

Hon John Rau MP Deputy Premier & Minister for Planning GPO Box 464 ADELAIDE SA 5001

Dear Deputy Premier

SUBMISSION ON FINAL REPORT OF EXPERT PANEL ON PLANNING REFORM

The Adelaide City Council welcomes the opportunity to comment on the Expert Panel on Planning Reform's final report.

Council has a keen interest in the reform process and intends to participate further as the details of reforms are fleshed out.

Council reiterates that it is supportive of, and/or open to many of the reform outcomes sought by the Expert Panel.

Nevertheless, the distancing of local government and the local community from planning processes remains a key concern.

Council recognises that nimbler delivery of planning outcomes is important, as is the quality of outcomes for places as significant as the City.

Our comments below address key issues and new content, as outlined in the Expert Panel's final report, including the accompanying economic analysis by Macroplan Dimasi.

Part 1: Towards A New Planning System / Cost-Benefit Analysis

The Panel has recommended fairly radical reforms affecting the whole system and associated governance arrangements.

No key areas have been ignored. On the other hand, many of the reform ideas are still at a formative stage – in some instances little more than a set of principles to guide a future review (eg. infrastructure funding models).

As might be expected in a review of a complex system, in some of the reform areas we feel the Panel has over-reached, and in other cases, we feel there are gaps or that the Panel has not gone far enough (and given the broad terms of reference only so much could be done within finite opportunities of time and resources).

The assessment of cost-benefits is limited, in part, because the conceptual stage of the reform ideas tends to preclude credible quantitative evaluation.

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Based on the Macroplan Dimasi report, performance data from the State's system indicators program tends to limit meaningful analysis. This must affect overall system review as well as quantification of the cost-benefits of the reform ideas.

Importantly, the Panel acknowledges that engagement of local government is essential for successful delivery of reform.

This needs to be approached as an iterative process encompassing both further evaluation of options and delivery. Local government will no doubt shoulder much of the administrative burden and has extensive experience in planning and its administration. Local government is pivotal to the workability of specific reforms.

The methodology of the review to date, while consultative in several phases, has facilitated use of anecdotal, more so than hard evidence, as the basis for performance analysis and recommendations. This approach has shortcomings. The practicality and viability of reform ideas will need to be subject to further scrutiny including by those experienced in local planning administration in the context of the State Government's formal response, and perhaps alternatives, to the Expert Panel's final report and recommendations.

Part 2: The Panel's Guiding Principles

Facilitation of investment under "Performance and professionalism" is more a policy or strategic than a system principle, thus more fitting to be a State direction. The term *efficiency* may be a sufficient inclusion in core system principles. This has regard to the sets of principles developed for COAG. See also a similar approach at: http://www.planning.org.au/documents/item/5859

Attached (**Appendix A**) is Council's assessment of the Panel's recommendations against Council-adopted system principles included in our original submission (October 2013).

Part 3: Roles, Responsibilities and Participation

State Level

Council supports the proposed assignment of the central role to an "independent" State Planning Commission (Reform 1), a key proviso being the membership of the Commission should include local government representation (Council submission of September 2014).

The term "independent" reflects an aspiration that is fully supported, however, the Panel's Commission concept, with greater clarity in the final report, suggests this aspiration is not fully realised. This is a concern.

The concept of a Charter of Citizen Participation (Reform 2) is supported. However, for this to work, there will need to be accompanying accountability and transparency measures throughout the system for the re-structuring of roles and responsibilities to contribute to integrity of, and confidence in the planning system.

It is agreed (with no draft or substantive detail provided to date) that preparation of a Charter is a Priority 1 action and it is logical that the State Planning Commission should lead this. Notwithstanding, existing local government policies and practices (where they are best practice) should be taken into account.

A charter's effective promotion of consistent good practice depends on future content, the broader legislative framework for engagement in planning and its acceptance in mainstream public sector and industry cultures which will require leadership, ongoing resources and promotion from the Commission and others. The cost and reform of practice to achieve such an outcome should not be under estimated.

Council believes there needs to be a shift in the style and performance of State-led planning towards greater transparency and accountability.

With this in mind, it is unfortunate that the final report of the Expert Panel deletes the statement in the interim report (1.2, p32) that:

"The commission should make its advice publicly available wherever possible."

Council waited six months to receive an advisory committee report in relation to a local policy amendment (Central City Heritage Development Plan Amendment) and did not receive earlier committee advice. Submissions to the Panel's Earlier Ideas Report reveal that lack of disclosure and open-ness at State level is a shared frustration.

