
20	14/9/2021	Strategic Property Review and Investigations (Status Update) [Item 12.1.3] [s90(3) (b) & (d)] – Presented to Committee 7/9/2021
21	5/10/2021	Contract Award – Adelaide Free Wi-Fi [Item 7.1] [s90(3) (d)] – Presented to Committee for Council 12 October 2021 consideration and determination
22	8/10/2021	Confidential Meeting with External Auditors 2020–21 [Item 9.1] [s90(3) (b)]
23	12/10/2021	Contract Award – Adelaide Free Wi-Fi [Item 12.1.1] [s90(3) (d)] – Presented to Committee 5/10/2021
24	12/10/2021	Audit and Risk Committee – Appointment of Independent Members [Item 12.1.2] [s90(3) (a)]
25	19/10/2021	Park Lands License Request [Item 5.1.1] [s90(3) (j)]
26	29/10/2021	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
27	2/11/2021	Telecommunications SmartHub Item 7.1] [s90(3) (b) & (h)] – Presented to Committee for Council 2 November 2021 consideration and determination
28	2/11/2021	Residential Housing Strategic Review [Item 7.2] [s90(3) (b) & (d)] – Presented to Committee for Council 2 November 2021 consideration and determination
29	2/11/2021	2021–22 Quarter 1 Confidential Commercial Operations Report [Item 7.3] [s90(3) (b)] – Presented to Committee for Council 2 November 2021 consideration and determination
30	9/11/2021	Audit and Risk Committee in Confidence – 29 October 2021 [Item 12.1.1] [s90(3) (i)]
31	9/11/2021	Telecommunications SmartHub [Item 12.2.1] [s90(3) (b) & (h)] – Presented to Committee 2/11/2021
32	9/11/2021	Appointment of Board Members to Adelaide Central Market Authority [Item 12.2.2] [s90(3) (a)]
33	9/11/2021	Residential Housing Strategic Review [Item 12.2.3] [s90(3) (b) & (d)] – Presented to Committee 2/11/2021
34	9/11/2021	2021–22 Quarter 1 Confidential Commercial Operations Report [Item 12.2.4] [s90(3) (b)] – Presented to Committee 2/11/2021
35	25/11/2021	Expression of Interest Process [Item 5.1.1] [s90(3) (b) & (d)]
36	7/12/2021	Strategic Property Matter [Item 7.1] [s90(3) (b) & (d)] – Presented to Committee for Council 14 December 2021 consideration and determination
37	14/12/2021	Appointment of Council Assessment Panel Members [Item 12.1.1] [s90(3) (a)]
38	14/12/2021	Citizen of the Year Awards [Item 12.1.3] [s90(3) (o)]
39	14/12/2021	Strategic Property Matter [Item 12.1.4] [s90(3) (b) & (d)] – Presented to Committee 7/12/2021
40	14/12/2021	Capital City Committee Update [Item 12.1.5] [s90(3) (j)]
41	17/1/2022	Park Lands License Request [Item 6.1] [s90(3) (j)]
42	27/1/2022	Gawler Place UPark Façade [Item 12.1.1] [s90(3) (i)]
43	27/1/2022	Bus Station Site – Development Options [Item 12.1.2] [s90(3) (b) & (d)]

45	1/2/2022	2021–2022 Quarter 2 Commercial Operations Report [Item 7.1] [s90(3) (b)] – Presented to Committee for Council 8 February 2022 consideration and determination
46	4/2/2022	Activities of the Strategic Risk and Internal Audit Group Meetings [Item 10.1] [s90(3) (i)]
47	8/2/2022	Confidential Report of the Audit and Risk Committee – 4 February 2022 [Item 12.1.1] [s90(3) (i)]
48	8/2/2022	2021–2022 Quarter 2 Confidential Commercial Operations Report [Item 12.2.2] [s90(3) (b)] – Presented to Committee 1/2/2022
49	1/3/2022	Assignment of Lease [Item 7.1] [s90(3) (b) & (d)] – Presented to Committee for Council 8 March 2022 consideration and determination
50	1/3/2022	UPark Leasing Matter [Item 7.2] [s90(3) (b) & (d)] – Presented to Committee for Council 8 March 2022 consideration and determination
51	3/3/2022	360 Degree Leadership Review Tools [Item 4.2 – Discussion] [s90(3) (b)]
52	8/3/2022	Assignment of Lease [Item 12.1] [s90(3) (b) & (d)] – Presented to Committee 1/3/2022
53	8/3/2022	UPark Leasing Matter [Item 12.2] [s90(3) (i), (b) & (d) of the Act]
54	5/4/2022	Unnamed public road off Tom’s Court Permit [Item 7.1] [s90(3) (d) & (j)] – Presented to Committee for Council 12 April 2022 consideration and determination
55	12/4/2022	Unnamed public road off Tom’s Court Permit [Item 12.1] [s90(3) (d) & (j)] – Presented to Committee 5/4/2022
56	10/5/2022	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]
57	14/6/2022	West Franklin Stage 2 – Update [Item 12.1] [s90(3) (h)]
58	17/6/2022	Major Project – Accounting Treatment [Item 10.1] [s90(3) (b) & (d)]
59	17/6/2022	Activity of Strategic Risk & Internal Audit Group [Item 10.2] [s90(3) (i)]
60	21/6/2022	Rymill Park/Murlawirrapurka Kiosk Enhancement Proposal [Item 6.1] [s90(3) (b) & (d)]
61	21/6/2022	Adelaide Botanic High School Expansion [Item 6.2] [s90(3) (b)]

Attachment A

- External Funding 2021 – 2022
- Audited Financial Statements
- Associated Annual Reports
 - › Adelaide Central Market Authority
 - › Adelaide Economic Development Agency
 - › Brown Hill Keswick Creek Stormwater Board
 - › Kadaltilla/Park Lands Authority

External Funding 2021 – 2022

The City of Adelaide works collaboratively with many partners. This strong partnership network will enable a far greater impact than working alone. Key to these partnerships are grants and subsidies that are received from the Australian Government and South Australian Government. During the FY2021 – 2022 the City of Adelaide’s partnerships secured just over \$14 million in external funding.

Description	Services (\$'000)	Capital Projects (\$'000)
Federal Funding		
City Deals	1,100	
Community Home Support Program	249	
Financial Assistance – Roads to Recovery		255
Local Government Financial Assistance Grants	756	550
Local Roads and Community Infrastructure Grants*		953
State Government Funding		
Adelaide Unleashed	1,000	
Beautiful Mayhem	5	
Blackspot Funding		159
City Business Support Program	150	
CreaTech Grants Program*	300	
EV Smart Charging		33
Event Infrastructure Incentives	50	
Friday Night Live	45	
Greening Sturt Street West*		200
Library – Materials Grant		263
Library – Operating Grant	227	
Local Government Infrastructure Partnership Program (IPP)		100
Mainstreet & Laneway Revitalisation and Improvement Grants*	400	
Mistletoe Park/Tainmuntilla (Park 11) Park Lands Biodiverse and water sensitive gateway and urban address project		32
Nature Film Festival*	20	
Park Lands Related Activity	1,667	
East End Event Infrastructure Grant*		300
ADL Unleashed \$30 easts vouchers	250	
Resilient Flood Mapping*	2,000	
Rymill Park Lake Upgrade*		2,431
School Immunisation Program*	136	
Shared Arts & Cultural Grants*	50	
StreetSide Activation Grant	250	
Torrens Carp Harvest Program	2	
Urban Animal & Plant Control Partnership Program	8	
Vulnerable and Homeless People Project	42	
Water Sustainability Grant*	15	
Other Funding Sources		
Adelaide Youth Support Program	3	
Kids on Country Partnership funding	10	
New Year's Eve 2021 Sponsorship	25	
Other	2	
Sponsorship of WellFest Business Leaders	10	
Total	8,773	5,276

*Funding received but project to be completed in later years

Audited Financial Statements



City of Adelaide

GENERAL PURPOSE FINANCIAL STATEMENTS
for the year ended 30 June 2022

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Certification of Financial Statements

We have been authorised by the Council to certify the financial statements in their final form.

In our opinion:

- the accompanying financial statements comply with the *Local Government Act 1999*, *Local Government (Financial Management) Regulations 2011* and Australian Accounting Standards,
- the financial statements present a true and fair view of the Council's financial position at 30 June 2022 and the results of its operations and cash flows for the financial year,
- internal controls implemented by the Council provide a reasonable assurance that the Council's financial records are complete, accurate and reliable and were effective throughout the financial year,
- the financial statements accurately reflect the Council's accounting and other records.



Clare Mockler
Chief Executive Officer

Date: 30 September 2022



Sandy Verschoor
Lord Mayor

Date: 30 September 2022

City of Adelaide

Statement of Comprehensive Income

for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Income			
Rates	2a	121,350	118,510
Statutory Charges	2b	10,208	10,709
User Charges	2c	63,132	61,250
Grants, Subsidies and Contributions	2g	9,375	5,432
Investment Income	2d	341	276
Reimbursements	2e	934	665
Other income	2f	366	540
Total Income		205,706	197,382
Expenses			
Employee costs	3a	69,092	74,410
Materials, Contracts and Other Expenses	3b	77,765	71,353
Depreciation, Amortisation and Impairment	3c	56,568	56,808
Finance Costs	3d	1,277	1,740
Net loss - Equity Accounted Council Businesses	18(a)	27	4
Total Expenses		204,729	204,315
Operating Surplus / (Deficit)		977	(6,933)
Physical Resources Received Free of Charge	2i	373	450
Asset Disposal & Fair Value Adjustments	4	(658)	(6,527)
Amounts Received Specifically for New or Upgraded Assets	2g	3,411	2,698
Net Surplus / (Deficit)		4,103	(10,312)
Other Comprehensive Income			
Amounts which will not be reclassified subsequently to operating result			
Changes in Revaluation Surplus - I,PP&E	9a	84,305	48,206
Net Actuarial Gain/(Loss) on Defined Benefit Plan		(206)	203
Total Amounts which will not be reclassified subsequently to operating result		84,099	48,409
Total Other Comprehensive Income		84,099	48,409
Total Comprehensive Income		88,202	38,097

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes.

City of Adelaide

Statement of Financial Position

as at 30 June 2022

\$ '000	Notes	2022	2021
ASSETS			
Current assets			
Cash & Cash Equivalent Assets	5a	2,984	1,912
Trade & Other Receivables	5b	15,774	16,299
Inventories	5c	541	506
Non-Current Assets Held for Sale	19	5,965	958
Total current assets		25,264	19,675
Non-current assets			
Financial Assets	6a	466	376
Equity Accounted Investments in Council Businesses	6b	1,412	1,119
Other Non-Current Assets	6c	42,473	2,107
Infrastructure, Property, Plant & Equipment	7a(i)	1,906,716	1,897,255
Investment Property	7a(ii)	2,870	2,870
Total non-current assets		1,953,937	1,903,727
TOTAL ASSETS		1,979,201	1,923,402
LIABILITIES			
Current Liabilities			
Trade & Other Payables	8a	24,286	24,843
Borrowings	8b	4,842	4,690
Provisions	8c	13,605	13,320
Total Current Liabilities		42,733	42,853
Non-Current Liabilities			
Trade & Other Payables	8a	293	1,293
Borrowings	8b	54,041	85,163
Provisions	8c	1,655	1,816
Total Non-Current Liabilities		55,989	88,272
TOTAL LIABILITIES		98,722	131,125
Net Assets		1,880,479	1,792,277
EQUITY			
Accumulated surplus		792,359	806,973
Asset revaluation reserves	9a	1,066,521	982,216
Other reserves	9b	21,599	3,088
Total Council Equity		1,880,479	1,792,277
Total Equity		1,880,479	1,792,277