It is submitted that the remedy lies partly in legislation, including principles and some prescriptive measures. The best intent of any policy statement on public participation or transparency is unlikely to be sufficient to prompt consistent good practice and can tend to lose effect very quickly.

Notwithstanding Council's support for establishment of an independent Commission in principle (Reform 1), a covert Commission unwilling or unable to improve the public interface of planning would defeat the objective of re-establishing public confidence through greater transparency and accountability, a major part of the rationale for establishing a Commission.

Council does not support a Commission in circumstances where there is no greater public accountability or independence in the performance of the roles proposed to be assigned to the Commission. On the other hand, the Panel's emphasis on the independence (to a high degree) of the Commission is strongly supported.

Regional Level

Council remains opposed to two key elements of the Panel's "Regional Delivery Model", the regional boards and regional Development Assessment Panels to the extent that they:

- lead to the exclusion of the role of Councils and elected members from policy development and development assessment; and
- further distance local communities from their ability to influence planning policy and outcomes in their area.

Council outlined a range of alternative regional models in the submission it made to the Expert Panel on Planning Reform in September, and is convinced, that among these there are options better able to overcome distrust, build partnership and efficiently and effectively address the governance needs of a metropolitan region and the constituent local communities while overcoming risk of democratic deficit. The Panel's recommendations swing the pendulum hard in the direction of centralisation and reduced local autonomy and representation. The specialist (non-representative) regional boards, for example, being appointed by and accountable to State authorities.

This involves greater alienation of planning functions from local representation than the interstate equivalent systems and proposed reforms.

While submissions to the Expert Panel on Planning Reform were divided, concerns that the Panel's report goes too far in this regard were expressed by groups ranging from the Community Alliance SA to Business SA as well as local government.

Regional scale is apt for some, but not all planning purposes. Precinct planning may support a more local, less homogenised approach, yet is not an adequate substitute for the planning functions of local government at a community level.

A concern is that the distinctive features and function of central Adelaide and of the City of Adelaide (including GDP contribution to the State), are not adequately reflected in the governance arrangements recommended by the Expert Panel.

The preferred regional delivery model tends to cut across existing and potential future City or City-Inner Rim arrangements, including the legislative, governance and policy framework for management of the Adelaide Park Lands and even the role of Capital City Committee, in-so-far as it is able to address planning issues.

Potential governance arrangements based on a general review of comparable mainland Australian Capital City LGAs (including some findings of specific independent reviews) were raised in Council's earlier submissions – in particular, our April 2014 submission. This body of work, though disregarded in the Panel's main reports, remains valid and highly relevant.

Further investigation and discussion of alternatives to the sub-metropolitan structure proposed by the Expert Panel (see below) are warranted.

Metropolitan Adelaide

The Panel in its final report advocates 3 to 5 regional planning boards in the metropolitan area and each regional board would cover 2 or more council areas.

The State Planning Commission would take a stronger role in metropolitan/regional strategic planning. (The Expert Panel overcame a reluctance to suggest different governance arrangements for metropolitan and non-metropolitan regions.)

There needs to be a better understanding of the roles that can be regionalised effectively through assigning these to regional boards. This requires a longer conversation on a model that fits the inter-play of different geographies and communities of interests. Such analysis should lead to consideration of the structure and roles for regional coordination, not the other way around, noting that a structure can operate permanently or from time-to-time on a needs basis.

Other Australian metropolitan areas have quite different regional planning governance arrangements. For example, the Metropolitan Planning Authority for Melbourne (mentioned in the final report) is an alternative option, not a working example of the Panel's recommended option.

The submissions of metropolitan Councils on the whole are not supportive of the regional governance arrangements recommended - the Expert Panel's final report acknowledges that regional boards were not widely supported.

The logistics of establishing a new regional layer of decision-making should not be under-estimated. If it only leads to further re-structuring and adjustments this could be very wasteful.

Whether it is an agreed or forced model could be a determining factor. The boards will rely primarily on resources provided by local communities via the associated Councils.

All of the above points to a need for an inclusive, well-informed, ongoing conversation about the best model.

As proposed in our September 2014 submission, we endorse the notion of early establishment of the proposed State Planning Commission to lead formal discussions with Councils on options for sub-regional / local contributions to the regional planning led by the Commission and its implementation.

Independent Planning Inquiries (Reforms 1.10-1.12, final report)

One of the more encouraging recommendations in the interim report (Reform 4) was to establish independent planning inquiries.

Council is aware of the rigor, open-ness and independence of similar inquiries conducted in Victoria conducted by Planning Panels Victoria (PPV) – and commented on this in our April 2014 submission to the Expert Panel on Planning Reform.

In the final report, the Commission is assigned this role as an option it "may from time to time initiate". However, this is now an optional feature, seemingly without a statutory trigger or detail, to be confident that the strengths of the Victorian process (refer Council's April 2014 submission to the Expert Panel) would be replicated.

Noting Council's stated concerns about regional boards, open PPV-style inquiries into local policy amendments could be conducted under the supervision of regional boards, rather than the Commission, to provide greater separation from the Commission's role as decision-maker.

In keeping with the Victorian legislation, the Commission, and the Minister in any "called-in" matter, should be required to publish reasons for any decision that does not adhere to the recommendations of an independent inquiry. Other provisos are (1) transparency of review and reporting steps is required by legislation; (2) publication of the report and recommendations occurs a reasonable time before and not after the decision is made; and (3) reviewer/s are genuinely independent and expert in the matters under review.

As well as for policy issues that are inherently complex, such inquiries may be important to hold to enable public interest issues to be aired and resolved in the event of privately-initiated amendments being an option under new legislation (as suggested by Reform 9.4 – see following).

Part 4: Plans and Plan-making

Reshape Planning Documents on A Regional Basis / Single Metropolitan Planning Scheme (Reform 6)

Consolidation of local plans into a regional scheme would appear to be unnecessary if the system's interface with users can nimbly differentiate content relevant to a land parcel and development concept. Especially with the geographic diversity of the metropolitan or Greater Adelaide area, and number of existing plans, the reshaping of plans as proposed to form a single "plan" risks being an arduous exercise perhaps based on out-dated thinking.

It is inevitable that some elements of regional policy will lack sufficient nexus with the development constraints and opportunities of a particular land parcel and its locality. Policy for coastal or bushfire hazard in the inner city is a case in point (though these are essential considerations in other contexts). An advantage of eplanning therefore would be the ability to layer such policy where applicable through local plans, precinct plans or some other kind of context-sensitive policy instrument.

State Planning and Design Code (Reform 7)

The proposed translation of planning policy developed in a State Planning and Design Code and amalgamation of local Development Plans to form a single metropolitan regional planning scheme is proposed as a means of promoting greater consistency across local areas and translation of State directions downwards.

There is merit in a State Code developed *collaboratively* with local government and supported by e-planning systems, having regard to comment on Reform 6 above and provided there is sufficient regard for local variations where warranted.

Council reiterates the need for Code to be prepared thoroughly and with strong feedback loops to reflect lessons from practice and local context and understanding.

Place Heritage on Renewed Foundations (Reform 8)

Council supports a "heritage lottery providing the basis for heritage grants", an idea not included in the interim report, as a basis for further evaluation as a potential State-operated funding model. Our comments on the interim report regarding heritage matters still stand.

Reform 9.4

Reform 9.4 states that:

"Government agencies, infrastructure providers and land owners (subject to criteria) will be able to propose changes to development plans, as will councils, regional planning boards and the minister."

This reform is open-ended with too little detail. Only "Council Rezoning Process" is illustrated, as opposed to conceivable pathways for changes initiated by other parties, p73, though Council is of the view that all should come before Council for decision. The making of plans should be in the public interest, not for private goals or project facilitation *per se*. Legislative safeguards to this end need to be clearly spelt out and debated during consultation before introduction of a Bill.

Part 5: Development Pathways

Development Streams or Levels of Assessment (Reform 10.1 and 10.2)

The aim of ensuring the level of assessment is proportionate to risk is supported. The issue is how best to do this.

It cannot rely on a re-casting of streams without detailed consideration of the drafting/content of policy and tests that would rely on legislation.

This includes the structure and content of the <u>State Planning and Design Code</u> (Reform 7).

Because, the devil is in the policy detail, as well as legislation, the jury is still out on whether the present system or a new one can deliver optional calibration of risk.

Reform 10.1 recommends revising the current system of exempt / complying / merit / non-complying categories development assessment pathways to increase the use of complying pathways.

This is confusing because the present system already has a viable complying pathway.

On the face of it complying is omitted from the proposed new streams: ie. exempt (existing), standard, performance-based and prohibited development assessment streams, noting that prohibited will mean an application cannot be made.

It is assumed (but unclear) that complying and merit paths may be sub-categories of the *standard* stream which refers to a more generic class of applications that will be assessed against the <u>State Planning and Design Code</u> (Reform 7).

In terms of the workability of this approach, a lot relies on the structure and content of the proposed Code, noting that the effectiveness of the SA Residential Code has been limited.