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

City of Adelaide

Statement of Changes in Equity

for the year ended 30 June 2022

\$ '000	Notes	Accumulated surplus	Asset revaluation reserve	Other reserves	Total equity
2022					
Balance at the end of previous reporting period		806,973	982,216	3,088	1,792,277
Net Surplus / (Deficit) for Year		4,103	–	–	4,103
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	84,305	–	84,305
- Defined Benefit Actuarial Gain		–	–	(206)	(206)
Other comprehensive income		–	84,305	(206)	84,099
Total comprehensive income		4,103	84,305	(206)	88,202
Transfers between Reserves		(18,717)	–	18,717	–
Balance at the end of period		792,359	1,066,521	21,599	1,880,479
2021					
Balance at the end of previous reporting period		818,558	934,010	1,612	1,754,180
Net Surplus / (Deficit) for Year		(10,312)	–	–	(10,312)
Other Comprehensive Income					
- Gain (Loss) on Revaluation of I,PP&E	7a	–	48,206	–	48,206
- Defined Benefit Actuarial Gain		–	–	203	203
Other comprehensive income		–	48,206	203	48,409
Total comprehensive income		(10,312)	48,206	203	38,097
Transfers between Reserves		(1,273)	–	1,273	–
Balance at the end of period		806,973	982,216	3,088	1,792,277

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

City of Adelaide

Statement of Cash Flows

for the year ended 30 June 2022

\$ '000	Notes	2022	2021
Cash flows from operating activities			
<u>Receipts</u>			
Operating Receipts		210,275	198,572
Investment Receipts		341	276
<u>Payments</u>			
Operating Payments to Suppliers and Employees		(146,555)	(144,230)
Finance Payments		(1,277)	(1,740)
Net cash provided by (or used in) Operating Activities	10b	62,784	52,878
Cash flows from investing activities			
<u>Receipts</u>			
Amounts Received Specifically for New/Upgraded Assets		3,411	2,698
Sale of Replaced Assets		1,322	815
Sale of Surplus Assets		19,407	1,405
<u>Payments</u>			
Expenditure on Renewal/Replacement of Assets		(29,987)	(23,205)
Expenditure on New/Upgraded Assets		(22,832)	(12,425)
Net Purchase of Investment Securities		(90)	(17)
Capital contributed to Equity Accounted Council Businesses		(320)	(451)
Net cash provided (or used in) investing activities		(29,089)	(31,180)
Cash flows from financing activities			
<u>Receipts</u>			
Proceeds from Borrowings		82,350	87,900
Proceeds from Bonds & Deposits		–	1,007
<u>Payments</u>			
Repayments of Borrowings		(109,050)	(104,800)
Repayment of Finance Lease Liabilities		(4,724)	(4,838)
Repayment of Bonds & Deposits		(1,199)	–
Net Cash provided by (or used in) Financing Activities		(32,623)	(20,731)
Net Increase (Decrease) in Cash Held		1,072	967
plus: Cash & Cash Equivalents at beginning of period		1,912	945
Cash and cash equivalents held at end of period	10a	2,984	1,912
Additional Information:			
plus: Investments on hand – end of year	6b	466	376
Total Cash, Cash Equivalents & Investments		3,450	2,288

The above Statement of Cash Flows should be read in conjunction with the accompanying notes.

Contents of the Notes accompanying the General Purpose Financial Statements

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Note 1. Summary of Significant Accounting Policies

The principal accounting policies adopted by Council in the preparation of these consolidated financial statements are set out below.

These policies have been consistently applied to all the years presented, unless otherwise stated.

(1) Basis of Preparation

1.1 Compliance with Australian Accounting Standards

This general purpose financial report has been prepared on a going concern basis using the historical cost convention in accordance with Australian Accounting Standards as they apply to not-for-profit entities, other authoritative pronouncements of the Australian Accounting Standards Board, Interpretations and relevant South Australian legislation.

The financial report was authorised for issue by certificate under regulation 14 of the *Local Government (Financial Management) Regulations 2011* dated 30 September 2022

1.2 Critical Accounting Estimates

The preparation of financial statements in conformity with Australian Accounting Standards requires the use of certain critical accounting estimates and requires management to exercise its judgement in applying Council's accounting policies.

The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are specifically referred to in the relevant sections of these Notes.

1.3 Rounding

All amounts in the financial statements have been rounded to the nearest thousand dollars (\$'000).

1.4 Estimates and assumptions

The COVID-19 pandemic has impacted the 2021/22 financial statements. The financial impacts are a direct result of either Council's response to the pandemic or due to mandatory shutdowns as directed by the Australian Government and the advice from the Australian Government Department of Health and SA Health.

Examples include:

1. Reduction in net income due to closure or reduction of services provided during the pandemic, including Off Street Parking, Expiations and On-Street Parking.
2. Payment of stimulus packages and investment in a wide range of initiatives to boost economic activity within the city to help City businesses and residents recover.
3. Reduction in expenditure in relation to cancelled events offset by expenditure through additional cleansing services to keep our City safe.

COVID-19 is not expected to have a significant financial impact on Council operations with the Council working to reduce discretionary expenditure in the short term to help mitigate the effect of the reduced revenue and increased costs. It is expected further financial impacts will flow into the 2022/23 financial year but these have been largely taken into account during the development of the budget process for 2022/23 including, but not limited to expected lower net income resulting from lower visitation to the city as well as further stimulus / sponsorship packages to be offered to stimulate the city economy. The budget assumptions for 2022/23 assumes that the emergency declaration remains lifted and restrictions will not be reinstated. Council has determined that there is no material uncertainty that casts doubt on Council's ability to continue as a going concern.

(2) The Local Government Reporting Entity

The City of Adelaide is incorporated under the South Australian *Local Government Act 1999* and has its principal place of business at 25 Pirie Street, Adelaide. These financial statements include the Council's direct operations and all entities through which Council controls resources to carry on its functions. In the process of reporting on the Council as a single unit, all transactions and balances between activity areas and controlled entities have been eliminated.

The principal activities and entities conducted other than in the Council's own name that have been included in these consolidated financial statements are:

1. Adelaide Central Market Authority
2. Adelaide Economic Development Agency
3. Adelaide Park Lands Authority

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Other entities in which Council has an interest but does not control are reported in Note 18.

(3) Income Recognition

Council recognises revenue under *AASB 1058 Income of Not-for-Profit Entities (AASB 1058)* or *AASB 15 Revenue from Contracts with Customers (AASB 15)* when appropriate.

In cases where there is an ‘enforceable’ contract with a customer with ‘sufficiently specific’ performance obligations, the transaction is accounted for under AASB 15 where income is recognised when (or as) the performance obligations are satisfied (i.e. when it transfers control of a product or service to a customer). Revenue is measured based on the consideration to which Council expects to be entitled in a contract with a customer.

In other cases, AASB 1058 applies when Council enters into transactions where the consideration to acquire an asset is significantly less than the fair value of the asset principally to enable the entity to further its objectives. The excess of the asset recognised (at fair value) over any ‘related amounts’ is recognised as income immediately, except in the case where a financial asset has been received to enable Council to acquire or construct a recognisable non-financial asset that is to be controlled by Council. In this case, Council recognises the excess as a liability that is recognised over time in surplus and deficit when (or as) the entity satisfies its obligations under the transfer.

Expiation fees are recognised as income when control over the expiation fee is obtained. Accordingly, uncollected expiation fees are not recognised as income until payment is received. This recognises that Council does not have control over the assets comprising the expiation fees until payment is received or awarded to Council by the judicial system.

(4) Cash, Cash Equivalents and other Financial Instruments

Cash Assets include all amounts readily convertible to cash on hand at Council’s option with an insignificant risk of changes in value with a maturity of three months or less from the date of acquisition.

Receivables for rates and annual charges are secured over the subject land, and bear interest at rates determined in accordance with the *Local Government Act 1999*. Other receivables are generally unsecured and do not bear interest.

All receivables are reviewed as at the reporting date and adequate allowance made for amounts the receipt of which is considered doubtful.

All financial instruments are recognised at fair value at the date of recognition. A detailed statement of the accounting policies applied to financial instruments forms part of Note 12.

(5) Inventories

Inventories held in respect of business undertakings have been valued at the lower of cost and net realisable value.

(6) Non-Current Assets Held for Sale

Non-Current Assets which Council has decided to sell as surplus to requirements, are recognised at the carrying value at the time of that decision.

(6) Infrastructure, Property, Plant & Equipment

6.1 Initial Recognition

All assets are initially recognised at cost. For assets acquired at no cost or for nominal consideration, cost is determined as fair value at the date of acquisition.

All non-current assets purchased or constructed are capitalised as the expenditure is incurred and depreciated as soon as the asset is held “ready for use”. Cost is determined as the fair value of the assets given as consideration plus costs incidental to the acquisition, including architects’ fees and engineering design fees and all other costs incurred. The cost of non-current assets constructed by the Council includes the cost of all materials used in construction, direct labour on the project and an appropriate proportion of variable and fixed overhead.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Capital works still in progress at reporting date are recognised as Infrastructure, Property, Plant and Equipment.

6.2 Materiality

Assets with an economic life in excess of one year are only capitalised where the cost of acquisition exceeds materiality thresholds established by Council. Items of property, plant and equipment with a total value less than \$5,000 are treated as an expense in the year of acquisition. All other items of property, plant and equipment are capitalised.

6.3 Subsequent Recognition

All material asset classes are revalued on a regular basis such that the carrying values are not materially different from fair value. Significant uncertainties exist in the estimation of fair value of a number of asset classes including land, buildings and associated structures and infrastructure. Further detail of these uncertainties, and of existing valuations, methods and valuers are provided at Note 7.

6.4 Depreciation of Non-Current Assets

Other than land, all infrastructure, property, plant and equipment assets recognised are systematically depreciated over their useful lives on a straight-line basis which, in the opinion of Council, best reflects the consumption of the service potential embodied in those assets.

Depreciation methods, useful lives and residual values of classes of assets are reviewed annually.

Major depreciation periods for each class of asset are listed below. Depreciation periods for infrastructure assets have been estimated based on the best information available to Council, but appropriate records covering the entire life cycle of these assets are not available, and extreme care should be used in interpreting financial information based on these estimates.

Plant, Furniture & Equipment

Office Furniture & Equipment	3 to 20 years
Vehicles and Road-making Equipment	2 to 20 years
Other Plant & Equipment	3 to 25 years

Buildings

Structure – Other	30 to 150 years
Structure – Heritage	300 years
Other Building Components	10 to 100 years

Infrastructure

Sealed Roads – Surface	15 to 25 years
Sealed Roads – Structure	30 to 80 years
Sealed Roads - Formation	Indefinite
Bridges – Major	20 to 100 years
Bridges – Minor	25 to 75 years
Footpaths and Bikeways - Surface	20 to 40 years
Footpaths and Bikeways - Pavement	40 to 100 years
Footpaths and Bikeways - Formation	Indefinite
Kerb and Water Table	60 to 120 years
Stormwater Drainage Networks	50 to 125 years
Culverts	80 years
Weir Components	25 to 100 years
Basins	50 to 80 years
Earth Retaining Structures	30 to 80 years
Gross Pollutant Traps	80 years
Irrigation	15 to 25 years
Traffic Signals	10 to 30 years
Lighting and Electricals	25 to 30 years
Electrical Switch Boards	30 years
CCTV	5 to 10 years
Sports Fields	15 to 50 years

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

Park Land and Open Space Assets	10 to 80 years
Statues & Monuments	Indefinite
Urban Elements	5 to 80 years
Public Art	5 to 15 years

Other Assets

Library Books	1 to 7 years
Civic Collection	Indefinite
Right-of-Use Assets	3 to 15 years

6.5 Impairment

Assets whose future economic benefits are not dependent on the ability to generate cash flows, and where the future economic benefits would be replaced if Council were deprived thereof, are not subject to impairment testing.

Other assets that are subject to depreciation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the asset's carrying amount exceeds its recoverable amount (which is the higher of the present value of future cash inflows or value in use).

Where an asset that has been revalued is subsequently impaired, the impairment is first offset against such amount as stands to the credit of that class of assets in Asset Revaluation Reserve, any excess being recognised as an expense.

(7) Investment property

Investment property comprises land and / or buildings that are principally held for long-term rental yields, capital gains or both that is not occupied by Council.

Investment property is carried at fair value, representing an in-house valuation based on a capitalisation method.

Annual changes in the fair value of Investment Properties are recorded in the Statement of Comprehensive Income as part of "Investment Income".

Full revaluations are carried out every three to five years with an appropriate management review each year in between the full revaluations.

The last full revaluation for Council's Investment Properties was dated 30/06/2021.