The following are a number of considerations for the Code as well as the proposed new development streams:

- Determining the level of assessment must be simple, accurate and quick, otherwise efficiency (and other values) of assessment will be compromised.
- Merit level assessment covers a large gradient of risk from low to high, yet is still largely capable of accommodating effective, efficient "outcomes-based" professional assessment based on well-crafted policy.
- Though a lot depends on the planning authority's approach, efficiency is often greater with a low-risk merit assessment as this is a task repeated often by the assessment officer, whereas a complying assessment can be a more information-intensive self-assessment by or on behalf of applicant, ratified by either a private certifier or Council.
- It is possible that preparation of a more complex complying application for approval is more like a tax return in terms of data inputs, calculations and perhaps professional fees required, and the merit route may be less costly.

- Further, determination of "risk" is highly contextualised dependent on design, location and trade-offs involving qualitative issues, as is often the case in the City.
- How many exempt and complying developments is both efficient and effective? Efficiency and effectiveness of assessment in the City context, given the nature of development occurring in the City, is likely to require a tailored suite of City-specific approaches (since the City is not homogenous, nor is it the middle-ring or outer suburbs etc).
- As mentioned in our earlier submission (September 2014), which included some preliminary data, Council has already commenced investigations to determine this in the City context. Some initial data is presented in Appendix B.
- How many streams is enough? It is noted that Queensland is seeking to simplify the nation's most complex system of development streams, whereas the South Australian system of several decades is a much simpler model that has performed serviceably (but could be tweaked to deal with risk better).

We also have potential concerns regarding the linking of private certification options to particular development streams. The level of detail available at this stage is limited, however, it is important certification is considered as a tool for simple tasks, and does not become a driver of public policy.

Regional Development Assessment Panels (Reform 11)

The Expert Panel is proposing a model which does not exist interstate: regional development assessment panels with no role for the elected representatives of Councils in either appointing or participating on panels, yet with a high degree of reliance on local government administrations to resource and support the new panels.

It is noted that the Compendium of Ideas released at the time of the Expert Panel's interim report included the alternative of regional panels "of 7 or 9 members with representation from state and local government as well as independent members with a mix of professional expertise..." (p47). It was stated in that report that this model is "likely to be administratively costly".

The Panel does not appear to have seriously considered adjustments to local development assessment panels as an option

Commentary such as the current arrangements - comprising local or (optional) regional assessment panels - "have now reached their use-by-date" (page 87) is unreasonably dismissive of potential to adapt the system of local assessment panels or other options. Yet, on page 40, the Panel is advocating that "citizens should be given options to consider" (one of the suggested principles for a Charter of Citizen Participation).

Council does not agree that the status-quo has been effectively de-bunked (which is not to say that it is perfect or optimal). There is no attempt to justify regional panels based on data, their administrative cost is a real concern (as noted in the Compendium of Ideas and regardless of the exact composition of the regional

panels) and there is no community groundswell to back the claim that the proposed regional panels are part of a planning system "we want".

There would seem to be inherent tensions in the regional model proposed by the Expert Panel, including some that could lead to fraught operating environments for Councils. The following is a sample of potential issues.

The Expert Panel argues that by not being tied up in assessment roles, elected members of Council will be able to "advocate more freely for their communities at all stages of the planning process" (p88).

However, if a Council has advocated for or considers itself to be a party aggrieved by a decision of a regional panel, how can Council be expected to assist in defending an appeal? Who will the appeal lie against?

It is anticipated that the regional assessment panels will rely on relevant staff of a Council advising in an impartial capacity irrespective of any Council views, positions or interests. This will have the effect of Council staff serving two masters and the potential of tensions when disputes arise.

Having regard to the suggestion that elected members may be free to advocate on behalf of community members, it is significant that applications to be determined by regional panel may include some likely to be contested, including directly or indirectly by Council members.

If this leads to a situation where it may be deemed appropriate for another assessment manager to take over the roles normally expected of a local government administration (eg. for an appeal, if the panel's and Council's view are not one and the same), who will this be, and who will pay?

If regional panel's role includes determining mining matters, there is no clear justification for this being supported, financially or otherwise, by local government.

Who will undertake pre-lodgement and design review for regionally significant proposals?

Clarify the Approval Pathways for Projects of State Significance (Reform 12)

Among the better recommendations of the Expert Panel's report are inclusion of statutory criteria with a view to proper demarcation of State significance and providing for more rigour and accountability in the relevant assessment steps (12.1-12.4, with more detail on page 95) including advice from the Commission.