(8) Payables**8.1 Goods & Services**

Creditors are amounts due to external parties for the supply of goods and services and are recognised as liabilities when the goods and services are received. Creditors are normally paid 30 days after the month of invoice. No interest is payable on these amounts.

8.2 Payments Received in Advance & Deposits

Amounts other than grants received from external parties in advance of service delivery, and security deposits held against possible damage to Council assets, are recognised as liabilities until the service is delivered or damage reinstated, or the amount is refunded as the case may be.

(9) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred and are subsequently measured at amortised cost. Any difference between the proceeds (net of transaction costs) and the redemption amount is recognised in the Statement of Comprehensive Income over the period of the borrowings using the effective interest method.

Borrowings are carried at their principal amounts which represent the present value of future cash flows associated with servicing the debt. Interest is accrued over the period to which it relates, and is recorded as part of "Payables".

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 1. Summary of Significant Accounting Policies (continued)

(10) Employee Benefits**10.1 Salaries, Wages & Compensated Absences**

Liabilities for employees' entitlements to salaries, wages and compensated absences expected to be paid or settled within 12 months of reporting date are accrued at nominal amounts (including payroll based oncosts) measured in accordance with AASB 119.

Liabilities for employee benefits not expected to be paid or settled within 12 months are measured as the present value of the estimated future cash outflows (including payroll based oncosts) to be made in respect of services provided by employees up to the reporting date. Present values are calculated using government guaranteed securities rates with similar maturity terms.

Weighted average discount rate 3.77% (2021, 1.52%)

Weighted average settlement period 10 years (2021, 10 years)

No accrual is made for sick leave as Council experience indicates that, on average, sick leave taken in each reporting period is less than the entitlement accruing in that period, and this experience is expected to recur in future reporting periods. Council does not make payment for untaken sick leave.

10.2 Superannuation

Council in respect of its employees supports the Local Government Superannuation Scheme, managed by Hostplus (formerly Statewide Super). The Corporation of the City of Adelaide Superannuation Plan, managed by Statewider Super was closed on 25 March 2022 and the surplus assets were paid to the City of Adelaide.

The Local Government Superannuation Scheme has two types of membership, each of which is funded differently. No changes in accounting policy have occurred during either the current or previous reporting periods. Details of the accounting policies applied and Council's involvement with the schemes are reported in Note 17.

(11) Provisions for Reinstatement, Restoration and Rehabilitation

Close down and restoration costs include the dismantling and demolition of infrastructure and the removal of residual materials and remediation and rehabilitation of disturbed areas. Estimated close down and restoration costs are provided for in the accounting period when the obligation arising from the related disturbance occurs and are carried at the net present value of estimated future costs.

Although estimated future costs are based on a closure plan, such plans are based on current environmental requirements which may change. Council's policy to maximise recycling is extending the operational life of these facilities, and significant uncertainty exists in the estimation of the future closure date.

(12) Leases

Council assesses at contract inception whether a contract is, or contains, a lease. That is, if the contract conveys the right to control the use of an identified asset for a period of time in exchange for consideration.

12.1 Council as a lessee

Council recognises lease liabilities to make lease payments and right-of-use assets representing the right to use the underlying assets.

i) Right-of-Use-Assets

Council recognises right-of-use assets at the commencement date of the lease. Right-of-use assets are measured at cost, less any accumulated depreciation and impairment losses, and adjusted for any remeasurement of lease liabilities. The cost of right-of-use assets includes the amount of lease liabilities recognised, initial direct costs incurred, lease payments made at or before the commencement date less any lease incentives received and the estimate of costs to be incurred to restore the leased asset. Right-of-use assets are depreciated on a straight-line basis over the shorter of the lease term and the estimated useful lives of the assets.

Note 1. Summary of Significant Accounting Policies (continued)

The right-of-use assets are also subject to impairment.

ii) Lease Liabilities

At the commencement date of the lease, Council recognises lease liabilities measured at the present value of lease payments to be made over the lease term. In calculating the present value of lease payments, Council uses its incremental borrowing rate or the interest rate implicit in the lease.

iii) Short-term leases and leases of low-value assets

Council applies the short-term lease recognition exemption to its short-term leases of machinery and equipment (i.e., those leases that have a lease term of 12 months or less from the commencement date). It also applies the low-value assets recognition exemption to leases of office equipment that are considered to be low value. Lease payments on short-term leases and leases of low-value assets are recognised as an expense on a straight-line basis over the lease term.

iv) Leases with a variable value

Council leases the Light Square Car Park from the Department of Further Education Employment, Science and Technology under a lease which commenced 9 January 1983 for a period of 60 years. This lease contains variable payment terms that are linked to the car park's net profit at the reporting date. Variable lease payments for this lease are recognised in the Statement of Comprehensive Income in the period in which the condition that triggers those payments occurs.

12.2 Council as a lessor

Leases in which Council does not transfer substantially all the risks and rewards incidental to ownership of an asset are classified as operating leases. Rental income arising is accounted for on a straight-line basis over the lease term and is included in revenue in the Statement of Comprehensive Income due to its operating nature. Initial direct costs incurred in negotiating and arranging an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same basis as rental income. Contingent rents are recognised as revenue in the period in which they are earned.

(13) Equity Accounted Council Businesses

Council participates in cooperative arrangements with other Councils for the provision of services and facilities. Council's interests in cooperative arrangements, which are only recognised if material, are accounted for in accordance with AASB 128 and set out in detail in Note 18.

(14) GST Implications

In accordance with Interpretation 1031 "Accounting for the Goods & Services Tax"

- Receivables and Creditors include GST receivable and payable.
- Except in relation to input taxed activities, revenues and operating expenditures exclude GST receivable and payable.
- Non-current assets and capital expenditures include GST net of any recoupment.
- Amounts included in the Statement of Cash Flows are disclosed on a gross basis.

(15) New accounting standards and UIG interpretations

The Council applied for the first-time certain standards and amendments, which are effective for annual periods beginning on or after 1 January 2021. New standards and amendments relevant to the Council are listed below. The Council has not early adopted any other standard, interpretation or amendment that has been issued but is not yet effective.

Amendments to AASB 16 Covid-19 Related Rent Concessions

In 2020, the AASB issued AASB 2020-4, Amendments to AASs - Covid-19-Related Rent Concessions. The amendments provide relief to lessees from applying AASB 16 guidance on lease modification accounting for rent concessions arising as a direct consequence of the Covid-19 pandemic. As a practical expedient, a lessee may elect not to assess whether a Covid-19 related rent concession from a lessor is a lease modification. A lessee that makes this election accounts for any change in lease payments resulting from the Covid-19 related rent concession the same way it would account for the change under IFRS 16, if the change were not a lease modification. The amendment was intended to apply until 30 June 2021, but as the impact of the Covid-19 pandemic is continuing, in 2021 the AASB extended the period of application of the practical expedient to 30

Note 1. Summary of Significant Accounting Policies (continued)

June 2022. The amendment applies to annual reporting periods beginning on or after 1 April 2021. This amendment had no impact on the consolidated financial statements of Council.

Standards issued by the AASB not yet effective

The AASB has issued Australian Accounting Standards and Interpretations which are not effective at 30 June 2022. These standards have not been adopted by Council and will be included in the financial statements on their effective date. Where the standard is expected to have a significant impact for Council then further information has been provided in this note.

The following list identifies all the new and amended Australian Accounting Standards, and Interpretation, that were issued but not yet effective at the time of compiling these illustrative statements that could be applicable to Councils.

Effective for NFP annual reporting periods beginning on or after 1 January 2022

- AASB 2020-3 Amendments to Australian Accounting Standards - Annual Improvements 2018-2020 and Other Amendments

Effective for NFP annual reporting periods beginning on or after 1 January 2023

- AASB 2020-1 Amendments to Australian Accounting Standards - Classification of Liabilities as Current or Non-Current and associated standards (amended by AASB 2020-6)
- AASB 2021-2 Amendments to Australian Accounting Standards - Disclosure of Accounting Policies and Definition of Accounting Estimates (amended by AASB 2021-6)

Effective for NFP annual reporting periods beginning on or after 1 January 2025

- AASB 2014-10 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture (amended by AASB 2015-10, AASB 2017-5 and AASB 2021-7)

(16) Comparative Figures

To ensure comparability with the current reporting period's figures, some comparative period line items and amounts may have been reclassified or individually reported for the first time within these financial statements and/or the notes.

(17) Disclaimer

Nothing contained within these statements may be taken to be an admission of any liability to any person under any circumstance.

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income

\$ '000	2022	2021
(a) Rates		
General Rates		
General Rates	123,141	120,133
Less: Mandatory Rebates	(5,530)	(5,482)
Less: Discretionary Rebates, Remissions & Write Offs	(2,091)	(1,924)
Total General Rates	115,520	112,727
Other Rates (Including Service Charges)		
Landscape Levy	1,979	1,902
Rundle Mall Separate Rate	3,810	3,840
Building Upgrade Finance	41	41
Total Other Rates (Including Service Charges)	5,830	5,783
Total Rates	121,350	118,510
(b) Statutory Charges		
Development Act Fees	1,921	1,635
Animal Registration Fees & Fines	39	29
Parking Fines / Expiation Fees	7,093	8,062
Other Fees, Fines, Penalties and Expiations	276	190
Encroachments Fees	328	191
Food Inspections Fees / Fines	23	23
Residential Parking Permits	50	50
Section 7 Searches	111	100
Temporary Parking Control Permits	316	393
Water Systems Fees	51	36
Total Statutory Charges	10,208	10,709

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(c) User Charges		
Parking Fees	10,302	10,695
Property Lease	9,727	9,805
Sundry	120	192
Adelaide Aquatic Centre Charges	5,526	4,551
Adelaide Golf Links Charges	3,554	3,234
Adelaide Town Hall Charges	1,434	313
Bus Ticket Sales	6	7
Compost Sales	690	678
Event Fees	138	81
Library Centre	6	6
Off-Street Parking	27,911	27,341
Park Lands Events Fees	352	665
Property Recovery	3,087	3,321
Rundle Mall	279	361
Total User Charges	63,132	61,250
(d) Investment Income		
Interest on Investments		
- Local Government Finance Authority	56	51
- Banks & Other	8	16
Investment Property Rental Income	187	192
Financial Instrument - Fair Value Increase / (Decrease)	90	17
Total Investment Income	341	276
(e) Reimbursements		
Private Works	567	455
Other	367	210
Total Reimbursements	934	665
(f) Other income		
Insurance & Other Recoupments	28	301
Sundry	237	239
Commission	101	-
Total Other income	366	540

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 2. Income (continued)

\$ '000	2022	2021
(g) Grants, Subsidies, Contributions		
Amounts Received Specifically for New or Upgraded Assets	3,411	2,698
Total Amounts Received Specifically for New or Upgraded Assets	3,411	2,698
Other Grants, Subsidies and Contributions	7,145	3,416
Untied - Financial Assistance Grant	1,178	948
Roads to Recovery	255	256
Home and Community Care Grant	291	287
Library and Communications	504	478
Sundry	2	47
Total Other Grants, Subsidies and Contributions	9,375	5,432
Total Grants, Subsidies, Contributions	12,786	8,130

The functions to which these grants relate are shown in Note 11.

In the prior year, Council received the second tranche of funding under a grant agreement with the State Government governing the acquisition and development of 88 O'Connell Street. This has been reported as State Government Grant - 88 O'Connell Street.

(i) Sources of grants

Commonwealth Government	4,709	2,371
State Government	7,877	5,613
Other	200	146
Total	12,786	8,130

(h) Conditions over Grants & Contributions

Grants and contributions which were obtained on the condition that they be expended for specified purposes or in a future period, but which are not yet expended in accordance with those conditions, are as follows:

Unexpended at the close of the previous reporting period	14	14
Unexpended at the close of this reporting period	14	14

(i) Physical Resources Received Free of Charge

Other	373	450
Total Physical Resources Received Free of Charge	373	450

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 3. Expenses

\$ '000	Notes	2022	2021
(a) Employee costs			
Salaries and Wages		61,317	67,212
Employee Leave Expense		7,290	5,804
Superannuation - Defined Contribution Plan Contributions	17	6,341	6,020
Workers' Compensation Insurance		1,624	1,478
Income Protection Insurance		324	344
Less: Capitalised and Distributed Costs		(7,804)	(6,448)
Total Operating Employee Costs		69,092	74,410
Number of Employees (full time equivalent at end of reporting period)		693	657
Number of Employees (temporary full time equivalent at end of reporting period)		116	89
(b) Materials, Contracts and Other Expenses			
(i) Prescribed Expenses			
Auditor's Remuneration		107	67
Bad and Doubtful Debts		409	344
Elected Members' Expenses		500	486
Election Expenses		147	28
Lease Expense - Low Value Assets / Short Term Leases		29	34
Lease Expense - Variable Payments		689	766
Other		78	29
Subtotal - Prescribed Expenses		1,959	1,754

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 3. Expenses (continued)

\$ '000	2022	2021
(ii) Other Materials, Contracts and Expenses		
Contractors	14,558	17,329
Energy	5,761	5,504
Maintenance	8,144	7,954
Legal Expenses	1,428	1,531
Levies Paid to Government - including NRM levy	2,346	2,354
Levies - Other	41	41
Parts, Accessories & Consumables	5,892	4,774
Professional Services	3,932	4,134
Advertising and Promotion	4,068	2,581
Bank Charges and Cash Collection	1,034	988
Catering	880	133
Cleaning	2,962	3,094
Communications	304	325
Contractual Expenses	363	278
Water	2,096	2,088
Entertainment - Council and Civic Events	56	8
External Plant Hire	1,273	601
Insurance	2,237	2,165
Investment Property Expenses	248	156
Minor Plant and Equipment	456	513
Printing, Freight and Postage	459	459
Rates and Taxes	327	261
Registrations	196	204
Searches	240	278
Security	2,025	1,839
Sponsorships, Contributions and Donations	10,829	6,975
Subscriptions	1,684	1,670
Training and Development	328	244
Waste Services	1,673	1,674
Other	71	129
Less: Capitalised and Distributed Costs	(105)	(685)
Subtotal - Other Material, Contracts & Expenses	75,806	69,599
Total Materials, Contracts and Other Expenses	77,765	71,353

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 3. Expenses (continued)

\$ '000	2022	2021
(c) Depreciation, Amortisation and Impairment		
(i) Depreciation and Amortisation		
Buildings	12,798	12,160
Infrastructure		
- Stormwater and Drainage	2,759	2,704
- Public Art	4	-
- Bridges	2,099	2,090
- Footpaths	6,805	6,682
- Kerb & Water Table	1,430	1,412
- Public Lighting	5,234	5,121
- Roads	7,080	7,924
- Ticket Machines	289	307
- Traffic Signals	3,102	3,535
- Urban Elements	3,220	2,634
Right-of-use Assets	5,188	5,286
Plant & Equipment	2,095	2,212
Furniture & Fittings	1,417	2,411
Library Books	561	98
Park Land Improvements	2,487	2,232
Subtotal	56,568	56,808
Total Depreciation, Amortisation and Impairment	56,568	56,808
(d) Finance Costs		
Interest on Loans	261	830
Interest on Leases	1,016	910
Total Finance Costs	1,277	1,740

City of Adelaide

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 4. Asset Disposal & Fair Value Adjustments

\$ '000	2022	2021
Infrastructure, Property, Plant & Equipment		
(i) Assets Renewed or Directly Replaced		
Proceeds from Disposal	1,322	815
Less: Carrying Amount of Assets Sold	(3,634)	(4,472)
Gain (Loss) on Disposal	(2,312)	(3,657)
(ii) Assets Surplus to Requirements		
Proceeds from Disposal	64,907	1,405
Less: Carrying Amount of Assets Sold	(63,253)	(3,510)
Gain (Loss) on Disposal	1,654	(2,105)
Fair Value Adjustments		
Investment Property - Fair Value Increase / (Decrease)	—	(765)
Total Fair Value Adjustments	—	(765)
Net Gain (Loss) on Disposal or Revaluation of Assets	(658)	(6,527)

City of Adelaide

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 5. Current Assets

\$ '000	2022	2021
(a) Cash & Cash Equivalent Assets		
Cash on Hand at Bank	2,573	1,502
Deposits at Call	411	410
Total Cash & Cash Equivalent Assets	2,984	1,912
(b) Trade & Other Receivables		
Rates - General & Other	6,228	7,094
Accrued Revenues	3,197	2,689
Debtors - General	3,349	4,724
GST Recoupment	1,930	644
Prepayments	2,196	1,709
Deferred Rent	163	320
Subtotal	17,063	17,180
Less: Allowance for Doubtful Debts	(1,289)	(881)
Total Trade & Other Receivables	15,774	16,299
(c) Inventories		
Stores & Materials	339	359
Trading Stock	150	118
Other	52	29
Total Inventories	541	506

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 6. Non-Current Assets

\$ '000	2022	2021
(a) Financial Assets		
Other Financial Assets (Investments)		
Ergo Apartments - Shared Equity Loans at Fair Value through Surplus/(Deficit)	466	376
Total Other Financial Assets (Investments)	466	376
Total Financial Assets	466	376

\$ '000	Notes	2022	2021
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(b) Equity Accounted Investments in Council Businesses

The Brown Hill and Keswick Creeks Stormwater Board	18(a)i	1,412	1,119
Total Equity Accounted Investments in Council Businesses		1,412	1,119

(c) Other Non-Current Assets

Other			
Employee Entitlements (unfunded superannuation asset)		–	1,815
Other Financial Asset at Amortised Cost		17,261	–
Deferred Rent		129	292
Prepayment for Development Contract		25,083	–
Total Other		42,473	2,107
Total Other Non-Current Assets		42,473	2,107

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

(a(i)) Infrastructure, Property, Plant & Equipment

	Fair Value Level	as at 30/06/21					Asset movements during the reporting period										as at 30/06/22						
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount		Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	Depreciation Expense (Note 3c)	WIP Transfers	Adjustments & Transfers	Projected Expenditure (Note 3b)	Reclassification	Gifted Assets	Transfers from/to other categories	Revaluation Decrements to Equity (Note 9)	Revaluation Increments to Equity (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	
1009																							
Capital Work in Progress																							
and																							
Land - Other	2	221,230	–	–	15,898	26,111	28,204	–	–	–	(31,068)	(320)	(1,215)	–	–	–	–	–	–	37,610	–	–	37,610
Community Land	3	18,580	–	–	221,230	–	–	(59,033)	–	–	–	–	–	4,900	–	–	(3,101)	–	163,995	–	–	–	163,995
and - Crown	3	–	388,400	–	18,580	–	–	–	–	–	–	–	–	(4,900)	–	–	–	13,680	13,680	–	–	–	13,680
Buildings																							
Buildings	2	316,849	–	(159,334)	388,400	–	–	(348)	(7,721)	2,441	–	–	–	–	–	(8,005)	–	2,755	301,993	–	(155,355)	146,638	
Buildings	3	237,550	–	(91,881)	157,515	–	–	–	(5,077)	206	–	–	–	–	–	–	(7,394)	–	227,913	–	(94,511)	133,402	
Park Land & Open Space Assets	3	58,269	–	(13,636)	145,669	–	–	(324)	(2,487)	780	–	–	–	826	–	–	(340)	–	57,565	–	(14,478)	43,087	
Infrastructure																							
Stormwater and Drainage	3	272,877	–	(138,463)	134,414	–	–	(397)	(2,759)	2,747	–	–	–	–	–	–	88	274,768	–	(140,674)	134,094		
Bridges	3	178,520	–	(116,942)	61,578	–	–	(1)	(2,099)	24	–	–	–	–	–	–	–	178,529	–	(119,026)	59,503		
Footpaths	3	291,713	–	(86,139)	205,574	–	–	(724)	(6,805)	6,809	–	–	–	–	373	–	75,788	481,057	–	(200,041)	281,016		
Kerb & Water Table	3	118,198	–	(46,801)	71,397	–	–	(405)	(1,430)	2,263	–	–	–	–	–	–	–	119,190	–	(47,365)	71,825		
Public Lighting	3	141,860	–	(74,973)	66,887	–	–	(264)	(5,234)	2,835	–	–	–	–	–	–	–	144,092	–	(79,867)	64,225		
Roads	3	292,414	–	(101,482)	190,932	–	–	(611)	(7,080)	2,893	–	–	–	–	–	–	15,682	292,938	–	(91,021)	201,917		
Ticket Machines	3	2,508	–	(1,251)	1,257	–	–	(30)	(289)	–	–	–	–	–	–	–	427	1,685	–	(319)	1,366		
Traffic Signals	3	59,996	–	(36,491)	23,505	–	–	(360)	(3,102)	2,321	–	–	–	–	–	–	–	60,525	–	(38,161)	22,364		
Urban Elements	3	55,852	–	(24,679)	31,173	–	–	(127)	(3,220)	973	–	–	–	(145)	–	–	–	56,201	–	(27,547)	28,654		
Public Art	3	38,712	–	–	38,712	–	–	(587)	(4)	645	–	–	–	(681)	–	–	420	38,914	–	(409)	38,505		
Other																							
Right-of-Use Assets		64,580	–	(11,675)	52,905	117	–	–	(5,188)	–	338	–	–	–	–	–	–	64,922	–	(16,751)	48,171		
Library Books		–	8,429	(6,508)	1,921	–	–	–	(561)	534	7	–	–	–	–	–	–	–	8,970	–	(7,068)	1,902	
Furniture & Fittings		–	44,890	(41,359)	3,531	–	–	–	(1,417)	1,769	–	–	–	–	–	–	–	–	42,577	–	(38,694)	3,883	
Plant & Equipment		–	21,280	(11,104)	10,176	–	–	(678)	(2,095)	3,728	–	–	–	–	–	–	–	–	21,566	–	(10,435)	11,131	
Civic Collection		–	11,348	–	11,348	–	–	–	–	–	–	–	–	–	–	–	–	–	11,348	–	–	11,348	
Total Infrastructure, Property, Plant & Equipment		2,369,708	490,245	(962,698)	1,897,255	26,228	28,204	(63,889)	(56,568)	–	25	(1,215)	–	373	(8,005)	(10,835)	95,140	2,477,967	510,471	(1,081,722)	1,906,716		
Comparatives		2,220,419	537,724	(897,509)	1,860,634	14,007	25,824	(7,984)	(56,808)	(775)	18,403	(3,751)	–	450	(958)	–	48,626	2,369,708	490,245	(962,698)	1,897,255		

Comparatives	2,220,419	537,724	(897,509)	1,860,634	14,007	25,824	(7,984)	(56,808)	(775)	18,403	(3,751)	–	450	(958)	(420)	48,626	2,369,708	490,245	(962,698)	1,897,255
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Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

(a(ii)) Investment Property

		as at 30/06/21										as at 30/06/22			
\$ '000	Fair Value Level	Asset movements during the reporting period										Revaluation Increments/Decrements to P&L - Investment Properties (Note 4)			
		At Fair Value	At Cost	Accumulated Depreciation	Carrying amount	Asset Additions New / Upgrade	Asset Additions Renewals	WDV of Asset Disposals	WIP Transfers	Revaluation Increments/Decrements to Equity (ARR) (Note 9)	Revaluation Increments/Decrements to Equity (ARR) (Note 9)	At Fair Value	At Cost	Accumulated Depreciation	Carrying amount
	2	2,870	-	-	2,870	-	-	-	-	-	-	2,870	-	-	2,870
		2,870	-	-	2,870	-	-	-	-	-	-	2,870	-	-	2,870
Buildings & Structures		2,860	-	-	2,860	-	-	-	775	(765)	-	2,870	-	-	2,870
Total Investment Property															
Comparatives															

continued on next page ...

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City of Adelaide

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

(b) Valuation of Infrastructure, Property, Plant & Equipment and Investment Property

Valuation of Assets

The fair value of assets and liabilities must be estimated in accordance with various Accounting Standards for either recognition and measurement requirements or for disclosure purposes.

AASB 13 Fair Value Measurement requires all assets and liabilities measured at fair value to be assigned to a "level" in the fair value hierarchy as follows:

Level 1: Unadjusted quoted prices in active markets for identical assets or liabilities that the entity can access at the measurement date.