Council supports these recommendations. They respond to widespread concern about State-level determination of matters not of State significance epitomised by recently-introduced regulations empowering the Coordinator-General to make discretionary call-ins if a project exceeds \$3 million in value.

In establishing the statutory criteria that the Panel has recommended for State significant matters, Parliament should eliminate opportunity to create "by-pass" regulations in the future of a similar nature to recent Schedule 10 amendments affecting development of \$10 million or more in the City as well as the Coordinator-General "call-in" powers.

Part 6: Place-making, Urban Renewal and Infrastructure

Generally, the comments we made in our earlier (September 2014) submission to the Expert Panel still stand on this topic. It is however worth emphasising the following:

The 18.3 review of the open space levy is recommended as part of a *Stage 2* action (in the Panel's suggested sequencing). However, it is suggested that 17.1, a larger review of an infrastructure funding / delivery model *and a Stage 3 action* – would need to be taken into account in review of the open space levy (18.3). Based on this logic, 18.3 is not a predecessor to 17.1.

Nevertheless, there may be merit in earlier open space review on the basis that issues are perhaps more tractable than overall infrastructure issues.

If infrastructure and open space tools are to be key building blocks for regional, sub-regional and local strategic planning, growth area management and place making they may need to be brought forward.

Reinforce Precinct-Based Urban Renewal (Reform 16)

Council is concerned at the addition of Reform 16.3 which would give private-sector bodies a right to apply to undertake precinct planning processes. To allow private-sector bodies to create and implement policy controls over private-sector activity at a significant precinct level would potentially abrogate responsibility for public interest and the integrity and outcomes of policy-making and project assessment, without a clear, accountable and transparent process.

Part 7: Alignment, Delivery and Culture

The alignment reforms involve changes to a number of different pieces of legislation and require engagement of relevant stakeholders including Council (for example, in relation to liquor licencing reforms) to underpin sound analysis of constraints and opportunities.

Culture is very much a responsibility of all organisations who employ planners and other relevant professionals in the delivery of planning, development, and public realm outcomes. Accordingly, the culture initiatives proposed to be led by the proposed Planning Commission will need to be collaborative to be effective and influential in a sustainable way.

Part 8: Benefits

Refer to earlier comments on Part 1, specifically cost-benefit analysis.

Part 9: Delivering Reform

Council supports the implementation steps recommended by the Panel, including:

- Government should provide a transparent whole-of-government response to this report.
- Draft legislation should be released for comment before it is introduced into parliament.

- Delivery should be staged to avoid reform fatigue and ensure adequate consultation. There should be close liaison with local government during all implementation.
- The government should outline a detailed implementation program, informed by consultation with local government. The program should include clear milestones and be backed by transitional powers in the legislation.
- The State Planning Commission, proposed in Reform 1, should be established as an early priority so it can guide and oversee staged delivery of the reform package.
- Other early priorities for implementation should include key system-wide changes such as the charter of citizen participation (Reform 3), state planning directions (Reform 5), the state planning and design code (Reform 7) and the e-planning framework (Reform 20).
- The government should ensure the State Planning Commission has adequate resources to establish the new planning system. Fair and equitable costsharing arrangements should be in put in place to support the commission's ongoing operations.

Engagement of Councils must surpass recent approaches if the potential benefits to the State are to be realised. Councils have a pivotal role in the resourcing and performance of a planning system – existing and as proposed. Successful delivery will be a function of adequate resources at State level as well as the points made by the Panel.

Council has been an active participant in the consultative planning reform process conducted by the Expert Panel on Planning Reform, and looks forward to being meaningfully consulted and involved in planning reforms that your Government decides to pursue in the interests of the South Australian community.

Yours sincerely

Martin Haese

LORD MAYOR

February 2015

cc Premier, DPTI, All State Parliamentarians & SA Councils

APPENDIX A – Assessment of Expert Panel's Final Report against Good Planning System Principles

Colour scheme indicated assessed degree of compatability: green = high; amber = mixed, moderate or unclear; pink = low (based on available information).

	Participation		Processes in	infrastructure	
	Reforms 1-4	Reforms 5-9	Reforms 10-15 Re	Reform 16-18	Reform 19-22
The system promotes quality design outcomes.	ia	fficult to judge as no new design-	ocussed process proposed (and wit	Difficult to judge as no new design-focussed process proposed (and without seeing contents of proposed State code)	(afe code)
Integration and coordination are	This is hard to assess in advance of a State code ("clear set	ate code ("clear set of rules"?),	Compatible, assuming State	Compromised by absence of	Relies on Commission to communicate
achieved through implementation of	 an infrastructure framework, and agreement on regional planning boards or an alternative vehicle to foster genuine partnership between 	ent on regional planning genuine partnership between	directions, State Code and	infrastructure model (aside	effectively as a credible, independent, expert
strategies through a clear set of rules	Local and State Government, For metropolitan planning and	olitan planning and other	regional strategies provide sound	from a set of principles).	authority. Reservations about whether WAPC
which produce a coherent, integrated	coordination, the Commission is a useful addition. More planning hodies making decisions will add complexity rather than clarity.	addition. More planning xity rather than clarity	context for risk-based planning		has fully met that objective. Agenda of micro
outcome.	particularly in plan making.		assessment settings and address		reforms important.
			all desired outcomes.		
Certainty is achieved through	Demarcation of State significant	State code content and develop	State code content and development streams (exempt, standard,	As above. Precinct planning is	Unclear if planning system is to be vehicle for
appropriate consistency and clarity	matters by statutory criteria is step in	performance-based, prohibited)	performance-based, prohibited) procedures are key and detail is	untried perhaps unpredictable	broad public interests or investment
regarding conditions under which	right direction but need more clarity	lacking. (Potential strengths or weaknesses.)	veaknesses.)	element without strong link to	facilitation, or a bit of both. Inherent tensions
development will proceed and the	about Council and regional board			strategic planning. Open space	can't be smoothed over by "culture".
way planning principles and	roles, Charter of Citizens Participation			contributions changes hinted	
mechanisms will apply.	etc.			but not spelt out (limited	
				progress).	
There is responsiveness to	Mandatory monitoring by Commission	Addresses delays and	Prohibited reduces flexibility (or at	Precinct planning potentially	Generally supports improvement of evaluation
changing or unforeseen	should help but who independently	inadequacies of present	very least may generate demand	meets this criterion, but lagging	systems and culture. Greater emphasis on
circumstances both through flexibility	monitors Commission's performance?	system. Commission can	for spot zonings).	behind on better infrastructure	culture which includes responsiveness.
and evaluation of trends and	There is no provision for local trends	initiate a peer review but		model.	
performance.	analysis like a Strategic Directions	there is no provision for			
	Report (SDR).	strategic investigations at			
		local level (SDR or other).			

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	Illibaration between local government a	ability to influence outcomes and	Imparance between local government's ability to influence outcomes and expectation it will supply most of the	While there is a lack of	Evaluation role of the Commission and/or
fairness.	resources to operate the new system. Regional strategic planning model involves cost shifting unless	egional strategic planning model	involves cost shifting unless	analysis of equity in open	strategic impact assessment could
	Commission leads it in metropolitan area (need to strike right balance). Proper cost-benefit analysis required.	(need to strike right balance). Pr	roper cost-benefit analysis required.	space and infrastructure	encompass equity and fairness, broadly or in
	Work done for Panel is insufficient.			provision and funding models,	terms of the effect of policy tools.
				report recommends that the	
				government review these	
				matters.	
Efficiency, effectiveness and	In theory, making decisions at lowest	Local role is potentially	While expert panels can be	Unclear – ideas too	How Commission operates to facilitate
economy including by keeping	competent level is an efficient choice	significantly compromised by	effective it has not been	undeveloped or untested.	alignment at all levels is critical. Agreed
processes and governance	foregone by increased regionalisation	boards and others operating	demonstrated that a regional		structure at regional level likely to work better
arrangement to an essential minimum	and even centralisation inherent in the	in the same space without	assessment panel is more		than imposed. Challenges for regional boards
and making decisions at the lowest	re-structuring of roles. More layers	same degree of local	efficient and effective than all		include being (impartial, neutral?) arbiter
competent level.	promote duplication and require	knowledge. The regional	forms of local determination. WA		between varied statutory or business aims of
	greater degree of administrative	delivery model adds layer /	government data suggest regional		State agencies / utilities, possibly more
	coordination. The cost-benefits of the	potential duplication.	DAPs struggle to meet statutory		focussed State directions and local agendas,
	regional boards and panels versus	Similarly, more planning	timelines (though unfortunately		noting Panel's expectation that boards can
	alternatives are not provided. Whether	policy proponents (eg.	they were not benchmarked		fulfil broader roles (eg. NRM, economic).
	positive or negative change is unclear.	private) will create need for	against other systems). Applicants		
		coordination. Automatic	unable to choose local path, even		
		updates should improve	if that is likely to be the quickest.		
		efficiency though poor-fit			
		outcomes will need to be			
		avoided.			
Transparency, accessibility,	Generally such mechanisms are most pronounced in local government and the need is increased by greater	onounced in local government ar	nd the need is increased by greater	With privately-initiated precinct	Evaluation measures reasonable, except for
accountability and integrity,	use of remoter decision-making by unelected parties who may have vested interests (private certifiers,	cted parties who may have veste	ed interests (private certifiers,	planning, there is no easy	evaluation of the Commission by the
including clear and appropriate	members of panels etc). This needs to be accompanied by		limited and clearly bounded discretion in the	separation of policy, planning	Commission / or lack of such evaluation.
accountability for decisions and	making of decisions by such parties. Accountability of regional panels is to whom? Meetings will be open to	countability of regional panels is t	o whom? Meetings will be open to	assessment and pursuit of	
legible systems that users can readily	public or closed? etc			projects for private benefit.	