Level 2: Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly or indirectly.

Level 3: Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Refer to Note 7a for the disclosure of the Fair Value Levels of Infrastructure, Property, Plant and Equipment Assets.

Information on Valuations

Certain land, and the buildings and structures thereon, are shown above as being based on fair value hierarchy level 2 valuation inputs. They are based on prices for similar assets in an active market, with directly or indirectly observable adjustments for specific advantages or disadvantages attaching to the particular asset.

Valuations of Crown land, community land and land subject to other restrictions on use or disposal, shown above as being based on fair value hierarchy level 3 valuation inputs, are based on prices for similar assets in an active market, but include adjustments for specific advantages or disadvantages attaching to the particular asset that are not directly or indirectly observable in that market, or the number and / or amount of observable adjustments of which are so great that the valuation is more fairly described as being based on level 3 valuation inputs.

There is no known market for buildings, infrastructure and other assets. These assets are valued at depreciated current replacement cost. This method involves:

- The determination of the cost to construct the asset (or its modern engineering equivalent) using current prices for materials and labour, the quantities of each being estimated based on recent experience of this or similar Councils, or on industry construction guides where these are more appropriate.
- The calculation of the depreciation that would have accumulated since original construction using current estimates of residual value and useful life under the prime cost depreciation method adopted by Council.

This method has significant inherent uncertainties, relying on estimates of quantities of materials and labour, residual values and useful lives, and the possibility of changes in prices for materials and labour, and the potential for development of more efficient construction techniques.

Other Information

At 1 July 2004 upon the transition to AIFRS, Council elected pursuant to AASB 1.D5 to retain a previously established deemed cost under GAAP as its deemed cost. With subsequent addition at cost, this remains as the basis of recognition of non-material asset classes.

Upon revaluation, the current new replacement cost and accumulated depreciation are re-stated such that the difference represents the fair value of the asset determined in accordance with AASB 13 Fair Value Measurement: accumulated depreciation is taken to be the difference between current new replacement cost and fair value. In the case of land, current replacement cost is taken to be the fair value.

Highest and best use

A majority of the land under Council's care and control has been declared as community land under the provisions of the *Local Government Act 1999*.

continued on next page ...

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Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Council's principal role as a provider of services to the community, promotes alignment with strategic outcomes as opposed to outright revenue generation. The highest and best use is taken to be the highest and best use available to Council, with a rebuttable presumption that the current use is the "highest and best use" incorporating such restrictions as mentioned above.

For buildings and other structures on and in the land, including infrastructure, "highest and best use" is determined in accordance with the land on and in which they are situated.

Transition to AASB 13 - Fair Value Measurement

The requirements of AASB 13 Fair Value Measurement have been applied to all valuations undertaken since 1 July 2013 as shown by the valuation dates by individual asset classes below.

Park Land & Open Space Assets

Park Land and Open Space assets were valued by Council officers at current replacement cost during the reporting period ended 30 June 2022.

Land

Land, excluding Park Lands and Land under Roads were valued using the market approach during the reporting period ended 30 June 2021 by independent valuers.

Council being of the opinion that it is not possible to attribute a value sufficiently reliably to qualify for recognition, land under roads has not been recognised in these reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.

Buildings

Building assets were valued using the market or current replacement cost approach with the most recent valuation conducted during the reporting period ended 30 June 2021 by independent valuers. Acquisitions subsequent to the most recent valuation have been measured at cost.

Infrastructure

Bridges

Bridge assets are revalued periodically by independent valuers. The most recent valuation was completed during the period ended 30 June 2020. Bridge assets are valued at current replacement cost less depreciation.

Footpaths

Footpaths were valued by Council officers at current replacement cost during the reporting period ended 30 June 2022.

Kerb and Water Table

Kerb and water table were valued internally using the current replacement cost approach. The most recent valuation was conducted for the period ended 30 June 2019 and was based on unit rates to replace the associated kerb component. All acquisitions made after the date of valuation are recorded at cost.

Public Art

Public art assets are revalued periodically by independent valuers. The most recent valuation was completed during the period ended 30 June 2022.

Public Lighting, Electrical and CCTV Network

Public lighting, electrical and CCTV network assets were valued internally using the current replacement cost approach. The most recent valuation was conducted for the period ended 30 June 2020 and was based on the unit rates to replace the associated component. All acquisitions made after the date of valuation are recorded at cost.

Roads

Road assets were valued internally using the current replacement cost approach. The most recent valuation was conducted for the period ended 30 June 2019 and was based on the unit rates to replace the associated road component. In 2022 we reassessed the componentisation of the Road, as well as their useful lives, this resulted in a revaluation increment recognised in the Asset Revaluation Reserve for the period ended 30 June 2022.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 7. Infrastructure, Property, Plant & Equipment & Investment Property (continued)

Stormwater and Drainage

Stormwater and drainage assets are periodically valued with the most recent revaluation conducted for the period ended 30 June 2019 using the current replacement cost approach. The majority of the stormwater revaluation was conducted by an independent valuer, however the valuation of Council's gross pollutant traps and earth retaining walls was determined internally.

Ticket Machines

Ticket machines were valued internally using the current replacement cost approach. The most recent valuation was conducted for the period ended 30 June 2022 and was based on the unit rates to replace the associated ticket machine component. All acquisitions made after the date of valuation are recorded at cost.

Traffic Signals

Traffic Signal assets were valued internally using the current replacement cost approach. The most recent valuation was conducted for the period ended 30 June 2020 and was based on the unit rates to replace the associated traffic signal component. All acquisitions made after the date of valuation are recorded at cost.

Urban Elements

Urban elements were valued internally using the current replacement cost approach. The most recent valuation was conducted for the period ended 30 June 2021 and was based on unit rates to replace the associated asset. All acquisitions made after the date of valuation are recorded at cost.

Plant & Equipment

Plant and equipment is valued at historical cost less depreciation.

Furniture & Fittings

Furniture and Fittings is valued at historical cost less depreciation.

Civic Collection

The civic collection is recognised at historical cost.

Investment Property

Investment properties were valued internally by qualified personnel. The basis of valuation is fair value being the amounts for which the properties could be exchanged between willing but not anxious parties in an arms length transaction, based on current prices in an active market for similar properties in the same location and subject to similar leases. The most recent valuaion was conducted for the period ended 30 June 2021.

All investment properties are leased to tenants under long term operating leases with rentals payable monthly. Contractual obligations relating to the properties are disclosed in Note 16.

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 8. Liabilities

\$ '000	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(a) Trade and Other Payables				
Goods & Services	498	—	6,389	—
Payments Received in Advance	13,013	293	9,115	293
Accrued Expenses - Employee Entitlements	1,215	—	950	—
Accrued Expenses - Other	7,676	—	6,511	—
Deposits, Retentions & Bonds	406	—	605	1,000
Other	1,478	—	1,273	—
Total Trade and Other Payables	24,286	293	24,843	1,293

\$ '000	Notes	2022 Current	2022 Non Current	2021 Current	2021 Non Current
(b) Borrowings					
Loans		—	8,000	—	34,700
Lease Liabilities	16b	4,842	46,041	4,690	50,463
Total Borrowings		4,842	54,041	4,690	85,163

All interest bearing liabilities are secured over the future revenues of the Council

(c) Provisions

Annual Leave Employee Entitlements	6,699	—	6,321	—
Long Service Leave Employee Entitlements	6,553	1,655	6,646	1,816
Other	353	—	353	—
Total Provisions	13,605	1,655	13,320	1,816

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 9. Reserves

\$ '000	as at 30/06/21 Opening Balance	Increments (Decrements)	Transfers	Impairments	as at 30/06/22 Closing Balance
(a) Asset Revaluation Reserve					
Land - Other	167,120	(3,101)	—	—	164,019
Buildings	256,291	(4,639)	—	—	251,652
Infrastructure					
- Stormwater and Drainage	94,745	88	—	—	94,833
- Public Art	3,730	420	—	—	4,150
- Bridges	56,005	—	—	—	56,005
- Footpaths	146,093	75,788	—	—	221,881
- Kerb & Water Table	80,721	—	—	—	80,721
- Public Lighting	7,527	—	—	—	7,527
- Roads	115,054	15,662	—	—	130,716
- Ticket Machines	1,202	427	—	—	1,629
- Traffic Signals	8,970	—	—	—	8,970
- Urban Elements	30,538	—	—	—	30,538
Park Land Improvements	13,217	(340)	—	—	12,877
Other Assets	1,003	—	—	—	1,003
Total Asset Revaluation Reserve	982,216	84,305	—	—	1,066,521
Comparatives	934,010	48,206	—	—	982,216

\$ '000	as at 30/06/21 Opening Balance	Tfrs to Reserve	Tfrs from Reserve	Other Movements	as at 30/06/22 Closing Balance
(b) Other Reserves					
Other Reserves ⁱ	1,273	20,326	—	—	21,599
Defined Benefit - Unfunded Superannuation Liability	1,815	—	(1,609)	(206)	—
Total Other Reserves	3,088	20,326	(1,609)	(206)	21,599
Comparatives	1,612	1,476	—	—	3,088

(i) Future Fund Reserve

Purposes of Reserves

Asset Revaluation Reserves

The asset revaluation reserve is used to record increments and decrements arising from changes in fair value of non current assets (less any subsequent impairment losses, where applicable).

Future Fund Reserve

A Future Fund Reserve was established to enable Council to fund the purchase of future income generating assets from the sale proceeds of assets identified through the Strategic Property Review.

Defined Benefit Superannuation Reserve

This reserve is used to record the actuarial gains & losses on the Corporation of the City of Adelaide Superannuation Plan (CCASP) in line with AASB 119 requirements. The CCASP Fund was closed on 25/03/2022 when the surplus assets (\$1.6m) were paid to the City of Adelaide.

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 10. Reconciliation to Statement of Cash Flows

\$ '000	Notes	2022	2021
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(a) Reconciliation of Cash

Cash Assets comprise highly liquid investments with short periods to maturity subject to insignificant risk of changes of value. Cash at the end of the reporting period as shown in the Statement of Cash Flows is reconciled to the related items in the Statement of Financial Position as follows:

Total Cash & Equivalent Assets	5	2,984	1,912
Balances per Statement of Cash Flows		2,984	1,912

(b) Reconciliation of Change in Net Assets to Cash from Operating Activities

Net Surplus/(Deficit)	4,103	(10,312)
Non-Cash Items in Income Statements		
Depreciation, Amortisation & Impairment	56,568	56,808
Fair Value Adjustments	—	765
Equity Movements in Equity Accounted Investments (Increase) / Decrease	27	4
Non-Cash Asset Acquisitions	(373)	(450)
Grants for capital acquisitions treated as Investing Activity	(3,411)	(2,698)
Net (Gain) Loss on Disposals	658	5,762
	57,572	49,879
Add (Less): Changes in Net Current Assets		
Net (Increase) / Decrease in Receivables	117	(2,477)
Change in Allowances for Under-Recovery of Receivables	(408)	(295)
Net (Increase) / Decrease in Inventories	(35)	70
Net (Increase) / Decrease in Other Assets	5,772	847
Net Increase / (Decrease) in Trade & Other Payables	(358)	6,279
Net Increase / (Decrease) in Unpaid Employee Benefits	378	(264)
Net Increase / (Decrease) in Other Provisions	(254)	(1,161)
Net Cash provided by (or used in) operations	62,784	52,878

City of Adelaide

Notes to and forming part of the Financial Statements for the year ended 30 June 2022

Note 10. Reconciliation to Statement of Cash Flows (continued)

\$ '000	2022	2021
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(c) Reconciliation of Liabilities Arising from Financing Activities

Borrowings and Lease Liabilities

Opening Balance	89,853	92,733
Net Proceeds from/(Repayments of) Borrowings	(26,700)	(16,900)
Non-Cash Lease additions	454	18,858
Lease payments	(4,724)	(4,838)
Closing Balance	58,883	89,853

Bonds & Deposits

Opening Balance	1,605	598
Bond / Deposit Proceeds Received/(Repayments Made) During the Year	(1,199)	1,007
Total Liabilities from Financing Activities	59,289	91,458

(d) Financing Arrangements

Unrestricted access was available at reporting date to the following lines of credit:

Bank Overdrafts	500	500
Corporate Credit Cards	600	600
LGFA Cash Advance Debenture Facility	100,000	100,000

The bank overdraft facilities may be drawn at any time and may be terminated by the bank without notice.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 11(a). Functions

Income, Expenses and Assets have been directly attributed to the following Functions / Activities. Details of these Functions/Activities are provided in Note 11(b).									
\$ '000	INCOME		EXPENSES		OPERATING SURPLUS (DEFICIT)		GRANTS INCLUDED IN INCOME		TOTAL ASSETS HELD (CURRENT & NON-CURRENT)
	2022	2021	2022	2021	2022	2021	2022	2021	2022 2021
Functions/Activities									
Arts, Culture and Events	2,293	1,667	14,904	10,685	(12,611)	(9,018)	1,908	-	50,262 50,060
Community Development	419	356	3,736	2,654	(3,317)	(2,298)	297	287	- -
Community Safety	2,784	2,415	4,979	3,020	(2,195)	(605)	202	-	- -
Environmental Sustainability	204	128	2,722	2,538	(2,518)	(2,410)	-	-	- -
Library Services	427	296	6,638	5,420	(6,211)	(5,124)	504	478	1,902 1,921
Park Lands and Open Space	2,333	2,030	22,476	21,757	(20,143)	(19,727)	1,721	-	432,899 465,325
Parking	45,849	41,291	22,701	19,334	23,148	21,957	-	-	1,366 1,257
Planning, Building and Heritage	663	511	4,976	3,559	(4,313)	(3,048)	-	-	- -
Property Management and Development	8,553	9,020	16,667	7,021	(8,114)	1,999	31	-	562,578 603,634
Resource Recovery and Waste Management	860	726	6,275	4,651	(5,415)	(3,925)	-	-	- -
Social and Economic Planning	393	240	3,259	4,395	(2,866)	(4,155)	1,750	-	- -
Sports and Recreation	9,832	8,333	16,028	13,433	(6,196)	(5,100)	-	-	- -
Streets and Transportation	785	406	54,747	46,993	(53,962)	(46,587)	1,937	256	863,598 754,307
Subsidiary Services	9,440	17,017	13,306	17,971	(3,866)	(954)	263	3,993	- 1,881
Corporate and other Capital Costs	120,871	112,946	11,315	40,884	109,556	72,062	762	418	66,596 45,017
Total Functions/Activities	205,706	197,382	204,729	204,315	977	(6,933)	9,375	5,432	1,979,201 1,923,402

Revenues and expenses exclude net gain (loss) on disposal or revaluation of assets, amounts received specifically for new or upgraded assets and physical resources received free of charge.

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 11(b). Components of Functions

The activities relating to Council functions are as follows:

Arts, Culture and Events
Enhances the cultural and creative elements of the City, enlivening it with things to do and see, and making the rich heritage of the City available to all.

Community Development
Creates opportunities for people to connect, learn, grow, and work with others to enhance their local communities.

Community Safety
Ensures a safe and healthy city environment for people to visit, work, study, live and do business.

Environmental Sustainability
Demonstrates environmental leadership through our goals to become a sustainable, carbon neutral and climate resilient city.

Library Services
Educate, engage and enable people to create, connect and be inspired, through free access to information and ideas, activities and programs, innovative technology and a range of resources which support lifelong learning.

Park Lands and Open Space
Encourages healthy lifestyles and experiences, through the provision, maintenance, protection and enhancement of our unique Park Lands, open spaces and community infrastructure.

Parking
Drives the availability and accessibility of car parking in the City and North Adelaide.

Planning, Building and Heritage
Ensures a well-planned and developed city, with consideration to the local area and protected heritage listings within the bounds of policy and legislation.

Property Management and Development
Leverages the development and management of Council's property assets and identifies opportunities in partnership with the private public sectors, to generate income, create employment opportunities, and reinvigorate city precincts, to build a prosperous city.

Resource Recovery and Waste Management
Educates and encourages the community to redefine the concept of waste, recover more resources and build a circular economy, whilst keeping the community clean and hygienic through effective management and collection of waste.

Social and Economic Planning
Creates liveable communities, vibrant economies and social cohesion through a well-designed and welcoming city, and resilient community.

Sports and Recreation
Encourage health and wellbeing by providing places, spaces and opportunities to access a range of community sports and recreation facilities throughout the City.

Streets and Transportation
Supports current needs and future growth for the delivery of safe, convenient, accessible, clean and appealing ways for people to move around the City.

- Subsidiary Services
- Adelaide Central Market Authority oversees the management and operations of the Adelaide Central Market as a commercially sustainable, diverse, iconic, and unique fresh produce market.
 - Adelaide Economic Development Agency delivers initiatives that work to increase visitation and use of the city, attract investment in the city, and position Rundle Mall as South Australia's premier retail and commercial shopping precinct.

Note 11(b). Components of Functions (continued)

Corporate Services
Our Corporate Services provide effective and efficient services and insights to strengthen and grow our organisational capability, and support a culture of accountability, transparency and innovation to best enable the delivery of our Community Services and Subsidiaries.

Note 12. Financial Instruments

Recognised Financial Instruments

Receivables - Rates & Associated Charges

Accounting Policy:
Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:
Secured over the subject land, arrears attract interest of 5.2% (2021: 5.2%). Council is not materially exposed to any individual debtor. Credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:
Approximates fair value (after deduction of any allowance).

Receivables - Fees & Other Charges

Accounting Policy:
Carried at nominal values less any allowance for doubtful debts. An allowance for doubtful debts is recognised (and re-assessed annually) when collection in full is no longer probable.

Terms & Conditions:
Unsecured, and do not bear interest. Council is not materially exposed to any individual debtor. Credit risk exposure is concentrated within the Council's boundaries.

Carrying Amount:
Approximates fair value (after deduction of any allowance).

Receivables - Other Levels of Government

Accounting Policy:
Carried at nominal value.

Terms & Conditions:
Amounts due have been calculated in accordance with the terms and conditions of the respective programs following advice of approvals, and do not bear interest. All amounts are due by Departments and Agencies of State and Federal Governments.

Carrying Amount:
Approximates fair value.

Receivables - Shared Equity Contribution

Accounting Policy:
Accounted for in accordance with AASB 13

Terms & Conditions:
In accordance with AASB 13, the fair value measurement of the financial asset has been assessed as a level 2. The valuation adopted a sale price comparison approach where the sales prices of comparable property in a similar location are adjusted for key differences in key attributes such as car parks, bathrooms and outdoor areas.

Note 12. Financial Instruments (continued)

Carrying Amount:
Fair Value

Receivables - Other Financial Assets
Accounting Policy:
Financial assets are classified, at initial recognition, as subsequently measured at amortised cost.

Terms & Conditions:
Secured over the subject land. Council is not materially exposed to any individual debtor. Credit risk exposure is concentrated within the Council's boundaries in the State.

Carrying Amount:
At amortised cost.

Liabilities - Creditors and Accruals

Accounting Policy:
Liabilities are recognised for amounts to be paid in the future for goods and services received, whether or not billed to the Council.

Terms & Conditions:
Liabilities are normally settled on 30 day terms.

Carrying Amount:
Approximates fair value.

Liabilities - Interest Bearing Borrowings

Accounting Policy:
Carried at principal amounts. Interest is charged as an expense as it accrues.

Terms & Conditions:
Secured over future revenues, current loans are on a floating facility where surplus funds are used to pay down loan balances. Loans are procured via a tender process and interest rates are secured at drawdown.

Carrying Amount:
Approximates fair value.

Liabilities - Leases

Accounting Policy:
Accounted for in accordance with AASB 16 as stated in Note 16.

	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
\$ '000					

Financial Assets and
Liabilities

2022					
Financial Assets					
Cash & Cash Equivalents	2,984	—	—	2,984	2,984
Receivables	6,546	—	—	6,546	5,257
Other Financial Assets	—	18,966	—	18,966	17,727

City of Adelaide

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

\$ '000	Due < 1 year	Due > 1 year & ≤ 5 years	Due > 5 years	Total Contractual Cash Flows	Carrying Values
Total Financial Assets	9,530	18,966	—	28,496	25,968
Financial Liabilities					
Payables	11,273	—	—	11,273	11,273
Non-Current Borrowings	—	8,000	—	8,000	8,000
Leases	5,771	23,146	27,309	56,226	50,883
Total Financial Liabilities	17,044	31,146	27,309	75,499	70,156
2021					
Financial Assets					
Cash & Cash Equivalents	1,912	—	—	1,912	1,912
Receivables	6,532	—	—	6,532	6,532
Other Financial Assets	—	376	—	376	376
Total Financial Assets	8,444	376	—	8,820	8,820
Financial Liabilities					
Payables	17,919	—	—	17,919	16,728
Non-Current Borrowings	—	30,000	4,700	34,700	34,700
Leases	5,703	22,859	32,923	61,485	55,153
Total Financial Liabilities	23,622	52,859	37,623	114,104	106,581

The following interest rates were applicable to Council's Borrowings at balance date:

\$ '000	2022		2021	
	Weighted Avg Interest Rate	Carrying Value	Weighted Avg Interest Rate	Carrying Value
Other Variable Rates	1.38%	8,000	1.41%	34,700
		8,000		34,700

Net Fair Value

All carrying values approximate fair value for all recognised financial instruments. There is no recognised market for the financial assets of the Council.

City of Adelaide

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 12. Financial Instruments (continued)

Risk Exposures

Credit Risk represents the loss that would be recognised if counterparties fail to perform as contracted. The maximum credit risk on financial assets of the Council is the carrying amount, net of any impairment. All Council investments are made with the SA Local Government Finance Authority and are guaranteed by the SA Government. Except as detailed in Notes 5 & 6 in relation to individual classes of receivables, exposure is concentrated within the Council's boundaries, and there is no material exposure to any individual debtor.

Market Risk is the risk that fair values of financial assets will fluctuate as a result of changes in market prices. All of Council's financial assets are denominated in Australian dollars and are not traded on any market, and hence neither market risk nor currency risk apply.

Liquidity Risk is the risk that Council will encounter difficulty in meeting obligations with financial liabilities. In accordance with the model Treasury Management Policy (LGA Information Paper 15), liabilities have a range of maturity dates. Council also has available a range of bank overdraft and standby borrowing facilities that it can access.

Interest Rate Risk is the risk that future cash flows will fluctuate because of changes in market interest rates. Council has a balance of both fixed and variable interest rate borrowings and investments. Cash flow fluctuations are managed holistically in seeking to minimise interest costs over the longer term in a risk averse manner.

Expected Credit Losses (ECL)

Council uses an allowance matrix to measure expected credit losses for receivables from individual customers, which comprise a large number of small balances. As rates and annual charges are secured over subject land no allowance for such receivables is made. The following table provides information about Council's ECLs from receivables (excluding secured rates and charges, GST and other amounts held in trust). Impairment analysis is performed each reporting date. ECLS are based on credit history adjusted for forward looking estimates and economic conditions.