APPENDIX A – Assessment of Expert Panel's Final Report against Good Planning System Principles

navigate.					
Effective community engagement,	Charter of Citizens Participation sound	Lesser role in policy likely to	Limited measures added,	Not addressed (by Panel) - but	Responsiveness to need for open,
including participation in planning	idea but could be taken in either	deter/devalue Council-led	including third-party rights for	important check in precinct	participatory planning is a cultural issue
processes.	direction. Commission attitude key, as	engagement, while	major projects, but ambition to de-	planning to help emphasise	needing to be addressed but unclear how
- 19	is ability to legislate reasonable,	capacity/motivation of other	risk a majority of applications will	integrity and public good	(see Productivity Commission's 2011 national
	consistent measures in public interest.	bodies to do as well or better	reduce engagement in planning		review of planning systems including its
5		is open to question. Charter /	assessment. Cuts across		survey of planning agency attitudes)
		funding model needs to	research findings about		
		supply solutions to this. More	community expectations in policy		
		constraint on use of interim	vs assessment. Risk level can be		
		policy control is supported.	high in City.	•	
Local autonomy balanced with	Local autonomy is reduced considerably across strategy, policy and development assessment. The	across strategy, policy and devel	lopment assessment. The	Unclear, but lacks recognition	State-directed/appointed Commission and
support of broader interests	opportunities for local ownership of policy may be eroded if regional boards do not reflect the preferences of	y may be eroded if regional board	ds do not reflect the preferences of	of the key role of local	regional bodies need to communicate well
(regional, State etc) recognising that	the communities primarily resourcing their role or mechanisms for accountability and transparency are limited.	ir role or mechanisms for accoun	tability and transparency are limited.	government in place-making	with communities, respect local knowledge
local determination can affect a	This in turn undermines grounds for removing planning assessment decisions on contested matters to a	oving planning assessment decis	ions on contested matters to a	(offers a State agency	and "walk the talk" (see above).
broader community of interest and	regional level in the manner proposed.			perspective)	
local knowledge and ownership are					
key ingredients of great places.					
Long-term strategies are addressed	State Planning Commission must	State-regional visions	Unclear	Unclear	Unclear
by a visionary approach.	ensure strategic narrative is front and	supported but not local vision			
	centre and is well founded. If sound,	- this may lead to gaps and			
	visionary approach should be easier to	imbalances.			
	communicate.				
Continuity is enhanced by building	Proposed reforms entail an overhaul of the	he system and associated govern	nance arrangements. Options developr	nent was truncated without a defin	Proposed reforms entail an overhaul of the system and associated governance arrangements. Options development was truncated without a definitive evaluation against principles or criteria
on strengths of the current system.	such as the above - noting that these closely align with principles developed by COAG. It may have been possible to define and develop options that are simpler to deliver for potentially	ssely align with principles develor	ped by COAG. It may have been possil	ble to define and develop options t	hat are simpler to deliver for potentially
	comparable or better cost-benefit. Local	government's role will be weaker	ned. Local representation and decision	-making will be diminished. The ex	comparable or better cost-benefit. Local government's role will be weakened. Local representation and decision-making will be diminished. The extent of changes suggest that re-fraining of
		and the second second second second	and facilities		

APPENDIX B - CITY OF ADELAIDE DATA

Table 1: Gross Regional Product - City of Adelaide and South Australia, 30 June 2013

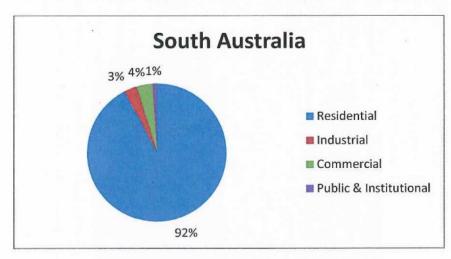
	City of Adelaide	South Australia	
Year Ending (June 30)	\$m	\$m	City of Adelaide as a % of SA GRP
20006	13,538	76,689	17.65
2011	16,546	88,580	18.6
2012	17,334	90,557	19.1
2013	18,122	92.069	19.6

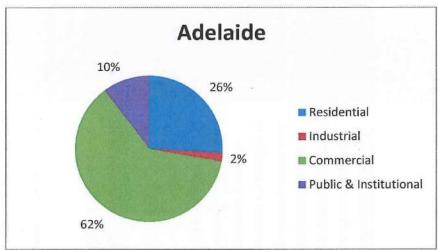
Source: ABS, Australian National Accounts: National Income, Expenditure and Product, Catalogue No. S206.0 and the National Institute of Economic and Industry Research, 2013

Table 2: Number of Applications by Sector and % of total, South Australia and City of Adelaide, 2013-2014

Application Type	South Australia		Adelaide		
	No. Applications	% Total Applications	No. Applications	% Total Applications	
Residential	28,648	92.3%	243	26%	
Industrial	885	2.9%	18	2%	
Commercial	1,170	3.8%	582	62%	
Public & Institutional	333	1.1%	96	10%	

Source: DPTI Planning System Indicator Database, Adelaide City Council





APPENDIX B - CITY OF ADELAIDE DATA

Value of Approved Development - Planning Consents (\$m)
(*Including Adelaide Oval, NRAH, Convention Centre redevelopment)

*
2,500.00

1,500.00

1,000.00

Total

Table 3: Value of Approved Development in City of Adelaide 2006 - 2014

Table 4: Value of Total Building Approvals 2001/2002 - 2013/2014

2008

2009

2010

2011

2012

2013

2014

0.00

2006

2007

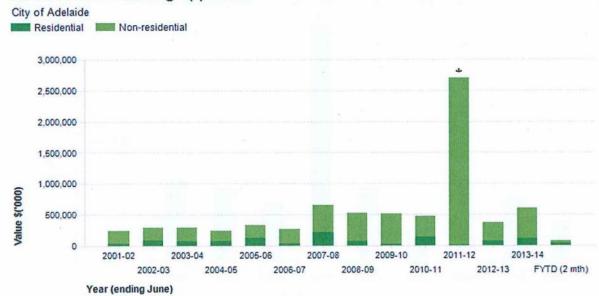
	City of	Adelaide		Sou	uth Austra	lia	
Financial year	Residentia I \$('000)	Non- residential \$('000)	Total \$('000)	Residential \$('000)	Non- residential \$('000)	Total \$('000)	City of Adelaide (as a % of SA)
FYTD (2 mth)	32,146	39,365	71,510				**************************************
2013-14	114,436	492,901	607,337	2,681,258	1,497,152	4,178,410	14.5
2012-13	79,235	284,396	363,631	2,260,800	1,824,180	4,084,980	8.9
2011-12 *	14,619	2,805,933	2,820,552	2,107,394	4,051,905	6,159,299	45.8
2010-11	137,845	329,298	467,143	2,691,695	1,785,165	4,476,859	10.4
2009-10	21,290	496,283	517,573	2,685,676	2,765,620	5,451,297	9.5
2008-09	75,286	450,705	525,991	2,528,950	1,831,264	4,360,214	12.1
2007-08	209,823	441,565	651,388	2,707,313	2,176,504	4,883,817	13.3
2006-07	34,854	233,099	267,952	2,065,386	1,197,076	3,262,462	8.2
2005-06	126,269	207,446	333,715	2,121,251	1,273,918	3,395,169	9.8
2004-05	76,027	169,066	245,093	1,934,558	1,151,365	3,085,923	7.9
2003-04	75,326	220,311	295,636	1,842,035	1,179,203	3,021,238	9.8
2002-03	84,162	213,057	297,219	1,664,502	1,020,372	2,684,875	11.1
2001-02	36,185	207,968	244,153	1,398,118	806,938	2,205,056	11.1

Source: Australian Bureau of Statistics, Building Approvals, Australia, catalogue number 8731.0. Compiled and presented in economy.id by .id the population experts.

APPENDIX B - CITY OF ADELAIDE DATA

Table 4A: Value of Total Building Approvals 2001/2002 - 2013/2014 - Graphic

Value of total building approvals



Source: National Institute of Economic and Industry Research (NIEIR) ©2014 Compiled and presented in economy id by .id the population experts

the population experts

(*Including Adelaide Oval, NRAH, Convention Centre redevelopment)