Note 13. Capital Expenditure and Investment Property Commitments

\$ '000	2022	2021
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Capital Commitments

Capital expenditure committed for at the reporting date but not recognised in the financial statements as liabilities:

Buildings	31,543	297
Drainage & Waterways	270	259
IT Corporate System	25	343
Lighting & Electrical	671	358
Park Lands & Squares	4,026	2,919
Plant & Equipment	4,524	1,104
Streetscapes	—	715
Transportation	5,393	7,040
Urban Elements	351	336
	46,803	13,371

These expenditures are payable:

Not later than one year	35,943	13,371
Later than one year and not later than 5 years	10,860	—
	46,803	13,371

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 14. Financial Indicators

\$ '000	Amounts 2022	Indicator 2022	Indicators 2021 2020	
<i>These Financial Indicators have been calculated in accordance with Information paper 9 - Local Government Financial Indicators prepared as part of the LGA Financial Sustainability Program for the Local Government Association of South Australia.</i>				
1. Operating Surplus Ratio				
Operating Surplus	977	0%	(4)%	(9)%
Total Operating Income	205,706			
<i>This ratio expresses the operating surplus as a percentage of total operating revenue.</i>				
2. Net Financial Liabilities Ratio				
Net Financial Liabilities	79,498	39%	57%	57%
Total Operating Income	205,706			
<i>Net Financial Liabilities are defined as total liabilities less financial assets (excluding equity accounted investments in Council businesses). These are expressed as a percentage of total operating revenue.</i>				
Adjusted Operating Surplus Ratio				
Operating Surplus	728	0.4%	(3.5)%	(9.2)%
Total Operating Income	205,457			
Adjusted Net Financial Liabilities Ratio				
Net Financial Liabilities	80,245	39%	57%	57%
Total Operating Income	205,457			
3. Asset Renewal Funding Ratio				
Asset Renewals	29,987	46%	72%	40%
Infrastructure & Asset Management Plan required expenditure	65,854			
<i>Asset renewals expenditure is defined as capital expenditure on the renewal and replacement of existing assets relative to the optimal level planned, and excludes new capital expenditure on the acquisition of additional assets.</i>				

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 15. Uniform Presentation of Finances

\$ '000	2022	2021
The following is a high level summary of both operating and capital investment activities of the Council prepared on a simplified Uniform Presentation Framework basis.		
All Councils in South Australia have agreed to summarise annual budgets and long-term financial plans on the same basis.		
The arrangements ensure that all Councils provide a common 'core' of financial information, which enables meaningful comparisons of each Council's finances.		
Income	205,706	197,382
less Expenses	(204,729)	(204,315)
Operating Surplus / (Deficit)	977	(6,933)
Net Outlays on Existing Assets		
Capital Expenditure on Renewal and Replacement of Existing Assets	(29,987)	(23,205)
add back Depreciation, Amortisation and Impairment	56,568	56,808
add back Proceeds from Sale of Replaced Assets	1,322	815
	27,903	34,418
Net Outlays on New and Upgraded Assets		
Capital Expenditure on New and Upgraded Assets (including Investment Property & Real Estate Developments)	(22,832)	(12,425)
add back Amounts Received Specifically for New and Upgraded Assets	3,411	2,698
add back Proceeds from Sale of Surplus Assets (including investment property, real estate developments & non-current assets held for resale)	19,407	1,405
	(14)	(8,322)
Net Lending / (Borrowing) for Financial Year	28,866	19,163

City of Adelaide

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 16. Leases

(i) Council as a lessee

Terms and conditions of leases

Buildings

Lease obligations for buildings are related to the provision of services by Council including car parks, libraries and community centres. Leases are of varying duration, terms and conditions. No lease imposes any additional restrictions on Council in relation to additional debt or further leasing.

Set out below are the carrying amounts of right-of-use assets recognised within Infrastructure, Property, Plant and Equipment and the movements during the period:

(a) Right of use assets

\$ '000	Buildings	Total
2022		
Opening balance	52,905	52,905
Additions to right-of-use assets	117	117
Adjustments to right-of-use assets due to re-measurement of lease liability	337	337
Depreciation charge	(5,188)	(5,188)
Balance at 30 June	48,171	48,171
2021		
Opening balance	39,333	39,333
Additions to right-of-use assets	—	—
Adjustments to right-of-use assets due to re-measurement of lease liability	18,858	18,858
Depreciation charge	(5,286)	(5,286)
Balance at 30 June	52,905	52,905

(b) Lease liabilities

Set out below are the carrying amounts of lease liabilities (included under interest-bearing loans and borrowings) and the movements during the period:

\$ '000	2022	2021
Balance at 1 July	55,154	41,133
Additions	454	18,858
Accretion of interest	1,016	910
Payments	(5,741)	(5,747)
Balance at 30 June	50,883	55,154
Classified as:		
Current	4,842	4,691
Non Current	46,041	50,463

The maturity analysis of lease liabilities is included in Note 13.

The Group had total cash outflows for leases of \$5.741m

City of Adelaide

Notes to and forming part of the Financial Statements

for the year ended 30 June 2022

Note 16. Leases (continued)

\$ '000	2022	2021
The following are the amounts recognised in profit or loss:		
Depreciation expense of Right-of-Use Assets	5,188	5,286
Interest expense on lease liabilities	1,016	910
Expense relating to short term leases	16	18
Expense relating to leases of low-value assets	13	16
Variable lease payments	689	766
Other	78	29
Total amount recognised in profit or loss	7,000	7,025

(ii) Council as a lessor

Council owns various buildings, plant and other facilities that are available for hire or lease (on a non-cancellable basis wherever practicable) in accordance with the published revenue policy. Rentals received from such leases are disclosed as property lease income in Note 2.

Rentals received, and outgoings reimbursed, in relation to Investment Property are also disclosed in Note 2. These lease agreements, all of which are classified as operating leases, are made on a non-cancellable basis wherever practicable.

\$ '000	2022	2021
Future minimum rentals receivable under non-cancellable operating leases as at 30 June, are as follows:		
Not later than one year	7,080	5,895
Later than one year and not later than 5 years	13,661	12,049
Later than 5 years	9,519	20,962
	30,260	38,906

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 17. Superannuation

The Council makes employer superannuation contributions in respect of its employees to Statewide Super (formerly Local Government Superannuation Scheme). There are two types of membership, each of which is funded differently. Permanent and contract employees of the South Australian Local Government sector with Salarylink benefits prior to 24 November 2009 have the option to contribute to the Accumulation section and / or Salarylink. All other employees (including casuals) have all contributions allocated to the Accumulation section.

Accumulation only Members

Accumulation only members receive both employer and employee contributions on a progressive basis. Employer contributions are based on a fixed percentage of ordinary time earnings in accordance with superannuation guarantee legislation (10.0% in 2021/22; 9.50% in 2020/21). No further liability accrues to the Council as the superannuation benefits accruing to employees are represented by their share of the net assets of the Fund.

Salarylink (Defined Benefit Fund) Members

Salarylink is a defined benefit scheme where the benefit payable is based on a formula determined by the member's contribution rate, number of years and level of contribution and final average salary. Council makes employer contributions to Salarylink as determined by the Fund's Trustee based on advice from the appointed Actuary. The rate is currently 6.3% (6.3% in 2020/21) of "superannuation" salary.

In addition, Council makes a separate contribution of 3% of ordinary time earnings for Salarylink members to their Accumulation account. Employees also make member contributions to the Salarylink section of the Fund. As such, assets accumulate in the Salarylink section of the Fund to meet the member's benefits, as defined in the Trust Deed, as they accrue.

The Salarylink section is a multi-employer sponsored plan. As the Salarylink section's assets and liabilities are pooled and are not allocated by each employer, and employees may transfer to another employer within the local government sector and retain membership of the Fund, the Actuary is unable to allocate benefit liabilities, assets and costs between employers. As provided by AASB 119.34(a), Council does not use defined benefit accounting for these contributions.

The most recent actuarial investigation was conducted by the Fund's actuary, Louise Campbell, FIAA, of Willis Towers Watson as at 30 June 2021. The Trustee has determined that the current funding arrangements are adequate for the expected Salarylink liabilities. However, future financial and economic circumstances may require changes to Council's contribution rates at some future time.

Contributions to Other Superannuation Schemes

Council also makes contributions to other superannuation schemes selected by employees under the "choice of fund" legislation. All such schemes are of the accumulation type, where the superannuation benefits accruing to the employee are represented by their share of the net assets of the scheme, and no further liability attaches to the Council.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 18(a). Interests in Other Entities

All joint ventures and associates are required to prepare Annual Financial Statements that comply with the SA Local Government Model Financial Statements.

\$ '000	Council's Share of Net Income		Council's Share of Net Assets	
	2022	2021	2022	2021
Council's Share of Net Income				
Joint Ventures	(27)	(4)	1,412	1,119
Total Council's Share of Net Income	(27)	(4)	1,412	1,119

(i) Joint Ventures, Associates and Joint Operations

(a) Carrying Amounts

\$ '000	Principal Activity	2022	2021
The Brown Hill and Keswick Creeks Stormwater Board	Implementation & oversight of stormwater infrastructure	1,412	1,119
Total Carrying Amounts - Joint Ventures & Associates		1,412	1,119

The Brown Hill and Keswick Creeks Stormwater Board

The Brown Hill and Keswick Creeks Stormwater Board was established by five constituent councils on the 27 February 2018. It comprises the Cities of Adelaide, Burnside, Unley, Mitcham and West Torrens. The purpose of the Board is to oversee the construction of stormwater infrastructure and to implement the Brown Hill and Keswick Creeks Stormwater Board Stormwater Management Plan.

(b) Relevant Interests

	Interest in Operating Result		Ownership Share of Equity		Proportion of Voting Power	
	2022	2021	2022	2021	2022	2021
The Brown Hill and Keswick Creeks Stormwater Board	8.00%	8.00%	8.00%	8.00%	20.00%	20.00%

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 18(a). Interests in Other Entities (continued)

(c) Movement in Investment in Joint Venture or Associate		
\$ '000	The Brown Hill and Keswick Creeks Stormwater Board	
	2022	2021
Opening Balance	1,119	672
Share in Operating Result	(27)	(4)
New Capital Contributions	320	451
Council's Equity Share in the Joint Venture or Associate	1,412	1,119

Note 18(b). Controlled Entities

Subsidiaries

Council's consolidated financial statements incorporate the assets, liabilities and results of the following subsidiaries in accordance with AASB 10 and the accounting policy described in Note 1(2).

Name of Operation/Entity	Principal Activity and Place of Business
Adelaide Central Market Authority (ACMA)	Adelaide Central Market Authority was enacted on 3 May 2012 as a subsidiary of Council with its primary role being to oversee the management and operation of Adelaide Central Market in accordance with the Adelaide Central Market Authority Charter, the Market Charter and Council's Strategic Plan.

Interests in Subsidiary \$ '000	Ownership 2022	Ownership 2021	Voting Rights 2022	Voting Rights 2021
Council's Interest in Subsidiary	100%	100%	100%	100%

The nature of risks associated with Council's interests in the Subsidiary
The ACMA Charter has been amended, and has resulted in the the loan from the City of Adelaide, and the lease liability has been transferred to the City of Adelaide during 2021-22.

Other disclosures
In the prior year, ACMA paid a management fee of \$505,546 for the operational runing of car park. As a result of ACMA Charter update, the Star Carpark has been transferred to the City of Adelaide and no fee is payable for the year.

Council has a lease agreement with ACMA for the Central Market Complex until the 30 September 2033. In the prior period, the lease charge totalled \$2,741,870. Due to the change in the ACMA Charter, the above lease was surrendered and a new lease commenced on 8 July 2021 for a period on 20 years. The lease contains payment terms of \$1 per annum and is deemed a "Peppercorn" lease.

ACMA contracts staff from Council with the cost totalling \$966,880 for the year (\$920,293 2020-21).

No distribution to owners has been declared for the year (\$2,531,000 2020-21).

Council, as the parent company, has provided an equity contribution of \$146,000 (\$649,000 2020-21) for the year to continue to support ACMA on a going concern basis.

Name of Operation/Entity	Principal Activity and Place of Business
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Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 18(b). Controlled Entities (continued)

Name of Operation/Entity	Principal Activity and Place of Business
Adelaide Park Lands Authority (APLA)	Adelaide Park Lands Authority was enacted on 14 December 2006 as a subsidiary of Council with its primary role being the provision of policy and advice to Council and the State Government in regard to the management of the Park Lands.

Interests in Subsidiary \$ '000	Ownership 2022	Ownership 2021	Voting Rights 2022	Voting Rights 2021
Council's Interest in Subsidiary	100%	100%	100%	100%

The nature and extent of significant restrictions relating to the Subsidiary
Council funds the operations of APLA through the provision of an annual grant which for 2021-22 totalled \$155,428 (\$121,655 2020-21).

Other disclosures
APLA contracts staff from Council with the cost totalling \$74,370 for the year (\$65,052 2020-21).

Name of Operation/Entity	Principal Activity and Place of Business
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Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 18(b). Controlled Entities (continued)

Name of Operation/Entity				
Name of Operation/Entity				
Principal Activity and Place of Business				
Adelaide Economic Development Agency (AEDA)				
The Adelaide Economic Development Agency was enacted on 14 January 2021 as a subsidiary of Council with its primary role being to accelerate economic growth in the city, growing the visitor economy, supporting residential growth, and marketing the city as a whole including Rundle Mall				
Interests in Subsidiary	Ownership	Ownership	Voting	Voting
\$ '000	2022	2021	Rights	Rights
			2022	2021
Council's Interest in Subsidiary	100%	100%	100%	100%
Other disclosures				
AEDA contracts staff from Council with the costs totalling \$3,599,747 (\$1,427,545 for the period 14 January 2021 to 30 June 2021).				
Plant & Equipment Assets were transferred to the City of Adelaide at their net carrying value of \$170,171				
In the period an amount of \$8,896,835 (2021: \$3,913,518) was received by the Agency as contribution from the City of Adelaide.				

Note 19. Non-Current Assets Held for Sale & Discontinued Operations

Details of Assets & Disposal Groups		
At 30 June 2022, Council was actively selling residential apartments within the same building. As a result, the building has been classified as held for sale in the financial statements.		
\$ '000	2022	2021
(i). Carrying Amounts of Assets and Liabilities		
Assets		
Infrastructure, Property, Plant and Equipment	5,965	958
Total Assets	5,965	958
Net Assets		
	5,965	958

This disposal group was previously classified as part of Buildings in Note 7.

As the consideration expected to be received exceeds the carrying amount, these assets have been recognised at their carrying amount.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 20. Contingencies & Assets / Liabilities Not Recognised in the Statement of Financial Position

The following assets and liabilities do not qualify for recognition in the Statement of Financial Position, but knowledge is considered relevant to the users of the financial report in making and evaluating decisions about the allocation of scarce resources.
1. Land under roads
As reported in the Financial Statements, Council is of the opinion that it is not possible to attribute a value sufficiently reliably for these assets to qualify for recognition, and accordingly land under roads has not been recognised in the reports. Land acquired for road purposes during the year is initially recognised at cost, but transferred to fair value at reporting date, effectively writing off the expenditure.
At reporting date, Council controlled 190 km of road reserves of an average width of 9.55 metres.
2. Potential insurance losses
Council is a multi-purpose organisation providing a large range of building, parks infrastructure, playgrounds and other facilities accessible to the public. At any time, it is likely that claims will have been made against Council that remain unsettled.
Council insures against all known insurable risks using a range of insurance policies, each of which is subject to deductible "insurance excesses", the amount of which varies according to the class of insurance.
Council has recognised the potential losses arising from claims known at reporting date based on average historical net cost (including insurance excess) of similar types of claims. Other potential claims not reported to Council may have existed at reporting date.
3. Legal expenses
Council is the planning consent authority for its area under the <i>Development Act 1993</i> (as amended). Pursuant to that Act, certain persons aggrieved by a planning decision of the Council may appeal. It is normal practice that parties bear their own legal costs.
All known costs have been recognised, but the amount of further costs cannot be known until the appeals are determined.
Council has an ongoing matter in the Supreme Court of SA. The nature of the matter is such that it is unlikely that Council will be liable for any damages, but it will be liable to perform works in dispute. Council could also be subject to costs ordered against it.
Council disputes a matter in relation to the interpretation of its applicable industrial award, enterprise agreement and the Fair Work Act. The matter relates to the forced stand-down of employees in response to the COVID-19 crisis. As a result, the financial statements have recognised an amount to provide for any potential re-instatement of employee leave provisions.
Council is a party to an ongoing matter in the Supreme Court of SA for which a likely estimate of financial settlement is unable to be provided for at this stage. As a result, the financial statements have not recognised a provision for any future settlement costs.
4. Other contingent liabilities
Council has committed to expenditure of \$1,201,732 as at 30 June 2022 through the Heritage Incentive Scheme (HIS). The payment of the scheme is contingent on the satisfaction that all the HIS grant requirements have been met. As a result, the financial statements have not recognised this liability.
6. Contingent assets
Council has entered into a contract to redevelop the Central Market Arcade whereby Council will sell the Air Rights above the existing Arcade. This asset is contingent on construction commencing. As a result, the financial statements have not recognised this asset.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 21. Events after the Reporting Date

Events that occur after the reporting date of 30 June 2022, up to and including the date when the financial statements are "authorised for issue" have been taken into account in preparing these statements.

Council has adopted the date of receipt of the Auditors' Report as the appropriate "authorised for issue" date relating to these General Purpose Financial Statements.

Council is unaware of any material or significant "non adjusting events" that should be disclosed.

Note 22. Related Party Transactions

Key Management Personnel

Transactions with Key Management Personnel

The Key Management Personnel of the Council include the Lord Mayor, Councillors, CEO and Directors.
In all, 19 persons were paid the following total compensation:

\$ '000	2022	2021
The compensation paid to Key Management Personnel comprises:		
Short-Term Employee Benefits	2,312	2,430
Post-Employment Benefits	301	282
Total	2,613	2,712
Compensation paid excludes reimbursement of expenses incurred on behalf of Council		
Receipts from Key Management Personnel comprise:		
Rentals for Council property	272	355
Total	272	355

Rentals for Council Property relates to Adelaide Central Market stall holdings. During the period, the parties to the rental revenue disclosed received \$0 (2020-21: \$73,264) in COVID19 rent waiver and other rent abatement in accordance with a decision of City of Adelaide to provide rent relief to all Adelaide Central Market stallholders.

Notes to and forming part of the Financial Statements
for the year ended 30 June 2022

Note 23. Capital City Development and Economic Development

Expenditure incurred in accordance with the Capital City Committee Capital City Development Program per Section 34(1)(b) of the *City of Adelaide Act 1998* totalled \$33.6m for 2021-22 (\$24.1 m 2020-21). This represents 16.37% (13.59% 2020-21) of total expenditure for the year ended 30 June 2022.

In accordance with the requirements of the *City of Adelaide Act 1998*, expenditure of \$13.3m (\$13.7m 2020-21) was incurred for works, services and activities that directly related to Council's economic development program. This represents 6.49% (7.05%% 2020-21) of the total expenditure for the year ended 30 June 2022.



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INDEPENDENT AUDITOR'S REPORT TO THE PRINCIPAL MEMBER OF CITY OF ADELAIDE

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of City of Adelaide and its subsidiaries (the Council), which comprises the consolidated statement of financial position as at 30 June 2022, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, and notes to the financial report, including a summary of significant accounting policies, and the certification of the financial statements.

In our opinion the financial report of City of Adelaide, presents fairly, in all material respects, the Council's financial position as at 30 June 2022, and its financial performance and its cash flows for the year ended on that date in accordance with Australian Accounting Standards, the *Local Government Act 1999*, and the *Local Government (Financial Management) Regulations 2011*.

Basis for opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the Council in accordance with the *Local Government Act 1999* and the ethical requirements of the Accounting Professional and Ethical Standards Board's *APES 110 Code of Ethics for Professional Accountants (including Independence Standards)* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Local Government Act 1999*, which has been given to the Council, would be in the same terms if given to the Council as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

Management is responsible for the other information. The other information obtained at the date of this auditor's report is the general purpose financial reports of the following regional subsidiaries of Adelaide Park Lands Authority, Adelaide Central Market Authority, Adelaide Economic Development Agency and the Annual Report of The Brown Hill and Keswick Creeks Stormwater Board.

Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial report of the City of Adelaide, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit, or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Council's Responsibility for the Financial Report

The Council's officers are responsible for the preparation and fair presentation of the financial report in accordance with Australian Accounting Standards, the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* and for such internal control as the Council's officers determine is necessary to enable the preparation and fair presentation of the financial report that is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the Council's officers are responsible for assessing the Council's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Council's officers either intend to liquidate the Council or to cease operations, or has no realistic alternative but to do so.

Auditor's responsibilities for the audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

A further description of our responsibilities for the audit of the financial report is located at the Auditing and Assurance Standards Board website (<http://www.auasb.gov.au/Home.aspx>) at: http://www.auasb.gov.au/auditors_responsibilities/ar3.pdf

This description forms part of our auditor's report.

BDO Audit Pty Ltd

Paul Gosnold
Director

Adelaide, 30 September 2022

INDEPENDENT ASSURANCE REPORT ON THE INTERNAL CONTROLS OF CITY OF ADELAIDE

Opinion

We have undertaken a reasonable assurance engagement on the design and the operating effectiveness of controls established by City of Adelaide ('Council') in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities, throughout the period 1 July 2021 to 30 June 2022 relevant to ensuring such transactions have been conducted properly and in accordance with law.

In our opinion, in all material respects:

- (a) The controls established by Council in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities were suitably designed to ensure such transactions have been conducted properly and in accordance with law; and
- (b) The controls operated effectively as designed throughout the period from 1 July 2021 to 30 June 2022.

Basis for opinion

We conducted our engagement in accordance with Standard on Assurance Engagements ASAE 3150 *Assurance Engagements on Controls* issued by the Auditing and Assurance Standards Board.

We believe that the evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

The Council's responsibilities for the internal controls

The Council is responsible for:

- a) The receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities;
- b) Identifying the control objectives
- c) Identifying the risks that threaten achievement of the control objectives
- d) Designing controls to mitigate those risks, so that those risks will not prevent achievement of the identified control objectives; and
- e) Operating effectively the controls as designed throughout the period.

Our independence and quality control

We have complied with the independence and other relevant ethical requirements relating to assurance engagements, and apply Auditing Standard ASQC 1 *Quality Control for Firms that Perform Audits and Reviews of Financial Reports and Other Financial Information, and Other Assurance Engagements* in undertaking this assurance engagement.

Assurance practitioner's responsibilities

Our responsibility is to express an opinion, in all material respects, on the suitability of the design to achieve the control objectives and the operating effectiveness of controls established by Council in relation to financial transactions relating to the receipt, expenditure and investment of money, acquisition and disposal of property and incurring of liabilities. ASAE 3150 requires that we plan and perform our procedures to obtain reasonable assurance about whether, in all material respects, the controls are suitably designed to achieve the control objectives and the controls operated effectively throughout the period.

An assurance engagement to report on the design and operating effectiveness of controls involves performing procedures to obtain evidence about the suitability of the design of controls to achieve the control objectives and the operating effectiveness of controls throughout the period. The procedures selected depend on our judgement, including the assessment of the risks that the controls are not suitably designed or the controls did not operate effectively. Our procedures included testing the operating effectiveness of those controls that we consider necessary to achieve the control objectives identified. An assurance engagement of this type also includes evaluating the suitability of the control objectives.

Limitations of controls

Because of the inherent limitations of an assurance engagement, together with any internal control structure it is possible that, even if the controls are suitably designed and operating effectively, the control objectives may not be achieved and so fraud, error, or non-compliance with laws and regulations may occur and not be detected.

An assurance engagement on operating effectiveness of controls is not designed to detect all instances of controls operating ineffectively as it is not performed continuously throughout the period and the tests performed are on a sample basis. Any projection of the outcome of the evaluation of controls to future periods is subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with them may deteriorate.



BDO Audit Pty Ltd



Paul Gosnold
Director

Adelaide, 30 September 2022

General Purpose Financial Statements
for the year ended 30 June 2022

Certification of Auditor Independence

To the best of our knowledge and belief, we confirm that, for the purpose of the audit of Adelaide City Council for the year ended 30 June 2022, the Council's Auditor, BDO (Audit) SA has maintained its independence in accordance with the requirements of the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22(3) *Local Government (Financial Management) Regulations 2011*.



Clare Mockler
Chief Executive Officer



David Powell
Presiding Member, Audit Committee

Date: 30 September 2022



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CERTIFICATION OF AUDITOR INDEPENDENCE

I confirm that, for the audit of the financial statements of the City of Adelaide for the year ended 30 June 2022, I have maintained my independence in accordance with the requirements of APES 110 *Code of Ethics for Professional Accountants (including Independence Standards)* (the Code), Part 4A, published by the Accounting Professional and Ethical Standards Board, in accordance with the *Local Government Act 1999* and the *Local Government (Financial Management) Regulations 2011* made under that Act.

This statement is prepared in accordance with the requirements of Regulation 22 (5) *Local Government (Financial Management) Regulations 2011*.



Paul Gosnold
Director

BDO Audit Pty Ltd

Adelaide, 23 September 2022

**Adelaide.
Designed for Life.**



City of Adelaide
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